AGENDA

Consolidated Regular Meeting

City Council Chamber - 1243 National City Boulevard, National City, CA

Ron Morrison, Mayor
Marcus Bush, Vice-Mayor – District 4
Luz Molina, Councilmember- District 1
Jose Rodriguez, Councilmember -District 2
Ditas Yamane, Councilmember – District 3

Alejandro Hernandez, Acting City Manager
Barry J. Schultz, City Attorney
Shelley Chapel, MMC, City Clerk

The City Council also sits as the City of National City Community Development Commission, Housing Authority, Joint Powers Financing Authority, and Successor Agency to the Community Development Commission as the National City Redevelopment Agency

Thank you for participating in local government and the City of National City Council Meetings.

Meetings: Regular City Council Meetings are held on the first and third Tuesday of the month at 6:00 p.m. Special Closed Session Meetings and Workshops may be same day, the start time is based on needs. Check Special Agendas for times.

Location: Regular City Council Meetings are held in the Council Chamber located at City Hall, 1243 National City Boulevard, National City, CA 91950, the meetings are open to the public.

Agendas and Material: Agendas and Agenda Packet for items listed are available on the City website, and distributed to the City Council no less than 72 hours before the City Council Meeting. Sign up for E-Notifications to receive alerts when items are posted.

Public Participation: Encouraged in a number of ways as described below. Members of the public may attend the City Council Meeting in person, watch the City Council Meeting via live web stream, or participate remotely via Zoom. Recording of Meetings are archived and available for viewing on the City's website.

To listen to the live stream in Spanish, you must register for Zoom prior to the meeting for access.

All Zoom registration must be completed **two (2)** hours prior to the City Council Meeting for access.

Public Comment: Persons wishing to address the City Council on matters not on the agenda may do so under Public Comments. Those wishing to speak on items on the agenda may do so when the item is being considered. Please submit a Speaker's Slip to the City Clerk before the meeting or immediately following the announcement of the item. All comments will be limited up to three (3) minutes. The Presiding Officer shall have the authority to reduce the time allotted to accommodate for a large number of speakers. *(City Council Policy 104)*

All written comment must be submitted no later than **four (4)** hours prior to the start of the meeting to allow time for distribution to the City Council.

EFFECTIVE JANUARY 1, 2023

All Contributions to Candidates and Current Elected Officials are required to self-report a Declaration of Campaign Contribution to a Councilmember of more than $250 within the past year (effective Jan 1, 2023). This report may be included on the Public Comment Speaker Slip to be completed prior to the City Council Meeting.

Spanish Interpretation Services: Spanish Interpretation Services are available; please contact the City Clerk before the start of the meeting for assistance. clerk@nationalcityca.gov

American Disabilities Act Title II: In compliance with the American Disabilities Act of 1990, persons with a disability may request an agenda in appropriate alternative formats as required by Title II. Any person with a disability who requires a modification or accommodation to participate in a meeting should direct such request to the City Clerk's Office (619) 336-4228 at least 24 hours in advance of the meeting.

AGENDA

Consolidated Regular Meeting

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The City Council also sits as the City of National City Community Development Commission, Housing Authority, Joint Powers Financing Authority, and Successor Agency to the Community Development Commission as the National City Redevelopment Agency

Gracias por participar en las reuniones del gobierno local y del Consejo de la Ciudad de National City.

Reuniones: Las reuniones regulares del Consejo Municipal se llevan a cabo el primer y tercer martes del mes a las 6:00 p.m. La reunión especial de sesión privada y los talleres pueden ser el mismo día, la hora de inicio se basa en las necesidades. Consulte las agendas especiales para conocer los horarios.

Ubicación: Las reuniones regulares del Concejo Municipal se llevan a cabo en la Cámara del Consejo ubicada en el Ayuntamiento, 1243 National City Boulevard, National City, CA 91950, las reuniones están abiertas al público.

Agendas y Material: Las Agendas y el Paquete de Agenda para los temas enumerados están disponibles en el sitio web de la Ciudad y se distribuyen al Concejo Municipal no menos de 72 horas antes de la Reunión del Concejo Municipal. Regístrese para recibir notificaciones electrónicas cuando se publiquen artículos.

Participación pública: Se fomenta de varias maneras como se describe a continuación. Los miembros del público pueden asistir a la Reunión del Concejo Municipal en persona, ver la Reunión del Concejo Municipal a través de la transmisión web en vivo o participar de forma remota a través de Zoom. Las grabaciones de las reuniones están archivadas y disponibles para su visualización en el sitio web de la Ciudad.

Para escuchar la transmission en Español, registration por Zoom es requerido antes del comienzo de la sesión.

Todo registro para la trasmisión por Zoom debe completarse **dos (2)** horas antes de la Reunión del Concejo Municipal.

Comentario Público: Las personas que deseen dirigirse al Concejo Municipal sobre asuntos que no están en la agenda pueden hacerlo bajo Comentarios públicos. Quienes deseen hacer uso de la palabra sobre los temas del programa podrán hacerlo cuando se esté examinando el tema. Por favor, envíe una solicitud del orador al Secretario de la Ciudad antes de la reunión o inmediatamente después del anuncio del artículo. Todos los comentarios estarán limitados a tres (3) minutos. El Presidente tendrá la autoridad para reducir el tiempo asignado para dar cabida a un gran número de oradores. (Política del Concejo Municipal 104)

Si desea enviar comentarios por escrito, envíe un correo electrónico a la Oficina del Secretario de la Ciudad al menos 1 hora antes de la Reunión del Consejo Municipal para dar tiempo a la distribución al Consejo Municipal.

Todos comentarios deben estar sometidos a más tardar **cuatro (4)** horas antes del comienzo de la sesión.

A PARTIR DEL 1 DE ENERO DE 2023

Todas las contribuciones a los candidatos y funcionarios electos actuales deben autoinformar una Declaración de contribución de campaña a un concejal de más de $ 250 en el último año (a partir del 1 de enero de 2023). Este informe puede incluirse en el Recibo del orador de comentarios públicos que se completará antes de la reunión del Concejo Municipal

Servicios de interpretación en español: Los servicios de interpretación en español están disponibles, comuníquese con el Secretario de la Ciudad antes del inicio de la reunión para obtener ayuda.

Título II de la Ley de Discapacidades Americanas: En cumplimiento con la Ley de Discapacidades Americanas de 1990, las personas con discapacidad pueden solicitar una agenda en formatos alternativos apropiados según lo requerido por el Título II. Cualquier persona con una discapacidad que requiera un modificación o adaptación para participar en una reunión debe dirigir dicha solicitud a la Oficina del Secretario de la Ciudad (619) 336-4228 al menos 24 horas antes de la reunión.

State of California)
)ss.
County of San Diego)

AFFIDAVIT OF POSTING

I, Shelley Chapel, MMC, City Clerk of the City of National City, hereby declare under penalty of perjury that this notice of a Regular Meeting was called by the City Council of the City of National City was posted and provided on Wednesday, November 26, 2025, at 6:00 p.m. Said meeting to be held Tuesday, December 2, 2025, at 6:00 p.m. in the City Hall, City Council Chambers, 1243 National City Blvd., in the City of National City, California. Said notice was posted on the Bulletin Boards in front of City Hall and the Library.

Shelley Chapel

Shelley Chapel, MMC, City Clerk

AGENDA

Consolidated Regular Meeting

Tuesday, December 2, 2025, 6:00 p.m.
City Council Chamber - 1243 National City Boulevard
National City, CA

Pages

1. CALL TO ORDER

2. ROLL CALL

3. PLEDGE OF ALLEGIANCE TO THE FLAG

4. INVOCATION

5. PUBLIC COMMENT

   In accordance with State law, an item not scheduled on the agenda may be brought forward by the general public for comment; however, the City Council will not be able to discuss or take action on any issue not included on the agenda. Speakers will have up to three (3) minutes.

6. PROCLAMATIONS AND RECOGNITION

   6.1 Introduction of New City Employees 9

7. PRESENTATION (Limited to Five (5) Minutes each)

   7.1 Presentation of 2026 Storm Water Calendar 10

   7.2 Civil Service Commission - Annual Report 28

8. REGIONAL BOARDS AND COMMITTEE REPORTS (Limited to Five (5) Minutes each)

   Per Government Code Section 53232.3(d) also known as AB1234: Members of a legislative body shall provide brief reports on meetings attended at the expense of the local agency at the next regular meeting of the legislative body.

9. INTERVIEWS AND APPOINTMENTS

9.1 Appointments: City Boards, Commissions, and Committees – Mayoral Appointment to the Board of Library Trustees and the Traffic Safety Committee. 32

Recommendation:
Mayoral Appointment with the City Councilmembers' Confirmation.

9.2 Appointments: City Boards, Commissions, and Committees – City Council Interview and Appointment for the Civil Service Commission. 54

Recommendation:
City Council to Conduct Interviews and Appoint.

10. CONSENT CALENDAR

The Consent Calendar may be enacted in one motion by the City Council with a Roll Call Vote without discussion unless a Councilmember a member of the Public, or the City Manager requests and item be removed for discussion. Items removed from the Consent Calendar will be considered immediately following the adoption of the Calendar.

10.1 Approval of Reading by Title Only and Waiver of Reading in Full of Ordinance on this Agenda

10.2 Approval of the City Council Meeting Minutes. 70

Recommendation:
Approve and file.

10.3 Amendments to Extend Terms of the On-Call Consultant Agreements for City's Capital Improvement Program (CIP) 99

Recommendation:
Adopt a Resolution Entitled, "Resolution of the City Council of the City of National City, California, Authorizing the Mayor to execute 1) a Second Amendment to the Agreement with Neri Landscape Architecture to Extend the Agreement by One Year; 2) Third Amendments to the Agreements with a) D-Max Engineering, Inc.; b) Geosyntec Consultants, Inc.; c) Verdantas Inc., Successor to Leighton Consulting, Inc.; d) Ninyo & Moore Geotechnical & Environmental Sciences Consultants; and e) Randall Lamb Associates, Inc. to Extend the Agreements by One Year; 3) Fourth Amendments to the Agreements with a) Anser Advisory and b) Innovative Construction Consulting Services, LLC to Extend the Agreements by One Year; and 4) A Fifth Amendment to the Agreement with Project Professionals Corporation to Extend the Agreement by One Year."

10.4 Approval of the Local Appointments List – Maddy Act Requirement 124

Recommendation:
Approve the Local Appointments List for 2026 and Authorize the City Clerk to Post the List at City Hall and Post End of Term Vacancies on the City website.

10.5 Approval of an Agreement Amendment with Liebert Cassidy Whitmore for Legal Services in the Specialized Area of Labor Negotiations by Extending the Agreement to January 31, 2026. 130

Recommendation:
Adopt the Resolution Entitled, “Resolution of the City Council of the City of National City, California, Amending the Agreement between the City of National City and Liebert Cassidy Whitmore for Legal Services in the Specialized Area of Labor Negotiations by Extending the Agreement to January 31, 2026.”

10.6 Approval of Creation of One (1) New Job Classification Titled Emergency Medical Services Coordinator, Amending the Management Salary Schedule, Adding 1.0 FTE to the Fire Department Authorized Position Count, and Authorizing a Related Budget Adjustment. 148

Recommendation:
Adopt the Resolution entitled, “Resolution of the City Council of the City of National City, California, Creating a New Job Classification of Emergency Medical Services Coordinator, Amending the National City Management Positions Salary Schedule to Include the New Job Classification, Adding 1.0 FTE to the Fire Department’s Authorized Position Count, and Authorizing an Increase of $72,453 to the Fire Department’s Fiscal Year 2025-2026 Personnel Budget.”

10.7 Awarding a Contract to A. Vidovich Construction, Inc. for the Storm Water Pump Station Enhancements Project, CIP No. 25-11. 156

Recommendation:
Adopt a Resolution Entitled, “Resolution of the City Council of the City of National City, California, 1) Awarding a Contract to A. Vidovich Construction, Inc. in the Not-To-Exceed Amount of $184,980 for the Storm Water Pump Station Enhancements Project, CIP No. 25-11; 2) Authorizing a 15% Contingency in the Amount of $27,747 for any Unforeseen Changes; and 3) Authorizing the Mayor to Execute the Contract.”

10.8 Installation of Red Curb “No Parking” in Front of 102 E. 16th Street to Improve Visibility 170

Recommendation:
Adopt a Resolution Entitled, “Resolution of the City Council of the City of National City, California, Authorizing the Installation of Red Curb “No Parking” in Front of 102 E. 16th Street to Improve Visibility.”

10.9 Installation of Red Curb “No Parking” and Stop Signs at the Intersection of Virginia Drive and E. 28th Street and the Intersection of M Avenue and E. 28th Street. 179

Recommendation:
Adopt a Resolution Entitled, “Resolution of the City Council of the City of National City, California, Authorizing the Installation of Red Curb “No Parking” and Stop Signs at the Intersection of Virginia Drive and E. 28th Street and at the Intersection of M Avenue and E. 28th Street.”

10.10 Installation of Red Curb “No Parking” at Two Storm Drain Inlets at the Intersection of E. 22nd Street and B Avenue to Prevent Vehicles from Blocking Access to the Storm Drain Inlets. 192

Recommendation:
Adopt a Resolution Entitled, “Resolution of the City Council of the City of National City, California, Authorizing the Installation of Red Curb “No Parking” at Two Storm Drain Inlets at the Intersection of E. 22nd Street and B Avenue to Prevent Vehicles from Blocking Access to the Inlets.”

10.11 New Full-Time Equivalent Position of Fire Battalion Chief 203

Recommendation:
Adopt a Resolution Entitled, “Resolution of the City Council of the City of National City, California, Adding 1.0 FTE to the Fire Department’s Authorized Position Count for a New Full-Time Position of Fire Battalion Chief and Authorizing an Increase of $188,000 to the Fire Department’s Fiscal Year 2025-2026 Personnel Budget.”

10.12 Request for approval of additional funding appropriation for the purchase and buildout of a Lenco Bearcat Armored Vehicle. 206

Recommendation:
Adopt the Resolution Entitled, “Resolution of the City Council of the City of National City, California, Authorizing the Establishment of an Appropriation in the amount of $532,190.71 and Corresponding Revenue Budget with the Addition of $86,179.71 in Asset Forfeiture Funds for the Purchase and Buildout of a Lenco Bearcat Armored Vehicle.”

10.13 Recognized Obligations Payment Schedule for Fiscal Year 2026-27 (ROPS 26-27) and Associated Administrative Budget (SUCCESSOR AGENCY) 215

Recommendation:
Adopt the Resolution Entitled, “Resolution of the Board of the Successor Agency to the Community Development Commission as the National City Redevelopment Agency, Approving the Recognized Obligation Payment Schedule (ROPS) for the Period July 1, 2026 through June 30, 2027 (ROPS 26-27) with Expenditures Totaling $3,774,993, Approving the Associated Administrative Budget of $70,208, and Approving the Submittal of Both to the County of San Diego Countywide Redevelopment Successor Agency Oversight Board.”

10.14 Warrant Register No. 16 for the Period of 10/10/25 through 10/16/25 in the Amount of $1,236,328.62 226

Recommendation:
Ratify Warrants Totaling $1,236,328.62.

10.15 Warrant Register No. 17 for the Period of 10/17/25 through 10/23/25 in the Amount of $9,543,326.56 233

Recommendation:
Ratify Warrants Totaling $9,543,326.56.

10.16 City Council Expenditure Report for Fiscal Year 2025 243

Recommendation:
Receive and File Expenditure Report for the City Council July 2024 Through June 2025.

11. PUBLIC HEARING

The following item(s) have been advertised as public hearing(s) as required by law.

11.1 Public Hearing and Introduction of an Ordinance Adopting the 2025 California Fire Code and the Appendices Thereto, Adopting the National Fire Protection Association Standards, and Amending Chapter 15.28 of the National City Municipal Code. 252

Recommendation:
Introduce the Ordinance Entitled, “An Ordinance of the City Council of the City of National City, California, Adopting the 2025 California Fire Code and the Appendices Thereto, Adopting the National Fire Protection Association Standards, and Amending Chapter 15.28 of the National City Municipal Code.

11.2 Public Hearing – Appeal of a Planning Commission Approval of a Conditional Use Permit for a Proposed Drive-Through Coffee Shop (Dutch Bros Coffee) to be Located at 1838 Sweetwater Road. 264

Recommendation:
Staff Recommended Approval of the CUP to the Planning Commission and Recommends Denying the Appeal and Adopting the Resolution Entitled: "Resolution of the City Council of the City of National City, California, Determining that the Project is Categorically Exempt from the California Environmental Quality Act (CEQA) under Class 32 of the CEQA Guidelines Section 15332 (In-Fill Development Projects) and Approving a Conditional Use Permit for a Drive-Through Coffee Shop (Dutch Bros Coffee) to be Located at 1838 Sweetwater Road."

11.3 Public Hearing – Appeal of a Planning Commission Denial of a Conditional Use Permit for a Proposed Recycling Center to be Located at 1240 East Plaza Boulevard. 562

Recommendation:
Staff Recommended Approval of the CUP to the Planning Commission and Recommends Affirming the Appeal and Adopting the Resolution Entitled: "Resolution of the City Council of the City of National City, California, Determining that the Project is Categorically Exempt from the California Environmental Quality Act (CEQA) under Class 1 of The CEQA Guidelines Section 15301 (Existing Facilities) and Approving a Conditional Use Permit for a Recycling Center to be Located at 1240 E Plaza Boulevard."

11.4 Introduction and First Reading of Land Use Code Amendment to Restore Omitted Sections 18.10.060, 18.11.120, 18.22.020, 18.30.310, 18.30.340 & 345. 585

Recommendation:
Hold the Public Hearing and Introduce the Ordinance Entitled: "An Ordinance Amending Sections 18.10.060 (Rules of Measurement), 18.11.120 (Interim Uses), 18.22.020 (Allowed Land Uses Et Seq.), 18.30.310 (Tattoo Parlors Et Al), and 18.30.340 & 345 (Medical Marijuana Dispensaries and Cultivation) of Title 18 (Zoning) of the National City Municipal Code to Restore Previously Omitted Sections."

12. STAFF REPORTS

12.1 Approval of an Amendment to the Lease and Operating Agreement Between the City of National City and American Golf Corporation for the Operation of the Las Palmas Municipal Golf Course to Extend the Term Five (5) years to October 31, 2030. 602

Recommendation:
Adopt the Resolution entitled, "Resolution of the City Council of the City of National City, California, Authorizing the Mayor to Execute an Amendment to the Agreement with American Golf Corporation for the Maintenance and

Operation of the National City Golf Course to Extend the Agreement by Five-Years.

12.2 Professional Services Agreement with Hinderliter, de Llamas & Associates for a Revenue Modernization Study of the City's Business License Program 611

Recommendation:
Adopt the Resolution Entitled: "Resolution of the City Council of the City of National City, California, Authorizing the Mayor to Execute an Agreement with Hinderliter, de Llamas & Associates to Conduct a Revenue Modernization Study of the City's Business License Program in the Amount of $50,000."

12.3 City of National City Annual Comprehensive Financial Report (ACFR) for the Fiscal Year Ended June 30, 2024. 629

Recommendation:
Accept and File the Report.

12.4 Fiscal Year 2025 Budget Review 832

Recommendation:
Accept and File this Report, and Adopt the Resolution Entitled: "Resolution of the City Council of the City of National City, California, Ratifying Various Fiscal Year 2025 Budget Adjustments."

12.5 City of National City First Quarter Fiscal Year 2025/26 Financial Review 838

Recommendation:
Accept and File the Report.

12.6 Appointments of City Councilmembers to Regional Boards and Committees for Outside Agencies 850

Recommendation:
Mayor to Appoint with City Council Consensus to Certain Regional Boards and Committees by Adoption of Resolution:

(1) Resolution of the City Council of the City of National City, California, Appointing Members of the City Council to the San Diego Association of Governments (SANDAG) Board of Directors;

(2) Resolution of the City Council of the City of National City, California, Appointing Members of the City Council to the SANDAG Shoreline Preservation Working Group; and,

(3) Resolution of the City Council of the City of National City, California, Appointing Members of the City Council to the Various Regional Committee Assignments

12.7 Selection of Vice-Mayor for 2026 857

Recommendation:
Selection of a Vice-Mayor for 2026 in accordance with City Council Policy No. 120 – Selection of Vice-Mayor.

13. CITY MANAGER'S REPORT

14. ELECTED OFFICIALS REPORT

15. CITY ATTORNEY REPORT

16. ADJOURNMENT

Regular Meeting of the City Council of the City of National City - Tuesday, January 20, 2026 - 6:00 p.m. - Council Chambers - National City, California.

CALIFORNIA
NATIONAL CITY
1887
INCORPORATED

New Hires
November - 2025



COMMUNITY SERVICES

Michael Pacheco
Community Services Director



COMMUNITY DEVELOPMENT

Marilyn Villalba
Code Conformance Officer



COMMUNITY DEVELOPMENT

Francisco Cesena
Permit Technician



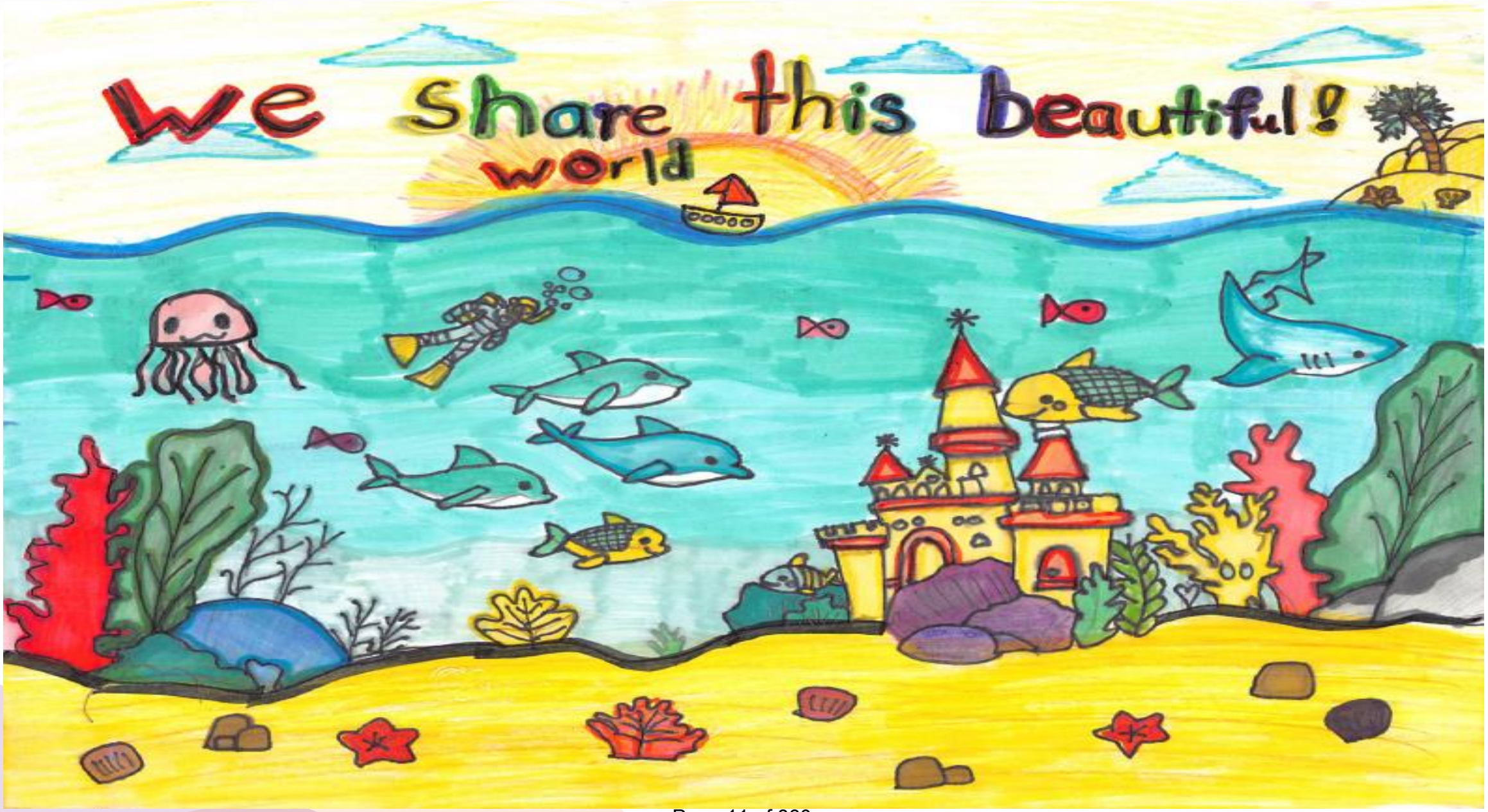
ENGINEERING/PUBLIC WORKS

Joseph Fajardo
Park Caretaker



2026 STORMWATER CALENDAR

CALIFORNIA
NATIONAL CITY
1887
INCORPORATED



Bibi Asiya Faizi, El Toyon



Alejandra Aracely Delgadillo, Central Elementary



Khloe Boites, Palmer Way



Jezzel Vargas, Rancho De La Nacion



Brook Elliot, Kimball Elementary



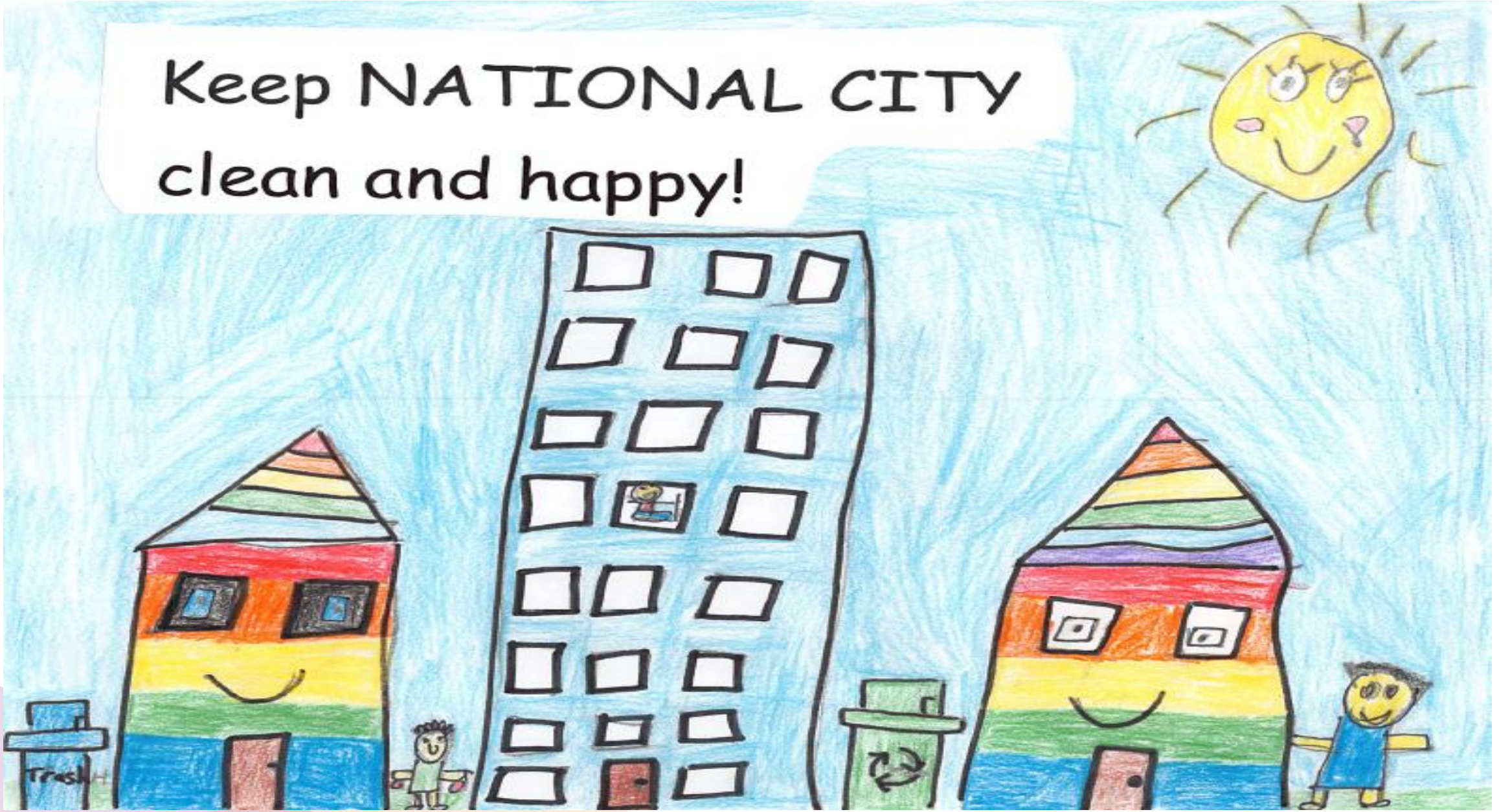
Mariam Campos Bielman, John Otis



Victoria Morales, El Toyon



Anna Montilla, Kimball Elementary



Landon Cisneros, El Toyon



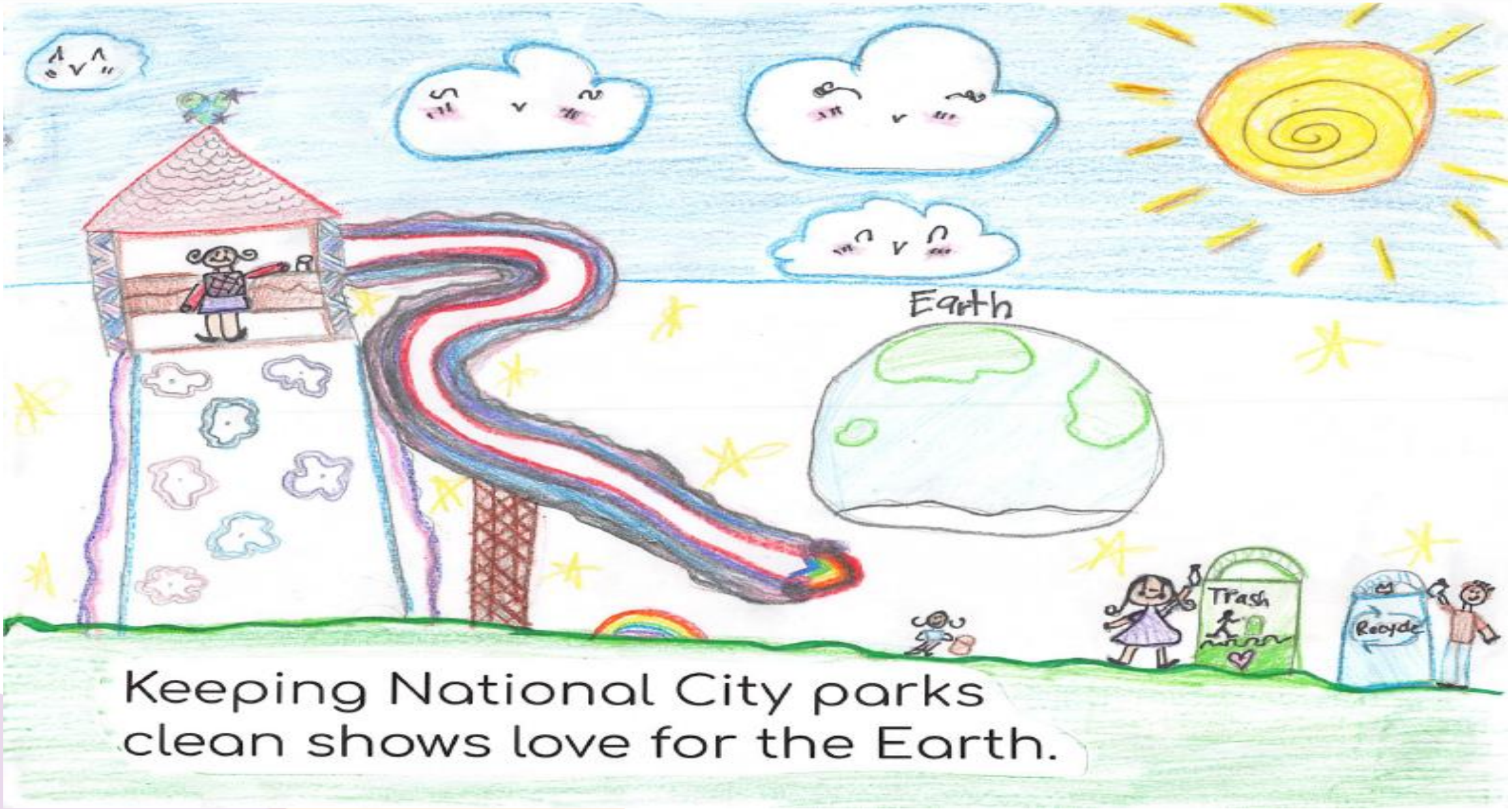
Paola M. Lopez Salazar, Olivewood



David Nino Herrera, El Toyon



Valerie Gallego, Rancho De La Nacion



Mia Lopez, El Toyon



Nancy De La Cruz Estrada, Olivewood



Hector Gonzalez, Kimball Elementary



Camila Estrella Tarango, Kimball Elementary



Thank you!

City of National City

CIVIL SERVICE COMMISSION

ANNUAL REPORT – DECEMBER 2, 2025



Meetings Held

REGULAR MEETINGS EVERY OTHER MONTH

- Second Wednesday of the month at 5:30pm

BETWEEN JULY 2024 – SEPTEMBER 2025

- 4 Regular Meetings held
  - July 10, 2024
  - March 12, 2025
  - May 14, 2025
  - September 10, 2025

- 4 Special Meetings held
  - October 2, 2024
  - October 30, 2024
  - May 13, 2025
  - May 15, 2025 (Cancelled lack of agenda items)

- 3 Regular Cancelled Meetings
  - September 11, 2024 – no quorum
  - November 13, 2024 – lack of agenda items
  - January 8, 2025 – lack of agenda items

Actions Taken

- 10 New Classifications Created - Approved
- 20 Classifications Revised - Approved
- 5 Reclassifications - Approved
- 1 Employee Disciplinary Appeal Hearing - Pre-Hearing Conference
- Election of Officers
  - Chairperson Wapnowski
  - Vice-Chair Sampsell

Closure Remarks

QUESTIONS?

AGENDA REPORT

Department: City Clerk's Office
Prepared by: Shelley Chapel, MMC, City Clerk
Meeting Date: Tuesday, December 2, 2025
Approved by: Alejandro Hernandez, Acting City Manager

SUBJECT:
Appointments: City Boards, Commissions, and Committees – Mayoral Appointment to the Board of Library Trustees and the Traffic Safety Committee.

RECOMMENDATION:
Mayoral Appointment with the City Councilmembers' Confirmation.

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
A City Boards, Commissions and Committee (BCC) vacancy notice was published in the Star News, posted on the City Hall Bulletin Boards, City website, and City Social Media sites to advertise the openings and application acceptance period.

The Vacancy Notice was posted on July 29, 2025 and most recently on November 5, 2025, with a deadline of November 19, 2025.

Board of Library Trustees has one (1) available seat (*alternate position*) due to an expired term.

Traffic Safety Committee has one (1) available seat due to the resignation of recently appointed Rolly Erum.

FINANCIAL STATEMENT:
Not applicable.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Communication and Outreach

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A – Explanation for Mayoral Appointments
Exhibit B – Applications (redacted)
Exhibit C – City Council Policy #107
Exhibit D – Boards/Commission/Committees Reference Chart

Explanation for Mayoral Appointments

The City Clerk's Office began advertising and accepting applications for vacancies on the following Boards, Committees, and Commissions: Board of Library Trustees; and, the Traffic Safety Committee on July 29, 2025 and most recently on November 5, 2025 with a deadline of November 19, 2025.

Background

In order to obtain qualified candidates, a Notice of Vacancies was advertised on the following: The City website, posted on the City Hall Bulletin Boards, the Star News and City Social Media sites to advertise openings and the application acceptance period. The vacancies presented are a combination of end of term and resignation.

Vacancies are listed below:

BCC	Number of Open Seats and Term expiration for that seat	Appointing Member(s)	Residency Requirement	Applications Received
Board of Library Trustees	(1) One Seat ***(alternate)*** – September 30, 2026	Mayoral	Yes	Ricardo Carmona
Traffic Safety Committee	(1) One Seat – September 30, 2027	Mayoral	Yes	Alejandro Guerra Lincoln Henderson

Residency requirements are listed if required in the chart above. If filling a resident requirement, applicant must reside within the City of National City at the time the application is submitted to be considered for the resident position.

****

Board of Library Trustees meetings are held the First Wednesday of every month at 5:30 p.m. in the Large Conference Room at City Hall.

One application was received.

****

At the City Council meeting of September 16, 2025, the City Council appointed members to fill three Traffic Safety Committee vacancies. Following the appointment, one newly appointed member withdrew their application, creating the vacancy reflected here.

Traffic Safety Committee meetings are held the Second Wednesday of every month at 1:00 p.m. in the Large Conference Room in City Hall.

There are two applicants.

****

Appointment:

Per City Council Policy #107 (D)(8) Mayoral Appointments:

The Mayor will make the motion to appoint (naming the appointee) and Councilmembers may second the motion. The City Clerk will then take a roll call vote of the City Council. A majority vote of the City Council will be required for the appointment. If the majority of the City Council choose to deny the proposed appointment, the Mayor shall either propose an alternative candidate from the current application pool or choose to reopen the application period and return to the City Council at a future City Council Meeting with a different applicant for consideration.

If a Mayoral Appointment is not approved by the majority of the City Council by confirmation, that applicant is removed from the pool for that seat. The Mayor will return to a future meeting with a substitute Mayoral appointment.

Per City Council Policy #107 (D)(14)(3): Attendance
A Commissioner or Member of a Board, Committee, or Commission must be present at least one hour, or 50% of the entire meeting, whichever is less, to be counted as present for purposes of attendance.

Per City Council Policy #107 (D)(14)(3): Mandatory Training and Filing Requirements:
Commissioners and Members of Board, Committee, or Commission, as appointed by the legislative body, are entrusted with certain responsibilities and concomitant training and reporting. The following are requirements of Commissioners and Members of Boards, Commissions, and Committees. This training is required to be completed within 30 days of appointment or notification.

Per City Council Policy #107 (D)(10) **Re-appointment beyond two terms. Anyone wishing to be re-appointed to any Board, Commission, or Committee and has served two or more full terms already must be approved by a four-fifths vote of the City Council. If all five members of the City Council are not present, or if one member abstains or recuses their vote, the four-fifths requirement shall be changed to require only a simple majority.

1. Oath of Office (Article XX of the California Constitution, and California Government Code Section 36507)
2. Fair Political Practices Commission (FPPC) Statement of Economic Interest Form 700 Filing (California Government Code Section 87100 et seq)
3. AB1234 Ethics Training (California Government Code Section 53235.1(b))
4. Anti-Sexual Harassment Training
5. Brown Act Training
6. Social Media Training
7. Any training required by State Law, Federal Law, or City Policies.

All training is offered in a variety of formats including in person, via Zoom, and training website/software, and pre-recorded video. Currently, these are all requirements of the Mayor and City Council, and City staff.

Board Of Library Trustees

Applicant Package - Alternate

Board Of Library Trustees - Alternate

Term 15 Apr 2025 - 30 Sep 2026
Positions Available 1

Number of applicants in this package 1

- Carmona, Ricardo

Name: Carmona, Ricardo

Address: [redacted] National City, 91950

Email: [redacted]

Board Name: Board of Library Trustees

Telephone Number:

[redacted]

Registered to Vote in National City?:

Yes

Resident of National City?:

Yes

District Number?:

2

Term of Residency?:

3+ months

Present Employer?:

Self Employed, Educational Consutant

Occupation:

High School Educator & Educationa Consultant

Business Address:

[redacted] National City, CA, 91950

Educational Background:

MA in History (Georgetown University), BA in History (University of San Diego) & HS (Vincent Memorial Catholic High School)

Currently Serving on a BCC?:

No

Previously Served on a BCC?:

No

If so, which ones? If it does not apply, type N/A:

N/A

Professional or Technical Organization Memberships?:

American Historical Association (AHA),Latin American Studies Association (LASA)

Civic or Community Experience, Membership, or Previous Public Service Appointments?:

None

Experience or Special Knowledge Pertaining to Area of Interest?:

Educator for over ten years, parent on small children who regularly go the library & close working relationship with librarians.

Have you ever been convicted of a felony crime?:

No

Have you ever been convicted of a misdemeanour crime?:

No

Time of Submission: 11/05/25 4:58:59 PM

Traffic Safety Committee

Applicant Package - Committee Member

Traffic Safety Committee - Committee Member

Term 01 Oct 2025 - 30 Sep 2028
Positions Available 1

Number of applicants in this package 1

- Guerra, Alejandro

Name: Guerra, Alejandro

Address: [redacted], National City, 91950

Email: [redacted]

Board Name: Traffic Safety Committee

Telephone Number:

[redacted]

Registered to Vote in National City?:

Yes

Resident of National City?:

Yes

District Number?:

4

Term of Residency?:

13 years

Present Employer?:

Unemployed

Occupation:

Project Manager

Business Address:

N/A

Educational Background:

Some College

Currently Serving on a BCC?:

No

Previously Served on a BCC?:

No

If so, which ones? If it does not apply, type N/A:

N/A

Have you ever been convicted of a felony crime?:

No

Have you ever been convicted of a misdemeanour crime?:

No

Time of Submission: 09/11/25 11:45:35 PM

Traffic Safety Committee

Applicant Package - Committee Member

Traffic Safety Committee - Committee Member

Term 27 Oct 2025 - 30 Sep 2027
Positions Available 1

Number of applicants in this package 1

- HENDERSON, LINCOLN

Name: HENDERSON, LINCOLN

Address: [redacted], National City, 91950

Email: [redacted]

Board Name: Traffic Safety Committee

Telephone Number:

[redacted]

Registered to Vote in National City?:

Yes

Resident of National City?:

Yes

Present Employer?:

Retired

Occupation:

Retired

Business Address:

[redacted]

Educational Background:

High-school

Currently Serving on a BCC?:

No

Previously Served on a BCC?:

No

If so, which ones? If it does not apply, type N/A:

N/A

Professional or Technical Organization Memberships?:

None

Civic or Community Experience, Membership, or Previous Public Service Appointments?:

None

Have you ever been convicted of a felony crime?:

No

Have you ever been convicted of a misdemeanour crime?:

No

Time of Submission: 11/06/25 7:03:26 PM

CITY COUNCIL POLICY
CITY OF NATIONAL CITY

TITLE: Appointments to Boards, Commission and Committees	**POLICY # 107**
ADOPTED: June 17, 1986	**AMENDED:** October 15, 2024

PURPOSE

To establish a procedure to serve as a guide in making appointments to various City Boards, Commissions, and Committees. The City currently has the following Boards, Commissions, and Committees to which this Policy applies:

Mayor's Appointments:

1. Board of Library Trustees
2. Community and Police Relations Commission
3. Park, Recreation, and Senior Citizens Advisory Committee
4. Public Art Committee
5. Sweetwater Authority
6. Traffic Safety Committee
7. Veterans and Military Families Advisory Committee

City Council Appointments:

1. Civil Service Commission
2. Planning Commission
3. Housing Advisory Committee including Ex-Officio Members
4. Port Commission (Per the San Diego Unified Port District Act, Section 16, this seat must be filled by a National City resident. The Commissioner shall be a resident of the City at the time of their appointments, and during the full term of the appointment.)

POLICY

Appointment Process

A. Opportunity to apply. All interested individuals shall be given an opportunity to submit applications for vacancies on City Boards, Commissions, and Committees. Incumbent Appointees are not automatically re-appointed but are required to fill out an abbreviated application provided by the City Clerk, indicating their interest in continuing to serve.

B. Unexpired terms. If an incumbent Appointee was appointed to fill an unexpired term and the Appointee serves for less than one year in that position, the Council may re-appoint the incumbent without considering other applicants.

C. Vacancies. When vacancies occur, the following procedure shall be followed:

1. Schedule vacancy. When a term is expiring or expires, public notice of the vacancy shall be made, inviting interested individuals to submit applications for the vacancy on a form provided by the City Clerk on the City website.

Unscheduled vacancy. An unscheduled vacancy shall be filled according to Government Code Section 54974, which generally provides as follows: Whenever an unscheduled vacancy occurs, whether due to resignation, death, termination, or other causes, a special vacancy notice shall be posted in the Office of the City Clerk, the City website, outside City Hall on the Bulletin Board, and on City social media platforms not earlier than twenty (20) days before or not later than twenty (20) days after the vacancy occurs. The City Council shall not make a final appointment for at least ten (10) working days after posting the notice in designated locations. The notice's posting and application period shall be thirty (30) calendar days. However, if it finds that an emergency exists, the City Council may, fill the unscheduled vacancy immediately. According to this section, a person appointed to fill the vacancy shall serve only on an interim basis until the final appointment.

The end of term for the members of Boards, Commissions, and Committees generally occurs in an annual rotation during the months of March and September. Appointments will be considered at those times unless a vacancy resulting from a resignation results in the lack of a Quorum on the Board, Commission, or Committee, in which case the appointment could occur at the time of the unscheduled vacancy in accordance with the procedure set out above.

3. Government Code Section 40605, and National City Municipal Code Title 16, grants the Mayor, with the City Council's approvals, the authority to make all appointments unless otherwise explicitly provided by statute. The exceptions are:

    1. Civil Service Commission
    2. Planning Commission
    3. Housing Advisory Committee including Ex-Officio Members
    4. Port Commission

    The City Council fills vacancies on these bodies.

D. Implementation. Implementation of Council policy for appointment to Boards, Commissions, and Committees requires the following:

1. Per Government Code Section 54972, on or before December 31 of each year, the City Council shall prepare a list of appointments of all regular and ongoing Boards, Commissions, and Committees appointed by the City Council. The City Clerk will prepare the list of all regular and ongoing Boards, Commissions, and Committees appointed by the Mayor or the City Council. The list shall contain a list of all terms that will expire during the next calendar year, the incumbent appointee's name, the appointment date, the term's expiration date,

and the position's necessary qualifications. It shall also include a list of all Boards, Commissions, and Committees whose members serve at the City Council's pleasure and the qualifications required for each position. This Local Appointments List shall be made available to the public on the City website.

2. Notice. A public notice for vacancies must be placed in the newspaper of general circulation within the City, on the City's website, City Hall Bulletin Boards, and City social media platforms.

3. Expiration of term. All appointees will receive a letter as their terms expire asking if they would like to re-apply for the position.

4. Applications. Applications shall be accepted electronically on the City website Submissions must be received before the advertised deadline for consideration for the appointment. All applications will be retained in the City Clerk's Office for one year from the date the application was submitted. During the one-year retention period of the application, an applicant shall be considered for other vacancies on Boards, Commissions, and Committees. The City Clerk's Office will notify the applicant being considered for an appointment to confirm that they are still interested in volunteering.

5. A member may only serve on one (1) Board, Commission, or Committee at a time. If an applicant applies for another position on a different Board, Commission, or Committee, that applicant will forfeit the prior seat and a vacancy will occur per policy.

6. Residency requirement: If a position on the Board, Commission or Committee is for a resident, the applicant must be a resident at the time of submitting the application. The address must be an identifiable National City address, with verification by the City Clerk's Office. If an applicant is found to be a non-resident, they will not be considered. They will be encouraged to apply for a non-resident seat when available.

7. Interviews:

    a. Mayor Appointments: Interviews for Mayoral appointments will be conducted by the Mayor outside of the public meeting and scheduled by the Mayor's Office.

    b. City Council Appointments: Interviews for the four (4) Civil Service Commission, Planning Commission, Housing Advisory Committee, and

Port Commission who serve at the City Council's pleasure and are appointed by the City Council as a body will be interviewed in the public forum at a City Council Meeting as described below.

c. The City Clerk's Office makes attempts to inform applicants of the date and time of the City Council Meeting scheduled for interviews and appointments. Allowing the applicant the opportunity to attend in person or via Zoom for interviews and questions. Attempts are made via emails, and telephone calls prior to the meeting.

8. Mayoral Appointments:

The Mayor will make the motion to appoint (naming the appointee) and Councilmembers may second the motion. The City Clerk will then take a roll call vote of the City Council. A majority vote of the City Council will be required for the appointment. If the majority of the City Council choose to deny the proposed appointment, the Mayor shall either propose an alternative candidate from the current application pool or choose to reopen the application period and return to the City Council at a future City Council Meeting with a different applicant for consideration. If a Mayoral Appointment is not approved by the majority of the City Council by confirmation, that applicant is removed from the pool for that seat. The Mayor will return to a future meeting with a substitute Mayoral appointment.

9. For City Council Appointments, the Interview Process is as follows:

a. The City Clerk will provide an overview of the Board, Commission, or Committee(s) with current vacancy (ies). The Mayor will introduce the applicant and two (2) questions will be asked of each applicant on behalf of the City Council.

b. Each applicant is given two (2) minutes to make a brief introduction of themselves and their qualifications to the City Council.

c. Mayor and City Councilmembers will ask questions of each applicant. All applicants must be asked the same questions.

d. Total time per applicant is five (5) timed minutes with time allowed for clarification at the discretion of the City Council, not to exceed ten (10) minutes total per applicant.

e. All appointments and interviews before the City Council will be scheduled as needed to fill unexpected vacancies, with every effort to be made before an individual's term expires. Interviews may take place at one meeting, with appointments made at a subsequent meeting.

9. Vacancies for City Council Appointed Positions. If the vacancy is for a City Council appointed position, and there is more than one (1) applicant for a given position, the voting process will proceed as follows: Once the interviews are complete, each Councilmember votes for their choice via a written ballot provided by the City Clerk. Each Councilmember shall print and sign their name on the ballot. All ballots shall be considered a public record and be open to inspection by the public. The ballots are passed to the City Clerk who announces the number of votes for each candidate.

   If the appointment process is conducted via a virtual meeting the process is the same except the ballot/vote process. The City Clerk's Office will provide a Vote Sheet (a piece of paper electronically) with the name of each applicant to be considered. Councilmembers will mark their paper, fold it and hand to the City Clerk as they are collected. If a member is virtual, they will announce their vote verbally first before any other votes are read into the record. The City Clerk will tally the votes and will then confirm the votes with a verbal roll call. The applicant with the most votes is appointed.

   In the event of a tie, each Councilmember votes again until one (1) candidate has the majority vote and is declared to be the newly–appointed member of the Board, Commission, or Committee.

10. Re-appointment beyond two terms. Anyone wishing to be re-appointed to any Board, Commission, or Committee and has served two or more full terms already must be approved by a four-fifths vote of the City Council. If all five members of the City Council are not present, or if one member abstains or recuses their vote, the four-fifths requirement shall be changed to require only a simple majority.

11. Report to Council:

    All applications received for vacancies, whether Mayoral Appointment or City Council Appointment, will be attached to the staff report to Council. All applications will have private personal information redacted (name, street numbers and name of street address, and phone number). This redacted information is in alignment with Government Code Section 6255(a) because the public interest served by not disclosing the applicant's personal, private information and protection of the

applicant's right to privacy outweighs the public interest served by disclosing that information.

12. An automatic vacancy upon becoming a Non-Resident. An unscheduled vacancy automatically occurs when a resident holding an appointment position on a City Board, Committee, or Commission becomes a non-resident by moving out of National City limits. When an unscheduled vacancy occurs due to a resident becoming a non-resident, the unscheduled vacancy may be filled as follows:

    a. A special vacancy notice shall be posted in the Office of the City Clerk, and in other places as directed by the City Council, not earlier than 20 days before or not later than 20 days after the vacancy occurs. Final Appointment at a City Council Meeting shall not be made by the Appointing Authority for at least 10 working days after the posting of the notice in the City Clerk's Office.

    b. The Appointing Authority may appoint the former resident to a Non-Residential position if a Non-Residential position is vacant.

    However, the Appointing Authority may, if it finds that an emergency exists, fill the unscheduled vacancy immediately. A person appointed to fill the vacancy shall serve only on an acting basis until the final appointment is made pursuant to this section.

13. Only City Residents may be elected to Chair and Vice-Chair positions. To be eligible to be elected as the Chairperson of a City Board, Committee, or Commission, the member must be a resident of the City.

14. Resignations, Attendance, Training, and Removals

    Resignation:

    If a Commissioner or Member of a Board, Committee, or Commission is unable to continue serving because of health, business requirements, or personal reasons, a letter of resignation shall be submitted to the City Clerk, who will present to the City Council.

CITY COUNCIL POLICY
CITY OF NATIONAL CITY

TITLE: Appointments to Boards, Commission and Committees	**POLICY # 107**
ADOPTED: June 17, 1986	**AMENDED:** October 15, 2024

Attendance:

Regular attendance at meetings is critical to be effective operation of City Boards, Commissions, and Committees. The City Council relies on the advice of the City's Boards, Commissions, and Committees, which is the result of discussions among appointed members. The City Council anticipates that members of Boards, Committees, and Commissions shall make every reasonable effort to attend all regular and special meetings of their respective Boards, Commissions, and Committees, and to be prepared to discuss matters on their respective agendas.

A Commissioner or Member of a Board, Committee, or Commission shall be considered removed from any advisory board under the following conditions:

1. A Commissioner or Member of a Board, Committee, or Commission with unexcused absences from three consecutive regularly scheduled meetings.

2. A Commissioner or Member of a Board, Committee, or Commission misses more than 25% of the advisory body's meetings in a calendar year.

3. A Commissioner or Member of a Board, Committee, or Commission must be present at least one hour, or 50% of the entire meeting, whichever is less, to be counted as present for purposes of attendance.

Excused Absences:

An "excused absence" is only granted when absolutely necessary and pre-approved if at all possible. The City Council encourages Boards, Commissions, and Committees to refrain from scheduling meetings on cultural and religious holidays in order to encourage full participation by all Commissioners, Board Members, and the public. The pre-approval of excused absences will be by the body as a whole and documented in the meeting minutes.

Excused absences are listed as follows:

1. Illness of the Commissioner or Member of the Board, Committee, or Commission, their family member, or their personal friend;
2. Business commitment of the Commissioner or Member of the Board, Committee, or Commission that interferes with the attendance at a meeting;
3. Attendance of the Commissioner or Member of the Board, Committee, or Commission at a funeral, religious service or ceremony, wedding, or other similarly-significant event; or

4. Other reason for which the Commissioner or Member of the Board, Committee, or Commission has given notice to the Chairperson or Secretary of their unavailability fifteen (15) days in advance, as long as the unavailability is not expected to last longer than 30 days.

Removal:

The Secretary or Lead of each Board, Commission, or Committee will report the attendance to the Office of the City Clerk on a monthly basis. If the attendance or absences fall within these guidelines, the Office of the City Clerk will prepare a report to City Council for review and possible removal of the Commissioner, Member, or Alternate sitting on the Board, Committee, or Commission. Any Commissioner, Member, or Alternate sitting on a Board, Committee, or Commission may be removed from office at any time by a simple majority vote of the City Council at a regularly scheduled Council meeting with or without cause.

Mandatory Training and Filing Requirements:

Commissioners and Members of Board, Committee, or Commission, as appointed by the legislative body, are entrusted with certain responsibilities and concomitant training and reporting. The following are requirements of Commissioners and Members of Boards, Commissions, and Committees. This training is required to be completed within 30 days of appointment or notification.

1. Oath of Office (Article XX of the California Constitution, and California Government Code Section 36507)
2. Fair Political Practices Commission (FPPC) Statement of Economic Interest Form 700 Filing (California Government Code Section 87100 et seq)
3. AB1234 Ethics Training (California Government Code Section 53235.1(b))
4. Sexual Harassment Training
5. Brown Act Training
6. Social Media Training
7. Any training required by State Law, Federal Law, or City Policies.

All training is offered in a variety of formats including in person, via Zoom, training website/software, and pre-recorded video. Currently, these are all requirements of the Mayor and City Council, and City staff.

TITLE: Appointments to Boards, Commission and Committees	**POLICY # 107**
ADOPTED: June 17, 1986	**AMENDED:** October 15, 2024

Removal:

Failure to complete any of these requirements within 30 days of the appointment date or date of notification is cause for automatic removal.

Related Policy References
Government Code Section 40605
Government Code Section 54970, et seq.
Article XX of the California Constitution, and California Government Code Section 36507
California Government Code Section 53235(b)
California Government Code Section 87100 et seq
National City Municipal Code Title 16 (pending)

Prior Policy Amendments:
February 2, 2021 (Resolution No. 2021-08)
May 19, 2020 (Resolution No. 2020-95)
November 9, 1993 (Resolution No. 93-173)
June 11, 2013 (Revised – No Resolution – Refer to Meeting Minutes)
October 8, 2013 (Resolution No. 2013-147)
May 19, 2020 (Resolution No. 2020-20)

BOARDS/COMMISSION/COMMITTEES

BOARDS, COMMISSION AND COMMITTEES (11) TOTAL MEMBERS (51+)	BOARD OF LIBRARY TRUSTEE (5 Members)	CIVIL SERVICE COMMISSION (5 Members)	COMMUNITY AND POLICE RELATIONS COMMISSION (8 Members)	PARK, RECREATION AND SENIOR CITIZENS' ADVISORY COMMITTEE (7 Members)	PLANNING COMMISSION and HOUSING ADVISORY COMMITTEE (7 Members) 2 Ex Officio	PORT COMMISSION (1 Member)	PUBLIC ART COMMITTEE (5 Members)	SWEETWATER AUTHORITY (1 Member)	TRAFFIC SAFETY COMMITTEE (5 Members)
TERM	3 Years	5 Years	3 Years	3 Years	4 Years	4 Years	3 Years	4 Years	3 Years
RESIDENCY REQUIREMENT	Yes	Yes	5 Resident up to 2 Non-Resident (1) Non-Voting Member	Yes	Yes	Yes	No	n/a	Yes
VOTER REQUIREMENT	No	No	No	No	No	No	No	No	No
MAYORAL APPOINTMENT SUBJECT TO CONFIRMATION BY THE CITY COUNCIL	X		X	X			X	X	X
CITY COUNCIL AS A BODY APPOINTMENT		X			X	X			
COMPENSATION	No	No	No	No	Compensation set by Council Resolution	No	No	No	No
FORM 700 FILING REQUIREMENT	Yes	Yes	Yes	No	Yes	n/a	No	n/a	No
MEETINGS	1 X per month	1X every other month	1X every 3 months	1X every 2 months	2X per month	n/a	1X per quarter	n/a	1X per month
REQUIRED TO REPORT TO COUNCIL ANNUALLY	Yes, on or before August 31st and to the State Librarian	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
OTHER		Can not be salaried employee or holds office of the City							

CITY COUNCIL POLICY #107 and NCMC TITLE 16

****Effective February 2, 2020 all Chair and Vice-Chairs are required to be NC Residents**

AGENDA REPORT

Department: City Clerk's Office
Prepared by: Shelley Chapel, MMC, City Clerk
Meeting Date: Tuesday, December 2, 2025
Approved by: Alejandro Hernandez, Acting City Manager

SUBJECT:
Appointments: City Boards, Commissions, and Committees – City Council Interview and Appointment for the Civil Service Commission.

RECOMMENDATION:
City Council to Conduct Interviews and Appoint.

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
A City Boards, Commissions and Committee (BCC) vacancy notice was published in the Star News, posted on the City Hall Bulletin Boards, City website, and City Social Media sites to advertise the opening and application acceptance period for multiple committees.

The Vacancy Notice was posted on July 29, 2025 and most recently on November 5, 2025 with a deadline of November 19, 2025.

The Civil Service Commission has one (1) vacancy due to an expiring term (September 2025). One application was received.

FINANCIAL STATEMENT:
Not applicable.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Communication and Outreach

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A – Explanation for City Council Appointments
Exhibit B – Applications (Redacted)
Exhibit C – City Council Policy #107
Exhibit D – Boards/Commission/Committees Reference Chart

Explanation for City Council Appointments

The City Clerk's Office began advertising and accepting applications for vacancies on the Civil Service Commission on July 29, 2025 and most recently on November 5, 2025 with a deadline of November 19, 2025.

Background

In order to obtain qualified candidates, a Notice of Vacancies was advertised on the following: The City website, posted on the City Hall Bulletin Boards, the Star News and City Social Media sites to advertise openings and the application acceptance period. The vacancy presented is due to end of term (September 2025).

Vacancies are listed below:

BCC	Number of Open Seats and Term expiration for that seat	Appointing Member(s)	Residency Requirement	Applications Received
Civil Service Commission	(1) One Seat – September 30, 2030	City Council	Yes	David Magana*

Residency requirements are listed if required in the chart above. If filling a resident requirement, applicant must reside within the City of National City at the time the application is submitted to be considered for the resident position.

****

Civil Service Commission meetings are held the Second Wednesday of every other month at 5:30 p.m. in the Large Conference Room at City Hall.

*****One application was received in September 2025 from David Magana for consideration for appointment to the Parks, Recreation & Senior Citizens' Advisory Committee. He has now requested that his application be considered for the Civil Service Commission.

****

Per City Council Policy #107 (D) Mandatory Training and Filing Requirements:

Appointment:

Per City Council Policy #107 (D)(9):

1. For City Council Appointments, the Interview Process is as follows:
    a. The City Clerk will provide an overview of the Board, Commission, or Committee(s) with current vacancy (ies). The Mayor will introduce the applicant and two (2) questions will be asked of each applicant on behalf of the City Council.

    b. Each applicant is given two (2) minutes to make a brief introduction of themselves and their qualifications to the City Council.

    c. Mayor and City Councilmembers will ask questions of each applicant. All applicants must be asked the same questions.

    d. Total time per applicant is five (5) timed minutes with time allowed for clarification at the discretion of the City Council, not to exceed ten (10) minutes total per applicant.

Per City Council Policy #107 (D)(14)(3) Attendance:
A Commissioner or Member of a Board, Committee, or Commission must be present at least one hour, or 50% of the entire meeting, whichever is less, to be counted as present for purposes of attendance.

Per City Council Policy #107 (D)(14) Mandatory Training and Filing Requirements:
Commissioners and Members of Board, Committee, or Commission, as appointed by the legislative body, are entrusted with certain responsibilities and concomitant training and reporting. The following are requirements of Commissioners and Members of Boards, Commissions, and Committees. This training is required to be completed within 30 days of appointment or notification.

1. Oath of Office (Article XX of the California Constitution, and California Government Code Section 36507)
2. Fair Political Practices Commission (FPPC) Statement of Economic Interest Form 700 Filing (California Government Code Section 87100 et seq)
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Any training required by State Law, Federal Law, or City Policies.

All training is offered in a variety of formats including in person, via Zoom, and training website/software, and pre-recorded video. Currently, these are all requirements of the Mayor and City Council, and City staff.

Parks, Recreation And Senior Citizen’S Advisory Committee

Applicant Package - Committee Member

Parks, Recreation And Senior Citizen’S Advisory Committee - Committee Member

Term 01 Oct 2025 - 30 Sep 2028
Positions Available 1

Number of applicants in this package 1

- magana, David

Name: magana, David

Address: [redacted] National City, 91950

Email: [redacted]

Board Name: Parks, Recreation and Senior Citizen's Advisory Committee

Telephone Number:

[redacted]

Registered to Vote in National City?:

Yes

Resident of National City?:

Yes

Present Employer?:

US Navy

Occupation:

Naval Surface forces pacific Command climate specialist. Oversee equal opportunity for all of naval forces pacific

Business Address:

None

Educational Background:

Associates in Human Resources

Currently Serving on a BCC?:

No

Previously Served on a BCC?:

No

If so, which ones? If it does not apply, type N/A:

N/a

Have you ever been convicted of a felony crime?:

No

Have you ever been convicted of a misdemeanour crime?:

No

Time of Submission: 09/02/25 12:28:33 AM

CITY COUNCIL POLICY
CITY OF NATIONAL CITY

TITLE: Appointments to Boards, Commission and Committees	**POLICY # 107**
ADOPTED: June 17, 1986	**AMENDED:** October 15, 2024

PURPOSE

To establish a procedure to serve as a guide in making appointments to various City Boards, Commissions, and Committees. The City currently has the following Boards, Commissions, and Committees to which this Policy applies:

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1. Board of Library Trustees
2. Community and Police Relations Commission
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4. Public Art Committee
5. Sweetwater Authority
6. Traffic Safety Committee
7. Veterans and Military Families Advisory Committee

City Council Appointments:

1. Civil Service Commission
2. Planning Commission
3. Housing Advisory Committee including Ex-Officio Members
4. Port Commission (Per the San Diego Unified Port District Act, Section 16, this seat must be filled by a National City resident. The Commissioner shall be a resident of the City at the time of their appointments, and during the full term of the appointment.)

POLICY

Appointment Process

A. Opportunity to apply. All interested individuals shall be given an opportunity to submit applications for vacancies on City Boards, Commissions, and Committees. Incumbent Appointees are not automatically re-appointed but are required to fill out an abbreviated application provided by the City Clerk, indicating their interest in continuing to serve.

B. Unexpired terms. If an incumbent Appointee was appointed to fill an unexpired term and the Appointee serves for less than one year in that position, the Council may re-appoint the incumbent without considering other applicants.

C. Vacancies. When vacancies occur, the following procedure shall be followed:

1. Schedule vacancy. When a term is expiring or expires, public notice of the vacancy shall be made, inviting interested individuals to submit applications for the vacancy on a form provided by the City Clerk on the City website.

Unscheduled vacancy. An unscheduled vacancy shall be filled according to Government Code Section 54974, which generally provides as follows: Whenever an unscheduled vacancy occurs, whether due to resignation, death, termination, or other causes, a special vacancy notice shall be posted in the Office of the City Clerk, the City website, outside City Hall on the Bulletin Board, and on City social media platforms not earlier than twenty (20) days before or not later than twenty (20) days after the vacancy occurs. The City Council shall not make a final appointment for at least ten (10) working days after posting the notice in designated locations. The notice's posting and application period shall be thirty (30) calendar days. However, if it finds that an emergency exists, the City Council may, fill the unscheduled vacancy immediately. According to this section, a person appointed to fill the vacancy shall serve only on an interim basis until the final appointment.

The end of term for the members of Boards, Commissions, and Committees generally occurs in an annual rotation during the months of March and September. Appointments will be considered at those times unless a vacancy resulting from a resignation results in the lack of a Quorum on the Board, Commission, or Committee, in which case the appointment could occur at the time of the unscheduled vacancy in accordance with the procedure set out above.

3. Government Code Section 40605, and National City Municipal Code Title 16, grants the Mayor, with the City Council's approvals, the authority to make all appointments unless otherwise explicitly provided by statute. The exceptions are:

    1. Civil Service Commission
    2. Planning Commission
    3. Housing Advisory Committee including Ex-Officio Members
    4. Port Commission

    The City Council fills vacancies on these bodies.

D. Implementation. Implementation of Council policy for appointment to Boards, Commissions, and Committees requires the following:

1. Per Government Code Section 54972, on or before December 31 of each year, the City Council shall prepare a list of appointments of all regular and ongoing Boards, Commissions, and Committees appointed by the City Council. The City Clerk will prepare the list of all regular and ongoing Boards, Commissions, and Committees appointed by the Mayor or the City Council. The list shall contain a list of all terms that will expire during the next calendar year, the incumbent appointee's name, the appointment date, the term's expiration date,

and the position's necessary qualifications. It shall also include a list of all Boards, Commissions, and Committees whose members serve at the City Council's pleasure and the qualifications required for each position. This Local Appointments List shall be made available to the public on the City website.

2. Notice. A public notice for vacancies must be placed in the newspaper of general circulation within the City, on the City's website, City Hall Bulletin Boards, and City social media platforms.

3. Expiration of term. All appointees will receive a letter as their terms expire asking if they would like to re-apply for the position.

4. Applications. Applications shall be accepted electronically on the City website Submissions must be received before the advertised deadline for consideration for the appointment. All applications will be retained in the City Clerk's Office for one year from the date the application was submitted. During the one-year retention period of the application, an applicant shall be considered for other vacancies on Boards, Commissions, and Committees. The City Clerk's Office will notify the applicant being considered for an appointment to confirm that they are still interested in volunteering.

5. A member may only serve on one (1) Board, Commission, or Committee at a time. If an applicant applies for another position on a different Board, Commission, or Committee, that applicant will forfeit the prior seat and a vacancy will occur per policy.

6. Residency requirement: If a position on the Board, Commission or Committee is for a resident, the applicant must be a resident at the time of submitting the application. The address must be an identifiable National City address, with verification by the City Clerk's Office. If an applicant is found to be a non-resident, they will not be considered. They will be encouraged to apply for a non-resident seat when available.

7. Interviews:

    a. Mayor Appointments: Interviews for Mayoral appointments will be conducted by the Mayor outside of the public meeting and scheduled by the Mayor's Office.

    b. City Council Appointments: Interviews for the four (4) Civil Service Commission, Planning Commission, Housing Advisory Committee, and

Port Commission who serve at the City Council's pleasure and are appointed by the City Council as a body will be interviewed in the public forum at a City Council Meeting as described below.

c. The City Clerk's Office makes attempts to inform applicants of the date and time of the City Council Meeting scheduled for interviews and appointments. Allowing the applicant the opportunity to attend in person or via Zoom for interviews and questions. Attempts are made via emails, and telephone calls prior to the meeting.

8. Mayoral Appointments:

The Mayor will make the motion to appoint (naming the appointee) and Councilmembers may second the motion. The City Clerk will then take a roll call vote of the City Council. A majority vote of the City Council will be required for the appointment. If the majority of the City Council choose to deny the proposed appointment, the Mayor shall either propose an alternative candidate from the current application pool or choose to reopen the application period and return to the City Council at a future City Council Meeting with a different applicant for consideration. If a Mayoral Appointment is not approved by the majority of the City Council by confirmation, that applicant is removed from the pool for that seat. The Mayor will return to a future meeting with a substitute Mayoral appointment.

9. For City Council Appointments, the Interview Process is as follows:

a. The City Clerk will provide an overview of the Board, Commission, or Committee(s) with current vacancy (ies). The Mayor will introduce the applicant and two (2) questions will be asked of each applicant on behalf of the City Council.

b. Each applicant is given two (2) minutes to make a brief introduction of themselves and their qualifications to the City Council.

c. Mayor and City Councilmembers will ask questions of each applicant. All applicants must be asked the same questions.

d. Total time per applicant is five (5) timed minutes with time allowed for clarification at the discretion of the City Council, not to exceed ten (10) minutes total per applicant.

e. All appointments and interviews before the City Council will be scheduled as needed to fill unexpected vacancies, with every effort to be made before an individual's term expires. Interviews may take place at one meeting, with appointments made at a subsequent meeting.

9. Vacancies for City Council Appointed Positions. If the vacancy is for a City Council appointed position, and there is more than one (1) applicant for a given position, the voting process will proceed as follows: Once the interviews are complete, each Councilmember votes for their choice via a written ballot provided by the City Clerk. Each Councilmember shall print and sign their name on the ballot. All ballots shall be considered a public record and be open to inspection by the public. The ballots are passed to the City Clerk who announces the number of votes for each candidate.

   If the appointment process is conducted via a virtual meeting the process is the same except the ballot/vote process. The City Clerk's Office will provide a Vote Sheet (a piece of paper electronically) with the name of each applicant to be considered. Councilmembers will mark their paper, fold it and hand to the City Clerk as they are collected. If a member is virtual, they will announce their vote verbally first before any other votes are read into the record. The City Clerk will tally the votes and will then confirm the votes with a verbal roll call. The applicant with the most votes is appointed.

   In the event of a tie, each Councilmember votes again until one (1) candidate has the majority vote and is declared to be the newly–appointed member of the Board, Commission, or Committee.

10. Re-appointment beyond two terms. Anyone wishing to be re-appointed to any Board, Commission, or Committee and has served two or more full terms already must be approved by a four-fifths vote of the City Council. If all five members of the City Council are not present, or if one member abstains or recuses their vote, the four-fifths requirement shall be changed to require only a simple majority.

11. Report to Council:

    All applications received for vacancies, whether Mayoral Appointment or City Council Appointment, will be attached to the staff report to Council. All applications will have private personal information redacted (name, street numbers and name of street address, and phone number). This redacted information is in alignment with Government Code Section 6255(a) because the public interest served by not disclosing the applicant's personal, private information and protection of the

applicant's right to privacy outweighs the public interest served by disclosing that information.

12. An automatic vacancy upon becoming a Non-Resident. An unscheduled vacancy automatically occurs when a resident holding an appointment position on a City Board, Committee, or Commission becomes a non-resident by moving out of National City limits. When an unscheduled vacancy occurs due to a resident becoming a non-resident, the unscheduled vacancy may be filled as follows:

    a. A special vacancy notice shall be posted in the Office of the City Clerk, and in other places as directed by the City Council, not earlier than 20 days before or not later than 20 days after the vacancy occurs. Final Appointment at a City Council Meeting shall not be made by the Appointing Authority for at least 10 working days after the posting of the notice in the City Clerk's Office.

    b. The Appointing Authority may appoint the former resident to a Non-Residential position if a Non-Residential position is vacant.

    However, the Appointing Authority may, if it finds that an emergency exists, fill the unscheduled vacancy immediately. A person appointed to fill the vacancy shall serve only on an acting basis until the final appointment is made pursuant to this section.

13. Only City Residents may be elected to Chair and Vice-Chair positions. To be eligible to be elected as the Chairperson of a City Board, Committee, or Commission, the member must be a resident of the City.

14. Resignations, Attendance, Training, and Removals

    Resignation:

    If a Commissioner or Member of a Board, Committee, or Commission is unable to continue serving because of health, business requirements, or personal reasons, a letter of resignation shall be submitted to the City Clerk, who will present to the City Council.

CITY COUNCIL POLICY
CITY OF NATIONAL CITY

TITLE: Appointments to Boards, Commission and Committees	**POLICY # 107**
ADOPTED: June 17, 1986	**AMENDED:** October 15, 2024

Attendance:

Regular attendance at meetings is critical to be effective operation of City Boards, Commissions, and Committees. The City Council relies on the advice of the City's Boards, Commissions, and Committees, which is the result of discussions among appointed members. The City Council anticipates that members of Boards, Committees, and Commissions shall make every reasonable effort to attend all regular and special meetings of their respective Boards, Commissions, and Committees, and to be prepared to discuss matters on their respective agendas.

A Commissioner or Member of a Board, Committee, or Commission shall be considered removed from any advisory board under the following conditions:

1. A Commissioner or Member of a Board, Committee, or Commission with unexcused absences from three consecutive regularly scheduled meetings.

2. A Commissioner or Member of a Board, Committee, or Commission misses more than 25% of the advisory body's meetings in a calendar year.

3. A Commissioner or Member of a Board, Committee, or Commission must be present at least one hour, or 50% of the entire meeting, whichever is less, to be counted as present for purposes of attendance.

Excused Absences:

An "excused absence" is only granted when absolutely necessary and pre-approved if at all possible. The City Council encourages Boards, Commissions, and Committees to refrain from scheduling meetings on cultural and religious holidays in order to encourage full participation by all Commissioners, Board Members, and the public. The pre-approval of excused absences will be by the body as a whole and documented in the meeting minutes.

Excused absences are listed as follows:

1. Illness of the Commissioner or Member of the Board, Committee, or Commission, their family member, or their personal friend;
2. Business commitment of the Commissioner or Member of the Board, Committee, or Commission that interferes with the attendance at a meeting;
3. Attendance of the Commissioner or Member of the Board, Committee, or Commission at a funeral, religious service or ceremony, wedding, or other similarly-significant event; or

4. Other reason for which the Commissioner or Member of the Board, Committee, or Commission has given notice to the Chairperson or Secretary of their unavailability fifteen (15) days in advance, as long as the unavailability is not expected to last longer than 30 days.

Removal:

The Secretary or Lead of each Board, Commission, or Committee will report the attendance to the Office of the City Clerk on a monthly basis. If the attendance or absences fall within these guidelines, the Office of the City Clerk will prepare a report to City Council for review and possible removal of the Commissioner, Member, or Alternate sitting on the Board, Committee, or Commission. Any Commissioner, Member, or Alternate sitting on a Board, Committee, or Commission may be removed from office at any time by a simple majority vote of the City Council at a regularly scheduled Council meeting with or without cause.

Mandatory Training and Filing Requirements:

Commissioners and Members of Board, Committee, or Commission, as appointed by the legislative body, are entrusted with certain responsibilities and concomitant training and reporting. The following are requirements of Commissioners and Members of Boards, Commissions, and Committees. This training is required to be completed within 30 days of appointment or notification.

1. Oath of Office (Article XX of the California Constitution, and California Government Code Section 36507)
2. Fair Political Practices Commission (FPPC) Statement of Economic Interest Form 700 Filing (California Government Code Section 87100 et seq)
3. AB1234 Ethics Training (California Government Code Section 53235.1(b))
4. Sexual Harassment Training
5. Brown Act Training
6. Social Media Training
7. Any training required by State Law, Federal Law, or City Policies.

All training is offered in a variety of formats including in person, via Zoom, training website/software, and pre-recorded video. Currently, these are all requirements of the Mayor and City Council, and City staff.

TITLE: Appointments to Boards, Commission and Committees	**POLICY # 107**
ADOPTED: June 17, 1986	**AMENDED:** October 15, 2024

Removal:

Failure to complete any of these requirements within 30 days of the appointment date or date of notification is cause for automatic removal.

Related Policy References
Government Code Section 40605
Government Code Section 54970, et seq.
Article XX of the California Constitution, and California Government Code Section 36507
California Government Code Section 53235(b)
California Government Code Section 87100 et seq
National City Municipal Code Title 16 (pending)

Prior Policy Amendments:
February 2, 2021 (Resolution No. 2021-08)
May 19, 2020 (Resolution No. 2020-95)
November 9, 1993 (Resolution No. 93-173)
June 11, 2013 (Revised – No Resolution – Refer to Meeting Minutes)
October 8, 2013 (Resolution No. 2013-147)
May 19, 2020 (Resolution No. 2020-20)

BOARDS/COMMISSION/COMMITTEES

BOARDS, COMMISSION AND COMMITTEES (11) TOTAL MEMBERS (51+)	BOARD OF LIBRARY TRUSTEE (5 Members)	CIVIL SERVICE COMMISSION (5 Members)	COMMUNITY AND POLICE RELATIONS COMMISSION (8 Members)	PARK, RECREATION AND SENIOR CITIZENS' ADVISORY COMMITTEE (7 Members)	PLANNING COMMISSION and HOUSING ADVISORY COMMITTEE (7 Members) 2 Ex Officio	PORT COMMISSION (1 Member)	PUBLIC ART COMMITTEE (5 Members)	SWEETWATER AUTHORITY (1 Member)	TRAFFIC SAFETY COMMITTEE (5 Members)
TERM	3 Years	5 Years	3 Years	3 Years	4 Years	4 Years	3 Years	4 Years	3 Years
RESIDENCY REQUIREMENT	Yes	Yes	5 Resident up to 2 Non-Resident (1) Non-Voting Member	Yes	Yes	Yes	No	n/a	Yes
VOTER REQUIREMENT	No	No	No	No	No	No	No	No	No
MAYORAL APPOINTMENT SUBJECT TO CONFIRMATION BY THE CITY COUNCIL	X		X	X			X	X	X
CITY COUNCIL AS A BODY APPOINTMENT		X			X	X			
COMPENSATION	No	No	No	No	Compensation set by Council Resolution	No	No	No	No
FORM 700 FILING REQUIREMENT	Yes	Yes	Yes	No	Yes	n/a	No	n/a	No
MEETINGS	1 X per month	1X every other month	1X every 3 months	1X every 2 months	2X per month	n/a	1X per quarter	n/a	1X per month
REQUIRED TO REPORT TO COUNCIL ANNUALLY	Yes, on or before August 31st and to the State Librarian	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
OTHER		Can not be salaried employee or holds office of the City							

CITY COUNCIL POLICY #107 and NCMC TITLE 16

****Effective February 2, 2020 all Chair and Vice-Chairs are required to be NC Residents**

AGENDA REPORT

Department: City Clerk's Office
Prepared by: Shelley Chapel, MMC, City Clerk
Meeting Date: Tuesday, December 2, 2025
Approved by: Alejandro Hernandez, Acting City Manager

SUBJECT:
Approval of the City Council Meeting Minutes.

RECOMMENDATION:
Approve and file.

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
Meeting Minutes:

Special City Council Meeting – Closed Session of November 4, 2025
Regular City Council Meeting of November 4, 2025
Special City Council Meeting – Closed Session of November 10, 2025
Special City Council Meeting – Closed Session of November 18, 2025
Regular City Council Meeting of November 18, 2025

FINANCIAL STATEMENT:
Not applicable.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Not Applicable

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A - Special City Council Meeting Closed Session of November 4, 2025 – Meeting Minutes
Exhibit B – Regular City Council Meeting of November 4, 2025 – Meeting Minutes
Exhibit C – Special City Council Meeting Closed Session of November 10, 2025 – Meeting Minutes
Exhibit D – Special City Council Meeting Closed Session of November 18, 2025 – Meeting Minutes
Exhibit E – Regular City Council Meeting of November 18, 2025 – Meeting Minutes

SPECIAL MEETING MINUTES OF THE CITY COUNCIL
CLOSED SESSION

November 4, 2025, 4:00 p.m.
City Council Chamber - 1243 National City Boulevard
National City, CA

Present: **Councilmember Molina**
Councilmember Rodriguez *(arrived at 4:04 p.m.)*
Councilmember Yamane
Vice-Mayor Bush
Mayor Morrison

Others Present: **Scott W. Huth, Interim City Manager**
Barry J. Schultz, City Attorney
Shelley Chapel, City Clerk *(via Zoom)*
Richard Romero, Assistant City Attorney
Bruce Foltz, Finance Director
Sergio Mora, Fire Chief
Martha Juarez, Assistant Director of Engineer/Public Works
Tonya Hussain, Deputy City Clerk
Alicia Hicks, Human Resources Director

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1. CALL TO ORDER

A Special Meeting of the City Council of the City of National City was called to order at 4:0 2 p.m. via teleconference and in the Council Chamber, located in City Hall, 1243 National City Boulevard, National City, California.

2. ROLL CALL

Councilmembers present: Molina, Rodriguez, Yamane, Bush, Morrison

3. PLEDGE OF ALLEGIANCE

Councilmember Molina led the Pledge of Allegiance.

4. PUBLIC COMMENT (Public Comment will be Restricted to Agenda Items Only)

The Mayor allowed two-minutes for each public comment.

In-Person Comment:
Mica Polanco Luisa McCarthy Alexander Gutterud Daniel Kay

5. CLOSED SESSION

Members retired into Closed Session at 4:14 p.m. and returned at 5:50 p.m. with all members present in attendance: Molina, Rodriguez, Yamane, Bush, Morrison, Huth, Romero, and Schultz

Item heard out of order as first item.

5.2 CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION
Government Code Section 54956.9(d)(1)
Delgado et al v. City of National City
SDSC Case No.: 24CU013086C

Special Counsel: Jan Greben entered Closed Session at 4:14 p.m. and left at 4:45 p.m.

Alicia Hicks, Human Resources Director entered Closed Session at 4:45 p.m. and left at 5:50 p.m.

5.1 PUBLIC EMPLOYEE EMPLOYMENT
Government Code Section 54957(b)(1)
Position to be filled: City Manager

5.3 CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION
Government Code Section 54956.9(d)(2)
Number of Potential Cases: 1

Bruce Foltz, Finance Director, Sergio Mora, Fire Chief, Martha Juarez, Assistant Director of Engineering Public Works entered Closed Session at 5:08 p.m. and left at 5:50 p.m.

5.4 CONFERENCE WITH LABOR NEGOTIATORS
Government Code Section 54957.6
Employee Organizations:
Police Officers Association (POA),
Unrepresented Groups: Executive and Management
Agency Designated Representatives:
Steven Berliner (Labor Negotiator)
Scott Huth (Interim City Manager)
Steve Manganiello (Director Eng/PW Director)
Bruce Foltz (Finance Director)
Alicia Hicks (Human Resources Director)

6. ADJOURNMENT

Mayor Morrison adjourned to the Regular Meeting of the City Council of the City of National City, Tuesday, November 4, 2025, 6:00 p.m. in the Council Chamber, located in City Hall, 1243 National City Boulevard, National City, California.

The meeting adjourned at 5:51 p.m.

_____
Shelley Chapel, MMC, City Clerk

The foregoing minutes were approved at the Regular Meeting of November 18, 2025.

_____
Ron Morrison, Mayor

REGULAR MEETING MINUTES OF THE CITY COUNCIL

November 4, 2025, 6:00 p.m.
City Council Chamber - 1243 National City Boulevard
National City, CA

Present:	**Councilmember Molina** **Councilmember Rodriguez** **Councilmember Yamane** **Vice-Mayor Bush** **Mayor Morrison**
Others Present:	**Scott W. Huth, Interim City Manager** **Barry J. Schultz, City Attorney** **Shelley Chapel, City Clerk** *(via Zoom)* **Alex Hernandez, Chief of Police** **Bruce Foltz, Director of Finance** **Kelsey Genesi, Executive Assistant II** **Alicia Hicks, Director of Human Resources** **Tonya Hussain, Deputy City Clerk** **Martha Juarez, Asst. Director of Engineer/Public Works** **Sergio Mora, Fire Chief** **Martin Reeder, Acting Community Development Director** **Nardyezda Acosta Razo, Alarm Program Coordinator** **Stefanie Tellez, Public Information Officer**

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1. CALL TO ORDER

A Regular Meeting of the City Council of the City of National City was called to order at 6:09 p.m. via teleconference and in the Council Chamber, located in City Hall, 1243 National City Boulevard, National City, California.

2. ROLL CALL

Councilmembers present: Molina, Rodriguez, Yamane, Bush, Morrison

Interpretation in Spanish provided by Luisa Diaz de Leon.

3. PLEDGE OF ALLEGIANCE TO THE FLAG

Vice-Mayor Bush led the Pledge of Allegiance.

4. INVOCATION

Invocation delivered by National City Christian Center Pastor Robert Dominguez.

5. PUBLIC COMMENT

Mayor Morrison summarized the process for acceptance of live public comment allowing two (2) minutes per comment and introduced City Clerk Chapel.

In-person comment:
Benjamin Scoggins
Luisa McCarthy
Micaela Polanco
Anita Brinkley
Purita Javier
Cesar Javier
Ed Nieto
Alisha Morrison
Margaret Godshalk
Alexander Gutterud
Daniel Kim
Jake Zindulka
Bryan Gonzalez
Guillermo Garcia
Ted Godshalk

Mayor Morrison left the dais at 6:40 p.m. and returned at 6:42 p.m.

6. PROCLAMATIONS AND RECOGNITION

6.1 Proclamation - Phil Am BID STARBlazers & TOP HATs Day

Mayor Morrison presented the proclamation. Proclamation was accepted by National City School District Board Member Alma Sarmiento; Sweetwater High School Counselor Nancy Nieto; Port Commissioner Dr. GilAnthony Ungab; a posthumous Lifetime Achievement Award to the late Albert Alvarado; Dr. Ben Camacho with the Sweetwater Medical and Cardiovascular Institute; and, a representative from Healthwise Home Healthcare.

6.2 Introduction of New City Employees

Councilmember Molina, Interim City Manager Scott Huth, Fire Chief Sergio Mora, and Assistant Director of Engineering & Public Works Martha Juarez introduced their new staff members.

7. PRESENTATION (Limited to Five (5) Minutes each)

Item was continued to the next City Council meeting.

7.1 National City Planning Commission & Housing Advisory Committee Annual Report for 2025.

Item taken out of order.

CONTINUED PUBLIC HEARING

10.2 Continued Public Hearing to Consider Certification of a Final EIR to Assess Project Impacts & Appeal of the Planning Commission Denial of a Conditional Use Permit & Coastal Development Permit for a Proposed Fuel Transfer Facility on BNSF Property.

Adopted Resolution Nos. 2025-154 and 2025-156.

Acting Director of Community Development Martin Reeder provided a PowerPoint presentation.

Vice-Mayor Bush disclosed that he met with the applicant, staff, community members, CARB, Laborers Local 89, and the Air Pollution Control District.

Councilmember Molina disclosed that she had a phone call with the developer and met with members of the Environmental Health Coalition (EHC).

Councilmember Yamane stated that she had received phone calls, text messages, and emails but had no communications with anyone regarding this project.

Councilmember Rodriguez disclosed that he had met and spoken with community members, members outside the Kimball school community, EHC, and proponents of the project including Laborers Local 89.

Mayor Morrison disclosed that he spoke with the proponent of the project regarding City Council meeting procedures. In addition, he received emails but did not respond.

All members of the City Council had received letters from Central School students.

USG Clean Fuels Chief Administrative Officer Bill Frerking and Senior Director Alexandra Batycky answered questions posed by the City Council.

Vice-Mayor Bush left the dais at 7:56 p.m. and returned at 7:58 p.m.

Mayor Morrison opened the public hearing at 8:04 p.m.

In-person Public comment:

Claire Groebner	Bradley Bang
Patricia McGhee	Diane Takvorian
Margaret Godshalk	Alicia Kelley
Rita Clement	Doyle Morrison

Alisha Morrison
Alicia Sanchez
Luisa McCarthy
Jake Zindulka
Simone Andres
Isadora Lopez
Grace Rojas Jimenez
Charles Rilli
Abigail Sylvester
J. Manuel Andrade
Ted Godshalk
Gloria Jean Nieto
Damaris Gonzalez
Elida Kocharian
Corinna Contreras
Nadia Kaan Ayus
Gozalva
Micaela Polanco
Victor Valle
Michelle Krug
Maggie Morales
Jaime Esteller
Francisco Hernandez
Dr. Leighangela Brady
Ed Nieto
Cynthia Fuller Quinonez
Amy Castaneda
Margarita Moreno
Chioma Ugwonali
Rosalba Ayala

Vice-Mayor Bush left the dais at 9:15 p.m. and returned at 9:16 p.m.

Jesse Kuehm
Sabeeca Vadakkan
Leonel Urquidez
Danielle Herpe
Jasmine Mikesell

Virtual Public Comment:

Vi Nguyen
Angelica Estrada
Livia Beaudin

Written Public Comment:

Alisha Morrison
Jessica Alonso
Maria Ortiz-Gastelum
Kimball Elementary Students
Maya Markillie
Yvonne Colmenero
Ellyse Briand
Ted Godshalk
Luis Sainz
Mariel Schmidt

Registered a position in opposition but did not wish to speak:

Gloria Jean Nieto
Chris Roberts
Phil Petrie
McGarrah Wilson
Frida Vergara
Henry Nelson
Ricardo Rodriguez
R Rodriguez
Ashley Ximena Mayorga
Irma Hernandez

ACTION: Motion by Vice-Mayor Bush, seconded by Councilmember Molina to close the Public Hearing.

Motion carried by unanimous vote.

Public Hearing closed at 9:34 p.m.

Recommendation: Staff Recommends Approving the Appeal and Adopting Separate Resolutions Entitled:

1. “A Resolution of the City Council of the City of National City, California, Certifying a Final Environmental Impact Report for a Proposed Fuel Transfer Facility (San Diego Clean Fuels LLC) within BNSF Railroad Right-of-Way and BNSF-Owned Property, Located West of the 1800 Block of Cleveland Avenue and North of West 19th Street, North to Civic Center Drive,”

2. “A Resolution of the City Council of the City of National City, California, Approving a Conditional Use Permit and Coastal Development Permit for a Proposed Fuel Transfer Facility (San Diego Clean Fuels LLC) within BNSF Railroad Right-of-Way and BNSF-Owned Property, Located West of the 1800 Block of Cleveland Avenue and North of West 19th Street, North to Civic Center Drive,”

and;

3. “A Resolution of the City Council of the City of National City, California, Denying the Appeal and Affirming the Planning Commission Denial of a Conditional Use Permit and Coastal Development Permit for a Proposed Fuel Transfer Facility (San Diego Clean Fuels LLC) Within BNSF Railroad Right-of-Way and BNSF-Owned Property, Located West of the 1800 Block of Cleveland Avenue and North of West 19th Street, North to Civic Center Drive.

ACTION: Motion by Councilmember Molina, seconded by Councilmember Rodriguez to uphold the Planning Commission’s denial.

ACTION: Motion by Councilmember Rodriguez, seconded by Mayor Morrison to reject the project.

Motion carried by unanimous vote.

Mayor Morrison called for a recess at 10:09 p.m.

Members reconvened at 10:20 p.m. with Councilmember Rodriguez absent.

Councilmember Rodriguez returned to the dais at 10:21 p.m.

At 10:30 p.m., Mayor Morrison reminded the Council of City Council Policy #104 that requires the City Council meeting to be adjourned no later than 10:30 p.m. unless extended by Council vote. Mayor Morrison asked the City Council to consider extending the meeting.

ACTION: Motion by Councilmember Molina, seconded by Vice-Mayor Bush to extend the meeting with no time certain.

Motion carried by 4-1 vote.

Ayes: Molina, Rodriguez, Bush, Morrison
Nays: Rodriguez

Item taken out of order.

10.1 Continued Public Hearing – Adoption of an Amendment of NCMC 9.38 Establishing a Tobacco Retail License Program

Adopted Ordinance No. 2025-2550.

Director of Community Development Martin Reeder provided a PowerPoint presentation.

Mayor Morrison opened the Public Hearing at 10:24 p.m.

In-person Public Comment:	Virtual Comment:
Robin Madaffer	Blythe Young
Irma Hernandez	Madison Rapp
Ed Nieto	Peggy Walker
Christopher Hermes	
Cynthia Knapp	Written Comment:
Jack Bazi	Arkan Somo
Manuel Andrade	Leigh Martin
Liliana Armenta	Manuel Andrade
Nadia	Robin Madaffer

ACTION: Motion by Councilmember Yamane, seconded by Councilmember Rodriguez to close the public hearing.

Motion carried by unanimous vote.

Public Hearing closed at 10:56 p.m.

Vice-Mayor Bush left the dais at 11:07 p.m. and returned at 11:09 p.m.

Recommendation: Adopt the Ordinance Entitled, “An Ordinance of the City Council of the City of National City, California, Amending Title 9 of the National City Municipal Code by Amending Chapter 9.38 Pertaining to Tobacco Retailer Licensing and Restricting the Sale, Display and Promotion of Tobacco to Youth.”

ACTION: Motion by Councilmember Rodriguez, seconded by Councilmember Yamane to adopt the Ordinance.

Motion carried by unanimous vote.

Item taken out of order.

11.1 Public Hearing - 2025 Development Impact Fees Schedule

Stephan Gaspar provided a public comment.

Written comment received from Stephan Gaspar and Dave Gillingham.

Recommendation: Hold a Public Hearing and Adopt the Resolution Entitled, “Resolution of the City Council of the City of National City, California, Adopting the 2025 Development Impact Fee Schedule.”

ACTION: Motion by Councilmember Yamane, seconded by Councilmember Rodriguez to continue the public hearings for agenda items 11.1 and 11.2 to the January 20, 2026 City Council meeting.

Motion carried by unanimous vote.

11.2 Amendments to the Neighborhood Services and Building Department Fees in the 2025 City of National City Master Fee Schedule

Recommendation: Hold a Public Hearing and Adopt the Resolution Entitled: "Resolution of the City Council of the City of National City, California, Adopting Updated City User Fees for the Neighborhood Services and Building Departments and Updating the Master Fee Schedule."

ACTION: Motion by Councilmember Yamane, seconded by Councilmember Rodriguez to continue the public hearings for agenda items 11.1 and 11.2 to the January 20, 2026 City Council meeting.

Motion carried by unanimous vote.

At 11:25 p.m. Mayor Morrison released the translators.

11.3 Continued Public Hearing and Introduction of Multiple Ordinances Amending the National City Municipal Code Chapters 15.08, 15.14, 15.20, 15.24, 15.75, 15.78 and 15.79 Related to California Codes for Electrical, Energy, Building, Plumbing, and Mechanical.

Mayor Morrison opened the Public Hearing at 11:24 p.m.

There were no public comments.

ACTION: Motion by Councilmember Yamane, seconded by Councilmember Rodriguez to close the public hearing.

Motion carried by unanimous vote.

Public Hearing closed at 11:24 p.m.

Recommendation: Introduce the Ordinances for the 2025 California Building Code; the 2025 California Residential Code; the 2025 California Existing Building Code; the 2025 California Electrical Code and 2023 National Electrical Code; the 2025 California Mechanical Code; the 2025 California Plumbing Code; the 2025 California Energy Code; the 2025 California Green Building Standards Code; and all Appendices Related to These Codes; Receive Public Input; and Schedule for the Meeting of November 18, 2025, for Consideration and Adoption.

ACTION: Motion by Councilmember Yamane, seconded by Councilmember Rodriguez to introduce the ordinance.

Motion carried by unanimous vote.

Item taken out of order.

9. <u>CONSENT CALENDAR</u>

ACTION: Motion by Councilmember Molina, seconded by Councilmember Rodriguez to approve Consent Calendar Items with the exception of Items 9.7, 9.8, 9.11, 9.12, and 9.13.

Motion carried by unanimous vote.

9.1 Approval of Reading by Title Only and Waiver of Reading in Full of Ordinance on this Agenda

Motion carried by unanimous vote.

9.2 First Amendment to the Agreement with 24 Hour Elevator, Inc. for Citywide Elevator Services

Adopted Resolution No. 2025-149.

Adopt a Resolution Entitled, **"**Resolution of the City Council of the City of National City, California, Authorizing the Mayor to Execute a First Amendment to the Agreement with 24 Hour Elevator, Inc. to Extend the Agreement by One Year to June 30, 2027, and to Increase the Not-to-Exceed Amount by $35,000 for a Total Not-to-Exceed Amount of $85,000."

Motion carried by unanimous vote.

9.3 First Amendment to the Agreement with The Steinhilber Corporation dba JJJ Enterprises for Citywide Fire and Security Alarm Monitoring Services

Adopted Resolution No. 2025-150.

Adopt the Resolution Entitled, "Resolution of the City Council of the City of National City, California, Authorizing the Mayor to Execute a First Amendment to the Agreement with The Steinhilber Corporation dba JJJ Enterprises to Extend the Agreement by One Year to June 30, 2027, and to Increase the Not-to-Exceed Amount by $35,000, for a Total Not-to-Exceed Amount of $85,000."

Motion carried by unanimous vote.

9.4 Increases to Salaries and Benefits for Executive and Management Groups.

Adopted Resolution No. 2025-151.

Written comment received from Alexander Gutterud.

Adopt the Resolution Entitled, "Resolution of the City Council of the City of National City, California, Approving Salary and Benefit Changes for the Executive and Management Employee Groups and Authorizing a Fiscal Year 2025-2026 Budget Appropriation in the Amount of $1,120,441 to Fund the Stated Salary and Benefit Increases."

Motion carried by unanimous vote.

Item pulled from the agenda.

9.6 Notice of Decision – Planning Commission Approval of a Conditional Use Permit (CUP) for a Drive-Through Coffee Shop (Dutch Bros Coffee) to be Located at 1838 Sweetwater Road.

Staff Recommends Approval of the Conditional Use Permit (CUP) Request for a Drive-Through Coffee Shop, Subject to the Recommended Conditions in the Attached Planning Commission Resolution No. 2025-16 and a Determination that the Project is Exempt from CEQA. A Drive-Through is a Conditionally-Allowed Use in the Major Mixed-Use District Zone.

Item pulled for public comment.

9.7 One-year Extension of American Medical Response Contract with the City of National City

Adopted Resolution No. 2025-152.

Public comment received from Thomas Rike.

Recommendation: Adopt the Resolution Entitled, “Resolution of the City Council of the City of National City, California, Approving and Authorizing the Mayor to Execute the Tenth Amendment to the Agreement by and between the City of National City and American Medical Response Ambulance Service, Inc. to Continue to Provide Basic and Advanced Life Support Ambulance Transportation Services Effective from September 1, 2025 through August 31, 2026.”

ACTION: Motion by Councilmember Yamane, seconded by Councilmember Rodriguez to adopt the resolution.

Motion carried by unanimous vote.

Item pulled for public comment.

9.8 Professional Services Agreement with SCI Consulting Group for Ongoing Cannabis Program Support Services — Term Through June 30, 2027; Not-to-Exceed $47,000 Per Fiscal Year.

Adopted Resolution No. 2025-153.

In-person public comment received from Thomas Rike.

Virtual comment received from Becky Rapp.

Recommendation: Adopt the Resolution Entitled, “Resolution of the City Council of the City of National City, California, Authorizing the Mayor to Execute an Agreement with SCI Consulting Group for Ongoing Cannabis Program Support Services for a Not-To-Exceed Amount of $47,000 Per Fiscal Year.”

ACTION: Motion by Councilmember Yamane, seconded by Councilmember Molina to adopt the resolution.

Motion carried by unanimous vote.

9.9 Investment Transactions for the Month Ended July 31, 2025.

Accept and File the Investment Transaction Ledger for the Month Ended July 31, 2025.

Motion carried by unanimous vote.

9.10 Investment Transactions for the Month Ended August 31, 2025.

Accept and File the Investment Transaction Ledger for the Month Ended August 31, 2025.

Motion carried by unanimous vote.

Item pulled for public comment.

9.11 Warrant Register No. 10 for the Period of 8/29/25 through 9/4/25 in the Amount of $5,094,004.91

Public comment received from Thomas Rike.

Recommendation: Ratify Warrants Totaling $5,094,004.91.

ACTION: Motion by Councilmember Yamane, seconded by Vice-Mayor Bush to ratify the warrants for agenda items 9.11, 9.12, and 9.13.

Motion carried by unanimous vote.

Item pulled for public comment.

9.12 Warrant Register No. 11 for the Period of 9/5/25 through 9/11/25 in the Amount of $2,586,414.27

Public comment received from Thomas Rike.

Recommendation: Ratify Warrants Totaling $2,586,414.27.

ACTION: Motion by Councilmember Yamane, seconded by Vice-Mayor Bush to ratify the warrants for agenda items 9.11, 9.12, and 9.13.

Motion carried by unanimous vote.

Item pulled for public comment.

9.13 Warrant Register No. 12 for the Period of 9/12/25 through 9/18/25 in the Amount of $3,716,949.26

Public comment received from Thomas Rike.

Recommendation: Ratify Warrants Totaling $3,716,949.26.

ACTION: Motion by Councilmember Yamane, seconded by Vice-Mayor Bush to ratify the warrants for agenda items 9.11, 9.12, and 9.13.

Motion carried by unanimous vote.

Item taken out of order.

9.5 Land Use Code Amendment to Restore Omitted Sections 18.10.060 (Rules of Measurement), 18.11.120 (Interim uses), 18.22.020 (Allowed land uses et seq.), 18.30.310 (Tattoo parlors et al), 18.30.340 & 345 (Medical marijuana dispensaries and cultivation).

Virtual comment received from Madison Rapp.

Recommendation: Initiate the Code Amendment.

ACTION: Motion by Councilmember Yamane, seconded by Councilmember Rodriguez to approve the staff recommendation.

Motion carried by unanimous vote.

8. REGIONAL BOARDS AND COMMITTEE REPORTS (Limited to Five (5) Minutes each)

Councilmember Yamane provided an update on the Metro Wastewater JPA meeting.

There were no other reports.

12. CITY MANAGER'S REPORT

No report.

13. ELECTED OFFICIALS REPORT

Closing remarks were provided by members of the City Council.

In accordance with City Council Policy 104, remaining speakers for Item 5 provided public comment.

Virtual comment was received from Becky Rapp.

14. CITY ATTORNEY REPORT

Mayor Morrison introduced City Attorney Schultz who reported on Closed Session Items 5.1 through 5.4, no reportable action.

CLOSED SESSION

5.1 PUBLIC EMPLOYEE EMPLOYMENT
Government Code Section 54957(b)(1)
Position to be filled: City Manager

5.2 CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION
Government Code Section 54956.9(d)(1)
Delgado et al v. City of National City
SDSC Case No.: 24CU013086C

5.3 CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION
Government Code Section 54956.9(d)(2)
Number of Potential Cases: 1

5.4 CONFERENCE WITH LABOR NEGOTIATORS
Government Code Section 54957.6
Employee Organizations:
Police Officers Association (POA),
Unrepresented Groups: Executive and Management
Agency Designated Representatives:
Steven Berliner (Labor Negotiator)
Scott Huth (Interim City Manager)
Steve Manganiello (Director Eng/PW Director)
Bruce Foltz (Finance Director)
Alicia Hicks (Human Resources Director)

15. ADJOURNMENT

Mayor Morrison adjourned to the Regular Meeting of the City Council of the City of National City, Tuesday, November 18, 2025, 6:00 p.m. in the Council Chamber, located in City Hall, 1243 National City Boulevard, National City, California.

The meeting adjourned at 11:45 p.m.

_____
Tonya Hussain, CMC,
Deputy City Clerk

The foregoing minutes were approved at the Regular Meeting of December 2, 2025.

_____
Ron Morrison, Mayor

SPECIAL MEETING MINUTES OF THE CITY COUNCIL
CLOSED SESSION

November 10, 2025, 1:00 p.m.
City Council Chamber - 1243 National City Boulevard
National City, CA

Present:	**Vice-Mayor Bush** **Councilmember Rodriguez** **Mayor Morrison** **Councilmember Molina** **Ditas Yamane**
Others Present:	**Shelley Chapel, City Clerk** **Barry J. Schultz, City Attorney** **Alejandro Hernandez, Police Chief** **Sergio Mora, Fire Chief** **Steve Manganiello, Director of Engineering/Public Works** **Danielle Ghio, Director of Library Services** **Bruce Foltz, Director of Finance**

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1. CALL TO ORDER

A Special Meeting of the City Council of the City of National City was called to order at 1:00 p.m. via teleconference and in the Council Chamber, located in City Hall, 1243 National City Boulevard, National City, California.

2. ROLL CALL

Councilmembers present: Molina, Rodriguez, Yamane, Bush, Morrison

3. PLEDGE OF ALLEGIANCE TO THE FLAG

Councilmember Rodriguez led the Pledge of Allegiance.

4. PUBLIC COMMENT (Public Comment will be restricted to Agenda Items Only)

No Public Comment.

5. CLOSED SESSION

Members retired into Closed Session at 1:05 p.m. and returned at 7:00 p.m. with all members present in attendance: Bush, Rodriguez, Yamane, Morrison, Molina, and Schultz.

5.1 PUBLIC EMPLOYEE EMPLOYMENT

Government Code Section 54957(b)(1)
Position to be filled: City Manager

Executive Directors Chapel, Foltz, Ghio, Hernandez, Manganiello, Mora, and Human Resources Representation Waite entered Closed Session at 1:05 p.m. and left at 6:05 p.m.

There was no action taken.

6. ADJOURNMENT

Mayor Morrison adjourned to the Regular Meeting of the City Council of the City of National City, Tuesday, November 18, 2025, 6:00 p.m. in the Council Chamber, located in City Hall, 1243 National City Boulevard, National City, California.

The meeting adjourned at 7:00 p.m.

_____
Shelley Chapel, MMC, City Clerk

The foregoing minutes were approved at the Regular Meeting of December 2, 2025.

_____
Ron Morrison, Mayor

SPECIAL MEETING MINUTES OF THE CITY COUNCIL
CLOSED SESSION

November 18, 2025, 4:00 p.m.
City Council Chamber - 1243 National City Boulevard
National City, CA

Present: **Councilmember Yamane**
Councilmember Rodriguez
Councilmember Molina *(arrived 4:07 p.m.)*
Vice-Mayor Bush
Mayor Morrison

Others Present: **Alejandro Hernandez, Acting City Manager / Police Captain**
Scott Huth, Interim City Manager *(via Zoom)*
Barry J. Schultz, City Attorney
Shelley Chapel, City Clerk *(via Zoom)*
Tonya Hussain, Deputy City Clerk
Martin Reeder, Director of Community Development
Alicia Hicks, Human Resources Director
Bruce Foltz, Director of Finance
Angelita Palma, Community Development Manager
Steven Berliner *(Labor Negotiator)*
Walter Spath, *(Outside Counsel)*
Wil Solholt, Kosmont Companies *(via Zoom)*

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1 CALL TO ORDER

A Special Meeting of the City Council of the City of National City was called to order at 4:03 p.m. via teleconference and in the Council Chamber, located in City Hall, 1243 National City Boulevard, National City, California.

2. ROLL CALL

Councilmembers present: Molina (arrived at 4:07 p.m.), Rodriguez, Yamane, Bush, Morrison

3. PLEDGE OF ALLEGIANCE TO THE FLAG

Councilmember Rodriguez led the Pledge of Allegiance.

4. PUBLIC COMMENT (Public Comment will be restricted to Agenda Items Only)

The Mayor allowed two-minutes for each public comment.

In-Person Comment:

Item 5.2 Daniel K
Luisa McCarthy
Marissa Cuevas
Alex Gutterud
Micaela Polanco

Item 5.4 Alex Gutterud
Luisa McCarthy
Micaela Polanco
Marissa Cuevas
Daniel K

5. CLOSED SESSION

Members retired into Closed Session at 4:25 p.m. and returned at 6:00 p.m. with all members present in attendance: Bush, Rodriguez, Yamane, Morrison, Molina, Huth (via Zoom), and Schultz.

Staff entered Closed Session at 4:25 p.m. for Item No. 5.1; Hicks, Foltz and Hernandez. In addition, Labor Negotiator Berliner joined the session. Staff left Closed Session at 4:54 p.m.

Staff entered Closed Session at 4:54 p.m. for Item No. 5.3; Palma, Reeder and Hernandez. In addition, Walter Spath, Special Counsel (via Zoom), and Wil Solholt, Consulant with Kosmont Companies (via Zoom) joined the session. Staff left Closed Session at 5:44 p.m.

Staff entered Closed Session at 5:44 p.m. for Item No. 5.4; Human Resources Director Hicks. Staff left Closed Session at 5:50 p.m.

Mayor Morrison announcement of actions taken in Closed Session shall be made at the Regular City Council Meeting following this meeting at 6:00 p.m.

5.1 **CONFERENCE WITH LABOR NEGOTIATORS**
Government Code Section 54957.6
Employee Organization:
Police Officers Association (POA)
Agency Designated Representatives:
Steven Berliner (Labor Negotiator)
Scott Huth (Interim City Manager) (via Zoom)
Alex Hernandez (Acting City Manager/Police Chief)
Bruce Foltz (Finance Director)
Alicia Hicks (Human Resources Director)

5.2 **PUBLIC EMPLOYMENT**

Government Code Sections 54957(b)(1)
Title: City Attorney

5.3 **CONFERENCE WITH REAL PROPERTY NEGOTIATIONS**

Government Code Section 54956.9
Property: 921-929 National City Blvd. (does not included 925)
APN Nos.: 556-471-03 and 556-471-04
Agency Negotiation: City of National City
Negotiation Parties: Scott Huth, Interim City Manager (via Zoom),
Barry J. Schultz, City Attorney,
Alejandro Hernandez, Acting City Manager
Martin Reeder, Director of Community Development
Angelita Palma, Community Development Manager

Walter Spath, Outside Counsel
Wil Solholt, Kosmont Companies (via Zoom)
Under Negotiation: Instruction to Negotiators regarding Tower 999 LLC Disposition and Development Agreement

5.4 **PUBLIC EMPLOYMENT**

Government Code Section 54957(b)(1)
Position: City Manager

6. ADJOURNMENT

Mayor Morrison adjourned to the Regular Meeting of the City Council of the City of National City, Tuesday, November 18, 2025, 6:00 p.m. in the Council Chamber, located in City Hall, 1243 National City Boulevard, National City, California.

The meeting adjourned at 6:00 p.m.

_____
Shelley Chapel, MMC, City Clerk

The foregoing minutes were approved at the Regular Meeting of December 2, 2025.

_____
Ron Morrison, Mayor

REGULAR MEETING MINUTES OF THE CITY COUNCIL

November 18, 2025, 6:00 p.m.
City Council Chamber - 1243 National City Boulevard
National City, CA

Present:
Councilmember Molina
Councilmember Rodriguez
Councilmember Yamane *(arrival at 6:11 p.m.)*
Vice-Mayor Bush
Mayor Morrison

Others Present:
Alex Hernandez, Acting City Manager
Barry J. Schultz, City Attorney
Shelley Chapel, City Clerk *(via Zoom)*
Derek Aydelotte, Police Captain
Bruce Foltz, Director of Finance
Danielle Ghio, City Librarian
Alicia Hicks, Director of Human Resources
Tonya Hussain, Deputy City Clerk
Martha Juarez, Assistant Director of Engineering/Public Works
Sergio Mora, Fire Chief
Michael Pacheco, Director of Community Services
Martin Reeder, Acting Community Development Director

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1. CALL TO ORDER

A Regular Meeting of the City Council of the City of National City was called to order at 6:10 p.m. via teleconference and in the Council Chamber, located in City Hall, 1243 National City Boulevard, National City, California.

2. ROLL CALL

Interpretation in Spanish provided by Carlos Diaz and Luisa Diaz de Leon.

3. PLEDGE OF ALLEGIANCE TO THE FLAG

Councilmember Yamane led the Pledge of Allegiance.

4. INVOCATION

Delivered by Sweetwater Yen Center Abbot Bobby Chowa.

5. PUBLIC COMMENT

Mayor Morrison summarized the process for acceptance of live public comment allowing two (2) minutes per comment.

In-person comment:
Micaela Polanco
Daniel K
Luisa McCarthy
Alex Gutterud
Henry Nelson
Alisha Morrison
Doyle Morrison
Joseph Crawford
Maria Chavez
Jessie Diaz
Victor Valle
Malena Alvarez
Ana Maria Revelez
Ramel Wallace
Jesse Navarro
Michael Dunigan
Ana Ramos
Geoffrey Schrock
Simone Andres
Delise Vann

Virtual comment:
Madison Rapp
Judi Strang
Becky Rapp

Written comment:
David Garcia
Leslie Johnson
Michael Aguirre

Mayor Morrison introduced the new Director of Community Services Mike Pacheco.

6. PRESENTATION (Limited to Five (5) Minutes each)

6.1 National City Planning Commission and Housing Advisory Committee Annual Report 2025

PowerPoint Presentation provided by Planning Commission Chair Richard Martin Miller.

Public comment was received from:
Daniel K
Micaela Polanco
Alex Gutterud

7. REGIONAL BOARDS AND COMMITTEE REPORTS (Limited to Five (5) Minutes each)

Councilmember Yamane provided an update on the San Diego County Water Authority meeting. Commented that Metro Wastewater JPA was working on the Second Amended Restated Agreement (SARA) with the Engineering Dept. and the City Attorney's Office to introduce it as an ordinance.

Councilmember Molina provided an update on the SANDAG Audit Committee meeting and completion of SANDAG's annual Board Policy updates.

Vice-Mayor Bush spoke to an upcoming MTS Board meeting to discuss MTS operations. Remarked on a tour provided by the Air Pollution Control District and discussions regarding air quality improvement.

There were no other reports.

8. CONSENT CALENDAR

ACTION: Motion by Councilmember Yamane, seconded by Vice-Mayor Bush to approve Consent Calendar Items with the exception of Items 8.4 pulled by Councilmember Yamane; and, Items 8.5 and 8.9 through 8.12 pulled for public comment.

Motion carried by unanimous vote.

Vice-Mayor Bush left the dais at 7:34 p.m. and returned at 7:36 p.m.

8.1 Approval of Reading by Title Only and Waiver of Reading in Full of Ordinance on this Agenda

Motion carried by unanimous vote.

8.2 Approval of the City Council Meeting Minutes.

Approve and file.

Motion carried by unanimous vote.

8.3 Acceptance of a Grant from the San Diego Seniors Community Foundation to Support Holiday-Themed Programming for Older Adults.

Adopted Resolution No. 2025-159.

Adopt the Resolution Entitled: "Resolution of the City Council of the City of National City, California, Authorizing the City Manager or His Designee to Accept the San Diego Seniors Community Foundation Grant in the Amount of $5,000 to Support Holiday-Themed Programming for Older Adults at the Kimball Senior Center and Authorizing the Establishment of Appropriations and a Corresponding Revenue Budget in the Amount of $5,000."

Motion carried by unanimous vote.

Item pulled for discussion.

8.4 Amending City Council Policy Nos. 101, 107, 121, 201, 203, 204, 206, 502, 703, and 707.

Not adopted.

Recommendation: Adopt a Resolution Entitled, “Resolution of the City Council of the City of National City, California, Amending City Council Policy Nos. 101,107, 121, 201, 203, 204, 206, 502, 703, and 707.”

ACTION: Motion by Councilmember Yamane, seconded by Councilmember Rodriguez to continue the item to the City Council meeting of December 2, 2025.

Motion carried by unanimous vote.

Item pulled for public comment.

8.5 Authorization to Enter into a Grant Agreement with the County of San Diego for the Community Enhancement Program in the Amount of $20,000 for the “A Kimball Holiday” Event.

Adopted Resolution No. 2025-161.

Public comment received from Thomas Rike.

Recommendation: Adopt a Resolution Entitled: “Resolution of the City Council of the City of National City, California**,** Authorizing the City Manager or Designee to Execute a Grant Agreement with the County of San Diego through its Community Enhancement Program in the Amount of $20,000 to Fund Enhancements for the “A Kimball Holiday” Event, and Authorizing the Establishment of Appropriations and a Corresponding Revenue Budget in the Amount of $20,000.”

ACTION: Motion by Councilmember Yamane, seconded by Councilmember Molina to adopt the resolution.

Motion carried by unanimous vote.

8.6 California Library Adult and Family Literacy Services Grant Funds Acceptance.

Adopted Resolution No. 2025-162.

Adopt a Resolution Entitled, “Resolution of the City Council of the City of National City, California, Authorizing the City Manager or His Designee to Accept the California Library Literacy Services (CLLS) Grant of $69,147 to Fund the National City Public Library’s Literacy Services Programs for Fiscal Year 2026 and Authorizing the Establishment of a Library Grants Fund Appropriation and Corresponding Revenue Budget in the Amount of $69,147.”

Motion carried by unanimous vote.

8.7 Department of Alcoholic Beverage Control – Office of Traffic Safety Award of $30,000 to the National City Police Department

Adopted Resolution No. 2025-163.

Adopt the Resolution Entitled, “Resolution of the City Council of the City of National City, California, Authorizing the Acceptance of the Department of Alcoholic Beverage Control’s Minor Decoy/Shoulder Tap Grant Project Funds in the Amount of $30,000, Funded by the California Office of Traffic Safety through the National Highway Traffic Safety Administration, and Authorizing the Establishment of a Fiscal Year 2026 Appropriation and Corresponding Revenue Budget in the Amount of $30,000.”

Motion carried by unanimous vote.

8.8 Dispense with Certain City Council Meeting Scheduled for December 16, 2025, Per City Council Policy No. 104.

Approve by City Council Motion to Dispense with December 16, 2025 Meeting as Recommended by Staff.

Motion carried by unanimous vote.

Item pulled for public comment.

8.9 2026 Office of Traffic Safety (OTS) Selective Traffic Enforcement Program (STEP) Grant Number PT26055 in the Amount of $155,000.

Adopted Resolution No. 2025-164.

Public comment received from Thomas Rike.

Recommendation: Adopt the Resolution Entitled, “Resolution of the City Council of the City of National City, California, Authorizing the Acceptance of the 2026 Office of Traffic Safety Selective Traffic Enforcement Program Grant in the Amount of $155,000 and Authorizing the Establishment of an Appropriation and Corresponding Revenue Budget in the Amount of $155,000.”

ACTION: Motion by Councilmember Yamane, seconded by Councilmember Molina to adopt the resolution.

Motion carried by unanimous vote.

Item pulled for public comment.

8.10 Warrant Register No. 13 for the Period of 9/19/25 through 9/25/25 in the Amount of $3,511,912.75

Public comment received from Thomas Rike.

Recommendation: Ratify Warrants Totaling $3,511,912.75.

ACTION: Motion by Councilmember Yamane, seconded by Vice-Mayor Bush to ratify the warrant registers for agenda items 8.10, 8.11, and 8.12.

Motion carried by unanimous vote.

Item pulled for public comment.

8.11 Warrant Register No. 14 for the Period of 9/26/25 through 10/2/25 in the Amount of $2,328,365.09

Public comment received from Thomas Rike.

Recommendation: Ratify Warrants Totaling $2,328,365.09.

ACTION: Motion by Councilmember Yamane, seconded by Vice-Mayor Bush to ratify the warrant registers for agenda items 8.10, 8.11, and 8.12.

Motion carried by unanimous vote.

Item pulled for public comment.

8.12 Warrant Register No. 15 for the Period of 10/3/25 through 10/9/25 in the Amount of $2,265,263.50

Public comment received from Thomas Rike.

Recommendation: Ratify Warrants Totaling $2,265,263.50.

ACTION: Motion by Councilmember Yamane, seconded by Vice-Mayor Bush to ratify the warrant registers for agenda items 8.10, 8.11, and 8.12.

Motion carried by unanimous vote.

9. PUBLIC HEARING

9.1 Second Reading and Adoption of Multiple Ordinances Amending the National City Municipal Code Chapters 15.08, 15.14, 15.20, 15.24, 15.75, 15.78 and 15.79 Related to California Codes for Electrical, Energy, Building, Plumbing, and Mechanical.

Adopted Ordinance Nos. 2025-2551, 2025-2552, 2025-2553, 2025-2554, 2025-2555, 2025-2556, 2025-2557, and 2025-2558.

Mayor Morrison opened the public hearing at 7:42 p.m.

There was no public comment.

ACTION: Motion by Councilmember Yamane, seconded by Councilmember Molina to close the public hearing.

Motion carried by unanimous vote.

Public Hearing closed at 7:43 p.m.

Recommendation: Adopt the Ordinances for the 2025 California Building Code; the 2025 California Residential Code; the 2025 California Existing Building Code; the 2025 California Electrical Code and 2023 National Electrical Code; the 2025 California Mechanical Code; the 2025 California Plumbing Code; the 2025 California Energy Code; the 2025 California Green Building Standards Code; and all Appendices Related to These Codes.

ACTION: Motion by Councilmember Molina, seconded by Councilmember Yamane to adopt the ordinance.

Motion carried by unanimous vote.

10. STAFF REPORTS

10.1 Approval of the Revision of the Information Technology Technician Classification

Adopted Resolution No. 2025-165.

Item introduced by IT Manager Ron Williams.

Recommendation: Adopt a Resolution Entitled, "Resolution of the City Council of the City of National City, California, Revising the Job Description for the Information Technology Technician Classification to Reflect Current Duties, Responsibilities, and Technology Standards.

ACTION: Motion by Vice-Mayor Bush, seconded by Councilmember Molina to adopt the resolution.

Motion carried by unanimous vote.

10.2 AP Triton EMS Transportation & Optimization Study

Adopted Resolution No. 2025-166.

Public comment was received from Thomas Rike.

Vice-Mayor Bush left the dais at 8:57 p.m. and returned at 8:58 p.m.

Item introduced by Fire Chief Sergio Mora. PowerPoint presentation provided by AP Triton Senior Project Manager Richard Buchanan

Recommendation: Adopt the Resolution Entitled, "Resolution of the City Council of the City of National City, California, Accepting the Emergency Medical Services (EMS) Transportation & Optimization Study Conducted by AP Triton Consulting and Directing the City Manager to Pursue the Development of a Municipal Ambulance Transport System."

ACTION: Motion by Mayor Morrison, seconded by Councilmember Yamane to adopt the resolution and for the creation of a permanent fourth Battalion Chief position, with the source of the funding, to return for discussion at the December 2, 2025 City Council meeting. Also with the caveat not to approve the project concept and for it to return at a February 2026 City Council meeting for discussion of implementation.

Motion carried by unanimous vote.

11. CITY MANAGER'S REPORT

No report.

12. ELECTED OFFICIALS REPORT

Closing remarks were provided by members of the City Council.

13. CITY ATTORNEY REPORT

Mayor Morrison introduced City Attorney Schultz who reported on Closed Session Agenda Items 5.1 through 5.4.

City Attorney Schultz reported that for Item 5.1 the City Council directed the negotiators to respond to the Police Officers Association.

There was no reportable action for Items 5.2, 5.3, and 5.4.

5.1 CONFERENCE WITH LABOR NEGOTIATORS
Government Code Section 54957.6
Employee Organization:
Police Officers Association (POA)
Agency Designated Representatives:
Steven Berliner (Labor Negotiator)
Scott Huth (Interim City Manager) (via Zoom)
Alex Hernandez (Acting City Manager/Police Chief)
Bruce Foltz (Finance Director)
Alicia Hicks (Human Resources Director)

5.2 PUBLIC EMPLOYMENT
Government Code Sections 54957(b)(1)
Title: City Attorney

5.3 CONFERENCE WITH REAL PROPERTY NEGOTIATIONS
Government Code Section 54956.9
Property: 921-929 National City Blvd. (does not included 925)
APN Nos.: 556-471-03 and 556-471-04
Agency Negotiation: City of National City
Negotiation Parties: Scott Huth, Interim City Manager (via Zoom),
Barry J. Schultz, City Attorney,
Alejandro Hernandez, Acting City Manager
Martin Reeder, Director of Community Development
Angelita Palma, Community Development Manager
Walter Spath, Outside Counsel
Wil Solholt, Kosmont Companies (via Zoom)
Under Negotiation: Instruction to Negotiators regarding Tower 999 LLC Disposition and Development Agreement

5.4 PUBLIC EMPLOYMENT

Government Code Section 54957(b)(1)

Position: City Manager

14. ADJOURNMENT

Mayor Morrison adjourned to the Regular Meeting of the City Council of the City of National City, Tuesday, December 2, 2025, 6:00 p.m. in the Council Chamber, located in City Hall, 1243 National City Boulevard, National City, California.

The meeting adjourned at 9:02 p.m.

_____

Tonya Hussain, CMC, Deputy City Clerk

The foregoing minutes were approved at the Regular Meeting of December 2, 2025.

_____

Ron Morrison, Mayor

AGENDA REPORT

Department: **Engineering & Public Works**
Prepared by: **Tirza Gonzales, Operations Manager**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
Amendments to Extend Terms of the On-Call Consultant Agreements for City's Capital Improvement Program (CIP)

RECOMMENDATION:
Adopt a Resolution Entitled, "Resolution of the City Council of the City of National City, California, Authorizing the Mayor to execute 1) a Second Amendment to the Agreement with Neri Landscape Architecture to Extend the Agreement by One Year; 2) Third Amendments to the Agreements with a) D-Max Engineering, Inc.; b) Geosyntec Consultants, Inc.; c) Verdantas Inc., Successor to Leighton Consulting, Inc.; d) Ninyo & Moore Geotechnical & Environmental Sciences Consultants; and e) Randall Lamb Associates, Inc. to Extend the Agreements by One Year; 3) Fourth Amendments to the Agreements with a) Anser Advisory and b) Innovative Construction Consulting Services, LLC to Extend the Agreements by One Year; and 4) A Fifth Amendment to the Agreement with Project Professionals Corporation to Extend the Agreement by One Year."

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
The Engineering & Public Works Department advertised a Request for Qualifications (RFQ) for various engineering, architectural and construction support services, housing and real estate development services, and environmental compliance services on May 1, 2019.

The RFQ was advertised on the City's website, published in the San Diego Union Tribune, e-mailed to over 100 professional consulting firms and also advertised on PlanetBids where over 400 firms were notified. Additionally, the City hosted an Information Session regarding the RFQ process on May 14, 2019 at the MLK Jr. Community Center to encourage local participation, which was attended by over 100 people. The Department received 71 Statement of Qualifications (SOQs) from various firms by the June 10, 2019 deadline.

Based on the strength of their SOQs, interviews and past performance, the City of National City entered into Agreements with several consultants to provide on-call support services for National City's Capital Improvement Program (CIP). The original Agreements were all for a not-to-exceed amount of $2,000,000 and a term of three years, with the option to extend for two one-year extensions.

A new RFQ was solicited and closed end of September 2025 and staff is requesting to extend terms beyond the initial Agreements by one year to allow current consultants to provide a continuation of services for the City's Capital Improvement Program (CIP), as well as provide staff

with time to review the Statement of Qualifications submitted, evaluate, and interview, if needed, potential firms. There is no request for additional spending authority.

Therefore, based on consultant's performances and quality of work, expiring agreements, ongoing evaluation of RFQ submittals, increased staffing demands, and to ensure timely completion of CIPs, if approved tonight, action would authorize the City to execute:

A Second Amendment to extend the term of the Agreement by one (1) year for the below listed consultant:

1. **Neri Landscape Architecture:** Project support services for CIP including, but not limited to, landscape architecture (including urban planning and design)

Third Amendments to extend the term of the Agreements by one (1) year for the below listed consultants:

1. **D-MAX Engineering, Inc.:** Project support services for CIP including, but not limited to, environmental compliance (includes regulatory permitting, compliance monitoring, inspections and reporting involving storm water, wastewater, air quality, hazardous materials, and occupational health and safety

2. **Geosyntec Consultants, Inc.:** Project support services for CIP including, but not limited to, environmental Compliance (includes regulatory permitting, compliance monitoring, inspections and reporting involving storm water, wastewater, air quality, hazardous materials, and occupational health and safety

3. **Verdantas Inc., Successor to Leighton Consulting, Inc.:** Project support services for CIP including, but not limited to, geotechnical and soils and materials

4. **Ninyo & Moore Geotechnical & Environmental Sciences Consultants:** Project support services for CIP including, but not limited to, geotechnical and soils and materials

5. **Randall Lamb Associates, Inc.:** Project support services for CIP including, but not limited to, mechanical engineering

Fourth Amendments to extend the term of the Agreements by one (1) year for the below listed consultants:

1. **Anser Advisory:** Project support services for CIP including, but not limited to, project management, engineering, construction management, inspections and certified payroll, plan reviews, constructability reviews; community outreach and communications.

2. **Innovative Construction Consulting Services, LLC:** Project support services for CIP including, but not limited to, project management, engineering construction management, inspection and certified payroll, plan reviews, constructability reviews, community outreach and communications.

A Fifth Amendment to extend the term of the Agreement by one (1) year for the below listed consultant:

1. **Project Professionals Corporation:** Project support services for CIP including, but not limited to, project management, engineering construction management, inspection and certified payroll, plan reviews, constructability reviews, community outreach and communications.

Staff is recommending authorizing the Resolution as stated.

FINANCIAL STATEMENT:
Funding appropriated through CIP process.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Not Applicable

ENVIRONMENTAL REVIEW:
This is not a project under CEQA and is therefore not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A – Amendments
Exhibit B – Resolution

SECOND AMENDMENT TO THE AGREEMENT
BY AND BETWEEN
THE CITY OF NATIONAL CITY
AND
NERI LANDSCAPE ARCHITECTURE

THIS SECOND AMENDMENT TO THE AGREEMENT is entered into this 7th day of September, 2025, by and between the CITY OF NATIONAL CITY, a municipal corporation ("CITY"), and NERI LANDSCAPE ARCHITECTURE, a California corporation (the "CONSULTANT").

RECITALS

WHEREAS, the City Council adopted Resolution No. 2021-119 approving an agreement (the "Agreement") with the CONSULTANT for the term of September 7, 2021 through September 6, 2024, wherein the CONSULTANT agreed to provide on-call project support services for the CITY's Capital Improvement Program ("CIP") including, but not limited to, landscape architecture (including urban planning and design), for a not-to-exceed amount of $2,000,000, and an initial term of three (3) years, with the option to extend this term for up to two (2) one-year extensions; and

WHEREAS, the City Council adopted Resolution No. 2024-125 approving the First Amendment to the Agreement, exercising the first of two (2) extensions extending the Agreement by one (1) year to September 6, 2025; and

WHEREAS, based on the CONSULTANT's performance and quality of work, expiring agreement and to ensure timely completion of CIP projects, the CITY desires to have the CONSLTANT continue providing such services, and the CONSULTANT is willing to perform such services; and

WHEREAS, the parties desire to amend the Agreement by exercising the second of the two (2) one-year extensions to extend the term of the Agreement to September 6, 2026.

AGREEMENT

NOW, THEREFORE, the parties hereto agree that:

1. The September 7, 2021 Agreement, as previously amended by the First Amendment, in exercise of the extension provision, is hereby amended to extend the term of the Agreement by one (1) year to September 6, 2026.

2. The parties further agree that, with the foregoing exceptions, each and every

other term and provision of the September 7, 2021 Agreement, as amended by the First Amendment, shall remain in full force and effect.

IN WITNESS WHEREOF, the parties hereto have executed this Second Amendment to the Agreement on the date and year first above written.

CITY OF NATIONAL CITY

By: _____
Ron Morrison, Mayor

APPROVED AS TO FORM:

By: _____
Barry J. Schultz,
City Attorney

NERI LANDSCAPE ARCHITECTURE
(Corporation – signatures of two corporate officers required)
(Partnership or Sole proprietorship – one signature)

By: _____
(Name)

_____
(Print)

_____
(Title)

By: _____
(Name)

_____
(Print)

_____
(Title)

THIRD AMENDMENT TO THE AGREEMENT BY AND BETWEEN THE CITY OF NATIONAL CITY AND D-MAX ENGINEERING, INC.

THIS THIRD AMENDMENT TO THE AGREEMENT is entered into this 15th day of September, 2025, by and between the CITY OF NATIONAL CITY, a municipal corporation ("CITY"), and D-MAX ENGINEERING, INC., a corporation (the "CONSULTANT").

RECITALS

WHEREAS, the City Council adopted Resolution No. 2020-175 approving an agreement (the "Agreement") with the CONSULTANT for the term of September 15, 2020 through September 14, 2023, wherein the CONSULTANT agreed to provide on-call project support services for the CITY's Capital Improvement Program ("CIP") including, but not limited to, environmental compliance (includes regulatory permitting, compliance monitoring, inspections and reporting involving storm water, wastewater, air quality, hazardous materials, and occupational health and safety) for a not-to-exceed amount of $2,000,000, and an initial term of three (3) years, with the option to extend this term for up to two (2) one-year extensions; and

WHEREAS, the City Council adopted Resolution No. 2023-86 approving the First Amendment to the Agreement, exercising the first of two (2) extensions extending the Agreement by one (1) year to September 14, 2024; and

WHEREAS, the City Council adopted Resolution No. 2024-108 approving the Second Amendment to the Agreement, exercising the second of two (2) extensions extending the Agreement by one (1) year to September 14, 2025; and

WHEREAS, the CITY advertised a new Request for Qualifications ("RFQ") for on-call project support services for the CITY's CIP but, in order to allow sufficient time to evaluate the RFQ, and to ensure continuation of services for the CITY's CIP in the interim, the CITY desires to further extend the Agreement by one (1) year; and

WHEREAS, based on the CONSULTANT's performance and quality of work, expiring agreement and to ensure timely completion of CIP projects, the CITY desires to have the CONSULTANT continue providing such services, and the CONSULTANT is willing to perform such services; and

WHEREAS, the parties desire to amend the Agreement to extend the term of the Agreement to September 14, 2026.

AGREEMENT

NOW, THEREFORE, the parties hereto agree that:

1. The September 15, 2020 Agreement, as previously amended by the First and Second Amendments, is hereby amended to extend the term of the Agreement by one (1) year to September 14, 2026.

2. The parties further agree that, with the foregoing exceptions, each and every other term and provision of the September 15, 2020 Agreement, as amended by the First and Second Amendments, shall remain in full force and effect.

IN WITNESS WHEREOF, the parties hereto have executed this Third Amendment to the Agreement on the date and year first above written.

CITY OF NATIONAL CITY

By: _____
Ron Morrison, Mayor

APPROVED AS TO FORM:

By: _____
Barry J. Schultz,
City Attorney

D-MAX ENGINEERING, INC.
(Corporation – signatures of two corporate officers required)
(Partnership or Sole proprietorship – one signature)

By: _____
(Name)

_____
(Print)

_____
(Title)

By: _____
(Name)

_____
(Print)

_____
(Title)

THIRD AMENDMENT TO THE AGREEMENT
BY AND BETWEEN
THE CITY OF NATIONAL CITY
AND
GEOSYNTEC CONSULTANTS, INC.

THIS THIRD AMENDMENT TO THE AGREEMENT is entered into this 15th day of September, 2025, by and between the CITY OF NATIONAL CITY, a municipal corporation ("CITY"), and GEOSYNTEC CONSULTANTS, INC., a corporation (the "CONSULTANT").

RECITALS

WHEREAS, the City Council adopted Resolution No. 2020-173 approving an agreement (the "Agreement") with the CONSULTANT for the term of September 15, 2020 through September 14, 2023, wherein the CONSULTANT agreed to provide on-call project support services for the CITY's Capital Improvement Program ("CIP") including, but not limited to, environmental compliance (includes regulatory permitting, compliance monitoring, inspections and reporting involving storm water, wastewater, air quality, hazardous materials, and occupational health and safety) for a not-to-exceed amount of $2,000,000, and an initial term of three (3) years, with the option to extend this term for up to two (2) one-year extensions; and

WHEREAS, the City Council adopted Resolution No. 2023-86 approving the First Amendment to the Agreement, exercising the first of two (2) extensions extending the Agreement by one (1) year to September 14, 2024; and

WHEREAS, the City Council adopted Resolution No. 2024-108 approving the Second Amendment to the Agreement, exercising the second of two (2) extensions extending the Agreement by one (1) year to September 14, 2025; and

WHEREAS, the CITY advertised a new Request for Qualifications ("RFQ") for on-call project support services for the CITY's CIP but, in order to allow sufficient time to evaluate the RFQ, and to ensure continuation of services for the CITY's CIP in the interim, the CITY desires to further extend the Agreement by one (1) year; and

WHEREAS, based on the CONSULTANT's performance and quality of work, expiring agreement and to ensure timely completion of CIP projects, the CITY desires to have the CONSUTANT continue providing such services, and the CONSULTANT is willing to perform such services; and

WHEREAS, the parties desire to amend the Agreement to extend the term of the Agreement to September 14, 2026.

AGREEMENT

NOW, THEREFORE, the parties hereto agree that:

1. The September 15, 2020 Agreement, as previously amended by the First and Second Amendments, is hereby amended to extend the term of the Agreement by one (1) year to September 14, 2026.

2. The parties further agree that, with the foregoing exceptions, each and every other term and provision of the September 15, 2020 Agreement, as amended by the First and Second Amendments, shall remain in full force and effect.

IN WITNESS WHEREOF, the parties hereto have executed this Third Amendment to the Agreement on the date and year first above written.

CITY OF NATIONAL CITY

By: _____
Ron Morrison, Mayor

APPROVED AS TO FORM:

By: _____
Barry J. Schultz,
City Attorney

GEOSYNTEC CONSULTANTS, INC.
(Corporation – signatures of two corporate officers required)
(Partnership or Sole proprietorship – one signature)

By: _____
(Name)

_____
(Print)

_____
(Title)

By: _____
(Name)

_____
(Print)

_____
(Title)

THIRD AMENDMENT TO THE AGREEMENT BY AND BETWEEN THE CITY OF NATIONAL CITY AND LEIGHTON CONSULTING, INC.

THIS THIRD AMENDMENT TO THE AGREEMENT is entered into this 1st day of September, 2025, by and between the CITY OF NATIONAL CITY, a municipal corporation ("CITY"), and VERDANTAS, INC., successor to LEIGHTON CONSULTING, INC., a California corporation (the "CONSULTANT").

RECITALS

WHEREAS, the City Council adopted Resolution No. 2020-166 approving an agreement (the "Agreement") with Leighton Consulting, Inc., predecessor to the CONSULTANT, for the term of September 1, 2020 through August 31, 2023, wherein the CONSULTANT agreed to provide on-call project support services for the CITY's Capital Improvement Program ("CIP") including, but not limited to, geotechnical and soils and materials testing for a not-to-exceed amount of $2,000,000, and an initial term of three (3) years, with the option to extend this term for up to two (2) one-year extensions; and

WHEREAS, the City Council adopted Resolution No. 2023-86 approving the First Amendment to the Agreement, exercising the first of two (2) extensions extending the Agreement by one (1) year to August 31, 2024; and

WHEREAS, the City Council adopted Resolution No. 2024-108 approving the Second Amendment to the Agreement, exercising the second of two (2) extensions extending the Agreement by one (1) year to August 31, 2025; and

WHEREAS, the CITY advertised a new Request for Qualifications ("RFQ") for on-call project support services for the CITY's CIP but, in order to allow sufficient time to evaluate the RFQ, and to ensure continuation of services for the CITY's CIP in the interim, the CITY desires to further extend the Agreement by one (1) year; and

WHEREAS, based on the CONSULTANT's performance and quality of work, expiring agreement and to ensure timely completion of CIP projects, the CITY desires to have the CONSULTANT continue providing such services, and the CONSULTANT is willing to perform such services; and

WHEREAS, the parties desire to amend the Agreement to extend the term of the Agreement to August 31, 2026.

AGREEMENT

NOW, THEREFORE, the parties hereto agree that:

1. The September 1, 2020 Agreement, as previously amended by the First and Second Amendments, is hereby amended to extend the term of the Agreement by one (1) year to August 31, 2026.

2. The parties further agree that, with the foregoing exceptions, each and every other term and provision of the September 1, 2020 Agreement, as amended by the First and Second Amendments, shall remain in full force and effect.

IN WITNESS WHEREOF, the parties hereto have executed this Third Amendment to the Agreement on the date and year first above written.

CITY OF NATIONAL CITY

By: _____
Ron Morrison, Mayor

APPROVED AS TO FORM:

By: _____
Barry J. Schultz,
City Attorney

VERDANTAS, INC.
(Corporation – signatures of two corporate officers required)
(Partnership or Sole proprietorship – one signature)

By: _____
(Name)

_____
(Print)

_____
(Title)

By: _____
(Name)

_____
(Print)

_____
(Title)

THIRD AMENDMENT TO THE AGREEMENT
BY AND BETWEEN
THE CITY OF NATIONAL CITY
AND
NINYO & MOORE GEOTECHNICAL & ENVIRONMENTAL SCIENCES CONSULTANTS

THIS THIRD AMENDMENT TO THE AGREEMENT is entered into this 1st day of September, 2025, by and between the CITY OF NATIONAL CITY, a municipal corporation ("CITY"), and NINYO & MOORE GEOTECHNICAL & ENVIORNMENTAL SCIENCES CONULTANTS, (the "CONSULTANT").

RECITALS

WHEREAS, the City Council adopted Resolution No. 2020-167 approving an agreement (the "Agreement") with the CONSULTANT for the term of September 1, 2020 through August 31, 2023, wherein the CONSULTANT agreed to provide on-call project support services for the CITY's Capital Improvement Program ("CIP") including, but not limited to, geotechnical and soils and materials testing for a not-to-exceed amount of $2,000,000, and an initial term of three (3) years, with the option to extend this term for up to two (2) one-year extensions; and

WHEREAS, the City Council adopted Resolution No. 2023-86 approving the First Amendment to the Agreement, exercising the first of two (2) extensions extending the Agreement by one (1) year to August 31, 2024; and

WHEREAS, the City Council adopted Resolution No. 2024-108 approving the Second Amendment to the Agreement, exercising the second of two (2) extensions extending the Agreement by one (1) year to August 31, 2025; and

WHEREAS, the CITY advertised a new Request for Qualifications ("RFQ") for on-call project support services for the CITY's CIP but, in order to allow sufficient time to evaluate the RFQ, and to ensure continuation of services for the CITY's CIP in the interim, the CITYdesires to further extend the Agreement by one (1) year; and

WHEREAS, based on the CONSULTANT's performance and quality of work, expiring agreement and to ensure timely completion of CIP projects, the CITY desires to have the CONSULTANT continue providing such services, and the CONSULTANT is willing to perform such services; and

WHEREAS, the parties desire to amend the Agreement to extend the term of the Agreement to August 31, 2026.

AGREEMENT

NOW, THEREFORE, the parties hereto agree that:

1. The September 1, 2020 Agreement, as previously amended by the First and Second Amendments, is hereby amended to extend the term of the Agreement by one (1) year to August 31, 2026.

2. The parties further agree that, with the foregoing exceptions, each and every other term and provision of the September 1, 2020 Agreement, as amended by the First and Amendments, shall remain in full force and effect.

IN WITNESS WHEREOF, the parties hereto have executed this Third Amendment to the Agreement on the date and year first above written.

CITY OF NATIONAL CITY

By: _____
Ron Morrison, Mayor

APPROVED AS TO FORM:

By: _____
Barry J. Schultz,
City Attorney

NINYO & MOORE GEOTECHNICAL & ENVIRONMENTAL SCIENCES CONSULTANTS
(Corporation – signatures of two corporate officers required)
(Partnership or Sole proprietorship – one signature)

By: _____
(Name)

_____
(Print)

_____
(Title)

By: _____
(Name)

_____
(Print)

_____
(Title)

THIRD AMENDMENT TO THE AGREEMENT BY AND BETWEEN THE CITY OF NATIONAL CITY AND RANDALL LAMB ASSOCIATES, INC.

THIS THIRD AMENDMENT TO THE AGREEMENT is entered into this 15th day of September, 2025, by and between the CITY OF NATIONAL CITY, a municipal corporation ("CITY"), and RANDALL LAMB ASSOCIATES, INC., a corporation (the "CONSULTANT").

RECITALS

WHEREAS, the City Council adopted Resolution No. 2020-176 approving an agreement (the "Agreement") with the CONSULTANT for the term of September 15, 2020 through September 14, 2023, wherein the CONSULTANT agreed to provide on-call project support services for the CITY's Capital Improvement Program ("CIP") including, but not limited to, mechanical engineering for a not-to-exceed amount of $2,000,000, and an initial term of three (3) years, with the option to extend this term for up to two (2) one-year extensions; and

WHEREAS, the City Council adopted Resolution No. 2023-86 approving the First Amendment to the Agreement, exercising the first of two (2) extensions extending the Agreement by one (1) year to September 14, 2024; and

WHEREAS, the City Council adopted Resolution No. 2024-108 approving the Second Amendment to the Agreement, exercising the second of two (2) extensions extending the Agreement by one (1) year to September 14, 2025; and

WHEREAS, the CITY advertised a new Request for Qualifications ("RFQ") for on-call project support services for the CITY's CIP but, in order to allow sufficient time to evaluate the RFQ, and to ensure continuation of services for the CITY's CIP in the interim, the CITY desires to further extend the Agreement by one (1) year; and

WHEREAS, based on the CONSULTANT's performance and quality of work, expiring agreement and to ensure timely completion of CIP projects, the CITY desires to have the CONSULTANT continue providing such services, and the CONSULTANT is willing to perform such services; and

WHEREAS, the parties desire to amend the Agreement to extend the term of the Agreement to September 14, 2026.

AGREEMENT

NOW, THEREFORE, the parties hereto agree that:

1. The September 15, 2020 Agreement, as previously amended by the First and Second Amendments, is hereby amended to extend the term of the Agreement by one (1) year to September 14, 2026.

2. The parties further agree that, with the foregoing exceptions, each and every other term and provision of the September 15, 2020 Agreement, as amended by the First and Second Amendments, shall remain in full force and effect.

IN WITNESS WHEREOF, the parties hereto have executed this Third Amendment to the Agreement on the date and year first above written.

CITY OF NATIONAL CITY

By: _____
Ron Morrison, Mayor

APPROVED AS TO FORM:

By: _____
Barry J. Schultz,
City Attorney

RANDALL LAMB ASSOCIATES, INC.
(Corporation – signatures of two corporate officers required)
(Partnership or Sole proprietorship – one signature)

By: _____
(Name)

_____
(Print)

_____
(Title)

By: _____
(Name)

_____
(Print)

_____
(Title)

FOURTH AMENDMENT TO THE AGREEMENT
BY AND BETWEEN
THE CITY OF NATIONAL CITY
AND
ANSER ADVISORY

THIS FOURTH AMENDMENT TO THE AGREEMENT is entered into this 5th day of November, 2025, by and between the CITY OF NATIONAL CITY, a municipal corporation ("CITY"), and ANSER ADVISORY, a limited liability company (the "CONSULTANT").

RECITALS

WHEREAS, the City Council adopted Resolution No. 2019-150 approving an agreement (the "Agreement") with the CONSULTANT (through its predecessor in interest, DHS Consulting, LLC) for the term of November 5, 2019 through November 4, 2022, wherein the CONSULTANT agreed to provide on-call project support services for the CITY's Capital Improvement Program ("CIP") including, but not limited to, project management; engineering; construction management; inspections and certified payroll; plan reviews; constructability reviews; and community outreach and communications, for a not-to-exceed amount of $2,000,000, and an initial term of three (3) years, with the option to extend this term for up to two (2) one-year extensions; and

WHEREAS, the City Council adopted Resolution No. 2022-172 approving the First Amendment to the Agreement, increasing the $2,000,000 not-to-exceed amount by $1,000,000 for a total not-to exceed amount of $3,000,000, and exercising the first of two (2) extensions extending the Agreement by one (1) year to November 4, 2023; and

WHEREAS, the City Council adopted Resolution No. 2023-145 approving the Second Amendment to the Agreement, increasing the $3,000,000 not-to-exceed amount by $1,000,000 for a total not-to-exceed amount of $4,000,000, and exercising the second of two (2) extensions extending the Agreement by one (1) year to November 4, 2024; and

WHEREAS, the City Council adopted Resolution No. 2024-157 approving the Third Amendment to the Agreement, extending the Agreement by one (1) year to November 4, 2025; and

WHEREAS, the CITY advertised a new Request for Qualifications ("RFQ") for on-call project support services for the CITY's CIP but, in order to allow sufficient time to evaluate the RFQ, and to ensure continuation of services for the CITY's CIP in the interim, the CITY desires to further extend the Agreement by one (1) year; and

WHEREAS, based on the CONSULTANT's performance and quality of work, expiring agreement and to ensure timely completion of CIP projects, the CITY desires to

have the CONSULTANT continue providing such services, and the CONSULTANT is willing to perform such services; and

WHEREAS, the parties desire to extend the term of the Agreement to November 4, 2026.

AGREEMENT

NOW, THEREFORE, the parties hereto agree that:

1. The November 5, 2019 Agreement, as previously amended by the First, Second and Third Amendments, is hereby amended to extend the term of the Agreement by one (1) year to November 4, 2026.

2. The parties further agree that, with the foregoing exceptions, each and every other term and provision of the November 5, 2019 Agreement, as amended by the First, Second, and Third Amendments, shall remain in full force and effect.

IN WITNESS WHEREOF, the parties hereto have executed this Fourth Amendment to the Agreement on the date and year first above written.

CITY OF NATIONAL CITY

By: _____
Ron Morrison, Mayor

APPROVED AS TO FORM:

By: _____
Barry J. Schultz,
City Attorney

ANSER ADVISORY
(Corporation – signatures of two corporate officers required)
(Partnership or Sole proprietorship – one signature)

By: _____
(Name)

_____
(Print)

_____
(Title)

By: _____
(Name)

_____
(Print)

_____
(Title)

FOURTH AMENDMENT TO THE AGREEMENT
BY AND BETWEEN
THE CITY OF NATIONAL CITY
AND
INNOVATIVE CONSTRUCTION CONSULTING SERVICES, LLC

THIS FOURTH AMENDMENT TO THE AGREEMENT is entered into this 5th day of November, 2025, by and between the CITY OF NATIONAL CITY, a municipal corporation ("CITY"), and INNOVATIVE CONSTRUCTION CONSULTING SERVICES, LLC, a limited liability company (the "CONSULTANT").

RECITALS

WHEREAS, the City Council adopted Resolution No. 2019-151 approving an agreement (the "Agreement") with the CONSULTANT for the term of November 5, 2019 through November 4, 2022, wherein the CONSULTANT agreed to provide on-call project support services for the CITY's Capital Improvement Program ("CIP") including, but not limited to, project management; engineering; construction management; inspections and certified payroll; plan reviews; constructability reviews; and community outreach and communications, for a not-to-exceed amount of $2,000,000, and an initial term of three (3) years, with the option to extend this term for up to two (2) one-year extensions; and

WHEREAS, the City Council adopted Resolution No. 2022-172 approving the First Amendment to the Agreement, increasing the $2,000,000 not-to-exceed amount by $1,000,000 for a total not-to-exceed amount of $3,000,000, and exercising the first of two (2) extensions extending the Agreement by one (1) year to November 4, 2023; and

WHEREAS, the City Council adopted Resolution No. 2023-145 approving the Second Amendment to the Agreement, increasing the $3,000,000 not-to-exceed amount by $1,000,000 for a total not-to-exceed amount of $4,000,000, and exercising the second of two (2) extensions extending the Agreement by one (1) year to November 4, 2024; and

WHEREAS, the City Council adopted Resolution No. 2024-157 approving the Third Amendment to the Agreement, increasing the $4,000,000 not-to-exceed amount by $1,000,000 for a total not-to-exceed amount of $5,000,000, and extending the Agreement by one (1) year to November 4, 2025; and

WHEREAS, the CITY advertised a new Request for Qualifications ("RFQ") for on-call project support services for the CITY's CIP but, to allow sufficient time to evaluate the RFQ, and to ensure continuation of services for the CITY's CIP in the interim, the CITY desires to further extend the Agreement by one (1) year; and

WHEREAS, based on the CONSULTANT's performance and quality of work, expiring agreement and to ensure timely completion of CIP projects, the CITY desires to

have the CONSULTANT continue providing such services, and the CONSULTANT is willing to perform such services; and

WHEREAS, the parties desire to extend the term of the Agreement to November 4, 2026.

AGREEMENT

NOW, THEREFORE, the parties hereto agree that:

1. The November 5, 2019 Agreement, as previously amended by the First, Second, and Third Amendments, is hereby amended to extend the term of the Agreement by one (1) year to November 4, 2026.

2. The parties further agree that, with the foregoing exceptions, each and every other term and provision of the November 5, 2019 Agreement, as amended by the First, Second, and Third Amendments, shall remain in full force and effect.

IN WITNESS WHEREOF, the parties hereto have executed this Fourth Amendment to the Agreement on the date and year first above written.

CITY OF NATIONAL CITY

By: _____
Ron Morrison, Mayor

APPROVED AS TO FORM:

By: _____
Barry J. Schultz,
City Attorney

INNOVATIVE CONSTRUCTION CONSULTING SERVICES, LLC
(Corporation – signatures of two corporate officers required)
(Partnership or Sole proprietorship – one signature)

By: _____
(Name)

_____
(Print)

_____
(Title)

By: _____
(Name)

_____
(Print)

_____
(Title)

FIFTH AMENDMENT TO THE AGREEMENT
BY AND BETWEEN
THE CITY OF NATIONAL CITY
AND
PROJECT PROFESSIONALS CORPORATION

THIS FIFTH AMENDMENT TO THE AGREEMENT is entered into this 5th day of November, 2025, by and between the CITY OF NATIONAL CITY, a municipal corporation ("CITY"), and PROJECT PROFESSIONALS CORPORATION, a California corporation (the "CONSULTANT").

RECITALS

WHEREAS, the City Council adopted Resolution No. 2019-152 approving an agreement (the "Agreement") with the CONSULTANT for the term of November 5, 2019 through November 4, 2022, wherein the CONSULTANT agreed to provide on-call project support services for the CITY's Capital Improvement Program ("CIP") including, but not limited to, project management; engineering; construction management; inspections and certified payroll; plan reviews; constructability reviews; and community outreach and communications, for a not-to-exceed amount of $2,000,000, and an initial term of three (3) years, with the option to extend this term for up to two (2) one-year extensions; and

WHEREAS, the City Council adopted Resolution No. 2021-121 approving the First Amendment to the Agreement, increasing the $2,000,000 not-to-exceed amount by $1,000,000 for a total not-to exceed amount of $3,000,000; and

WHEREAS, the City Council adopted Resolution No. 2022-172 approving the Second Amendment to the Agreement, increasing the $3,000,000 not-to-exceed amount by $1,000,000 for a total not-to-exceed amount of $4,000,000, and exercising the first of two (2) extensions extending the Agreement by one (1) year to November 4, 2023; and

WHEREAS, the City Council adopted Resolution No. 2023-145 approving the Third Amendment to the Agreement, increasing the $4,000,000 not-to-exceed amount by $1,000,000 for a total not-to-exceed amount of $5,000,000, and exercising the second of two (2) extensions extending the Agreement by one (1) year to November 4, 2024; and

WHEREAS, the City Council adopted Resolution No. 2024-157 approving the Fourth Amendment to the Agreement, increasing the $5,000,000 not-to-exceed amount by $1,000,000 for a total not-to-exceed amount of $6,000,000; and

WHEREAS, the CITY advertised a new Request for Qualifications ("RFQ") for on-call project support services for the CITY's CIP but, in order to allow sufficient time to evaluate the RFQ, and to ensure continuation of services for the CITY's CIP in the interim, the CITY desires to further extend the Agreement by one (1) year; and

WHEREAS, based on the CONSULTANT's performance and quality of work, expiring agreement and to ensure timely completion of CIP projects, the CITY desires to have the CONSULTANT continue providing such services, and the CONSULTANT is willing to perform such services; and

WHEREAS, the parties desire to extend the term of the Agreement to November 4, 2026.

AGREEMENT

NOW, THEREFORE, the parties hereto agree that:

1. The November 5, 2019 Agreement, as previously amended by the First, Second, Third, and Fourth Amendments, is hereby amended to extend the term of the Agreement by one (1) year to November 4, 2026.

2. The parties further agree that, with the foregoing exceptions, each and every other term and provision of the November 5, 2019 Agreement, as amended by the First, Second, Third, and Fourth Amendments, shall remain in full force and effect.

IN WITNESS WHEREOF, the parties hereto have executed this Fifth Amendment to the Agreement on the date and year first above written.

CITY OF NATIONAL CITY

By: _____
Ron Morrison, Mayor

APPROVED AS TO FORM:

By: _____
Barry J. Schultz,
City Attorney

PROJECT PROFESSIONALS CORPORATION
(Corporation – signatures of two corporate officers required)
(Partnership or Sole proprietorship – one signature)

By: _____
(Name)

_____
(Print)

_____
(Title)

By: _____
(Name)

_____
(Print)

_____
(Title)

RESOLUTION NO. 2025 -

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, AUTHORIZING THE MAYOR TO EXECUTE 1) A SECOND AMENDMENT TO THE AGREEMENT WITH NERI LANDSCAPE ARCHITECTURE TO EXTEND THE AGREEMENT BY ONE YEAR; 2) THIRD AMENDMENTS TO THE AGREEMENTS WITH A) D-MAX ENGINEERING, INC.; B) GEOSYNTEC CONSULTANTS, INC.; C) VERDANTAS, INC., SUCCESSOR TO LEIGHTON CONSULTING, INC.; D) NINYO & MOORE GEOTECHNICAL & ENVIRONMENTAL SCIENCES CONSULTANTS; AND E) RANDALL LAMB ASSOCIATES, INC. TO EXTEND THE AGREEMENTS BY ONE YEAR; 3) FOURTH AMENDMENTS TO THE AGREEMENTS WITH A) ANSER ADVISORY AND B) INNOVATIVE CONSTRUCTION CONSULTING SERVICES, LLC TO EXTEND THE AGREEMENTS BY ONE YEAR; AND 4) A FIFTH AMENDMENT TO THE AGREEMENT WITH PROJECT PROFESSIONALS CORPORATION TO EXTEND THE AGREEMENT BY ONE YEAR.

WHEREAS, the Engineering & Public Works Department advertised a Request for Qualifications (RFQ) for various engineering, architectural and construction support services, housing and real estate development services, and environmental compliance services on May 1, 2019; and

WHEREAS, based on the strength of their Statements of Qualifications, interviews and past performance, the City of National City entered into agreements with several consultants to provide on-call support services for National City's Capital Improvement Program (CIP); and

WHEREAS, the original agreements were each for a not-to-exceed amount of $2,000,000 and a term of three years, with the option to extend for two one-year extensions; and

WHEREAS, a new RFQ was solicited earlier this year and closed at the end of September 2025, but is still under evaluation by staff and, to ensure continuation of services for the City's CIP in the interim, the City desires to further extend the agreements by one year; and

WHEREAS, based on the consultants' performance and quality of work, expiring agreements, increased staffing demands, and to ensure timely completion of CIPs, the City and the below listed consultants desire to execute:

1. A Second Amendment to extend the agreement by one year for the below listed consultant:

   Neri Landscape Architecture: Project support services for CIP including, but not limited to, landscape architecture (including urban planning and design).

   Original Agreement Reso No. 2021-119 on September 7, 2021
   First Amendment Reso No. 2024-125 on October 15, 2024

2. Third Amendments to extend the agreements by one year for the below listed consultants:

   a. **D-MAX Engineering, Inc.:** Project support services for CIP including, but not limited to, environmental compliance (includes regulatory permitting, compliance monitoring, inspections and reporting involving storm water, wastewater, air quality, hazardous materials, and occupational health and safety).

Original Agreement Reso No. 2020 - 175 on September 15, 2020
First Amendment Reso No. 2023-86 on June 20, 2023
Second Amendment Reso No. 2024-108 on September 17, 2024

b. **Geosyntec Consultants, Inc.:** Project support services for CIP including, but not limited to, environmental Compliance (includes regulatory permitting, compliance monitoring, inspections and reporting involving storm water, wastewater, air quality, hazardous materials, and occupational health and safety).

Original Agreement Reso No. 2020-173 on September 15, 2020
First Amendment Reso No. 2023-86 on June 20, 2023
Second Amendment Reso No. 2024-108 on September 17, 2024

c. **Verdantas Inc., Successor to Leighton Consulting, Inc.:** Project support services for CIP including, but not limited to, geotechnical and soils and materials testing.

Original Agreement Reso No. 2020 -166 on September 1, 2020
First Amendment Reso No. 2023-86 on June 20, 2023
Second Amendment Reso No. 2024-108 on September 17, 2024

d. **Ninyo & Moore Geotechnical & Environmental Sciences Consultants:** Project support services for CIP including, but not limited to, geotechnical and soils and materials testing.

Original Agreement Reso No. 2020-167 on September 1, 2020
First Amendment Reso No. 2023-86 on June 20, 2023
Second Amendment Reso No. 2024-108 on September 17, 2024

e. **Randall Lamb Associates, Inc.:** Project support services for CIP including, but not limited to, mechanical engineering.

Original Agreement Reso No. 2020-176 on September 15, 2020
First Amendment Reso No. 2023-86 on June 20, 2023
Second Amendment Reso No. 2024-108 on September 17, 2024

3. Fourth Amendments to extend the agreements by one year for the below listed consultants:

a. **Anser Advisory:** Project support services for CIP including, but not limited to, project management, engineering, construction management, inspections and certified payroll, plan reviews, constructability reviews; community outreach and communications.

Original Agreement Reso No. 2019-150 on November 5, 2019
First Amendment Reso No. 2022-172 on November 1, 2022
Second Amendment Reso No. 2023-145 on October 17, 2023
Third Amendment Reso No. 2024-157 on December 3, 2024

b. **Innovative Construction Consulting Services, LLC**: Project support services for CIP including, but not limited to, project management, engineering construction

management, inspection and certified payroll, plan reviews, constructability reviews, community outreach and communications.

Original Agreement Reso No. 2019-151 on November 5, 2019
First Amendment Reso No. 2022-172 on November 1, 2022
Second Amendment Reso No. 2023-145 on October 17, 2023
Third Amendment Reso No. 2024-157 on December 3, 2024

4. A Fifth Amendment to extend the agreement by one year for the below listed consultant:

Project Professionals Corporation: Project support services for CIP including, but not limited to, project management, engineering construction management, inspection and certified payroll, plan reviews, constructability reviews, community outreach and communications.

Original Agreement Reso No. 2019-152 on November 5, 2019
First Amendment Reso No. 2021-121 on September 7, 2021
Second Amendment Reso No. 2022-172 on November 1, 2022
Third Amendment Reso No. 2023-145 on October 17, 2023
Fourth Amendment Reso No. 2024-157 on December 3, 2024

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: That the City Council hereby authorizes the Mayor to execute 1) a Second Amendment to the agreement with Neri Landscape Architecture to extend the agreement by one year; 2) Third Amendments to the agreements with a) D-Max Engineering, Inc.; b) Geosyntec Consultants, Inc.; c) Verdantas Inc., successor to Leighton Consulting, Inc.; d) Ninyo & Moore Geotechnical & Environmental Sciences Consultants; and e) Randall Lamb Associates, Inc. to extend the agreements by one year; 3) Fourth Amendments to the agreements with a) Anser Advisory and b) Innovative Construction Consulting Services, LLC to extend the agreements by one year; and 4) a Fifth Amendment to the agreement with Project Professionals Corporation to extend the agreement by one year.

Section 2: That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

PASSED and ADOPTED this 2nd day of December 2025.

_____
Ron Morrison, Mayor

ATTEST:

_____
Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

_____
Barry J. Schultz, City Attorney

AGENDA REPORT

Department: City Clerk's Office
Prepared by: Shelley Chapel, MMC, City Clerk
Meeting Date: Tuesday, December 2, 2025
Approved by: Alejandro Hernandez, Acting City Manager

SUBJECT:
Approval of the Local Appointments List – Maddy Act Requirement

RECOMMENDATION:
Approve the Local Appointments List for 2026 and Authorize the City Clerk to Post the List at City Hall and Post End of Term Vacancies on the City website.

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
California Government Code 54970-54974 requires that on or before December 31 of each year, each legislative body shall prepare an appointments list of all regular and ongoing boards, commissions, and committees which are appointed by the legislative body of the local agency. This list shall be known as the Local Appointments List.

The Appointments List serves to provide awareness of the opportunities to serve on local regulatory and advisory boards, commissions and committees.

Any unscheduled vacancy that may occur during 2026 will be determined a special vacancy and notice shall be posted at City Hall and the City Website pursuant to Section 54973-54974 of the Government Code not earlier than twenty (20) days before and not later than twenty (20) days after the vacancy occurs. Final appointment to the Board/Commission/Committee shall not be made by the legislative body for at least ten (10) working days after the posting of the notice in the Clerk's Office.

Discussion:
In compliance with the requirements of Government Code Section 54970, the following Local Appointments List is posted on an annual basis. The List presents all current members of the City Boards/Commissions/Committees and the dates of the terms.

> **Civil Service Commission** consists of up to five (5) members who are appointed by the City Council and are required to be a resident of National City. The City Council appoints the members for a term of five (5) years. The Civil Service Commission recommends to the City Council, after a public hearing, the adoption, amendment or repeal of Civil Service Rules and Regulations not in conflict with the Government Code; hears appeals of any person in the classified service relative to any suspension, demotion or dismissal; and makes any investigation concerning the administration of personnel in the municipal service and reports its findings to the City Council and the City Manager.

Community and Police Relations Commission consists of eight (8) individuals appointed by the Mayor with the approval of the City Council. Of the eight (8) members, seven (7) shall be voting members, and one (1) shall be a non-voting member. Of the seven (7) voting members, five (5) shall be residents of the City of National City, and up to two (2) nonresidents. The non-voting member shall be a member of the National City Police Officers' Association. The term of the members shall be for three (3) years.

Board of Library Trustees coordinates the activities of the City Library; advises the City Librarian on operational policies; approves warrants; and recommends to the City Council the adoption of rules and regulations, as it may deem necessary for the administration and protection of the City Library. The Board of Library Trustees consists of five (5) members plus an alternate, appointed by the Mayor with the approval of the City Council for a three (3) year term. The Library Board of Trustees is regulated by Education Code Section 18900 et seq., National City Municipal Code Chapter 16.01 Board of Library Trustees and Resolution 8210.

Park, Recreation and Senior Citizens Advisory Committee consists of seven (7) members to be appointed by the Mayor with the approval of the City Council, each for a term of three (3) years. The Parks, Recreation and Senior Citizens Advisory Committee acts in an advisory capacity to the City Council in matters of policy and administration of city owned parks and the recreation programs operated within the parks and recreation centers; investigates and reports on related matters as referred by the Council; and submits recommendations to Council on related subjects which the Committee deems important.

Planning Commission/Housing Advisory Committee consists of seven (7) members appointed by the City Council for a term of four (4) years. The Planning Commissioners are required to be residents of the City. The Planning Commission is appointed to consider land use planning matters. The Commission renders determinations and makes recommendations to the City Council on a variety of land use matters, including changes to the City's General Plan, Specific Plans and Land Use Code. They also provide discretionary review for land use matters such as Conditional Use Permits, Variances, and Subdivisions. The Planning Commission also serves on the Housing Advisory Committee and adds two (2) additional members, one (1) of which may be a non-resident. This additional committee provides input on housing related matters such as the Housing Element and the Focused General Plan Update and plays a role in moving forward housing programs and projects.

Port Commission consists of one (1) member appointed by the City Council for a four (4) year term to represent the interests of the City of National City.

Public Art Committee consists of five (5) members plus an alternate, who are appointed by the Mayor with the approval of the City Council, to serve three (3) year terms. The Public Art Committee acts in an advisory capacity to the City Council in matters of policy and selection of public art installed anywhere in the City.

Sweetwater Authority - Citizen Advisory Committee consists of two (2) members appointed by the Mayor with the approval of the City Council for a four (4) year term to represent the interests of the City of National City. Members are appointed as members of the Citizen's Advisory Committee.

Traffic Safety Committee consists five (5) members who are appointed by the Mayor with the approval of the City Council for three (3) year terms. The Traffic Safety Committee reviews and makes recommendations on matters related to vehicular and pedestrian safety within the City of National City. As directed by the City Council, the Traffic Safety Committee conducts investigations and reports on safety issues requested by appropriate public agencies and responsible private citizens / private organizations.

FINANCIAL STATEMENT:
Not applicable.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Communication and Outreach

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBIT:
Exhibit A – Local Appointments List 2026

CITY OF NATIONAL CITY
LOCAL APPOINTMENTS LIST 2026

In compliance with the requirements of Government Code Section 54970, the following Local Appointments List is posted on an annual basis. The List presents all current members of the City Boards/Commissions/Committees and the dates of the terms.

CIVIL SERVICE COMMISSION*

Position	Member	Term	Appointed	Term Expires
Chair	Paul Wapnowski	5-years	09/05/2023	09/30/2028
Vice-Chair	Sean Sampsell	5-years	04/18/2023	09/30/2027
Commissioner	Wellington Clave	5-years	09/17/2024	09/30/2029
Commissioner	Robert Werner	5-years	09/16/2025	09/30/2029
Commissioner	Vacant	5-years		09/30/2030

COMMUNITY AND POLICE RELATIONS COMMISSION*

Position	Member	Term	Appointed	Term Expires
Chair	Daniel Orth	3-years	03/5/2025	03/31/2028
Vice-Chair	Michael Lesley	3-years	03/07/2023	03/31/2026
Member	Zachary Francisco-Gomez	3-years	03/07/2023	03/31/2026
Member	Marisa Rosales	3-years	03/19/2024	03/31/2027
Member	Kimberly Cumming-Serrano	3-years	03/19/2024	03/31/2027
Member	Jake Zindulka	3-years	03/04/2025	03/31/2027
Member	William Phillips	3-years	03/04/2025	03/31/2028

BOARD OF LIBRARY TRUSTEES*

Position	Member	Term	Appointed	Term Expires
President	Margaret Godshalk	3-years	09/05/2023	09/30/2026
Secretary	Cindy Lopez	3-years	09/16/2025	09/30/2027
Member-Trustee	Patricia McGhee	3-years	03/05/2025	09/30/2027
Member-Trustee	Jose Lopez	3-years	09/16/2025	09/30/2028
Member-Trustee	Nidya Rivera-Moreno	3-years	09/17/2024	09/30/2027
Member-Trustee	Vacant – Alternate Position	3-years		09/30/2026

PARK, RECREATION AND SENIOR CITIZENS ADVISORY COMMITTEE

Position	Member	Term	Appointed	Term Expires
Chair	Josephine Nethers	3-years	09/16/2025	09/30/2028
Member	LaTonya Harris Croom	3-years	09/17/2024	09/30/2026
Member	Daniel Perez	3-years	09/17/2024	09/30/2027
Member	Joseph Crawford	3-years	09/05/2023	09/30/2026
Member	Jesus Hizon	3-years	09/17/2024	03/31/2026
Member	Alexander Fernandez	3-years	03/07/2023	03/31/2026
Member	Sorayda Santos	3-years	03/04/2025	09/30/2027

PLANNING COMMISSION*

Position	Member	Term	Appointed	Term Expires
Chair	Richard Martin Miller	4-years	03/15/2022	03/31/2026
Vice-Chair	Randi Castle-Salgado	4-years	03/15/2022	03/31/2026
Commissioner	Sherry Gogue	4-years	09/16/2025	03/31/2028
Commissioner	Ricardo Sanchez	4-years	09/17/2024	09/30/2028
Commissioner	Claudia E. Valenzuela	4-years	03/04/2025	03/31/2029
Commissioner	Pearl Quinones	4-years	04/18/2023	03/21/2027
Commissioner	Liliana Armenta	4-years	04/18/2023	03/21/2027

PORT COMMISSION*

Position	Member	Term	Appointed	Term Expires
Commissioner	GilAnthony Ungab	4-years	12/3/2024	12/03/2028

PUBLIC ART COMMITTEE*

Position	Member	Term	Appointed	Term Expires
Chair	William A. Virchis	3-year	09/05/2023	09/30/2026
Member	Erick Carbajl	3-year	09/17/2024	09/30/2027
Member	Ryan Johnson	3-year	09/16/2025	09/30/2028
Member	Jacqueline Schliapnik-Garcia	3-year	09/16/2025	09/30/2028
Member	Charles Reilly	3-year	09/17/2024	09/30/2027
Member	Cijey De La Rosa (Alternate)	3-year	09/16/2025	09/30/2027

SWEETWATER AUTHORITY – CITIZEN ADVISORY COMMITTEE

Position	Member	Term	Appointed	Term Expires
Primary	William Sendt	4 years	12/31/2022	12/31/2026
Alternate	Aida Castaneda	4 years	12/31/2022	12/31/2026

TRAFFIC SAFETY COMMITTEE*

Position	Member	Term	Appointed	Term Expires
Chair	Cynthia Fuller Quinonez	3-years	09/16/2025	09/30/2028
Vice-Chair	Kelly Piper	3-years	09/16/2025	09/30/2028
Member	Yvonne Howrey-Colmenero	3-years	09/17/2024	09/30/2027
Member	Rafael Cotero	3-years	09/05/2023	09/30/2026
Member	Vacant	3-years		09/30/2027

HOUSING ADVISORY COMMITTEE*

Position	Member	Term	Appointed	Term Expires
Chair	Richard Martin Miller	4-years	03/15/2022	03/31/2026
Vice-Chair	Randi Castle-Salgado	4-years	03/15/2022	03/31/2026
Commissioner	Sherry Gogue	4-years	09/16/2025	03/31/2028
Commissioner	Ricardo Sanchez	4-years	09/17/2024	09/30/2028
Commissioner	Claudia E. Valenzuela	4-years	03/04/2025	03/31/2029
Commissioner	Pearl Quinones	4-years	04/18/2023	03/21/2027
Commissioner	Liliana Armenta	4-years	04/18/2023	03/21/2027
Member	Mayra A. Valdez	4-years	03/15/2022	03/21/2026
Member	Denise Kosterlistzky	4-years	04/18/2023	03/31/2027

*Individual appointed to this Board/Commission/Committee is subject to the Fair Political Practices Commission regulations and must file a Statement of Economic Interest within 30 days of appointment.

AGENDA REPORT

Department: City Attorney's Office
Prepared by: Barry J. Schultz, City Attorney
Meeting Date: Tuesday, December 2, 2025
Approved by: Alejandro Hernandez, Acting City Manager

SUBJECT:
Approval of an Agreement Amendment with Liebert Cassidy Whitmore for Legal Services in the Specialized Area of Labor Negotiations by Extending the Agreement to January 31, 2026.

RECOMMENDATION:
Adopt the Resolution Entitled, "Resolution of the City Council of the City of National City, California, Amending the Agreement between the City of National City and Liebert Cassidy Whitmore for Legal Services in the Specialized Area of Labor Negotiations by Extending the Agreement to January 31, 2026."

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
On August 6, 2024, with City Council approval, the City entered into an Agreement with Liebert Cassidy Whitmore for Labor Negotiation services effective August 6, 2024 through July 31, 2025.

On June 17, 2025, with City Council approval, the Agreement with Liebert Cassidy Whitmore was amended to extend the Agreement to August 31, 2025 and accepted the new hourly rates.

On August 19, 2025 with City Council approval, the Agreement with Liebert Cassidy Whitmore was amended to extend the Agreement to October 31, 2025.

To avoid any lapse in the City's ability to consult with Liebert Cassidy Whitmore, City staff recommends amending the existing Agreement by extending the Agreement to January 31, 2026. The City is currently in continued labor negotiations with the POA.

FINANCIAL STATEMENT:
Sufficient appropriations exist in the City Manager's Professional Services account to pay for the costs of services provided under this agreement.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Not Applicable

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A – 3rd Amendment
Exhibit B – 2nd Amendment
Exhibit C – 1st Amendment
Exhibit D– Agreement
Exhibit E– Resolution

AMENDMENT TO THE AGREEMENT
BY AND BETWEEN
THE CITY OF NATIONAL CITY
AND
LIEBERT CASSIDY WHITMORE

THIS THIRD AMENDMENT TO THE AGREEMENT is entered into this ____ day of December, 2025, by and between the CITY OF NATIONAL CITY, a municipal corporation ("CITY"), and Liebert Cassidy Whitmore (the "FIRM").

RECITALS

WHEREAS, the CITY and the FIRM entered into an Agreement on August 6, 2024 (the "Agreement"), wherein the FIRM agreed to provide advice and counsel to the CITY in connection with labor negotiations for the term of August 6, 2024 through July 31, 2025; and

WHEREAS, on June 17, 2025, the CITY and the FIRM amended the original Agreement by extending the term of the Agreement to August 31, 2025, and to increase hourly rates; and

WHEREAS, on August 19, 2025, the CITY and the FIRM amended the original Agreement by extending the term of the Agreement to October 31, 2025; and

WHEREAS, negotiations between the City and the POA remain ongoing the parties desire to amend the Agreement by extending the term of the Agreement to January 31, 2026

AGREEMENT

NOW, THEREFORE, the parties hereto agree that:

1. The August 6, 2024 Agreement is hereby amended to extend the term of the Agreement to January 31, 2026.

2. The parties further agree that, with the foregoing exceptions, each and every other term and provision of the August 6, 2024 Agreement shall remain in full force and effect.

IN WITNESS WHEREOF, the parties hereto have executed this Third Amendment to the Agreement on the date and year first above written.

CITY OF NATIONAL CITY

By:_____
Ron Morrison, Mayor

APPROVED AS TO FORM:

By:_____
Barry J. Schultz, City Attorney

LIEBERT CASSIDY WHITMORE

By: _____

Title:_____

AMENDMENT TO THE AGREEMENT
BY AND BETWEEN
THE CITY OF NATIONAL CITY
AND
LIEBERT CASSIDY WHITMORE

THIS SECOND AMENDMENT TO THE AGREEMENT is entered into this 19th day of August, 2025, by and between the CITY OF NATIONAL CITY, a municipal corporation ("CITY"), and Liebert Cassidy Whitmore (the "FIRM").

RECITALS

WHEREAS, the CITY and the FIRM entered into an Agreement on August 6, 2024 (the "Agreement"), wherein the FIRM agreed to provide advice and counsel to the CITY in connection with labor negotiations for the term of August 6, 2024 through July 31, 2025; and

WHEREAS, on June 17, 2025, the CITY and the FIRM amended the original Agreement by extending the term of the Agreement to August 31, 2025, and to increase hourly rates; and

WHEREAS, the parties desire to amend the Agreement by extending the term of the Agreement to October 31, 2025.

AGREEMENT

NOW, THEREFORE, the parties hereto agree that:

1. The August 6, 2024 Agreement is hereby amended to extend the term of the Agreement to October 31, 2025.

2. The parties further agree that, with the foregoing exceptions, each and every other term and provision of the August 6, 2024 Agreement shall remain in full force and effect.

IN WITNESS WHEREOF, the parties hereto have executed this First Amendment to the Agreement on the date and year first above written.

CITY OF NATIONAL CITY

By: [redacted]
Ron Morrison, Mayor

LIEBERT CASSIDY WHITMORE

By: [redacted]

Title: Treasurer

APPROVED AS TO FORM:

By: [redacted]
Barry J. Schultz, City Attorney

LIEBERT CASSIDY WHITMORE

FEE SCHEDULE

Partners	$475.00
Senior Counsel	$390.00
Associates	$295.00 - $370.00
Labor Relations/Human Resources Consultant	$305.00
Classification & Compensation Consultant	$230.00
Paralegals	$165.00
E-Discovery Specialists	$185.00
Law Clerks	$180.00 - $200.00

AMENDMENT TO THE AGREEMENT
BY AND BETWEEN
THE CITY OF NATIONAL CITY
AND
LIEBERT CASSIDY WHITMORE

THIS FIRST AMENDMENT TO THE AGREEMENT is entered into this 17th day of June, 2025, by and between the CITY OF NATIONAL CITY, a municipal corporation ("CITY"), and Liebert Cassidy Whitmore (the "FIRM").

RECITALS

WHEREAS, the CITY and the FIRM entered into an Agreement on August 6, 2024 (the "Agreement"), wherein the FIRM agreed to provide advice and counsel to the CITY in connection with labor negotiations for the term of August 6, 2024 through July 31, 2025; and

WHEREAS, based on the FIRM's performance and quality of work, and to ensure timely completion of labor negotiations, the CITY desires to have the CONSULTANT continue providing such services, and the CONSULTANT is willing to perform such services; and

WHEREAS, the parties desire to amend the Agreement by extending the term of the Agreement to August 30, 2025, and to increase hourly rates (see Exhibit A).

AGREEMENT

NOW, THEREFORE, the parties hereto agree that:

1. The August 6, 2024 Agreement is hereby amended to extend the term of the Agreement to August 30, 2025.

2. The August 6, 2024 Agreement is hereby amended by increasing hourly rates as set forth in Exhibit A.

3. The parties further agree that, with the foregoing exceptions, each and every other term and provision of the August 6, 2024 Agreement shall remain in full force and effect.

IN WITNESS WHEREOF, the parties hereto have executed this First Amendment to the Agreement on the date and year first above written.

CITY OF NATIONAL CITY

By: [redacted]
Ron Morrison, Mayor

APPROVED AS TO FORM:

By: [redacted]
Barry J. Schultz
City Attorney

LIEBERT CASSIDY WHITMORE

By: [redacted]

Title: Treasurer

AGREEMENT FOR LEGAL SERVICES
BY AND BETWEEN
THE CITY OF NATIONAL CITY
AND
LIEBERT CASSIDY WHITMORE

THIS AGREEMENT FOR LEGAL SERVICES (the "Agreement") is made as of the 6th day of August, 2024 between the CITY OF NATIONAL CITY, a municipal corporation, (the "CITY") and **LIEBERT CASSIDY WHITMORE** (the "FIRM"). This Agreement sets forth the parties' mutual understanding concerning legal services to be provided by the FIRM and the fee arrangement for said services.

Article 1. **Retainer.** The CITY hereby retains the FIRM to assist in representing the CITY in connection with as-needed, general legal services regarding labor relations and labor negotiations matters, subject to this Agreement.

Article 2. **Effective Date and Term.** This Agreement shall be effective on August 6, 2024, through July 31, 2025. This Agreement may be terminated at any time by either party with sixty (60) days' written notice to the other. Notice of termination by the FIRM shall be given to the City Manager.

Article 3. **Scope of Services.** FIRM shall provide, as-needed, general legal services regarding labor relations and labor negotiations matters, including the following: perform the full range of services related to the negotiation, drafting and implementation of MOUs, including proactively advising on current legal trends and issues related to labor negotiations and agreements. Compensation for these "labor relations and labor negotiations" services shall be as set forth in Article 4 of this Agreement.

Upon request, FIRM may provide other labor and employment legal services, including representing the CITY in unfair labor practice, arbitration, litigation, mediation, fact-finding, appeals and other hearings that may relate to labor relations and labor negotiations, as well as advising the CITY on non-labor related employment law matters. Compensation for these "other labor and employment legal services" shall be as set forth in Article 4 of this Agreement..

Article 4. **Compensation.** Compensation paid under this Agreement shall be in accordance with the rate schedule attached as Exhibit A to this Agreement.

A. The FIRM shall not use more than one attorney for the same specific task without the CITY'S approval. The FIRM may use the minimum number of attorneys for this engagement consistent with good professional practice after consulting with and obtaining approval by the CITY.

B. The FIRM shall keep the CITY advised monthly as to the level of attorney hours and client services performed under Article 3.

C. The CITY further agrees to reimburse the FIRM, in accordance with the procedures set forth in this Article, for telephone, fax, mail, messengers, federal express deliveries, document reproduction, client-requested clerical overtime, lodging, and similar out-of-pocket expenses charged by the FIRM as a standard practice to its clients generally, with the exception of meals. In any billing for disbursements, the FIRM shall provide the CITY with a statement breaking down the amounts by category of expense. The following items shall not be reimbursed, unless the CITY has specifically agreed otherwise:

(1) Word Processing, clerical or secretarial charges, whether expressed as a dollar disbursement or time charge.

(2) Storage of open or closed files, rent, electricity, local telephone, postage, receipts or transmission of telecopier documents, or any other items traditionally associated with overhead.

(3) Photocopy charges in excess of $.15 (fifteen cents) per page.

(4) Auto mileage rates in excess of the rate approved by the Internal Revenue Service for income tax purposes.

(5) Secretarial overtime. Where case requirements demand overtime, the CITY will consider reimbursement on a case-by-case basis. The CITY will not reimburse overtime incurred for the convenience of the FIRM'S failure to meet deadlines known in advance.

(6) Equipment, books, periodicals, research materials, Westlaw/Lexis or like items.

(7) Express charges, overnight mail charges, messenger services or the like, without the CITY'S prior consent. The CITY expects these expenses to be incurred in emergency situations only. Where case necessity requires the use of these services, the CITY will consider reimbursement on a case-by-case basis.

(8) Meals.

(9) Late payment charge or interest. Due to the nature of the CITY'S payment process, the CITY will not pay any late charges or interest charges to bills. Every effort will be made to pay bills promptly.

D. Bills from the FIRM should be submitted to Benjamin A. Martinez, City Manager, 1243 National City Boulevard, National City, CA 91950-4301. The individual time and disbursement records customarily maintained by the FIRM for billing evaluation and review purposes shall be made available to the CITY in support of bills rendered by the FIRM.

E. The FIRM agrees to forward to the CITY a statement of account for each one-month period of services under this Agreement, and the CITY agrees to compensate the FIRM on this basis. The FIRM will consult monthly with the CITY as to the number of attorney hours and client disbursements which have been incurred to date under this Agreement, and as to future expected levels of hours and disbursements.

F. Billing Format. Each billing entry must be complete, discrete and appropriate.

(1) Complete.

(a) Each entry must name the person or persons involved. For instance, telephone calls must include the names of all participants.

(b) The date the work was performed must be included.

(c) The hours should be billed in .10 hour increments.

(d) The specific task performed should be described, and the related work product should be reference ("telephone call re: trial brief," "interview in preparation for deposition").

(e) The biller's professional capacity (partner, associate, paralegal, etc.) should be included.

(2) Discrete: Each task must be set out as a discrete billing entry; neither narrative nor block billing is acceptable.

(3) Appropriate.

(a) The CITY does not pay for clerical support, administrative costs, overhead costs, outside expenses or excessive expenses. For example, the CITY will not pay for secretarial time, word processing time, air conditioning, rental of equipment, including computers, meals served at meetings, postage, online research, or the overhead costs of sending or receiving faxes. Neither will the CITY pay for outside expenses such as messenger delivery fees, outside photocopying, videotaping of depositions, investigative services, outside computer litigation support services, or overnight mail.

(b) Due to the nature of the CITY'S payment process, the CITY will not pay any late charges. Every effort will be made to pay bills promptly.

G. Staffing. Every legal matter should have a primarily responsible attorney and a paralegal assigned. Ultimately, staffing is a CITY decision, and the CITY'S representative may review staffing to insure that it is optimal to achieve the goals of the engagement at the least cost.

(1) Paralegals are to be used to the maximum extent possible to enhance efficiency and cost-effectiveness. All tasks typically considered associate work should be considered for assignment to a paralegal. Written authorization from the CITY must be had before associate hours billed exceed paralegal hours billed.

(2) Once an attorney is given primary responsibility for an engagement, that person should continue on the legal matter until the matter is concluded or the attorney leaves the FIRM. The CITY will not pay the costs of bringing a new attorney up to speed.

(3) If more than one attorney is going to perform the same task, prior approval from the CITY must be had. This includes document review.

Article 5. **Independent Contractor.** The FIRM shall perform services as an independent contractor. It is understood that this contract is for unique professional services. Accordingly, the duties specified in this Agreement may not be assigned or delegated by the FIRM

without prior written consent of the CITY. Retention of the FIRM is based on the particular professional expertise of the individuals rendering the services required in the Scope of Services.

Article 6. **Confidentiality of Work.** All work performed by the FIRM including but not limited to all drafts, data, correspondence, proposals, reports, and estimates compiled or composed by the FIRM pursuant to this Agreement is for the sole use of the CITY. All such work product shall be confidential and not released to any third party without the prior written consent of the CITY.

Article 7. **Compliance with Controlling Law.** The FIRM shall comply with all applicable laws, ordinances, regulations, and policies of the federal, state, and local governments as they pertain to this Agreement. In addition, the FIRM shall comply immediately with any and all directives issued by the CITY or its authorized representatives under authority of any laws statutes, ordinances, rules, or regulations. The laws of the State of California shall govern and control the terms and conditions of this Agreement.

Article 8. **Acceptability of Work.** The CITY shall decide any and all questions which may arise as to the quality or acceptability of the services performed and the manner of performance, the acceptable completion of this Agreement and the amount of compensation due. If the FIRM and the CITY cannot agree to the quality or acceptability of the work, the manner of performance, or the compensation payable to the FIRM in this Agreement, the CITY or the FIRM shall give to the other written notice. Within ten (10) business days, the FIRM and the CITY shall each prepare a report which supports their position and file the same with the other party. The CITY shall, with reasonable diligence, determine the quality or acceptability of the work, the manner of performance or the compensation payable to the FIRM.

Article 9. **Indemnification.** The FIRM agrees to indemnify, defend, and hold the CITY and its agents, officers, employees, and volunteers harmless from and against all claims asserted or liability established for damages or injuries to any person or property, including injury to the FIRM'S employees, agents, or officers, which arise from or are connected with or caused or claimed to be caused by the acts or omissions of the FIRM and its agents, officers, or employees in performing the work or other obligations under this Agreement, and all expenses of investigating and defending against same; provided, however, that this indemnification and hold harmless shall not include any claims or liability arising from the established sole negligence or willful misconduct of the CITY, its agents, officers, employees, or volunteers.

Article 10. **Insurance.** The FIRM, at its sole cost and expense, shall purchase and maintain throughout the term of this Agreement, the following insurance policies:

A. **Professional Liability** Insurance (errors and omissions) with minimum limits of $1,000,000 per claim.

B. **Automobile Insurance** covering all bodily injury and property damage incurred during the performance of this Agreement, which insurance shall apply to all owned, non-owned and hired vehicles.

C. **Commercial General Liability Insurance**, with minimum limits of either $2,000,000 per occurrence and $4,000,000 aggregate, or $1,000,000 per occurrence and $2,000,000 aggregate with a $2,000,000 umbrella policy, covering all bodily injury and property damage arising out of its operations, work, or performance under this Agreement. The policy shall name the CITY and its officers, agents, employees, and volunteers as additional insureds, and a separate additional insured endorsement shall be provided. The general aggregate limit must apply solely to the "location". The "location" should be noted with specificity on an endorsement that shall be incorporated into the policy.

D. **Workers' Compensation Insurance** requirement will be waived by the City if there are six (6) employees or fewer, consistent with state law.

E. The aforesaid policies shall constitute primary insurance as to the CITY, its officers, officials, employees, and volunteers, so that any other policies held by the CITY shall not contribute to any loss under said insurance. Said policies shall provide for thirty (30) days prior written notice to the CITY's Risk Manager, at the address listed in subsection G below, of cancellation or material change.

F. If required insurance coverage is provided on a "claims made" rather than "occurrence" form, the FIRM shall maintain such insurance coverage for three years after expiration of the term (and any extensions) of this Agreement. In addition, the "retro" date must be on or before the date of this Agreement.

G. The Certificate Holder for all policies of insurance required by this Section shall be:

City of National City
c/o Risk Manager
1243 National City Boulevard
National City, CA 91950-4397

H. Insurance shall be written with only insurers authorized to conduct business in California that hold a current policy holder's alphabetic and financial size category rating of not less than A:VII according to the current Best's Key Rating Guide, or a company of equal financial stability that is approved by the CITY'S Risk Manager. In the event coverage is provided by non-admitted "surplus lines" carriers, they must be included on the most recent List of Approved Surplus Line Insurers ("LASLI") and otherwise meet rating requirements.

I. This Agreement shall not take effect until certificate(s) or other sufficient proof that these insurance provisions have been complied with, are filed with and approved by the CITY'S Risk Manager. If the FIRM does not keep all insurance policies required by this Article 10 in full force and effect at all times during the term of this Agreement, the CITY may treat the failure to maintain the requisite insurance as a breach of this Agreement and terminate the Agreement as provided herein.

J. All deductibles and self-insured retentions in excess of $10,000 must be disclosed to and approved by the CITY. CITY reserves the right to modify the insurance requirements of this Article, including limits, based on the nature of the risk, prior experience, insurer, coverage, or other special circumstances.

K. If the FIRM maintains broader coverage or higher limits (or both) than the minimum limits shown above, the CITY shall be entitled to the broader coverage or higher limits (or both) maintained by the FIRM. Any available insurance proceeds in excess of the specified minimum limits of insurance and coverage shall be available to the CITY.

Article 11. **Drug Free Work Place.** The FIRM agrees to comply with the CITY'S Drug-Free Workplace requirements. Every person awarded a contract by the CITY for the provision of services shall certify to the CITY that it will provide a drug-free workplace. Any subcontract entered into by the FIRM pursuant to this Agreement shall contain this provision.

Article 12. **Non-Discrimination Provisions.** The FIRM shall not discriminate against any subcontractor, vendor, employee or applicant for employment because of age, race, color, ancestry, religion, sex, sexual orientation, marital status, national origin, physical handicap, or medical condition. The FIRM will take positive action to insure that applicants are employed without regard to their age, race, color, ancestry, religion, sex, sexual orientation, marital status, national origin, physical handicap, or medical condition. Such action shall include but not be limited to the following: employment, upgrading, demotion, transfer, recruitment or recruitment advertising, layoff or termination, rates of pay or other forms of compensation, and selection for training, including apprenticeship. The FIRM agrees to post in conspicuous places available to employees and applicants for employment any notices provided by the CITY setting forth the provisions of this non-discrimination clause.

Article 13. **Notification of Change in Form**. The FIRM has the right to effect changes in form including but not limited to: the change in form from a partnership to a professional law corporation; the change in form of any partner or partners from an individual or individuals to a professional law corporation; the change in form of any corporate partner or partners to any individual partners. The CITY shall be promptly notified in writing of any change in form.

Article 14. **Notices**. In all cases where written notice is to be given under this Agreement, service shall be deemed sufficient if said notice is deposited in the United States mail, postage paid. When so given, such notice shall be effective from the date of mailing of the notice. Unless otherwise provided by notice in writing from the respective parties, notice to the Agency shall be addressed to:

City Manager
City of National City
1243 National City Boulevard
National City, CA 91950-4397

cc: City Attorney
City of National City
1243 National City Boulevard
National City, CA 91950-4397

and to: bmartinez@nationalcityca.gov
bschultz@nationalcityca.gov

Notice to the FIRM shall be addressed to:

Steven M. Berliner
LIEBERT CASSIDY WHITMORE
6033 W. Century Boulevard 5th Floor
Los Angeles, CA 90045
Email: sberliner@lcwlegal.com

Nothing contained in this Agreement shall preclude or render inoperative service or such notice in the manner provided by law.

Article 15. Administrative Provisions.

A. *Time of Essence.* Time is of the essence for each provision of this Agreement.

B. *Counterparts.* This Agreement may be executed in multiple counterparts, each of which shall be deemed an original, but all of which, together, shall constitute but one and the same instrument.

C. *Headings.* Any captions to, or headings of, the sections or subsections of this Agreement are solely for the convenience of the parties hereto, are not a part of this Agreement, and shall not be used for the interpretation or determination of the validity of this Agreement or any provision hereof.

D. *California Law.* This Agreement shall be construed and interpreted in accordance with the laws of the State of California. The venue for any legal action arising under this Agreement shall be in either state or federal court in the County of San Diego, State of California.

E. *Integrated Agreement.* This Agreement including attachments and exhibits contains all of the agreements of the parties and all prior negotiations and agreements are merged in this Agreement. This Agreement cannot be amended or modified except by written agreement, and mutually agreed upon by the CITY and the FIRM.

F. *Severability.* The unenforceability, invalidity, or illegality of any provision of this Agreement shall not render the other provisions unenforceable, invalid, or illegal.

G. *Waiver.* The failure of the CITY to enforce a particular condition or provision of this Agreement shall not constitute a waiver of that condition or provision or its enforceability.

H. *Conflict of Interest.* During the term of this Agreement, the FIRM shall not perform services of any kind for any person or entity whose interests conflict in any way with those of the CITY. This prohibition shall not preclude the CITY from expressly agreeing to a waiver of a potential conflict of interest under certain circumstances.

I. *No Obligations to Third Parties.* Except as otherwise expressly provided herein, the execution and delivery of this Agreement shall not be deemed to confer any rights upon, or obligate any of the parties hereto, to any person or entity other than the parties hereto.

J. *Exhibits and Schedules.* The Exhibits and Schedules attached hereto are hereby incorporated herein by this reference for all purposes. To the extent any exhibits, schedules, or provisions thereof conflict or are inconsistent with the terms and conditions contained in this Agreement, the terms and conditions of this Agreement shall control.

K. *Construction.* The parties acknowledge and agree that (i) each party is of equal bargaining strength, (ii) each party has actively participated in the drafting, preparation and negotiation of this Agreement, and (iii) any rule or construction to the effect that ambiguities are to be resolved against the drafting party shall not apply in the interpretation of this Agreement, or any portions hereof, or any amendments hereto.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement on the date and year first above written.

CITY OF NATIONAL CITY

By: [redacted]
Benjamin A. Martinez
City Manager

LIEBERT CASSIDY WHITMORE

By: [redacted] Esq.

Title: Managing Partner

APPROVED AS TO FORM:

By [redacted]
Barry J. Schultz
City Attorney

Exhibit A

LIEBERT CASSIDY WHITMORE

FEE SCHEDULE

Partners	$440.00
Senior Counsel	$365.00
Associates	$270.00 - $345.00
Labor Relations/Human Resources Consultant	$280.00
Classification & Compensation Consultant	$210.00
Paralegals	$150.00
E-Discovery Specialists	$175.00
Law Clerks	$150.00 - $185.00

RESOLUTION NO. 2025 -

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, AMENDING THE AGREEMENT BETWEEN THE CITY OF NATIONAL CITY AND LIEBERT CASSIDY WHITMORE FOR LEGAL SERVICES IN THE SPECIALIZED AREA OF LABOR NEGOTIATION BY EXTENDING THE AGREEMENT TO JANUARY 31, 2026.

WHEREAS, on August 6, 2024, the City of National City ("City") entered into an Agreement with Liebert Cassidy Whitmore to assist in representing the City in connection with labor negotiations with its three formal labor groups effective August 6, 2024 through July 31, 2025 (the "Agreement"); and

WHEREAS, on June 17, 2025, the CITY and the FIRM amended the original Agreement by extending the term of the Agreement to August 31, 2025, and increased the hourly rates; and

WHEREAS, on August 19, 2025, the CITY and the FIRM amended the original Agreement by extending the term of the Agreement to October 31, 2025; and

WHEREAS, negotiations are ongoing between the CITY and the POA and the parties desire to amend the Agreement by extending the term of the Agreement to January 31, 2026.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: That the City Council authorizes the Mayor to execute an amendment between the City of National City and Liebert Cassidy Whitmore for legal services in the specialized area of labor negotiation by extending the term of the Agreement to January 31, 2026.

Section 2: The City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

PASSED and ADOPTED this 2nd day of December, 2025.

Ron Morrison, Mayor

ATTEST:

Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

Barry J. Schultz, City Attorney

AGENDA REPORT

Department: **Human Resources**
Prepared by: **Alicia Hicks, Human Resources Director**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
Approval of Creation of One (1) New Job Classification Titled Emergency Medical Services Coordinator, Amending the Management Salary Schedule, Adding 1.0 FTE to the Fire Department Authorized Position Count, and Authorizing a Related Budget Adjustment.

RECOMMENDATION:
Adopt the Resolution entitled, "Resolution of the City Council of the City of National City, California, Creating a New Job Classification of Emergency Medical Services Coordinator, Amending the National City Management Positions Salary Schedule to Include the New Job Classification, Adding 1.0 FTE to the Fire Department's Authorized Position Count, and Authorizing an Increase of $72,453 to the Fire Department's Fiscal Year 2025-2026 Personnel Budget."

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
On November 12, 2025 the National City Civil Service Commission approved the new Emergency Medical Services Coordinator job classification (Exhibit A).

EXPLANATION:
The Fire Department has requested the creation of a new classification due to the dissolution of the Regional Cooperative Care Program (RCCP), a long-standing partnership in which Heartland Fire Rescue, San Miguel Fire, and the National City Fire Department jointly funded EMS quality assurance and education services for more than twenty years. With the RCCP being disbanded, each participating agency will now be responsible for independently providing essential EMS functions.

This position will be non-sworn and non-safety and will be responsible for ensuring adherence to all applicable federal, state, and local EMS rules and regulations. The EMS Coordinator will perform a variety of technical and administrative duties, act as the department's subject-matter expert on EMS issues, and serve as a liaison to other divisions, departments, and outside agencies. The role is critical to sustaining the department's EMS quality assurance program and supporting ongoing professional education for personnel.

The EMS Coordinator position will be in the Management Group. Exhibit B shows the proposed salary range for the position.

FINANCIAL STATEMENT:
The annualized cost for this position, including salaries and benefits, in the current fiscal year is $173,900. General Fund appropriations of $72,453 are requested to fund the position for the remainder of the FY 2026. This will be offset by $300,000 received from the dissolution of the Regional Cooperative Care Program (RCCP). Potential funding for this position on an ongoing

basis may be generated through the implementation of the EMS transport system study. If approved, a budget adjustment will be made in the Fire Department's budget as follows:

Expenditures: 100-70-22-22100-6***- (***various personnel accounts) totaling $72,453.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Not Applicable

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A – Emergency Medical Coordinator Classification
Exhibit B – Proposed Salary Schedule
Exhibit C – Resolution

Emergency Medical Services (EMS) Coordinator	CITY OF NATIONAL CITY
CLASS SPECIFICATION	Approved:

Class specifications are intended to present a descriptive list of the range of duties performed by employees in the class. Specifications are not intended to reflect all duties performed within the job.

DEFINITION

Under the general direction assists in planning, coordinating, monitoring, and evaluating the National City Fire Department Emergency Medical Services (EMS) Program; oversees and administers the EMS Quality Assurance/Quality Improvement (QA/QI) Program and the EMS education; ensures program compliance with pertinent Federal, State, and Local Rules and Regulations. Performs a variety of technical and administrative work in support of assigned programs, including serving as liaison to, coordinating with, and providing assistance to other divisions, departments, and outside agencies; and functions as technical expert on medical and EMS issues.

EXAMPLES OF TYPICAL DUTIES

Examples of duties performed by employees in this class may not include all required duties, nor are listed tasks necessarily performed by everyone in this class.

Develops, implements, and evaluates EMS Programs. Maintains and implements the continuous Quality Improvement program; evaluates and analyses EMS needs, trends and system effectiveness and makes recommendations for improvement. Serves as the Designated Infectious Control Officer (DICO) and coordinates with hospitals to obtain follow-up data; assists personnel with exposure management pan of care. Serves as liaison with state and local regulatory agencies, base hospital personnel, paramedic receiving center hospital personnel, other fire agencies, paramedic training institutions, the general public and other agencies/individuals regarding EMS programs. Assists in the development of policies and procedures relating to EMS delivery. Collaborates with the Medical Director, the EMS Battalion Chief, and other personnel in matters relating to Emergency Medical Services. Maintains and implements the Exposure Control Plan. Performs other related duties as assigned.

MINIMUM QUALIFICATIONS

Experience and Training

Experience: Three (3) years of increasingly responsible experience in emergency medical services coordination, field paramedic operations, EMS program management.

DRAFT

Education: Associate's degree from an accredited college or university in Emergency Medical Services, Fire Services Public Administration or closely or related field or a minimum of 60 college semester units from an accredited college or university or a related field.

Bachelor's Degree in Nursing, Public Administration, Emergency Services, or a related field from a college or university preferred.

License/Certificate: Must provide, possess, and maintain a valid class "C" State of California Driver's License (or higher) at time of employment.

Experience working in a pre-hospital care system and/or emergency department; experience as a Mobile Intensive Care Nurse (MICN), Pre-Hospital Care Instructor/Program Manager or Base Hospital Coordinator is highly desirable

As a condition of continued employment:

Must be able to obtain status as an approved provider of ALS and BLS continuing education in San Diego County.

Certification as instructor for ACLS, BLS, PHTLS, and PEPP or PALS must be obtained within one (1) year of appointment

Successful completion of Incident Command System 100, 200, 700, & 800 is required within three (3) months of appointment.

Knowledge of:

- Emergency pre-hospital medical care system, practices, and procedures.
- Principles and practices of emergency medical services program development, evaluation, and implementation.
- Continuous quality improvement and infectious control practices and procedures
- ICS/NIMS structure and emergency operations procedures.
- Applicable federal, state and local laws, codes and regulation
- HIPPA Compliance
- Public administration, budgeting, program evaluation methods.

Ability to:

- Establishing and maintaining effective working relationships with managers, fellow employees, and the general public.
- Collaborate with various stakeholders; fully participate as a contributing member of a highly functioning team
- Research and compile technical data; analyze data and make recommendations on EMS programs and effectiveness.
- Communicate clearly and effectively both orally and in writing.
- Exercise sound judgement and maintain composure in emergency and high stress situations
- Operate a computer to utilize word processing, spreadsheet, and electronic patient care platforms.

DRAFT

- Manage deadlines and exercise independent judgment and consult with management when appropriate.

Working Conditions:

Work is performed both in office and field environments, with exposure to emergency conditions, biohazards and weather extremes. May be required to work extended hours, weekends or during emergencies.

Physical Requirements:

The physical demands described here are representative of those that must be met by an employee to successfully perform the essential functions of this job. Reasonable accommodations may be made to enable individuals with disabilities to perform essential functions. Upon review and request

While performing the duties of the job, the employee is regularly required to:

Essential and marginal functions requiring maintaining physical condition necessary for strenuous work and frequent bending, turning, reaching, grasping, kneeling, standing, sitting and walking; the employee is occasionally required occasionally lift and/or move up to 20 pounds and occasionally up to 30 pounds. Specific vision abilities required by this job include close vision, distant vision, and ability to adjust focus through use of corrective lenses, as necessary

DRAFT

City of National City
Human Resources Department

MANAGEMENT POSITIONS

July 2025

POSITION TITLE	SALARY BAND (MONTHLY)	SALARY BAND (ANNUAL)
Emergency Medical Services Coordinator	$8,359.41 - $11,402.89	$100,312.94 - $136,834.63

July 2026

POSITION TITLE	SALARY BAND (MONTHLY)	SALARY BAND (ANNUAL)
Emergency Medical Services Coordinator	$8,777.38 - $11,973.03	$105,328.59 - $143,676.36

July 2027

POSITION TITLE	SALARY BAND (MONTHLY)	SALARY BAND (ANNUAL)
Emergency Medical Services Coordinator	$9,216.25 - $12.571.68	$110,595.02 - $150,860.18

RESOLUTION NO. 2025 -

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, CREATING A NEW JOB CLASSIFICATION OF EMERGENCY MEDICAL SERVICES COORDINATOR, AMENDINGTHE NATIONAL CITY MANAGEMENT POSITIONS SALARY SCHEDULE TO INCLUDE THE NEW JOB CLASSIFICATION, ADDING 1.0 FTE TO THE FIRE DEPARTMENT'S AUTHORIZED POSITION COUNT, AND AUTHORIZING AN INCREASE OF $72,453 TO THE FIRE DEPARTMENT'S FISCAL YEAR 2025-2026 PERSONNEL BUDGET.

WHEREAS, City staff recommends creating the new classification of Emergency Medical Services Coordinator; and

WHEREAS, the classification was created to address the dissolution of the Regional Cooperative Care Program ("RCCP"), resulting in each participating agency needing to independently provide essential EMS functions that were previously provided by RCCP; and

WHEREAS, the Civil Service Commission of the City of National City approved the creation of the new classification, as shown in Exhibit A, at their regular meeting on November 12, 2025; and

WHEREAS, City staff recommends the addition of 1.0 FTE to the Fire Department's current year authorized position count and setting the Emergency Medical Services Coordinator salary range and steps with the Management unit as shown in Exhibit B; and

WHEREAS, the proposed salary for the new classification will cost an estimated $173,900 over a one-year time period, and will cost $72,453 over the current fiscal year 2025-2026 adopted budget to fund the position for the remainder of this fiscal year.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: That the City Council authorizes the creation of the classification of Emergency Medical Services Coordinator.

Section 2: That the City Council hereby authorizes the amendment to the Management Salary Schedule to add the Emergency Medical Services Coordinator classification as shown in Exhibit B.

Section 3: That the City Council hereby authorizes the addition of 1.0 FTE to the Fire Department's fiscal year 2025-2026 authorized position count.

Section 4: That the City Council hereby authorizes General Fund budget appropriations of $72,453 in fiscal year 2025-2026 in the Fire Department's personnel budget.

Section 5: That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

PASSED and ADOPTED this 2nd day of December, 2025.

_____
Ron Morrison, Mayor

ATTEST:

_____
Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

_____
Barry J. Schultz, City Attorney

AGENDA REPORT

Department: **Engineering & Public Works**
Prepared by: **Ricardo Rodriguez, Assistant Engineer-Civil**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
Awarding a Contract to A. Vidovich Construction, Inc. for the Storm Water Pump Station Enhancements Project, CIP No. 25-11.

RECOMMENDATION:
Adopt a Resolution Entitled, "Resolution of the City Council of the City of National City, California, 1) Awarding a Contract to A. Vidovich Construction, Inc. in the Not-To-Exceed Amount of $184,980 for the Storm Water Pump Station Enhancements Project, CIP No. 25-11; 2) Authorizing a 15% Contingency in the Amount of $27,747 for any Unforeseen Changes; and 3) Authorizing the Mayor to Execute the Contract."

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
The Storm Water Pump Station Enhancements Project, CIP No. 25-11, will provide a new SDG&E service to the existing City pump station. The project will be installing a new concrete pad, meter and disconnect switch; intercepting and extending the pump building feeder; and coordinating with SDG&E to re-establish a new 120/240, 3 phase, 4 wire service. The project also includes removal and replacement of the existing storm water pump automatic control system with a new pump control system, reconnecting all existing power and control conductors, and commissioning the new pump control system.

On September 16, 2025, the bid solicitation was posted on PlanetBids, a free public electronic bidding system for contractors. On September 19 and 30, 2025, the bid solicitation was advertised in the local newspaper. On October 9, 2025, three (3) bids were received by the 1:00 p.m. deadline (see Exhibit A – Bid Opening Summary).

A. Vidovich Construction, Inc. was the apparent lowest bidder with a total bid amount of $184,980. Upon review of all documents submitted, A. Vidovich Construction, Inc.'s bid was deemed responsive and they are the lowest responsible bidder qualified to perform the work as described in the project specifications.

Staff recommends awarding a contract to A. Vidovich Construction, Inc. in the not to-exceed amount of $184,980 and authorizing a 15% contingency in the amount of $27,747 to address any unforeseen conditions that may arise.

FINANCIAL STATEMENT:
Capital Improvement Program Fund

Expenditure Account #
399-10-18-18500-7598-7049100 (Storm Drain) - $184,980 (contract award)
399-10-18-18500-7598-7049100 (Storm Drain) - $27,747 (15% contingency)

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Transportation Choices and Infrastructure

ENVIRONMENTAL REVIEW:
This is a project under CEQA subject to a Categorical Exemption. Existing Facilities. CCR 15301(c).

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A – Bid Opening Summary
Exhibit B – Summary of Bid Items
Exhibit C – Owner-Contractor Agreement
Exhibit D - Resolution

Exhibit A

BID OPENING SUMMARY

NAME: **Storm Water Pump Station Enhancements**
CIP NO: **25-11**
DATE: **October 9, 2025**
TIME: **1:00 P.M.**
ESTIMATE: **$200,000**
PROJECT ENGINEER: **Ricardo Rodriguez**

NO.	BIDDER'S NAME	BID AMOUNT	BID SECURITY - BOND
1	A. Vidovich Construction, Inc. 15786 Miss Ellie Lane Lakeside, California 92040	**$184,980**	Bond
2	LGC Construction 22313 San Joaquin Drive West Canyon Lake, California 92587	**$187,000**	Bond
3	HPS Mechanical, Inc. 3100 E. Belle Terrace Bakersfield, California 93307	**$459,000**	Bond

SUMMARY OF BID ITEMS

NAME: **Storm Water Pump Station Enhancements**
CIP NO: **25-11**
DATE: **October 9, 2025**
TIME: **1:00 P.M.**
ESTIMATE: **$200,000**
PROJECT ENGINEER: **Ricardo Rodriguez**

				A. Vidovich Construction, Inc.		LGC Construction		HPS Mechanical, Inc.	
Item	**Description**	**Unit**	**Qty**	**Unit Price**	**Line Total**	**Unit Price**	**Line Total**	**Unit Price**	**Line Total**
Section - Base Bid									
1	Mobilization/Demobilization	LS	1	$12,300.00	$12,300.00	$9,500.00	$9,500.00	$20,000.00	$20,000.00
2	Traffic Control	LS	1	$50,880.00	$50,880.00	$11,500.00	$11,500.00	$38,000.00	$38,000.00
3	Storm Water Pump Station Controls Enhancements	LS	1	$106,800.00	$106,800.00	$156,000.00	$156,000.00	$316,000.00	$316,000.00
				Subtotal	$169,980.00		$177,000.00		$374,000.00
Section - Allowance									
4	Allowance for Traffic Control Night Work (if Required by Caltrans)	Day	10	$1,500.00	$15,000.00	$1,000.00	$10,000.00	$8,500.00	$85,000.00
				Subtotal	$15,000.00		$10,000.00		$85,000.00
				Total	**$184,980.00**		**$187,000.00**		**$459,000.00**

OWNER - CONTRACTOR AGREEMENT

STORM WATER PUMP STATION ENHANCEMENTS, CIP NO. 25-11

This Owner-Contractor Agreement ("Agreement") is made by and between the City of National City, 1243 National City Boulevard National City, California 91950 and **A. Vidovich Construction, Inc. ("Contractor")**, 15786 Miss Ellie Lane, Lakeside, CA 92040, on the **2nd day of December, 2025,** for the construction of the above referenced Project.

In consideration of the mutual covenants and agreements set forth herein, the Owner and Contractor have mutually agreed as follows:

1. CONSTRUCTION

The Contractor agrees to do all the work and furnish all the labor, services, materials and equipment necessary to construct and complete the Project in a turn-key manner in accordance with this Agreement and all documents and plans referenced in Exhibit "A", (hereinafter "Contract Documents"), in compliance with all relevant Federal, State of California, County of San Diego and City of National City codes and regulations, and to the satisfaction of the Owner.

2. CONTRACT PRICE

Owner hereby agrees to pay and the Contractor agrees to accept as full compensation for constructing the project in accordance with these Contract Documents in an amount not to exceed the contract price as set forth in Exhibit "B" attached hereto and incorporated herein by reference. Payments to the Contractor shall be made in the manner described in the Special Provisions.

3. TIME FOR PERFORMANCE

Time is of the essence for this Agreement and the Contractor shall construct the project in every detail to a complete and turn-key fashion to the satisfaction of the Owner within the specified duration set forth in the Special Provisions.

4. NON-DISCRIMINATION

In the performance of this Agreement, the Contractor shall not refuse or fail to hire or employ any qualified person, or bar or discharge from employment any person, or discriminate against any person, with respect to such person's compensation, terms, conditions or privileges of employment because of such person's race, religious status, sex or age.

5. AUTHORIZED OWNER REPRESENTATIVES

On behalf of the Owner, the Project Manager designated at the pre-construction meeting shall be the Owner's authorized representative in the interpretation and enforcement of all Work performed in connection with this Agreement.

6. WORKERS' COMPENSATION INSURANCE

a) By my signature hereunder, as Contractor, I certify that I am aware of the provisions of Section 3700 of the Labor Code, which requires every employer to be insured against liability for Workers' Compensation or to undertake self-insurance in accordance with the provisions of that Code, and I will comply with such provisions before commencing the performance of the Work of this Agreement.

b) The Contractor shall require each subcontractor to comply with the requirements of Section 3700 of the Labor Code. Before commencing any Work, the Contractor shall cause each subcontractor to execute the following certification:

> "I am aware of the provisions of Section 3700 of the Labor Code, which requires every employer to be insured against liability for worker's compensation or to undertake self-insurance in accordance with the provisions of that Code, and I will comply with such provisions before commencing the performance of the Work of this Agreement."

7. ENTIRE AGREEMENT; CONFLICT

The Contract Documents comprise the entire agreement between the Owner and the Contractor with respect to the Work. In the event of conflict between the terms of this Agreement and the bid of the Contractor, then this Agreement shall control and nothing herein shall be considered as an acceptance of the terms of the bid conflicting herewith.

8. MAINTENANCE OF AGREEMENT DOCUMENTATION

Contractor shall maintain all books, documents, papers, employee time sheets, accounting records and other evidence pertaining to costs incurred and shall make such materials available at its office at all reasonable times during the term of this Agreement and for three (3) years from the date of final payment under this Agreement, for inspection by Owner and copies thereof shall be furnished to Owner if requested.

9. INDEPENDENT CONTRACTOR

At all times during the term of this Agreement, Contractor shall be an independent contractor and shall not be an employee, agent, partner or joint venturer of the Owner. Owner shall have the right to control Contractor insofar as the results of Contractor's services

rendered pursuant to this Agreement; however, Owner shall not have the right to control the means by which Contractor accomplishes such services.

10. LICENSES AND PERMITS

Contractor represents and declares to Owner that it has all licenses, permits, qualifications and approvals of whatever nature which are legally required to practice its profession. Contractor represents and warrants to Owner that Contractor shall, at its sole cost and expense, keep in effect at all times during the term of this Agreement, any licenses, permits, qualifications or approvals which are legally required for Contractor to practice its profession.

11. GOVERNING LAW, VENUE

This Agreement and the Contract Documents shall be construed under and in accordance with the laws of the State of California, and the appropriate venue for any action or proceeding arising from this Agreement and/or the Contract Documents shall be had in the Superior Court of San Diego, Central Branch.

12. COUNTERPARTS

This Agreement may be executed in any number of counterparts, each of which shall for all purposes be deemed to be an original.

13. FALSE CLAIMS

Contractor acknowledges that if a false claim is submitted to the Owner, it may be considered fraud and Contractor may be subject to criminal prosecution. Contractor acknowledges that the False Claims Act, California Government Code sections 12650, et seq., provides for civil penalties where a person knowingly submits a false claim to a public entity. These provisions include within their scope false claims made with deliberate ignorance of the false information or in reckless disregard of the truth or falsity of the information. In the event the Owner seeks to recover penalties pursuant to the False Claims Act, it is entitled to recover its litigation costs, including attorneys' fees. Contractor hereby acknowledges that the filing of a false claim may the Contractor to an administrative debarment proceeding wherein Contractor may be prevented from further bidding on public contracts for a period of up to five (5) years.

I have read and understood all of the provisions of this Section 13, above:

_____ (Initial) _____ (Initial)

14. AGREEMENT MODIFICATION

This Agreement and the Contract Documents may not be modified orally or in any manner other than by an amendment in writing and signed by the Owner and the Contractor.

IN WITNESS WHEREOF this Agreement is executed as of the date first written above.

Owner:

Ron Morrison
Mayor, City of National City

APPROVED AS TO FORM:

By: _____
Barry J. Schultz
City Attorney

Contractor:
A. Vidovich Construction, Inc.

_____
(Owner/Officer signature)

_____
Print name and title

_____
(Second officer signature if a corporation)

_____
Print name and title

_____
Contractor's City Business License No.

_____
State Contractor's License No. and Class

_____
Business street address

_____
City, State and Zip Code

EXHIBIT A

CONTRACT DOCUMENTS

Owner/Contractor Agreement

Bid Schedule

Addenda

Plans

Special Provisions (Specifications)

San Diego County Regional Standard Drawings

City of National City Standard Drawings

Standard Specifications for Public Works Construction and Regional Supplements (Greenbook)

State Standard Specifications

State Standard Plans

California Building, Mechanical, Plumbing and Electrical Codes

Permits issued by jurisdictional regulatory agencies

Electric, gas, and communications companies' specifications and standards

Sweetwater Authority specifications and standards

Specifications, standards and requirements of MTS, BNSF, SANDAG, Port of San Diego and all other agencies that may be adjacent and/or affected by the project.

EXHIBIT B

CONTRACT PRICE

No.	Item	Unit	Qty	Unit Price	Amount
Base Bid					
1	Mobilization/Demobilization	LS	1	12,300.00	12,300.00
2	Traffic Control	LS	1	50,880.00	50,880.00
3	Storm Water Pump Station Controls Enhancements	LS	1	106,800.00	106,800.00
				Subtotal	**169,980.00**
Allowance					
4	Allowance for Traffic Control Night Work (if Required by Caltrans)	Day	10	1,500.00	15,000.00
				Subtotal	**15,000.00**
				Total:	**184,980.00**

CORPORATE CERTIFICATE

I, _____ certify that I am the Secretary of the Corporation named as Contractor in the foregoing Contract; that _____, who signed said contract on behalf of the Contractor, was then _____ of said Corporation; that said contract was duly signed for and in behalf of said Corporation by authority of its governing body and is within the scope of its corporate powers.

I, _____ certify that I am the Secretary of the Corporation named as Contractor in the foregoing Contract; that _____, who signed said contract on behalf of the Contractor, was then _____ of said Corporation; that said contract was duly signed for and in behalf of said Corporation by authority of its governing body and is within the scope of its corporate powers.

Corporate Seal: _____

PARTNERSHIP CERTIFICATE

STATE OF _____)
) ss
COUNTY OF _____)

On this _____ day of _____, 20____, before me, the undersigned, a Notary Public in and for said County and State, personally appeared:

_____

_____ (Notary Seal)

known to me to be _____of the partners of the partnership that executed the within instrument, and acknowledged to me that such partnership executed the same.

Signature: _____

Name (Type or Print): _____
(Notary Public in and for said County and State)

My Commission expires: _____

RESOLUTION NO. 2025 -

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, 1) AWARDING A CONTRACT TO A. VIDOVICH CONSTRUCTION, INC. IN THE NOT-TO-EXCEED AMOUNT OF $184,980 FOR THE STORM WATER PUMP STATION ENHANCEMENTS PROJECT, CIP NO. 25-11; 2) AUTHORIZING A 15% CONTINGENCY IN THE AMOUNT OF $27,747 FOR ANY UNFORESEEN CHANGES; AND 3) AUTHORIZING THE MAYOR TO EXECUTE THE CONTRACT.

WHEREAS, the Storm Water Pump Station Enhancements Project, CIP No. 25-11 (the "Project") will provide a new SDG&E service and pump control system to the existing City pump station; and

WHEREAS, on September 16, 2025, the bid solicitation for the Project was posted on PlanetBids, a free public electronic bidding system for contractors; and

WHEREAS, on September 19th and 30th, 2025, the bid solicitation was advertised in the local newspaper; and

WHEREAS, on October 9, 2025, three (3) bids were received by the 1:00 p.m. deadline; and

WHEREAS, upon review of all documents submitted, A. Vidovich Construction, Inc.'s bid in the total bid amount of $184,980 was deemed responsive and they are the lowest responsible bidder qualified to perform the work as described in the Project specifications; and

WHEREAS, City staff recommends awarding a contract to A. Vidovich Construction, Inc. in the not to-exceed amount of $184,980 for the Storm Water Pump Station Enhancements Project, CIP No. 25-11 and authorizing a 15% contingency in the amount of $27,747 for any unforeseen changes.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: That the City Council hereby authorizes the Mayor to execute the contract with A. Vidovich Construction, Inc. in the not-to-exceed amount of $184,980 for the Storm Water Pump Station Enhancements Project, CIP No. 25-11.

Section 2: That the City Council hereby authorizes a 15% contingency in the amount of $27,747 for any unforeseen changes.

Section 3: That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

PASSED and ADOPTED this 2nd day of December, 2025.

Ron Morrison, Mayor

ATTEST:

Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

Barry J. Schultz, City Attorney

AGENDA REPORT

Department: **Engineering & Public Works**
Prepared by: **Carlos Perdomo, Civil Engineering Technician**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
Installation of Red Curb "No Parking" in Front of 102 E. 16th Street to Improve Visibility

RECOMMENDATION:
Adopt a Resolution Entitled, "Resolution of the City Council of the City of National City, California, Authorizing the Installation of Red Curb "No Parking" in Front of 102 E. 16th Street to Improve Visibility."

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
At their meeting on October 8, 2025, the Traffic Safety Committee unanimously approved staff's recommendation for the installation of Red Curb "No Parking" in front of 102 E 16th Street in order to enhance safety and visibility for drivers when exiting the driveway onto E 16th Street.

EXPLANATION:
Michael Estela, outgoing president of the PASACAT Board of Directors, has requested the installation of red curb "No Parking" in front of 102 E 16th Street, adjacent to the driveway, to enhance safety and visibility for drivers exiting the PASCAT Center driveway. Mr. Estela stated that he has witnessed accidents due to high speeds on E 16th Street and visibility constraints when vehicles are parked too close to the PASCAT parking area driveway. Mr. Estela stated that adding a red curb west of the driveway will enhance safety and visibility.

Staff performed a site evaluation. The posted speed limit for E 16th Street is 30 mph. Staff confirmed that the PASCAT Center has one driveway on E 16th Street. Staff agrees that additional red curb is warranted to potentially enhance safety and visibility exiting the driveway based on vehicle speeds along E 16th Street. Mr. Estela is aware that additional red curb will result in some loss of on-street parking.

This item was presented to the Traffic Safety Committee on October 8, 2025. Staff sent notices to the residents inviting them to the Traffic Safety Committee Meeting and/or to contact staff with any questions. Mr. Estela was in attendance to speak on this item.

Staff presented the results of the site evaluation to the Traffic Safety Committee, and after discussion, the Traffic Safety Committee voted to approve staff's recommendation to install 30 feet of red curb "No Parking" in front of 102 E 16th Street, adjacent to the driveway. This will allow for three on-street parking spaces to remain between the end of the proposed red curb and the commercial driveway to the west.

If approved by the City Council, all work will be performed by Engineering & Public Works staff.

FINANCIAL STATEMENT:
The estimated cost to install the red curb is approximately $300. Funding is available within the Engineering & Public Works' Street & Wastewater Division maintenance and operations budget.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Public Safety

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A – Location Map
Exhibit B – Staff Report to TSC
Exhibit C – Resolution

Exhibit A: Location Map with Recommended Enhancements (TSC Item: 2025-15)



NATIONAL CITY TRAFFIC SAFETY COMMITTEE
AGENDA REPORT FOR OCTOBER 8, 2025

ITEM NO. 2025-15

ITEM TITLE: REQUESTING INSTALLATION OF RED CURB "NO PARKING" IN FRONT OF 102 E 16TH STREET IN ORDER TO ENHANCE SAFETY AND VISIBILITY FOR DRIVERS WHEN EXITING THE DRIVEWAY ONTO E 16TH STREET

PREPARED BY: Carlos Perdomo, Civil Engineering Technician
Engineering & Public Works Department

DISCUSSION:

Michael Estela, outgoing president of the PASACAT Board of Directors, has requested the installation of red curb "No Parking" in front of 102 E 16th Street, adjacent to the driveway, to enhance safety and visibility for drivers exiting the PASCAT Center driveway. Mr. Estela stated that he has witnessed accidents due to high speeds on E 16th Street and visibility constraints when vehicles are parked too close to the PASCAT parking area driveway. Mr. Estela stated that adding a red curb west of the driveway will enhance safety and visibility.

Staff performed a site evaluation. The posted speed limit for E 16th Street is 30 mph. Staff confirmed that the PASCAT Center has one driveway on E 16th Street. Staff agrees that additional red curb is warranted to enhance safety and visibility exiting the driveway based on vehicle speeds along E 16th Street. Mr. Estela is aware that additional red curb will result in some loss of on-street parking.

STAFF RECOMMENDATION:

Staff recommends installation of red curb "No Parking" on the south side of E 16th Street adjacent to the "PASACAT Philippine Performing Arts Company" driveway to enhance safety and visibility for drivers exiting the apartment driveway. The amount of red curb is summarized below.

1. Install 30 feet of red curb "No Parking" to the west of the driveway.

EXHIBITS:

1. Public Notice
2. Location Map
3. Photos

PUBLIC REQUEST FORM

Contact Information

Name: Michael Estela

Address: 102 E 16th Street

Phone: _____ **Email:** _____

Request Information

Location: 102 E 16th Street

Request: Street parking is currently open parking and is frequently occupied by vehicles in various states of disrepair, which is occupied by our neighbor's auto repair business. To the west lies the lowest point of E 16th Street, which further inhibits traffic visibility when exiting our property. To minimize risk to our parents, staff, and patrons, we are requesting that a 20-foot length of the curb in front of the PASACAT building be painted red. This measure will enhance the visibility of individuals exiting our parking area, thereby creating a safer environment for our patrons.

Attachments: ☐ Yes ☐ No **Description:** _____

Internal Use Only:

Request Received By: Luca Zappiello **Date:** 8/19/2025

Received via: ☐ Counter/In-Person ☐ Telephone ☑ Email ☐ Fax ☐ **Referral:** _____

Assigned To: _____

Notes: _____

October 1, 2025

Resident/Property Owner

Subject: TRAFFIC SAFETY COMMITTEE (TSC) ITEM NO. 2025-15

REQUEST TO INSTALL RED CURB "NO PARKING" IN FRONT OF 102 E 16TH STREET IN ORDER TO ENHANCE SAFETY AND VISIBILITY FOR DRIVERS WHEN EXITING THE DRIVEWAY ONTO E 16TH STREET

Dear Sir/Madame:

The City of National City would like to invite you to our next public Traffic Safety Committee Meeting scheduled for **Wednesday, October 8, 2025, at 2:00 P.M.** in the 2nd Floor Large Conference Room of the Civic Center, 1243 National City Blvd., to discuss the above-referenced item.

You can also join the meeting via Zoom. Please use the following information to call-in to the meeting during the scheduled time:
Join Zoom Meeting from computer
https://us06web.zoom.us/j/81861676787?pwd=juFSpBbz2jgdxbNZTKtP5rATHc7t1J.1
Join Zoom Meeting by phone
+16694449171
Meeting ID: 818 6167 6787
Passcode: 860089

The City Hall is ADA compliant. Please note that there are two disabled persons parking spaces on the east side of National City Blvd. that provide direct access to the 2nd Floor of the Civic Center via a pedestrian bridge.

If you have any questions, comments, or concerns, please contact the Engineering Department at 619-336-4380 and reference Traffic Safety Committee Item Number 2025-15.

Sincerely,

[redacted]

Stephen Manganiello
City Engineer

SM:ch

Enclosure: Location Map

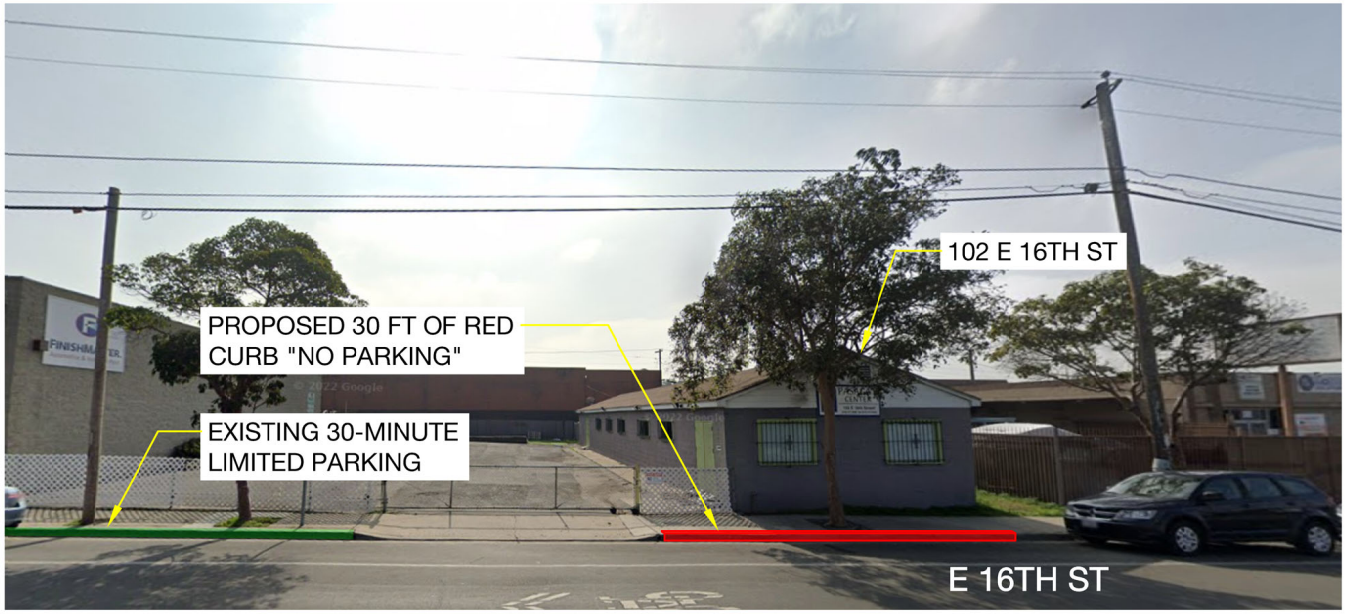
2025-15

Exhibit A: Location Map with Recommended Enhancements (TSC Item: 2025-15)



Site Photos

102 E 16TH ST



Location of proposed red curb "No Parking" in front of 102 E 16th St (looking South)



Location of proposed red curb "No Parking" in front of 102 E 16th St (looking West)

RESOLUTION NO. 2025 -

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, AUTHORIZING THE INSTALLATION OF RED CURB "NO PARKING" IN FRONT OF 102 E. 16TH STREET TO IMPROVE VISIBILITY.

WHEREAS, an officer of a local nonprofit expressed concerns with visibility in front of 102 E. 16th Street and requested installation of red curb in front of 102 E. 16th Street, adjacent to the driveway, to improve visibility and enhance safety; and

WHEREAS, staff completed a site evaluation and confirmed that the posted speed limit for E. 16th Street is 30 mph and that additional red curb is warranted to potentially enhance safety and visibility exiting the driveway from 102 E. 16th Street onto E. 16th Street based on vehicle speeds along E. 16th Street; and

WHEREAS, this item was presented to the Traffic Safety Committee on October 8, 2025; and

WHEREAS, staff sent notices to the adjacent properties inviting them to attend the Traffic Safety Committee Meeting and/or to contact staff with any questions; and

WHEREAS, staff presented this item to the Traffic Safety Committee and, after discussion, the Traffic Safety Committee voted to approve staff's recommendation to install 30 feet of red curb "No Parking" in front of 102 E 16th Street, adjacent to the driveway; and

WHEREAS, National City Municipal Code section 11.32.140 prohibits stopping or parking at any posted location where parking is restricted or prohibited by resolution of the City Council; and

WHEREAS, if approved by City Council, all work will be performed by Engineering & City Public Works staff.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: That the City Council hereby authorizes the installation of 30 feet of red curb "No Parking" in front of 102 E. 16th Street, adjacent to the driveway, to improve visibility for drivers exiting the driveway onto E. 16th Street.

Section 2: That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

PASSED and ADOPTED this 2nd day of December, 2025.

_____
Ron Morrison, Mayor

ATTEST:

_____
Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

_____
Barry J. Schultz, City Attorney

AGENDA REPORT

Department: **Engineering & Public Works**
Prepared by: **Luca Zappiello, Principal Civil Engineer**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
Installation of Red Curb "No Parking" and Stop Signs at the Intersection of Virginia Drive and E. 28th Street and the Intersection of M Avenue and E. 28th Street.

RECOMMENDATION:
Adopt a Resolution Entitled, "Resolution of the City Council of the City of National City, California, Authorizing the Installation of Red Curb "No Parking" and Stop Signs at the Intersection of Virginia Drive and E. 28th Street and at the Intersection of M Avenue and E. 28th Street."

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
At their meeting on October 8, 2025, the Traffic Safety Committee unanimously approved the installation of Red Curb "No Parking" at the intersection of Virginia Drive and E. 28th Street and installation of a Stop Control sign for the "T" intersection of Virginia Drive and E. 28th Street as well as M Avenue and E. 28th Street.

EXPLANATION:
Dora Parker, a local resident, has requested the installation of red curb "No Parking" signs at the intersection of Virginia Drive and E. 28th Street to improve visibility for vehicles exiting Virginia Drive onto 28th Street. Mrs. Parker stated that cars parked on the north side of E. 28th Street, near the intersection with Virginia Drive, create a blind spot for oncoming traffic. She also mentioned that when vehicles are parked in this location, she is often forced to turn into oncoming traffic to avoid them.

Staff conducted a site evaluation of the intersection at Virginia Drive and E. 28th Street. Currently, both roadways are 2-lane streets with parking available on both sides. The intersection is a "T" intersection and is currently uncontrolled. Staff confirmed that there is no red curb present at this intersection. During the evaluation, staff assessed the line of sight for vehicles trying to exit Virginia Drive onto E. 28th Street. They found that it could be challenging for drivers to see oncoming traffic when vehicles are parked too close to the intersection. Additionally, staff noted that the nearby intersection of M Avenue and E. 28th Street is also an uncontrolled "T" intersection. Based on these observations, staff recommends the installation of a Stop Control sign at the "T" intersection mentioned above. This requires vehicles coming from Virginia Drive and M Avenue to come to a complete stop before attempting to enter E. 28th Street, which has the right of way.

Based on evaluation of existing conditions, staff recommends the following safety enhancements:

- Install 20 feet of red curb "No Parking" on the north side of E. 28th Street, west of Virginia Drive. This will result in the loss of one (1) on-street parking space;

- Install 20 feet of red curb “No Parking” on the north side of E. 28th Street, east of Virginia Drive to comply with daylighting laws. This will result in the loss of one (1) on-street parking space;
- Install 20 feet of red curb “No Parking” on the south side of E. 28th Street, west of M Avenue to comply with daylighting laws. This will result in the loss of one (1) on-street parking space;
- Install one Stop control sign and Stop legend on Virginia Drive on the north side of E. 28th Street;
- Install one Stop control sign and Stop legend on M Avenue on the south side of E. 28th Street;
- Install 20 feet of red curb “No Parking” on Virginia Drive on the north side of E. 28th Street. This will result in the loss of one (1) on-street parallel parking space;
- Install 20 feet of red curb “No Parking” on M Avenue on the south side of E. 28th Street. This will result in the loss of one (1) on-street angle parking space;
- Install 50 feet of double-yellow centerline on Virginia Drive on the north side of 28th Street;
- Install 50 feet of double-yellow centerline on M Avenue on the south side of E. 28th Street.

This item was presented to the Traffic Safety Committee (TSC) on October 8, 2025. Staff sent a notice to the applicant and nearby residents, inviting them to the TSC Meeting and encouraging them to contact staff with any questions. The applicant and other area residents attended the meeting to support this item.

Staff presented the results of the site evaluation to the Traffic Safety Committee and after discussion, the Traffic Safety Committee voted to approve staff’s recommendations.

If approved by City Council, all work will be performed by City Public Works staff.

FINANCIAL STATEMENT:
The estimated cost to install the proposed enhancements is approximately $1,000. Funding is available within the Engineering & Public Works’ Streets & Wastewater division maintenance and operations budget.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Public Safety

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A – Location Map with Recommended Enhancements
Exhibit B – Staff Report to TSC
Exhibit C – Resolution

Location Map with Recommended Enhancements (TSC Item: 2025-17)



NATIONAL CITY TRAFFIC SAFETY COMMITTEE
AGENDA REPORT FOR OCTOBER 8, 2025

ITEM NO. 2025-16

ITEM TITLE: **REQUEST FOR THE INSTALLATION OF RED CURB "NO PARKING" AT THE INTERSECTION OF VIRGINIA DRIVE AND E. 28TH STREET AND INSTALLATION OF A STOP CONTROL SIGN FOR THE "T" INTERSECTION OF VIRGINIA DRIVE AND E. 28TH STREET AS WELL AS M AVENUE AND 28TH STREET.**

PREPARED BY: Luca Zappiello, Principal Civil Engineer
Engineering & Public Works Department

DISCUSSION:
Dora Parker, a local resident, has requested the installation of red curb "No Parking" signs at the intersection of Virginia Drive and 28th Street to improve visibility for vehicles exiting Virginia Drive onto 28th Street. Mrs. Parker stated that cars parked on the north side E. 28th Street, near the intersection with Virginia Drive, create a blind spot for oncoming traffic. She also mentioned that when vehicles are parked in this location, she is often forced to turn into oncoming traffic to avoid them.

Staff conducted a site evaluation of the intersection at Virginia Drive and 28th Street. Currently, both roadways are 2-lane streets with parking available on both sides. The intersection is a "T" intersection and is currently uncontrolled. Staff confirmed that there is no red curb present at this intersection. During the evaluation, staff assessed the line of sight for vehicles trying to exit Virginia Drive onto 28th Street. They found that it is challenging for drivers to see oncoming traffic when vehicles are parked too close to the intersection. Additionally, staff noted that the nearby intersection of M Avenue and 28th Street is also an uncontrolled "T" intersection. Based on these observations, staff recommends the installation of a Stop Control sign at the "T" intersection mentioned above. This requires vehicles coming from Virginia Drive and M Avenue to come to a complete stop before attempting to enter 28th Street, which has the right of way.

STAFF RECOMMENDATION:
Based on evaluation of existing conditions, staff recommends the following safety enhancements:

- Install 20 feet of red curb "No Parking" on the north side of 28th Street, west of Virginia Drive. This will result in the loss of one (1) on-street parking space;
- Install 20 feet of red curb "No Parking" on the north side of 28th Street, east of Virginia Drive to comply with daylighting laws. This will result in the loss of one (1) on-street parking space;

- Install 20 feet of red curb “No Parking” on the south side of 28th Street, west of “M” Avenue to comply with daylighting laws. This will result in the loss of one (1) on-street parking space;
- Install one Stop control sign and Stop legend on Virginia Drive on the north side of 28th Street;
- Install one Stop control sign and Stop legend on “M” Avenue on the south side of E. 28th Street;
- Install 20 feet of red curb “No Parking” on Virginia Drive on the north side of 28th Street. This will result in the loss of one (1) on-street parallel parking space;
- Install 20 feet of red curb “No Parking” on “M” Avenue on the south side of E. 28th Street. This will result in the loss of one (1) on-street angle parking space;
- Install 50 feet of double-yellow centerline on Virginia Drive on the north side of 28th Street;
- Install 50 feet of double-yellow centerline on “M” Avenue on the south side of E. 28th Street;

ATTACHMENTS:

1. Public Request
2. Public Notice
3. Location Map
4. Photos

2025-16

PUBLIC REQUEST FORM

Contact Information

Name: Dora Parker

Address: _____

Phone: _____ **Email:** _____

Request Information

Location: Virginia and 28th Street

Request: When cars are parked on the north side E. 28th Street, near the intersection,with Virginia Drive, it creates a blind spot for oncoming traffic and I am also forced to turn into oncoming traffic to avoid the parked vehicles.

Attachments: ☐ Yes ☐ No **Description:** _____

Internal Use Only:

Request Received By: Luca Zappiello **Date:** August 28, 2025

Received via: ☐ Counter/In-Person ☐ Telephone ☑ Email ☐ Fax ☐ Referral: _____

Assigned To: _____

Notes: _____

October 1, 2025

RESIDENT/PROPERTY OWNER

Subject: TRAFFIC SAFETY COMMITTEE (TSC) ITEM NO. 2025-16

REQUEST FOR THE INSTALLATION OF RED CURB "NO PARKING" AT THE INTERSECTION OF VIRGINIA DRIVE AND E. 28TH STREET AND INSTALLATION OF A STOP CONTROL SIGN FOR THE "T" INTERSECTION OF VIRGINIA DRIVE AND E. 28TH STREET AS WELL AS M AVENUE AND 28TH STREET.

Dear Sir/Madame:

The City of National City would like to invite you to our next public Traffic Safety Committee Meeting scheduled for **Wednesday, October 8, 2025, at 2:00 P.M.** in the 2nd Floor Large Conference Room of the Civic Center Building, 1243 National City Boulevard, to discuss the above-referenced item.

The City Hall is ADA-compliant. There are two disabled persons parking spaces in front of City Hall on the east side of National City that provide direct access on the 2nd Floor of City Hall via a pedestrian bridge.

If you have any questions, comments, and/or concerns, please contact the Engineering Department at 619-336-4380 and reference Traffic Safety Committee Item Number 2025-16.

Sincerely,

[redacted]

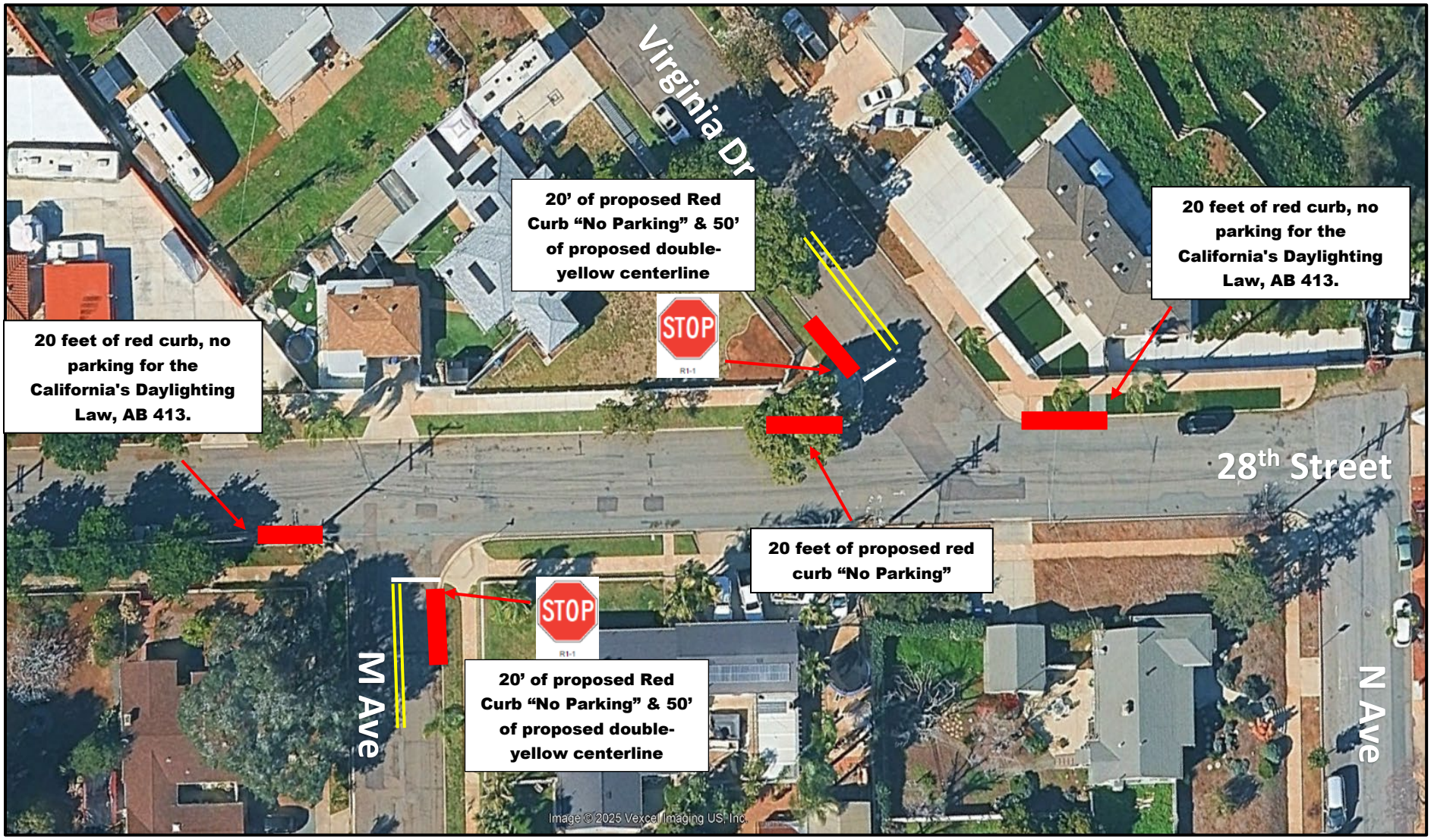
Stephen Manganiello
Director of Public Works/City Engineer

SM:lz

Enclosure: Location Map

2025-16

Location Map with Recommended Enhancements (TSC Item: 2025-17)





Install Stop Control sign on Virginia Drive and 28th Street (looking south)



Install 20 feet of red curb "No Parking" on the north side of 28th Street, west of Virginia Drive (looking southwest)



Install 20 feet of red curb "No Parking" on the north side of 28th Street, east of Virginia Drive to comply with daylighting laws (looking east)



Install Stop Control sign on M Avenue and 28th Street (looking north)



Install 20 feet of red curb "No Parking" on the south side of 28th Street, west of "M" Avenue to comply with daylighting laws (looking west)

RESOLUTION NO. 2025 -

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, AUTHORIZING THE INSTALLATION OF RED CURB "NO PARKING" AND STOP SIGNS AT THE INTERSECTION OF VIRGINIA DRIVE AND E. 28TH STREET AND AT THE INTERSECTION OF M AVENUE AND E. 28TH STREET.

WHEREAS, a resident expressed concerns with visibility at the intersection of Virginia Drive and E. 28th Street and requested installation of red curb at the intersection of Virginia Drive and E. 28th Street to improve visibility and enhance safety; and

WHEREAS, staff completed a site evaluation and confirmed the following: both roadways are 2-lane streets with parking available on both sides; the intersection is a "T" intersection and is currently uncontrolled; there is no existing red curb "No Parking" at the intersection; that when vehicles are parked too close to the intersection, there are visibility issues for vehicles trying to exit Virginia Drive onto E. 28th Street; and that the nearby intersection of M Avenue and E. 28th Street is also an uncontrolled "T" intersection; and

WHEREAS, this item was presented to the Traffic Safety Committee on October 8, 2025; and

WHEREAS, staff sent notices to the adjacent properties inviting them to attend the Traffic Safety Committee Meeting and/or to contact staff with any questions; and

WHEREAS, staff presented this item to the Traffic Safety Committee and, after discussion, the Traffic Safety Committee voted to approve staff's recommendation to install 20 feet of red curb "No Parking" on the north side of E. 28th Street, west of Virginia Drive; install 20 feet of red curb "No Parking" on the north side of E. 28th Street, east of Virginia Drive; install 20 feet of red curb "No Parking" on the south side of E. 28th Street, west of M Avenue; install one Stop sign and Stop legend on Virginia Drive on the north side of E. 28th Street; install one Stop sign and Stop legend on M Avenue on the south side of E. 28th Street; install 20 feet of red curb "No Parking" on Virginia Drive on the north side of E. 28th Street; install 20 feet of red curb "No Parking" on M Avenue on the south side of E. 28th Street; install 50 feet of double-yellow centerline on Virginia Drive on the north side of E. 28th Street; and install 50 feet of double-yellow centerline on M Avenue on the south side of E. 28th Street; and

WHEREAS, National City Municipal Code section 11.32.140 prohibits stopping or parking at any posted location where parking is restricted or prohibited by resolution of the City Council; and

WHEREAS, if approved by City Council, all work will be performed by City Public Works.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: That the City Council hereby authorizes the installation of red curb "No Parking" and a Stop sign at the intersection of Virginia Drive and E. 28th Street, to improve visibility at the intersection.

Section 2: That the City Council hereby authorizes the installation of red curb “No Parking” and a Stop sign at the intersection of M Avenue and E. 28th Street, to improve visibility at the intersection.

Section 3: That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

PASSED and ADOPTED this 2nd day of December, 2025.

_____
Ron Morrison, Mayor

ATTEST:

_____
Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

_____
Barry J. Schultz, City Attorney

AGENDA REPORT

Department: **Engineering & Public Works**
Prepared by: **Luca Zappiello, Principal Civil Engineer**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
Installation of Red Curb "No Parking" at Two Storm Drain Inlets at the Intersection of E. 22nd Street and B Avenue to Prevent Vehicles from Blocking Access to the Storm Drain Inlets.

RECOMMENDATION:
Adopt a Resolution Entitled, "Resolution of the City Council of the City of National City, California, Authorizing the Installation of Red Curb "No Parking" at Two Storm Drain Inlets at the Intersection of E. 22nd Street and B Avenue to Prevent Vehicles from Blocking Access to the Inlets."

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
At their meeting on November 12, 2025, the Traffic Safety Committee unanimously approved the installation of Red Curb "No Parking" at two storm drain inlets at the intersection of E. 22nd Street and B Avenue to prevent vehicles from blocking access to the storm drain inlets.

EXPLANATION:
Residents in the area requested that the staff assess the runoff conditions between 18th Street, 22nd Street, National City Blvd, and D Avenue. This evaluation was needed to reduce the perceived flooding risks for vehicles and properties located near the low points as observed during heavy storm events. Additionally, residents have asked for the installation of red curb markings to indicate no parking in the vicinity of existing curb openings. This measure will help prevent parked vehicles from obstructing the inlets and grates, which could limit their ability to efficiently convey water to the storm drain system.

Staff conducted a site evaluation of the intersection at E. 22nd and B Avenue and determined that there is a need for red curb "No Parking" in the area immediately adjacent to the storm drain inlets. The storm drain system is an important component of the city's stormwater management system, as it allows runoff to enter the underground drainage network, reducing the potential for localized flooding and preventing water accumulation on streets. When vehicles are parked directly in front of or over a storm drain inlet, it can cause significant operational issues at they can obstruct the flow of water. For this reason, staff recommends the installation of red curbs "No Parking" as a measure to enhance the performance of the stormwater system. Additionally, staff is working on further enhancements to address flooding concerns from the area residents.

Based on evaluation of existing conditions, staff recommends the following enhancements:

- Install 40 feet of red curb "No Parking" on the north side of E. 22nd Street, west of B Avenue. This will result in the loss of two (2) on-street parking space;
- Install 20 feet of red curb "No Parking" on the south side of E. 22nd Street. This will result in the loss of one (1) on-street parking space;

- Install 20 feet of red curb “No Parking” on the west side of B Avenue, north of E. 22nd Street to comply with Daylighting laws. This will result in the loss of one (1) on-street parking space.

This item was presented to the Traffic Safety Committee (TSC) on November 12, 2025. Staff sent a notice to the applicant and nearby residents, inviting them to the TSC Meeting and encouraging them to contact staff with any questions. Several area residents attended the meeting to support this item.

Staff presented the results of the site evaluation to the Traffic Safety Committee and after discussion, the Traffic Safety Committee voted to approve staff’s recommendations.

If approved by City Council, all work will be performed by City Public Works staff.

FINANCIAL STATEMENT:
The estimated cost to install the proposed enhancements is approximately $500. Funding is available within the Engineering & Public Works’ Streets & Wastewater Division maintenance and operations budget.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Public Safety

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A – Location Map with Recommended Enhancements
Exhibit B – Staff Report to TSC
Exhibit C – Resolution

Location Map with Recommended Enhancements (TSC Item: 2025-20)



NATIONAL CITY TRAFFIC SAFETY COMMITTEE
AGENDA REPORT FOR NOVEMBER 12, 2025

ITEM NO. 2025-20

ITEM TITLE: **REQUEST FOR THE INSTALLATION OF RED CURB "NO PARKING" AT TWO STORM DRAIN INLETS AT THE INTERSECTION OF E. 22ND AND B AVENUE TO PREVENT VEHICLES FROM BLOCKING ACCESS TO THE STORM DRAIN INLETS.**

PREPARED BY: Luca Zappiello, Principal Civil Engineer
Engineering & Public Works Department

DISCUSSION:
Residents in the area have requested that the staff assess the runoff conditions between 18th Street, 22nd Street, National City Blvd, and D Avenue. This evaluation is needed to reduce flooding risks for vehicles and properties located near the low point during heavy storm events. Additionally, residents have asked for the installation of red curb markings to indicate no parking in the vicinity of existing curb openings. This measure will help prevent parked vehicles from obstructing the inlets and grates, which could limit their ability to efficiently convey water to the storm drain system.

Staff conducted a site evaluation of the intersection at E. 22nd and B Avenue and determined that there red curbs "No Parking" installed by the storm drain inlets. The storm drain system is an important component of the city's stormwater management system, as it allows runoff to enter the underground drainage network, preventing localized flooding and water accumulation on streets. When vehicles are parked directly in front of or over a storm drain inlet, it can cause significant operational issues. For this reason, staff recommends the installation of red curbs "No Parking" as a measure to enhance the performance of the stormwater system. Additionally, staff is working on further enhancements to address flooding concerns from the area residents.

STAFF RECOMMENDATION:
Based on evaluation of existing conditions, staff recommends the following enhancements:

- Install 40 feet of red curb "No Parking" on the north side of E. 22nd Street, west of B Avenue. This will result in the loss of one (2) on-street parking space;
- Install 20 feet of red curb "No Parking" on the south side of E. 22nd Street. This will result in the loss of one (1) on-street parking space;
- Install 20 feet of red curb "No Parking" on the west side of B Avenue, north of E. 22nd Street to comply with daylighting laws. This will result in the loss of one (1) on-street parking space.

ATTACHMENTS:

1. Public Notice
2. Location Map
3. Photos

2025-20

November 4, 2025

RESIDENT/PROPERTY OWNER

Subject: TRAFFIC SAFETY COMMITTEE (TSC) ITEM NO. 2025-20

REQUEST FOR THE INSTALLATION OF RED CURB "NO PARKING" AT TWO STORM DRAIN INLETS AT THE INTERSECTION OF E. 22ND AND B AVENUE TO PREVENT VEHICLES FROM BLOCKING ACCESS TO THE STORM DRAIN INLETS.

Dear Sir/Madame:

The City of National City would like to invite you to our next public Traffic Safety Committee Meeting scheduled for **Wednesday, November 12, 2025, at 2:00 P.M.** in the 2nd Floor Large Conference Room of the Civic Center Building, 1243 National City Boulevard, to discuss the above-referenced item.

The City Hall is ADA-compliant. There are two disabled persons parking spaces in front of City Hall on the east side of National City that provide direct access on the 2nd Floor of City Hall via a pedestrian bridge.

If you have any questions, comments, and/or concerns, please contact the Engineering Department at 619-336-4380 and reference Traffic Safety Committee Item Number 2025-20.

Sincerely,

[redacted]

Stephen Manganiello
Director of Public Works/City Engineer

SM:lz

Enclosure: Location Map

2025-20

Location Map with Recommended Enhancements (TSC Item: 2025-20)

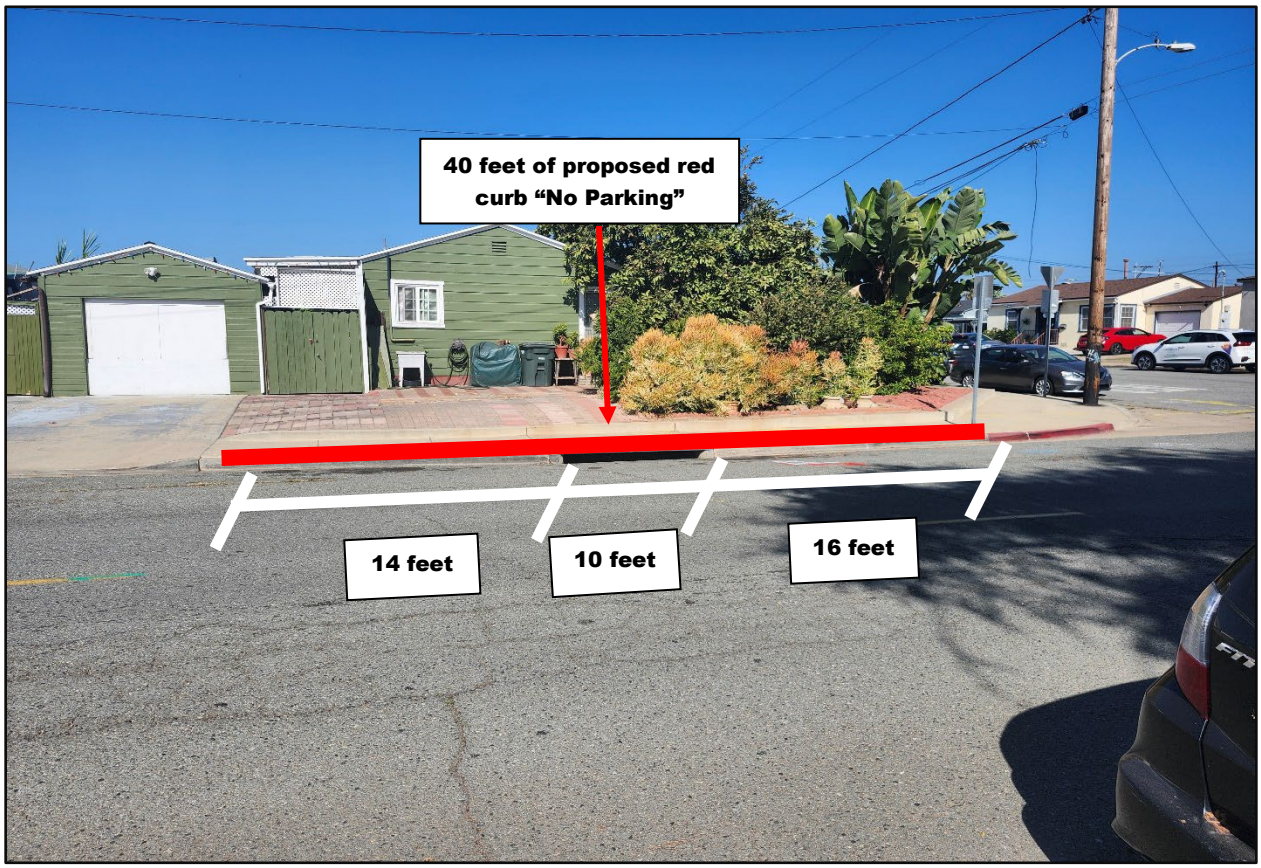




Install Stop red curb “No Parking” on the south side of 22nd Street (looking south)



Install Stop red curb “No Parking” on the south side of 22nd Street (looking east)



Install Stop red curb “No Parking” on the north side of 22nd Street (looking north)



Install Stop red curb “No Parking” on the west side of B Ave (looking west)

RESOLUTION NO. 2025 -

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, AUTHORIZING THE INSTALLATION OF RED CURB "NO PARKING" AT TWO STORM DRAIN INLETS AT THE INTERSECTION OF E. 22ND STREET AND B AVENUE TO PREVENT VEHICLES FROM BLOCKING ACCESS TO THE INLETS.

WHEREAS, residents have requested that staff assess the runoff conditions between 18th Street, 22nd Street, National City Blvd, and D Avenue to reduce the perceived flooding risks for vehicles and properties located near the low point as observed during heavy storm events and have requested installation of red curb markings to indicate no parking in the vicinity of existing curb openings to help prevent parked vehicles from obstructing the inlets and grates; and

WHEREAS, staff conducted a site evaluation of the intersection at E. 22nd and B Avenue and determined that there is a need for red curb "No Parking" in the area immediately adjacent to the storm drain inlets because, when vehicles are parked directly in front of or over a storm drain inlet, it can cause significant operational issues and prevent runoff from entering the underground drainage network to prevent localized flooding and water accumulation on streets; and

WHEREAS, this item was presented to the Traffic Safety Committee on November 12, 2025; and

WHEREAS, staff sent notices to the adjacent properties inviting them to attend the Traffic Safety Committee Meeting and/or to contact staff with any questions; and

WHEREAS, staff presented this item to the Traffic Safety Committee and, after discussion, the Traffic Safety Committee voted to approve staff's recommendation to install 40 feet of red curb "No Parking" on the north side of E. 22nd Street, west of B Avenue; install 20 feet of red curb "No Parking" on the south side of E. 22nd Street; and install 20 feet of red curb "No Parking" on the west side of B Avenue, north of E. 22nd Street; and

WHEREAS, National City Municipal Code section 11.32.140 prohibits stopping or parking at any posted location where parking is restricted or prohibited by resolution of the City Council; and

WHEREAS, if approved by City Council, all work will be performed by City Public Works.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: That the City Council hereby authorizes the installation of red curb "No Parking" at two storm drain inlets at the intersection of E. 22nd Street and B Avenue to prevent vehicles from blocking access to the inlets.

Section 2: That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

PASSED and ADOPTED this 2nd day of December, 2025.

Ron Morrison, Mayor

ATTEST:

Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

Barry J. Schultz, City Attorney

AGENDA REPORT

Department: **Fire Department**
Prepared by: **Scott Robinson, Battalion Chief**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
New Full-Time Equivalent Position of Fire Battalion Chief

RECOMMENDATION:
Adopt a Resolution Entitled, "Resolution of the City Council of the City of National City, California, Adding 1.0 FTE to the Fire Department's Authorized Position Count for a New Full-Time Position of Fire Battalion Chief and Authorizing an Increase of $188,000 to the Fire Department's Fiscal Year 2025-2026 Personnel Budget."

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
On November 18, 2025, the City Council accepted the Emergency Medical Services (EMS) Transportation & Optimization Study conducted by AP Triton and adopted a resolution directing staff to pursue development of a Municipal Ambulance Transport System.

To align with this Council direction, the National City Fire Department is requesting the addition of one full-time equivalent ("FTE") Fire Battalion Chief to lead the development, coordination, and management of an in-house Ground Emergency Medical Transport (GEMT) Program. The Fire Battalion Chief will be responsible for preparing a comprehensive implementation plan outlining the proposed operational, financial, and administrative components of the GEMT Program.

This work will include establishing explicit implementation benchmarks and deliverables such as:

- Development of a complete budget for program build-out, operational start-up
- Creation of the GEMT enterprise account
- Preparing revenue and expense projections
- Identification and securing of adequate funding
- Procurement of necessary durable equipment, including ambulances and all needed items for operational effectiveness

The complete proposal, including program design and implementation milestones, will be presented to the City Council at an upcoming Council meeting, no later than February 2026.

FINANCIAL STATEMENT:
The Financial Impact to the City consists of the cost for one Full-Time Equivalent (FTE) Fire Battalion Chief for the remainder of FY 2026, estimated at approximately $188,000. General Fund appropriations of $188,000 are requested to fund the position for the remainder of the FY 2026.

This will be offset by $300,000 received from the dissolution of the Regional Cooperative Care Program (RCCP).

Contingent upon City Council approval of the in-house Ground Emergency Medical Transport (GEMT) Program, ongoing funding for this position will transition to a GEMT enterprise account supported by program-generated revenues. If the GEMT Program is not approved by the City Council, the position will be left unfilled and the employee temporarily assigned to this role will revert to their previously held rank.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Public Safety

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBIT:
Exhibit A - Resolution

RESOLUTION NO. 2025 -

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, ADDING 1.0 FTE TO THE FIRE DEPARTMENT'S AUTHORIZED POSITION COUNT FOR A NEW FULL-TIME POSITION OF FIRE BATTALION CHIEF AND AUTHORIZING AN INCREASE OF $188,000 TO THE FIRE DEPARTMENT'S FISCAL YEAR 2025-2026 PERSONNEL BUDGET.

WHEREAS, on November 18, 2025, the City Council accepted the Emergency Medical Services (EMS) Transportation & Optimization Study conducted by AP Triton and directed staff to pursue the development of an in-house municipal ambulance transport system, referred to as the Ground Emergency Medical Transport ("GEMT") Program; and

WHEREAS, to align with the City Council's direction, the National City Fire Department requires dedicated leadership to develop, coordinate, and manage the creation of the GEMT, and the Fire Chief has identified the need for one full-time equivalent ("FTE") Fire Battalion Chief to prepare the comprehensive GEMT implementation plan, including the proposed operational design, financial analysis, implementation benchmarks, and procurement planning; and

WHEREAS, City staff recommends the addition of 1.0 FTE to the Fire Department's current year authorized position count; and

WHEREAS, the salary for the Fire Battalion Chief position will cost an estimated $188,000 over the current fiscal year 2025-2026 adopted budget to fund the position for the remainder of this fiscal year.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: That the City Council hereby authorizes the addition of 1.0 FTE to the Fire Department's fiscal year 2025-2026 authorized position count for a new full-time position of Fire Battalion Chief.

Section 2: That the City Council hereby authorizes General Fund budget appropriations of $188,000 in fiscal year 2025-2026 in the Fire Department's personnel budget.

Section 3: That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

PASSED and ADOPTED this 2nd day of December, 2025.

_____
Ron Morrison, Mayor

ATTEST:

_____
Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

_____
Barry J. Schultz, City Attorney

AGENDA REPORT

Department: **Police Department**
Prepared by: **Ron Gutlay, Management Analyst II**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
Request for approval of additional funding appropriation for the purchase and buildout of a Lenco Bearcat Armored Vehicle.

RECOMMENDATION:
Adopt the Resolution Entitled, "Resolution of the City Council of the City of National City, California, Authorizing the Establishment of an Appropriation in the amount of $532,190.71 and Corresponding Revenue Budget with the Addition of $86,179.71 in Asset Forfeiture Funds for the Purchase and Buildout of a Lenco Bearcat Armored Vehicle."

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
In 2023, the National City Police Department was awarded $446,011.37 from the Urban Area Security Initiative (UASI) grant to purchase a new Lenco Bearcat Armored Vehicle (the "Bearcat"). At the time of approval, NCPD was the only law enforcement agency within San Diego County to not have this piece of valuable public safety equipment. Under the leadership of then Chief Jose Tellez, the County Chiefs of Police and the Sheriff approved the allocation of FY24 UASI funds for this purchase. The Bearcat is the standard law enforcement armored vehicle platform within San Diego County.

Due to inflation, current sales tax, and the necessity of a performance bond, the updated cost for the Bearcat is now $532,190.71. Per Resolution No. 2025-80, Council previously authorized the use of the FY24 UASI funds, including the appropriation in the amount of $446,011.37 for the Bearcat purchase. The National City Police Department will use Asset Forfeiture Funds to pay the remaining shortfall of $86,179.71.

FINANCIAL STATEMENT:
Expenditure Account:
282-70-21-21726-7518- Public Safety Equipment $446,011.00
131-70-21-21100-7518- Public Safety Equipment $86,179.71
Revenue Account:
282-70-21-21726-3463- $446,011.00
131-70-21-21100-3539- $86,179.71

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Public Safety

ENVIRONMENTAL REVIEW:

This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A – Resolution No. 2025-80
Exhibit B – Lenco Bearcat Quote #111292
Exhibit C – H-GAC #AM10-23
Exhibit D – Resolution

RESOLUTION NO. 2025 - 80

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, (1) AUTHORIZING THE MAYOR TO EXECUTE AN AGREEMENT BETWEEN THE CITY OF SAN DIEGO OFFICE OF EMERGENCY SERVICES AND THE CITY OF NATIONAL CITY AND (2) AUTHORIZING THE ESTABLISHMENT OF AN APPROPRIATION AND CORRESPONDING REVENUE BUDGET IN THE AMOUNT OF $507,211 BASED ON THE FISCAL YEAR 2024 URBAN AREA SECURITY INITIATIVE ("UASI") GRANT FOR THE REIMBURSABLE GRANT PURCHASE OF TRAINING AND EQUIPMENT FOR THE NATIONAL CITY POLICE AND FIRE DEPARTMENTS.

WHEREAS, the United States Department of Homeland Security ("DHS") designated the City of San Diego as an eligible high-risk urban area through an analysis of the relative risk of terrorism; and

WHEREAS, the San Diego Urban Area ("SDUA") was established for the purpose of the application for an allocation and distribution of Federal Urban Areas Security Initiative ("UASI") program grant funds; and

WHEREAS, the San Diego County Unified Disaster Council established a collaborative subcommittee called the Urban Area Working Group ("UAWG"); and

WHEREAS, the UAWG was established as the "Approval Authority" for the SDUA and was also established to (1) provide overall governance of the Homeland Security grant program across the SDUA; (2) coordinate development and implementation of all UASI program initiatives; and (3) to ensure compliance with all UASI program requirements; and

WHEREAS, the distribution of Fiscal Year 2024 UASI Grant Funds Agreement ensures the roles, responsibilities, and expectations at the local, state, and federal levels, and ensures that the City of National City, as a grant program participant, agrees to meet state and federal requirements; and

WHEREAS, pursuant to grant allocation decisions by the UAWG, the UASI Management Team asked the City of San Diego to distribute a portion of the regional UASI grant funds to sub-recipients, such as the City of National City; and

WHEREAS, the National City Fire and Police Department will receive a total appropriation and corresponding revenue budget in the amount of $507,211.00 from the FY 2024 UASI grant fund; and

WHEREAS, the City of National City Fire and Police Department will use the appropriation for the following: Basic Close Quarters Training for SWAT personnel, Fresno Training Symposium, Rope Rescue Awareness, Low Angle Rope Rescue Operations Training for Fire personnel, and a Lenco Bearcat Armored Rescue Vehicle; and

WHEREAS, the grant deadline to submit reimbursement requests is December 15, 2026.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: Authorizes the Mayor to execute the Agreement between the City of San Diego Office of Emergency Services and the City of National City for the distribution of FY 2024 UASI Grant Funds attached to the Agenda Report as Exhibit A.

Section 2: Authorizes the establishment of an appropriation and corresponding revenue budget in the amount of $507,211.00 based on the FY 2024 Urban Area Security Initiative (UASI) grant for the reimbursable grant purchase of equipment and training for the National City Police and Fire Departments.

Section 3. The City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

PASSED and ADOPTED this 5th day of August, 2025.

[redacted]

Ron Morrison, Mayor

ATTEST:

[redacted]

Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

[redacted]

Barry J. Schultz, City Attorney

Passed and adopted by the City Council of the City of National City, California, on August 5, 2025 by the following roll-call vote, to-wit:

Ayes: Molina, Rodriguez, Yamane, Bush, Morrison

Nays: None.

Absent: None.

Abstain: None.

AUTHENTICATED BY: Ron Morrison
Mayor of the City of National City, California

Shelley Chapel
City Clerk of the City of National City, California

BY: [redacted]
Shelley Chapel, MMC, City Clerk

LENCO ARMORED VEHICLES
Protecting Our Nation's Defenders™
10 Betnr Industrial Drive - Pittsfield, MA 01201
PH: 413-443-7359 - FAX: 413-445-7865

Quotation 111292

Customer Code: NTLCA
Quotation Date: 11/11/25
Lenco Tax ID#: 04-2719777

Bill To	Ship To
National City Police Department 1200 National City Blvd. National City, CA 91950 USA	National City Police Department 1200 National City Blvd. National City, CA 91950 USA

Payment Terms	Shipping Terms	Ship Via
Net 30 Days	FOB: Destination	Common Carrier
Estimated Completion	**Lenco Contact**	**Inspection & Acceptance**
14-18 months ARO (Est.)	Daniel Besemer	At Lenco's Facility, Pittsfield, MA

Item:	Product #	Qty	Unit Price	Total
Vehicle configuration	4404			
Lenco BearCat	BC55003-BASE	1	$264,310.00	$264,310.00
Options:				
California Mandated Solid Burn Red & Blue-Front, Amber & Blue-Rear	LED_CALIF	1		
Exterior Paint Color: Lusterless Black	LUSTERLESS_BLACK	1		
Diesel Engine, 6.7L Turbo	BCDLEN	1	$9,995.00	$9,995.00
4-Door Configuration	BC4DR	1	$9,823.00	$9,823.00
(1) 7" Vertical GunPort Upgrade	BCGP7	8	$228.00	$1,824.00
360 Camera System	BC360DEG	1	$4,422.00	$4,422.00
Color & Thermal Camera w/Controller, Front and Rear Monitors	BCTI	1	$36,744.00	$36,744.00
Rear A/C - Heating System: High Capacity Upgrade	BCHACUP	1	$8,250.00	$8,250.00
Hydraulic Front Mounted Receiver with Ram Post and Plate	BCHYDRAM	1	$16,975.00	$16,975.00
Draco Prep Package	BCDRACOPREP	1	$1,896.00	$1,896.00
VSP Style Low Profile & Scene Lighting Pkg	BCVSPL	1	$6,102.00	$6,102.00
Roof Mounted Remote Control Spot Light - LED	BCSLLED	2	$1,404.00	$2,808.00
High Intensity Driving Lights in Front Bumper	BCHIDL	1	$1,840.00	$1,840.00
Fender Intersection Lights	BCFIL	1	$2,986.00	$2,986.00
Take Down Light (Bumper Mounted)	BCTDL	1	$1,853.00	$1,853.00
AC-DC Power Inverter w/ Auto Eject	BCINV2000	1	$6,387.00	$6,387.00
Police Cupola w/ Glass & Barn Doors	BCPCUPOLA	1	$33,585.00	$33,585.00
Electric Power Winch - Synthetic Rope - Modular w/ Winch Basket	BCWNCHRMP	1	$6,095.00	$6,095.00
Armored Oil Pan Guard	BCAOPG	1	$1,936.00	$1,936.00
Ballistic Skip Round Shield	BCBSRS	2	$2,820.00	$5,640.00
Intercom System Inside to Outside	BCINT	1	$3,280.00	$3,280.00
Explosive Gas Detection System	BCDRG	1	$5,025.00	$5,025.00
Radiation Detection Package	BCRAD	1	$5,025.00	$5,025.00
Bedrock Paint	BCPJ	1	$7,500.00	$7,500.00
Run-Flat Inserts for 22.5" Tire and Wheel Upgrade	BCRF225	1	$12,610.00	$12,610.00
Configuration Subtotal:				**$456,911.00**
Lenco BearCat	NEWCONFIG	1	$456,911.00	$456,911.00
Freight Out - SWAT	FREIGHTOUT-VEHICLE	1	$15,300.00	$15,300.00
Net Total				**$472,211.00**

Sales Tax	$39,979.71
Performance Bond	$20,000.00
New-Grand Total	**$532,190.71**

LENCO ARMORED VEHICLES
Protecting Our Nation's Defenders™
10 Betnr Industrial Drive - Pittsfield, MA 01201
PH: 413-443-7359 - FAX: 413-445-7865

Quotation 111292

Customer Code: NTLCA
Quotation Date: 11/11/25
Lenco Tax ID#: 04-2719777

Notes:

National City, CA Sales Tax, 8.75% ($39,979.71) NOT collected by Lenco.

H-GAC – Ambulances, EMS, and Other Special Service Vehicles
Contract Number: AM10-23
Current Option Period End Date: September 30, 2027

WARNING: Information Subject to Export Control Laws

The written approval of the Directorate of US Defense Trade Controls and Lenco Industries, Inc. must be obtained before reselling, transferring, transshipping or disposing of a defense article to any end user, end use or destination other than as stated on this Lenco quote or the shipper's export declaration in cases where an exemption is claimed under this subchapter ITAR 123.9(A).

Acceptance of this quotation or entering into a purchase agreement with Lenco, the purchaser agrees to Lenco's full Terms and Conditions of Sale, available upon request. This quote will be valid for 60 days.

ACCEPTANCE OF PROPOSAL

Authorized Signature:_____
Please sign and return

Authorized Signature: Daniel Besemer
Daniel Besemer

Thank you

NATIONAL CITY FINANCE DEPARTMENT

MEMORANDUM

DATE: **November 11, 2025**

TO: **Megan Beall, City of San Diego**

FROM: **Debra Lunt, Buyer**

SUBJECT: **UASI NCPD BearCat Purchase**

We are in the process of purchasing a Lenco BearCat Product #4404 with BC55003-BASE from Lenco Armored Vehicles. Utilizing Cooperative Purchasing Contract from H-GAC Contract #AM10-23 to make the purchase. The purchase aligns with our project scope of work from the H-GAC cooperative agreement.

Section 2.60.260 of the National City Municipal Code provides that the City may buy directly from a vendor. (see below)

2.60.260 - Cooperative purchasing.

The purchasing agent shall have authority to join with other public jurisdictions to take advantage of cooperative purchasing opportunities, including but not limited to any federal, state or local agency pricing program or structure that is determined by the purchasing agent to allow a procurement that is in the best interests of the city. The purchasing agent may buy directly from a vendor at a price established through competitive bidding by another public agency whose procedures have been determined by the purchasing agent to be in substantial compliance with the city's procurement procedures, irrespective of the contracting limits of that jurisdiction or agency, even if the city had not initially joined with that public agency in the cooperative purchase.

(Ord. 2262 § 1 (part), 2005)

Respectfully,

Debra Lunt, Buyer

RESOLUTION NO. 2025 –

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, AUTHORIZING THE ESTABLISHMENT OF AN APPROPRIATION IN THE AMOUNT OF $532,190.71 AND CORRESPONDING REVENUE BUDGET WITH THE ADDITION OF $86,179.71 IN ASSET FORFEITURE FUNDS FOR THE PURCHASE AND BUILDOUT OF A LENCO BEARCAT ARMORED VEHICLE

WHEREAS, on August 5, 2025, the City Council adopted Resolution No. 2025-80 authorizing entering into an agreement with City of San Diego Office of Emergency Services for the distribution of $507,211.00 of FY 2024 UASI Grant Funds and authorizing the establishment of an appropriation and corresponding revenue budget for, among other things, the purchase of a Lenco Bearcat Armored Rescue Vehicle (the "Bearcat"); and

WHEREAS, the City Council appropriated $446,011.37 for the purchase of the Bearcat but, due to inflation, current sales tax, and the necessity of a performance bond, the updated cost for the Bearcat is $532,190.71; and

WHEREAS, additional budget appropriations in the amount of $86,179.71 from the Police Department Asset Forfeiture Fund are necessary to fund the increased cost of the Bearcat.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: That the City Council hereby authorizes the establishment of an appropriation of $532,190.71 and corresponding revenue budget based on $446,011.37 from the FY 2024 Urban Area Security Initiative grant and $86,179.71 from Police Department Asset Forfeiture Funds for the purchase of a Bearcat armored vehicle for the Police Department.

Section 2: That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

PASSED and ADOPTED this 2ND day of December, 2025.

_____
Ron Morrison, Mayor

ATTEST:

_____
Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

_____
Barry J. Schultz, City Attorney

AGENDA REPORT

Department: **Finance**
Prepared by: **Janel Pehau, Financial Analyst**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager/Executive Director**

SUBJECT:
Recognized Obligations Payment Schedule for Fiscal Year 2026-27 (ROPS 26-27) and Associated Administrative Budget (SUCCESSOR AGENCY)

RECOMMENDATION:
Adopt the Resolution Entitled, "Resolution of the Board of the Successor Agency to the Community Development Commission as the National City Redevelopment Agency, Approving the Recognized Obligation Payment Schedule (ROPS) for the Period July 1, 2026 through June 30, 2027 (ROPS 26-27) with Expenditures Totaling $3,774,993, Approving the Associated Administrative Budget of $70,208, and Approving the Submittal of Both to the County of San Diego Countywide Redevelopment Successor Agency Oversight Board."

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:

Introduction: On October 21, 2025, via Resolution No. 2025-119, the Successor Agency Board approved the Last and Final ROPS for the National City Successor Agency that spans the period of ROPS 26-27 through ROPS 32-33. On November 20, 2025, the County of San Diego Countywide Redevelopment Successor Agency Oversight Board also approved it and authorized it to be submitted to the State Department of Finance (DOF) for final determination. The DOF has 100 days to complete its review. Because that 100-day review period will not have expired before the February 1, 2026 due date for submitting ROPS 26-27 to DOF, the Successor Agency must also, as a contingency, prepare a regular submission for the ROPS 26-27 period. The ROPS 26-27, attached as Exhibit A, mirrors the first year of the Last and Final ROPS.

Background: Effective February 1, 2012, all Redevelopment Agencies in California were dissolved, and "Successor Agencies" were established to wind down the affairs of the former redevelopment agencies under the direction of oversight boards. Health and Safety Code Section 34177 requires successor agencies to perform a number of functions, one of which is to prepare a Recognized Obligation Payment Schedule (ROPS) before each fiscal period that details the amounts required to be spent and the source of funds for those expenditures. Each successor agency must submit the ROPS to its oversight board for approval, after which it is forwarded for review and approval to the State Department of Finance (DOF), with copies to the County Auditor and Controller and State Controller's Office. The San Diego County Oversight Board will consider the Agency's ROPS 26-27 at its January 15, 2026 meeting. ROPS 26-27 is due to the State Department of Finance (DOF) by February 1, 2026. In addition, successor agencies are required to prepare and submit to the oversight board an administrative budget that details the estimated

administrative costs for each upcoming ROPS period. DOF does not review the administrative budget.

Even though the ROPS covers an entire fiscal year, the standardized form distributed by DOF requires that obligation payment amounts be assigned to either the "A" portion of the fiscal year (July through December) or the "B" portion of the year (January through June). The assignment of expenses to one half or the other of the fiscal year is designed not to restrict when authorized amounts may be spent during the fiscal year, but to facilitate the distribution of redevelopment property tax trust fund (RPTTF) monies, the primary source of funding for the ROPS. These monies are the equivalent of the tax increment revenues that were previously allocated to the former redevelopment agencies. The County of San Diego maintains a separate RPTTF for each successor agency within the county. RPTTF monies are distributed on June 1 and January 2 by the County Auditor and Controller. The June 1 distribution is for expenditures expected to occur during the "A" portion of the upcoming ROPS cycle, while the January 2 distribution provides cash for the second half ("B" portion) of the cycle.

Should changes to the ROPS be necessary after the ROPS has been approved by DOF, each successor agency is allowed to amend it one time per ROPS period. The amendment must be submitted to DOF by October 1, and successor agencies may amend only the amounts requested for payment of approved enforceable obligations that fall within the "B" portion of the year; no new obligations can be created through the amendment process.

ROPS 26-27: The proposed Recognized Obligation Payment Schedule for the July 1, 2026 through June 30, 2027 period (ROPS 26-27) for the National City Successor Agency, attached as Exhibit A, totals $3,774,993. Of that amount, $3,498,229 is allocated to the first half of the fiscal year and $276,764 to the second half of the fiscal year.

The only obligations remaining for the Successor Agency are those related to debt service and administrative costs:

Debt service: In September 2017, all of the Successor Agency's outstanding tax allocation bonds (Series 1999, 2005B, and 2011) were refunded to reduce future debt service costs on the bonds by an annual average of $1.0 million through final maturity in August 2032. For the ROPS 26-27 period, debt service payments on the 2017 refunding bonds will total $3,704,785 (Items 180 – 183). Of note is that the amounts for two of the obligations that have previously been listed separately on the ROPS, items 128 (bond disclosure services) and 162 (trustee fees), at $4,000 each, have been removed as individual line items and instead incorporated into the administrative cost component that will be paid to the City for services to be provided to the Successor Agency.

Administrative Cost Allowance (ACA) and Administrative Budget: The administrative cost allowance is governed by Health and Safety Code (HSC) section 34171 (b). The Code provides for an ACA that is equal to up to 3% of the authorized RPTTF, excluding amounts for administrative costs and city loan repayments (the "adjusted RPTTF"), with a minimum ACA of $250,000 annually as long as the $250,000 does not equal more than 50% of the RPTTF distribution. The National City Successor Agency would qualify for the $250,000 allowance, but both the Oversight Board and DOF have expressed that where obligations have significantly reduced over time, so should the amount of administrative costs. Based on staff's analysis of estimated costs to operate the Successor Agency, ROPS 26-27 requests $70,208 for the ACA. The Administrative Budget, attached as Exhibit B, details the estimated administrative cost expenditures for the ROPS 26-27 period. The primary administrative costs pertain to financial services (provided both internally and by outside vendors) and the execution of the Long-Range Property Management Plan, under which the City is tasked with the disposition of the properties held by the former redevelopment agency at the time of its dissolution.

Report of Cash Balances: Each ROPS submittal includes a report regarding Successor Agency cash balances. The reporting period is for the year that is three years prior to the upcoming ROPS period, so in the case of ROPS 26-27, the report covers the status of the Successor Agency's cash as of the end of ROPS 23-24. The State Department of Finance reviews the Report of Cash Balances and in conjunction with City staff, makes a determination regarding how much of the cash balance is to be applied to the upcoming ROPS in lieu of new RPTTF monies. The Report of Cash Balances indicates an available total of $61,450 from a combination of Other Funds resources (loan repayments) and unspent RPTTF from ROPS 23-24.

FINANCIAL STATEMENT:
The projected amount of property taxes to be deposited by the County into the National City Successor Agency's RPTTF account for ROPS 26-27 is $32.8 million. Of this amount, an estimated $7.7 million would be distributed as pass-through payments to the affected taxing entities (including the City) and to the County for administrative costs. The City's share of the pass-through payments is expected to be approximately $888,000. Then, after applying $3.8 million to the expenditures for the items listed on ROPS 26-27, approximately $21.3 million would remain for distribution to the affected taxing entities as residual balance, of which the City of National City's share would be approximately $3.9 million.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Balanced Budget and Economic Development

ENVIRONMENTAL REVIEW:
This is not a project under CEQA and is therefore not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A – National City Annual ROPS Submission 26-27
Exhibit B – ROPS 26-27 Administrative Budget
Exhibit C - Resolution

Recognized Obligation Payment Schedule (ROPS 26-27) - Summary
Filed for the July 1, 2026 through June 30, 2027 Period

Successor Agency: National City

County: San Diego

Current Period Requested Funding for Enforceable Obligations (ROPS Detail)	26-27A Total (July - December)	26-27B Total (January - June)	ROPS 26-27 Total
A Enforceable Obligations Funded as Follows (B+C+D)	**$ -**	**$ -**	**$ -**
B Bond Proceeds	-	-	-
C Reserve Balance	-	-	-
D Other Funds	-	-	-
E Redevelopment Property Tax Trust Fund (RPTTF) (F+G)	**$ 3,498,229**	**$ 276,764**	**$ 3,774,993**
F RPTTF	3,463,125	241,660	3,704,785
G Administrative RPTTF	35,104	35,104	70,208
H Current Period Enforceable Obligations (A+E)	**$ 3,498,229**	**$ 276,764**	**$ 3,774,993**

Certification of Oversight Board Chairman:

Pursuant to Section 34177 (o) of the Health and Safety code, I hereby certify that the above is a true and accurate Recognized Obligation Payment Schedule for the above named successor agency.

Name Title

/s/

Signature Date

National City
Recognized Obligation Payment Schedule (ROPS 26-27) - ROPS Detail
July 1, 2026 through June 30, 2027

A	B	C	D	E	F	G	H	I	J	K	O	P	Q	U	V	W
Item #	Project Name	Obligation Type	Agreement Execution Date	Agreement Termination Date	Payee	Description	Project Area	Total Outstanding Obligation	Retired	**ROPS 26-27 Total**	**ROPS 26-27A (Jul - Dec)**		**26-27A Total**	**ROPS 26-27B (Jan - Jun)**		**26-27B Total**
											Fund Sources			**Fund Sources**		
											RPTTF	Admin RPTTF		RPTTF	Admin RPTTF	
								$24,677,758		$3,774,993	$3,463,125	$35,104	$3,498,229	$241,660	$35,104	$276,764
87	Personnel and Admin Costs	Admin Costs	07/01/2026	06/30/2027	City of National City	Personnel and other support services for SA	Merged	70,208	N	$70,208	-	35,104	$35,104	-	35,104	$35,104
128	Contract for Financial Analysis	Fees	02/01/2017	06/30/2026	NHA Advisors	Financial and bond adviser/annual disclosure	Merged	-	N	$-	-	-	$-	-	-	$-
162	Bonds	Fees	07/01/2019	06/30/2033	Bank of New York	Fiscal Agent Fees	Merged	-	N	$-	-	-	$-	-	-	$-
180	2017 Tax Allocation Refunding Bond - Series A Principal Payment	Refunding Bonds Issued After 6/27/12	09/27/2017	08/01/2032	Bank of New York Mellon Trust Company, N. A.	Bonds issued to refund the outstanding principal balance of the 2005B and 2011 TABs (replaces Items 3 and 4)	Merged	21,660,000	N	$2,949,000	2,949,000	-	$2,949,000	-	-	$-
181	2017 Tax Allocation Refunding Bond - Series A Interest Payment	Refunding Bonds Issued After 6/27/12	09/27/2017	08/01/2032	Bank of New York Mellon Trust Company, N. A.	Bonds issued to refund the outstanding principal balance of the 2005B and 2011 TABs (replaces Items 3 and 4)	Merged	1,929,975	N	$502,619	269,667	-	$269,667	232,952	-	$232,952
182	2017 Tax Allocation Refunding Bond - Series B Principal Payment	Refunding Bonds Issued After 6/27/12	09/27/2017	08/01/2029	Bank of New York Mellon Trust Company, N. A.	Bonds issued to refund the outstanding principal balance of the 1999 TAHBs (replaces Item 1)	Merged	971,000	N	$233,000	233,000	-	$233,000	-	-	$-
183	2017 Tax Allocation Refunding Bonds - Series B Interest Payment	Refunding Bonds Issued After 6/27/12	09/27/2017	08/01/2029	Bank of New York Mellon Trust Company, N. A.	Bonds issued to refund the outstanding principal balance of the 1999 TAHBs (replaces Item 1)	Merged	46,575	N	$20,166	11,458	-	$11,458	8,708	-	$8,708

National City
Recognized Obligation Payment Schedule (ROPS 26-27) - Report of Cash Balances
July 1, 2023 through June 30, 2024
(Report Amounts in Whole Dollars)

Pursuant to Health and Safety Code section 34177 (l), Redevelopment Property Tax Trust Fund (RPTTF) may be listed as a source of payment on the ROPS, but only to the extent no other funding source is available or when payment from property tax revenues is required by an enforceable obligation.

A	B	C	D	E	F	G	H
	ROPS 23-24 Cash Balances (07/01/23 - 06/30/24)	**Fund Sources**					**Comments**
		Bond Proceeds		**Reserve Balance**	**Other Funds**	**RPTTF**	
		Bonds issued on or before 12/31/10	Bonds issued on or after 01/01/11	Prior ROPS RPTTF and Reserve Balances retained for future period(s)	Rent, grants, interest, etc.	Non-Admin and Admin	
1	**Beginning Available Cash Balance (Actual 07/01/23)** RPTTF amount should exclude "A" period distribution amount.		1,465		606,035	142,630	F1= sum of Other Funds available balances as of 6/30/21, 22 & 23. G1= sum of PPA amounts as of 6/30/21, 22, & 23.
2	**Revenue/Income (Actual 06/30/24)** RPTTF amount should tie to the ROPS 23-24 total distribution from the County Auditor-Controller				46,400	4,138,260	F2= Loan repayments received in FY23-24. G2= RPTTF for ROPS 23-24A and 23-24B.
3	**Expenditures for ROPS 23-24 Enforceable Obligations (Actual 06/30/24)**				73,902	4,177,068	F3 + G3 = total expenditures reported on R23-24 PPA
4	**Retention of Available Cash Balance (Actual 06/30/24)** RPTTF amount retained should only include the amounts distributed as reserve for future period(s)		1,465		532,133	88,772	F4= sum of Other Funds applied to ROPS 24-25 & 25-26. G4= sum of PPA amounts applied to ROPS 24-25 & 25-26
5	**ROPS 23-24 RPTTF Prior Period Adjustment** RPTTF amount should tie to the Agency's ROPS 23-24 PPA form submitted to the CAC		No entry required			15,050	
6	**Ending Actual Available Cash Balance (06/30/24) C to F = (1 + 2 - 3 - 4), G = (1 + 2 - 3 - 4 - 5)**	**$-**	**$-**	**$-**	**$46,400**	**$-**	

National City
Recognized Obligation Payment Schedule (ROPS 26-27) - Notes
July 1, 2026 through June 30, 2027

Item #	Notes/Comments
87	
128	The costs for this item, $4,000 annually, have been incorporated into the administrative cost allowance to simplify accounting for this expense.
162	The costs for this item, $4,000 annually, have been incorporated into the administrative cost allowance to simplify accounting for this expense.
180	
181	
182	
183	

Successor Agency to the Community Development Commission as the National City Redevelopment Agency

Administrative Budget Detail: ROPS 26-27

Expenditures (Estimated Amounts per GC 34177(j)(1))

	ROPS 26-27				
	Annual Salaries & Benefits	% Allocated	Annual Cost	Six Month Cost - Admin Budget ROPS 26-27A	Six Month Cost - Admin Budget ROPS 26-27B
Personnel*					
City Manager/Executive Director	$ 328,923	2.0%	$ 6,578	$ 3,289	$ 3,289
Community Development Director	$ 227,755	2.0%	4,555	2,278	2,278
Finance Director	$ 236,263	1.0%	2,363	1,181	1,181
Financial Services Officer	$ 181,630	0.5%	908	454	454
Budget Manager	$ 178,760	0.5%	894	447	447
Senior Accountant	$ 129,765	2.0%	2,595	1,298	1,298
Accountant	$ 114,390	2.0%	2,288	1,144	1,144
Administrative Technician	$ 100,245	1.0%	1,002	501	501
Real Property Agent	$ 108,240	10.0%	10,824	5,412	5,412
Various as needed - LRPMP	N/A	N/A	12,000	6,000	6,000
Total Personnel			$ 44,008	$ 22,004	$ 22,004
Maintenance & Operations					
Professional Services**			$ 18,400	$ 9,200	$ 9,200
Misc. expenses (supplies, emergent costs)			1,200	600	600
Total M&O			$ 19,600	$ 9,800	$ 9,800
Allocated Costs***			$ 6,600	$ 3,300	$ 3,300
Grand Total			**$ 70,208**	$ 35,104	$ 35,104

* Personnel responsibilities include, but are not limited to, executing the Long Range Property Management Plan (LRPMP); managing contracts with service providers; managing the debt service payments and payments to service providers; accounting for all transactions of the SA in the general ledger; and preparing annual financial statements.

** Professional Services include a share of the costs for the City's annual audit, a splitting of costs between the City and the Successor Agency for a consultant that provides assessed value and property tax analytics for all parcels within National City, the Successor Agency's share of costs for bond disclosure services and the compensation to the trustee bank for making the scheduled debt service payments to bondholders.

*** Allocated costs, estimated at 15% of personnel costs, include various central support functions, including Information Technology, City Clerk (agenda and records management), City Attorney (legal guidance), Risk Management, and Facilities Maintenance.

RESOLUTION NO. 2025 –

RESOLUTION OF THE BOARD OF THE SUCCESSOR AGENCY TO THE COMMUNITY DEVELOPMENT COMMISSION AS THE NATIONAL CITY REDEVELOPMENT AGENCY APPROVING THE RECOGNIZED OBLIGATION PAYMENT SCHEDULE (ROPS) FOR THE PERIOD JULY 1, 2026 THROUGH JUNE 30, 2027 (ROPS 26-27) WITH EXPENDITURES TOTALING $3,774,993, APPROVING THE ASSOCIATED ADMINISTRATIVE BUDGET OF $70,208, AND APPROVING THE SUBMITTAL OF BOTH TO THE COUNTY OF SAN DIEGO COUNTYWIDE REDEVELOPMENT SUCCESSOR AGENCY OVERSIGHT BOARD

WHEREAS, the City Council established the Redevelopment Agency of the City of National City (the "Redevelopment Agency") by Ordinance No. 1164, dated April 11, 1967; and

WHEREAS, the City Council established the Housing Authority of the City of National City (the "Housing Authority") by Ordinance No. 1484, dated October 14, 1975; and

WHEREAS, the City Council established the Community Development Commission of the City of National City (the "CDC") by Ordinance No. 1484, dated October 14, 1975, and vested the CDC with all of the powers, duties, and responsibilities of both the Redevelopment Agency and the Housing Authority, among other matters, for the purpose of enabling the CDC to operate and govern the Redevelopment Agency and the Housing Authority under a single board and as a single operating entity. The CDC, acting in its capacity as the Redevelopment Agency of the City of National City, is referred to herein as the "CDC-RDA"; and

WHEREAS, all California redevelopment agencies, including the Redevelopment Agency, were dissolved on February 1, 2012, and successor agencies were designated and vested with the responsibility of winding down the business and fiscal affairs of the former redevelopment agencies; and

WHEREAS, pursuant to AB 26, the City Council adopted Resolution No. 2012-15 on January 10, 2012, electing to be the Successor Agency to the CDC-RDA. The Successor Agency is a legal entity that exists separate and independent from the City of National City. The Successor Agency formally named itself the "Successor Agency to the Community Development Commission as the National City Redevelopment Agency"; and

WHEREAS, Health and Safety Code section 34177(l) requires each successor agency to prepare a Recognized Obligation Payment Schedule (ROPS) prior to each upcoming fiscal period and submit it for approval to its oversight board; and

WHEREAS, a recognized obligation payment schedule for the period of July 1, 2026 through June 30, 2027 (ROPS 26-27) with expenditures totaling $3,774,993 has been submitted by the Executive Director for consideration and approval by the Board of the Successor Agency; and

WHEREAS, the ROPS 26-27 shall hereafter be submitted for review and approval to the County of San Diego Countywide Redevelopment Successor Agency Oversight Board, and submitted to the County Administrative Officer, County Auditor/Controller, State Department of Finance, and State Controller as required by Health and Safety Code section 34177(l); and

WHEREAS, an Administrative Budget for the Successor Agency for the ROPS 26-27 period with estimated expenditures totaling $70,208 has been submitted by the Executive Director for consideration and approval by the Board of the Successor Agency; and

WHEREAS, the ROPS 26-27 Administrative Budget shall hereafter be submitted for review and approval to the County of San Diego Countywide Redevelopment Successor Agency Oversight Board; and

WHEREAS, the Successor Agency's ROPS 26-27, which is consistent with the requirements of the Health and Safety Code and other applicable law, is attached to this Resolution as Exhibit "A"; and

WHEREAS, the Successor Agency's ROPS 26-27 Administrative Budget, which is consistent with the requirements of the Health and Safety Code and other applicable law, is attached to this Resolution as Exhibit "B"; and

WHEREAS, this Resolution has been reviewed with respect to applicability of the California Environmental Quality Act ("CEQA"), the State CEQA Guidelines (California Code of Regulations, Title 14, Sections 15000 *et seq*., hereafter the "Guidelines"), and the City's environmental guidelines; and

WHEREAS, this Resolution is not a "project" for purposes of CEQA, as that term is defined by Guidelines section 15378, because this Resolution is an organizational or administrative activity that will not result in a direct or indirect physical change in the environment, per section 15378(b)(5) of the Guidelines; and

WHEREAS, all of the prerequisites with respect to the adoption of this Resolution have been met.

NOW, THEREFORE, THE BOARD OF THE SUCCESSOR AGENCY TO THE COMMUNITY DEVELOPMENT COMMISSION AS THE NATIONAL CITY REDEVELOPMENT AGENCY DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: The foregoing recitals are true and correct, and are hereby made by this reference a substantive part of this Resolution.

Section 2: The Successor Agency's ROPS 26-27, which is attached hereto as Exhibit "A", is approved.

Section 3: The Successor Agency's ROPS 26-27 Administrative Budget, which is attached hereto as Exhibit "B", is approved.

Section 4: The Executive Director, or designee, is hereby authorized and directed to:

(i) submit the ROPS 26-27 and the ROPS 26-27 Administrative Budget to the County of San Diego Countywide Redevelopment Successor Agency Oversight Board for approval in such format as may be directed by the Oversight Board or the County of San Diego; and

(ii) take such other actions and execute such other documents as are necessary to effectuate the intent of this Resolution on behalf of the Successor Agency; and

(iii) take such other actions and execute such other documents as are necessary to comply with Health and Safety Code 34177 with regard to ROPS 26-27, and to amend the ROPS 26-27 administratively to reflect the most current cost estimates for all items and the most current prior period actual cost or cash data, or

to conform to the direction, guidance, and/or requirements related to ROPS 26-27 by the Oversight Board, Department of Finance, or other reviewing agencies.

Section 5: The Successor Agency determines that this Resolution is not a "project" for purposes of CEQA, as that term is defined by Guidelines section 15378, because this Resolution is an organizational or administrative activity that will not result in a direct or indirect physical change in the environment, per section 15378(b)(5) of the Guidelines.

Section 6: That the City Clerk shall certify to the passage and adoption of this resolution and enter it into the book of original Resolutions.

PASSED and ADOPTED this 2nd day of December 2025.

_____
Ron Morrison, Chair

ATTEST:

_____
Shelley Chapel, MMC, City Clerk as
Secretary to the Successor Agency

APPROVED AS TO FORM:

_____
Barry J. Schultz, City Attorney
Successor Agency Counsel

AGENDA REPORT

Department: **Finance**
Prepared by: **Karla Apalategui, Sr. Accounting Assistant**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
Warrant Register No. 16 for the Period of 10/10/25 through 10/16/25 in the Amount of $1,236,328.62

RECOMMENDATION:
Ratify Warrants Totaling $1,236,328.62.

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
Per Government Section Code 37208, below are the payments issued for the period of 10/10/25 – 10/16/25. Consistent with the Department of Finance's practice, listed below are all payments above $50,000.

Vendor	Check/Wire	Amount	Explanation
Desert Auto Group	376177	172,616.64	2025 Ford Explorer Police Interceptors
The Garland Co	376208	193,223.42	Roofing Materials for NC Fire Station 34
The Garland Co	376208	608,604.22	Roofing Materials for NC Public Library

FINANCIAL STATEMENT:
Warrant Register Total $1,236,328.62

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Not Applicable

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBIT:
Exhibit A – FY26 Warrant Register No. 16

Warrant Register #16
10/10/2025 to 10/16/2025

PAYEE	DESCRIPTION	CHK NO	DATE	AMOUNT
A/P PAYMENTS				
Comm Svcs				
SMART & FINAL	MOP 45756 CASA ESPORTS TOURNAMENT/CSD	376204	10/16/2025	95.94
SMART & FINAL	MOP 45756 CAMACHO MESSY PLAY SUPPLIES/CSD	376204	10/16/2025	9.99
			Total for Comm Svcs	**105.93**
Eng/PW				
DESERT AUTO GROUP V,	2025 FORD EXPLORER POLICE INTERCEPTORS	376177	10/15/2025	172,616.64
CALIFORNIA DIESEL CO	OPACITY TESTING FY26-PW/EQM	376180	10/16/2025	250.00
CALIFORNIA ELECTRIC	MOP 45689 ELECTRIC SUPPLIES FY26-PW/FAC	376181	10/16/2025	202.01
CALIFORNIA ELECTRIC	MOP 45689 ELECTRIC SUPPLIES FY26-PW/FAC	376181	10/16/2025	222.39
CANON SOLUTIONS AMER	EQUIPMENT USAGE CHARGE OF ENG PLOTTER/SC	376183	10/16/2025	10.39
CANON SOLUTIONS AMER	EQUIPMENT BASE CHARGE OF ENG PLOTTER/SCAI	376183	10/16/2025	97.43
COSCO FIRE PROTECTIO	FIRE SAFETY INSPECTIONS FY26-PW/FAC	376184	10/16/2025	519.00
ENTERPRISE FLEET MAN	FY26 FLEET LEASE MANAGEMENT	376185	10/16/2025	26,998.70
ENTERPRISE FLEET MAN	FY26 FLEET LEASE MANAGEMENT FOR OCTOBER	376185	10/16/2025	36,905.89
GEOSYNTEC CONSULTANT	ENCAMPMENTS CLEANUP - PLAZA AND EUCLID/HAI	376186	10/16/2025	2,656.00
GEOSYNTEC CONSULTANT	MULTIPLE SMALL ENCAMPMENT CLEANUPS	376186	10/16/2025	3,500.00
GEOSYNTEC CONSULTANT	ENCAMPMENTS CLEANUP - NATIONAL CITY GOLF C	376186	10/16/2025	5,575.00
GEOSYNTEC CONSULTANT	SOUTHWEST GUARD REPAIR - PLAZA BONITA AREA	376186	10/16/2025	8,500.00
GEOSYNTEC CONSULTANT	COMPLIANCE SUPPORT FOR CITY OF NC	376186	10/16/2025	3,673.95
HOME DEPOT CREDIT SE	BUILDING SUPPLIES FY26-PW/FAC	376187	10/16/2025	151.03
HOME DEPOT CREDIT SE	BUILDING SUPPLIES FY26-PW/FAC	376187	10/16/2025	91.00
HOME DEPOT CREDIT SE	BUILDING SUPPLIES FY26-PW/FAC	376187	10/16/2025	72.34
HOME DEPOT CREDIT SE	BUILDING SUPPLIES FY26-PW/FAC	376187	10/16/2025	178.88
HOME DEPOT CREDIT SE	BUILDING SUPPLIES FY26-PW/FAC	376187	10/16/2025	157.85
HOME DEPOT CREDIT SE	BUILDING SUPPLIES FY26-PW/FAC	376187	10/16/2025	759.51
HOME DEPOT CREDIT SE	BUILDING SUPPLIES FY26-PW/FAC	376187	10/16/2025	759.51
KIMLEY HORN AND	CIP 19-25 BICYCLE WAYFINDING SIGNAGE PROJEC	376188	10/16/2025	2,292.12
LACAL EQUIPMENT INC	MAIN BROOM LIFT ARM STR SWEEPER FY26-PW/EC	376189	10/16/2025	2,500.57
MASON'S SAW & LAWNMO	MOP 45729 LANDSCAPE SUPPLIES FY26-PW/PARKS	376190	10/16/2025	521.84
MASON'S SAW & LAWNMO	MOP 45729 LANDSCAPE SUPPLIES FY26-PW/PARKS	376190	10/16/2025	205.78
NORTH COUNTY EVS INC	FIRE APPARATUS SERVICES FY26-PW/EQM	376192	10/16/2025	4,600.69
O'REILLY AUTO PARTS	MOP 75877 AUTO SUPPLIES FY26-PW/EQM	376193	10/16/2025	130.47
O'REILLY AUTO PARTS	MOP 75877 AUTO SUPPLIES FY26-PW/EQM	376193	10/16/2025	251.95
PARTS AUTHORITY METR	MOP 75943 AUTO SUPPLIES FY26-PW/EQM	376194	10/16/2025	62.00
PARTS AUTHORITY METR	MOP 75943 AUTO SUPPLIES FY26-PW/EQM	376194	10/16/2025	129.24
PERRY FORD-NATIONAL	REPAIR ON K9 VEH 278 FY26-PW/EQM	376195	10/16/2025	2,662.23
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/FAC	376196	10/16/2025	40.24
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/FAC	376196	10/16/2025	60.65
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/FAC	376196	10/16/2025	70.45
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/FAC	376196	10/16/2025	13.67

Warrant Register #16
10/10/2025 to 10/16/2025

PAYEE	DESCRIPTION	CHK NO	DATE	AMOUNT
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/FAC	376196	10/16/2025	59.26
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/PARKS	376196	10/16/2025	69.86
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/FAC	376196	10/16/2025	347.85
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/FAC	376196	10/16/2025	374.06
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/PARKS	376196	10/16/2025	11.92
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/FAC	376196	10/16/2025	43.53
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/FAC	376196	10/16/2025	58.65
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/FAC	376196	10/16/2025	127.19
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/FAC	376196	10/16/2025	35.21
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/FAC	376196	10/16/2025	189.71
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/FAC	376196	10/16/2025	95.05
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/FAC	376196	10/16/2025	152.45
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/FAC	376196	10/16/2025	88.04
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/FAC	376196	10/16/2025	141.49
PRUDENTIAL OVERALL S	MOP 45742 LAUNDRY SERVICES FY26-PW/FAC	376197	10/16/2025	28.75
PRUDENTIAL OVERALL S	MOP 45742 LAUNDRY SERVICES FY26-PW/FAC	376197	10/16/2025	20.73
RAC CONSTRUCTION &	CIP 24-20 16TH AND Q AVE STORM DRAIN REPLACE	376199	10/16/2025	5,329.05
SAN DIEGO GAS & ELEC	GAS AND ELECTRICITY FOR FACILITIES SEPT FY26-	376201	10/16/2025	2,391.23
SAN DIEGO GAS & ELEC	GAS AND ELECTRICITY FOR FACILITIES SEPT FY26-	376202	10/16/2025	7,744.63
SITEONE LANDSCAPE SU	MOP 69277 LANDSCAPE SUPPLIES FY26-PW/PARKS	376203	10/16/2025	76.80
SITEONE LANDSCAPE SU	MOP 69277 LANDSCAPE SUPPLIES FY26-PW/PARKS	376203	10/16/2025	124.33
SOLANA CENTER FOR	SB 1383 COMPLIANCE SUPPORT SERVICES	376205	10/16/2025	7,424.89
SPEEDPRO IMAGING	VEHICLE DECALS FY26-PW/EQM	376206	10/16/2025	210.11
SWEETWATER AUTHORITY	BACKFLOW TESTING FEE 11/14/24 FY26-PW	376207	10/16/2025	45.00
SWEETWATER AUTHORITY	BACKFLOW TESTING FEE FOR 11/14/24 FY26-PW/FA	376207	10/16/2025	45.00
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	33.46
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	47.28
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	81.83
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	105.43
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	119.25
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	127.62
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	127.62
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	127.62
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	127.62
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	127.62
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	127.62
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	145.88
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	147.07
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	319.82
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	353.18
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	526.94

Warrant Register #16
10/10/2025 to 10/16/2025

PAYEE	DESCRIPTION	CHK NO	DATE	AMOUNT
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	706.78
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	715.74
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	823.06
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	1,313.67
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	1,493.33
SWEETWATER AUTHORITY	WATER SERVICE FOR FACILITIES JUL-SEPT FY26-P	376207	10/16/2025	2,282.08
THE GARLAND COMPANY	ROOFING MATERIALS FOR NC FIRE STATION 34	376208	10/16/2025	193,223.42
THE GARLAND COMPANY	ROOFING MATERIALS FOR NC PUBLIC LIBRARY	376208	10/16/2025	608,604.22
THE LLOYD PEST CONTR	CITY-WIDE PEST CONTROL FY26-PW/FAC	376209	10/16/2025	46.00
THE LLOYD PEST CONTR	CITY-WIDE PEST CONTROL FY26-PW/FAC	376209	10/16/2025	48.00
THE LLOYD PEST CONTR	CITY-WIDE PEST CONTROL FY26-PW/FAC	376209	10/16/2025	48.00
THE LLOYD PEST CONTR	CITY-WIDE PEST CONTROL FY26-PW/FAC	376209	10/16/2025	48.00
THE LLOYD PEST CONTR	CITY-WIDE PEST CONTROL FY26-PW/FAC	376209	10/16/2025	52.00
THE LLOYD PEST CONTR	CITY-WIDE PEST CONTROL FY26-PW/FAC	376209	10/16/2025	52.00
THE LLOYD PEST CONTR	CITY-WIDE PEST CONTROL FY26-PW/FAC	376209	10/16/2025	52.00
THE LLOYD PEST CONTR	CITY-WIDE PEST CONTROL FY26-PW/FAC	376209	10/16/2025	72.00
THE LLOYD PEST CONTR	CITY-WIDE PEST CONTROL FY26-PW/FAC	376209	10/16/2025	72.00
THE LLOYD PEST CONTR	CITY-WIDE PEST CONTROL FY26-PW/FAC	376209	10/16/2025	79.00
THE LLOYD PEST CONTR	CITY-WIDE PEST CONTROL FY26-PW/FAC	376209	10/16/2025	93.00
THE LLOYD PEST CONTR	CITY-WIDE PEST CONTROL FY26-PW/FAC	376209	10/16/2025	105.00
THE LLOYD PEST CONTR	CITY-WIDE PEST CONTROL FY26-PW/FAC	376209	10/16/2025	105.00
THE LLOYD PEST CONTR	CITY-WIDE PEST CONTROL FY26-PW/FAC	376209	10/16/2025	112.00
THE LLOYD PEST CONTR	CITY-WIDE PEST CONTROL FY26-PW/FAC	376209	10/16/2025	114.00
THE LLOYD PEST CONTR	CITY-WIDE PEST CONTROL FY26-PW/FAC	376209	10/16/2025	115.00
THE LLOYD PEST CONTR	CITY-WIDE PEST CONTROL FY26-PW/FAC	376209	10/16/2025	132.00
VALLEY INDUSTRIAL SP	MOP 46453 INDUSTRIAL SUPPLIES FY26-PW/FAC	376210	10/16/2025	318.06
VORTEX INDUSTRIES IN	CITY-WIDE ON SITE REPAIRS FY26-PW/FAC	376211	10/16/2025	4,859.70
VORTEX INDUSTRIES IN	CITY-WIDE ON SITE REPAIRS FY26-PW/FAC	376211	10/16/2025	1,272.50
VORTEX INDUSTRIES IN	CITY-WIDE ON SITE REPAIRS FY26-PW/FAC	376211	10/16/2025	1,372.61
WAXIE SANITARY SUPPL	JANITORIAL SUPPLIES FY26-PW/FAC	376212	10/16/2025	2,472.24
WAXIE SANITARY SUPPL	JANITORIAL SUPPLIES FY26-PW/FAC	376212	10/16/2025	4,274.22
			Total for Eng/PW	**1,130,396.70**
Finance				
LONG, DANIEL	REPLACEMENT FOR STALE DATED CHECK	376178	10/15/2025	256.00
LONG, DANIEL	REPLACEMENT FOR STALE DATED CHECK	376178	10/15/2025	384.00
			Total for Finance	**640.00**
Fire				
AMEDEE, WALTER	MILEAGE REIMBURSEMNT,FY23 SHSP REALLOCATI	376179	10/16/2025	18.90
NAPA AUTO PARTS	MOP#45735, BRAKE CLEANER, CARB-CHOKE CLEAN	376191	10/16/2025	243.18
PRUDENTIAL OVERALL S	MOP#45742, 18X18 PURPLE SHOP TOWEL.	376197	10/16/2025	25.00
MONTANO, HECTOR	PAYMENT FOR DELIVERY OF SPANISH CLASS AND	376213	10/16/2025	1,500.00

Warrant Register #16
10/10/2025 to 10/16/2025

PAYEE	DESCRIPTION	CHK NO	DATE	AMOUNT
			Total for Fire	**1,787.08**
Housing				
KIMLEY HORN	TOWER 999 TRANSACTION ASSISTANCE PROJECT	376188	10/16/2025	7,216.10
			Total for Housing	**7,216.10**
Planning				
QUALITY INSTANT PRIN	32 X 38" ON FOAM CORE 4 COLOR - MAP	376198	10/16/2025	304.50
			Total for Planning	**304.50**
Police				
CALLYO 2009 CORP	ONLINE PLATFORM INVESTIGAT. TOOL/11012025-10	376182	10/16/2025	3,540.00
RADY CHILDREN'S HOSP	CHILD SEXUAL ASSAULT EXAMS FY 2026 / OCT	376200	10/16/2025	1,900.00
			Total for Police	**5,440.00**
			A/P PAYMENTS Total	**1,145,890.31**
EFT PAYMENTS				
City Atty				
DEVANEY PATE MORRIS	LEGAL SERVICES FOR CUMMINS MATTER	1001170	10/10/2025	17,734.03
			Total for City Atty	**17,734.03**
Comm Svcs				
AMAZON CAPITAL SERVI	DESK CALENDARS, SURGE PROTECTOR/CSD	1001168	10/10/2025	54.52
AMAZON CAPITAL SERVI	MLK/ET PROGRAMMING SUPPLIES/CSD	1001168	10/10/2025	149.85
			Total for Comm Svcs	**204.37**
Eng/PW				
DANIELS TIRE SERVICE	TIRES FOR CITY FLEET FY26-PW/EQM	1001169	10/10/2025	33.43
DANIELS TIRE SERVICE	TIRES FOR CITY FLEET FY26-PW/EQM	1001169	10/10/2025	795.22
DANIELS TIRE SERVICE	TIRES FOR CITY FLEET FY26-PW/EQM	1001169	10/10/2025	1,000.76
DANIELS TIRE SERVICE	TIRES FOR CITY FLEET FY26-PW/EQM	1001169	10/10/2025	1,974.16
GRAINGER	MOP 65179 STREET SUPPLIES FY26-PW/STS	1001171	10/10/2025	448.56
GRAINGER	MOP 65179 BUILDING SUPPLIES FY26-PW/STS	1001171	10/10/2025	50.31
GRAINGER	MOP 65179 BUILDING SUPPLIES FY26-PW/FAC	1001171	10/10/2025	183.66
GRAINGER	MOP 65179 BUILDING SUPPLIES FY26-PW/FAC	1001171	10/10/2025	227.36
GRAINGER	MOP 65179 BUILDING SUPPLIES FY26-PW/FAC	1001171	10/10/2025	237.76
HAAKER EQUIPMENT COM	MANHOLE HOOK FY26-PW/WW	1001172	10/10/2025	364.31
HASA INC	CHEMICALS FOR MUNICIPAL POOL FY26-PW/FAC	1001174	10/10/2025	806.30
HASA INC	CHEMICALS FOR MUNICIPAL POOL FY26-PW/FAC	1001174	10/10/2025	1,284.20
INNOVATIVE CONSTRUCT	LAS PALMAS POOL SITE MAINTENANCE AND COOR	1001175	10/10/2025	7,146.50
INNOVATIVE CONSTRUCT	CIP 22-26 EL TOYON PARK PROP 68 IMPROVEMENT	1001175	10/10/2025	28,871.50
POWERSTRIDE BATTERY	MOP 67839 AUTO BATTERIES FY26-PW/EQM	1001176	10/10/2025	384.26
VISTA PAINT	MOP 68834 PAINT SUPPLIES FY26-PW/STS	1001182	10/10/2025	97.88
VISTA PAINT	MOP 68834 PAINT SUPPLIES FY26-PW/STS	1001182	10/10/2025	380.89
WETMORES	MOP 80333 AUTO SUPPLIES FY26-PW/EQM	1001183	10/10/2025	76.45
WILLY'S ELECTRONIC S	MOP 45763 ELECTRIC SUPPLIES FY26-PW/EQM	1001184	10/10/2025	27.06
			Total for Eng/PW	**44,390.57**

Warrant Register #16
10/10/2025 to 10/16/2025

PAYEE	DESCRIPTION	CHK NO	DATE	AMOUNT
Finance				
VISION SERVICE PLAN	SEPTEMBER 2025 - CLIENT #30036991 - VSP (CA)	1001181	10/10/2025	2,033.65
			Total for Finance	**2,033.65**
Fire				
ACE UNIFORMS & ACCES	UNIFORMS, JACKETS, PATCHES, SEWING AND ACC	1001165	10/10/2025	226.22
ACE UNIFORMS & ACCES	UNIFORMS, JACKETS, PATCHES, SEWING AND ACC	1001165	10/10/2025	165.13
ACE UNIFORMS & ACCES	UNIFORMS, JACKETS, PATCHES, SEWING AND ACC	1001165	10/10/2025	226.22
ACE UNIFORMS & ACCES	UNIFORMS, JACKETS, PATCHES, SEWING AND ACC	1001165	10/10/2025	349.11
ACE UNIFORMS & ACCES	UNIFORMS, JACKETS, PATCHES, SEWING AND ACC	1001165	10/10/2025	226.22
ACE UNIFORMS & ACCES	UNIFORMS, JACKETS, PATCHES, SEWING AND ACC	1001165	10/10/2025	242.44
ACE UNIFORMS & ACCES	UNIFORMS, JACKETS, PATCHES, SEWING AND ACC	1001165	10/10/2025	17.78
ACE UNIFORMS & ACCES	UNIFORMS, JACKETS, PATCHES, SEWING AND ACC	1001165	10/10/2025	37.66
HAMLYN WILLIAMS INC	TEMP SOA, NARDYEZDA ACOSTA, W/E 21-SEPT-25	1001173	10/10/2025	1,093.06
THE COUNSELING TEAM	CRISIS INTERVENTION DATE FOR FF	1001180	10/10/2025	325.00
			Total for Fire	**2,908.84**
Housing				
STAPLES BUSINESS ADV	OFFICE SUPPLIES/ HOUSING MOP 45704	1001178	10/10/2025	14.13
STAPLES BUSINESS ADV	OFFICE SUPPLIES/ HOUSING MOP 45704	1001178	10/10/2025	53.28
STAPLES BUSINESS ADV	OFFICE SUPPLIES/ HOUSING MOP 45704	1001178	10/10/2025	77.52
STAPLES BUSINESS ADV	OFFICE SUPPLIES FOR SECTION 8 DEPARTMENT	1001178	10/10/2025	265.48
STAPLES BUSINESS ADV	OFFICE SUPPLIES FOR SECION 8 DEPARTMENT	1001178	10/10/2025	138.24
			Total for Housing	**548.65**
HR				
ADMINSURE INC	WC CLAIMS ADMIN-OCT 2025	1001166	10/10/2025	9,128.00
STAPLES BUSINESS ADV	MOP #45704/HR/OFFICE SUPPLIES	1001178	10/10/2025	81.88
			Total for HR	**9,209.88**
Nutrition				
ALDEMCO	FOOD/CONSUMABLES AS NEEDED FOR NUTRITION	1001167	10/10/2025	1,292.68
ALDEMCO	FOOD/CONSUMABLES AS NEEDED FOR NUTRITION	1001167	10/10/2025	2,927.97
ALDEMCO	FOOD/CONSUMABLES AS NEEDED FOR NUTRITION	1001167	10/10/2025	2,506.93
ALDEMCO	FOOD/CONSUMABLES AS NEEDED FOR NUTRITION	1001167	10/10/2025	347.96
ALDEMCO	FOOD/CONSUMABLES AS NEEDED FOR NUTRITION	1001167	10/10/2025	553.85
SYSCO SAN DIEGO INC	FOOD/CONSUMABLES AS NEEDED FOR NUTRITION	1001179	10/10/2025	(64.69)
SYSCO SAN DIEGO INC	FOOD/CONSUMABLES AS NEEDED FOR NUTRITION	1001179	10/10/2025	168.24
SYSCO SAN DIEGO INC	FOOD/CONSUMABLES AS NEEDED FOR NUTRITION	1001179	10/10/2025	3,557.22
SYSCO SAN DIEGO INC	FOOD/CONSUMABLES AS NEEDED FOR NUTRITION	1001179	10/10/2025	281.16
			Total for Nutrition	**11,571.32**
Police				
ACE UNIFORMS & ACCES	UNIFORMS AND ACCESSORIES FOR PD FY 2026	1001165	10/10/2025	982.68
SMART SOURCE OF CALI	MOP #63845/BUSINESS CARD/NOLASCO, GONZALES	1001177	10/10/2025	155.78
STAPLES BUSINESS ADV	MOP #45704 / TRASH LINER AND STAPLE RMVR / S.I	1001178	10/10/2025	141.86

Warrant Register #16
10/10/2025 to 10/16/2025

PAYEE	DESCRIPTION	CHK NO	DATE	AMOUNT
STAPLES BUSINESS ADV	MOP #45704 / VARIOUS OFFICE SUPPLIES / S.M.	1001178	10/10/2025	556.68
			Total for Police	**1,837.00**
			EFT PAYMENTS Total	**90,438.31**
			GRAND TOTAL	**1,236,328.62**

AGENDA REPORT

Department: **Finance**
Prepared by: **Karla Apalategui, Sr. Accounting Assistant**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
Warrant Register No. 17 for the Period of 10/17/25 through 10/23/25 in the Amount of $9,543,326.56

RECOMMENDATION:
Ratify Warrants Totaling $9,543,326.56.

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
Per Government Section Code 37208, below are the payments issued for the period of 10/17/25 – 10/23/25. Consistent with the Department of Finance's practice, listed below are all payments above $50,000.

Vendor	Check/Wire	Amount	Explanation
RJ Noble Company	376263	895,516.91	CIP 23-15 Pavement Rehabilitation Project
SDG&E	376266	113,341.59	Gas & Electric Utilities for Facilities
Aster Construction	1001188	201,640.58	CIP 19-23 Central Community Enhancement
Blok Modular	1001189	418,325.18	CIP 24-18 Las Palmas Pool Modular Buildings
Chen Ryan Assoc	1001191	118,267.21	CIP 23-13 24th Street Transit Center
Chen Ryan Assoc	1001191	75,201.90	CIP 23-13 24th Street Transit Center
Chen Ryan Assoc	1001191	83,970.22	CIP 23-13 24th Street Transit Center
The Bank of NY	4960	3,675,000.00	2021 Taxable Pension Obligation Bonds
The Bank of NY	4960	1,051,008.87	2021 Taxable Pension Obligation Bonds
Public Emp Ret	252950153	385,403.98	Service Period 9/30/25 – 10/13-25

FINANCIAL STATEMENT:
Warrant Register Total $9,543,326.56

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Not Applicable

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBIT:
Exhibit A – FY26 Warrant Register No. 17

Warrant Register #17
10/17/2025 to 10/23/2025

PAYEE	DESCRIPTION	CHK NO	DATE	AMOUNT
A/P PAYMENTS				
City Mgr				
BUSH, MARCUS	CASH ADVANCE - FOR DISTRICT CONFERENCE E	376222	10/23/2025	500.00
COUNTY OF SAN DIEGO	MAIL POSTAGE BILLING - JUNE 2025	376226	10/23/2025	2,358.85
COUNTY OF SAN DIEGO	MAIL POSTAGE BILLING - JULY 2025	376226	10/23/2025	3,320.60
COUNTY OF SAN DIEGO	LOCAL AGENCY FORMATION COMMISION -(LAFC	376227	10/23/2025	31,537.99
COUNTY OF SAN DIEGO	MAIL POSTAGE BILLING - MAY 2025	376228	10/23/2025	2,482.00
NATIONAL CITY CHAMBE	ECONOMIC DEVELOPEMENT ACTIVITIES - AUG 2(	376252	10/23/2025	3,200.00
			Total for City Mgr	**43,399.44**
Clerk				
EL LATINO NEWSPAPER	EL LATINO NEWSPAPER - PUBLIC NOTICING FOR	376236	10/23/2025	720.00
EL LATINO NEWSPAPER	EL LATINO NEWSPAPER - PUBLIC NOTICING FOR	376236	10/23/2025	630.00
INTEGRITY NEWSPAPERS	STAR NEWS - PUBLIC NOTICING	376241	10/23/2025	125.56
INTEGRITY NEWSPAPERS	STAR NEWS - PUBLIC NOTICING	376241	10/23/2025	215.25
INTEGRITY NEWSPAPERS	STAR NEWS - PUBLIC NOTICING	376241	10/23/2025	2,354.94
INTEGRITY NEWSPAPERS	STAR NEWS - PUBLIC NOTICING	376241	10/23/2025	125.56
			Total for Clerk	**4,171.31**
Comm Svcs				
EXOS WORKS, INC	EXOS JULY BASE MANAGEMENT FEE FY26/CSD	376238	10/23/2025	5,733.00
EXOS WORKS, INC	EXOS JULY PAYROLL AND STAFFING EXPENSES	376238	10/23/2025	38,926.35
PRO BUILD COMPANY	MOP 45707 CAMACHO REC. SUPPLIES/CSD	376260	10/23/2025	22.50
SCP DISTRIBUTORS LLC	POOL EQUIPMENT FOR LAS PALMAS POOL/CSD	376267	10/23/2025	2,840.81
			Total for Comm Svcs	**47,522.66**
Council				
ENTERPRISE RENT A CA	RENT A CAR FOR MARCUS BUSH AUSTIN TEXAS	376237	10/23/2025	258.29
			Total for Council	**258.29**
Eng/PW				
AIRGAS USA LLC	MOP 45714 SEWER SUPPLIES FY26-PW/WW	376214	10/23/2025	52.00
ANSER ADVISORY MANAG	CIP 19-25 WAYFINDING SIGNAGE	376217	10/23/2025	3,062.50
ANSER ADVISORY MANAG	CIP 22-35 GRANT MANAGEMENT VILLA CIVIL	376217	10/23/2025	16,330.37
CUMMING CHEVROLET	TAIL LIGHT FOR VEH #498 FY26-PW/EQM	376230	10/23/2025	518.13
CV VENTURES LLC	FAIR SHARE QUARTERLY MONITORING SERVICE	376231	10/23/2025	7,868.37
DEPT OF INDUSTRIAL R	CONVEYANCE 129921 INVOICE FY26-PW/FAC	376234	10/23/2025	225.00
GEOSYNTEC CONSULTANT	ENCAMPMENTS CLEANUP - PLAZA AND EUCLID/H	376239	10/23/2025	4,844.00
HOME DEPOT CREDIT SE	PARK MAINTENANCE SUPPLIES FY26-PW/PARKS	376240	10/23/2025	275.78
LEFORT'S SMALL ENGIN	REPAIRS ON PARK EQUIP #390-PW/EQM	376244	10/23/2025	1,366.84
LEIGHTON CONSULTING	CIP 22-25 8TH ST MOBILITY HUB FOR THE FRANC	376245	10/23/2025	3,249.75
LEIGHTON CONSULTING	CIP 23-15 FY24 AND FY25 PAVEMENT REHAB. PR(	376245	10/23/2025	11,903.96
LEIGHTON CONSULTING	GRANGER AVENUE STORM DRAIN, STC IMPROVE	376245	10/23/2025	10,521.50
LEIGHTON CONSULTING	CIP 19-23 CENTRAL COMMUNITY ENHANCEMENT	376245	10/23/2025	2,607.40
MASON'S SAW & LAWNMO	MOP 45729 LANDSCAPE SUPPLIES FY26-PW/PAR	376248	10/23/2025	371.96

Warrant Register #17
10/17/2025 to 10/23/2025

PAYEE	DESCRIPTION	CHK NO	DATE	AMOUNT
MUNICIPAL MAINTENANC	TIE ROD STR SWPR #48 FY26-PW/EQM	376251	10/23/2025	244.77
O'REILLY AUTO PARTS	MOP 75877 AUTO SUPPLIES FY26-PW/EQM	376254	10/23/2025	203.70
O'REILLY AUTO PARTS	MOP 75877 AUTO SUPPLIES FY26-PW/EQM	376254	10/23/2025	56.50
O'REILLY AUTO PARTS	MOP 75877 AUTO SUPPLIES FY26-PW/EQM	376254	10/23/2025	102.54
PARTS AUTHORITY METR	MOP 75943 AUTO SUPPLIES FY26-PW/EQM	376258	10/23/2025	36.65
PARTS AUTHORITY METR	MOP 75943 AUTO SUPPLIES FY26-PW/EQM	376258	10/23/2025	39.59
PARTS AUTHORITY METR	MOP 75943 AUTO SUPPLIES FY26-PW/EQM	376258	10/23/2025	42.24
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/STS	376260	10/23/2025	79.24
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/EQM	376260	10/23/2025	86.37
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/PARKS	376260	10/23/2025	113.43
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/PARKS	376260	10/23/2025	22.09
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/WW	376260	10/23/2025	139.91
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/WW	376260	10/23/2025	154.81
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/PARKS	376260	10/23/2025	217.61
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/STS	376260	10/23/2025	129.29
PRO BUILD COMPANY	MOP 45707 GENERAL SUPPLIES FY26-PW/PARKS	376260	10/23/2025	131.50
PROJECT PROFESSIONAL	CIP 25-14 FIRE STATION 31 DOOR REPLACEMEN	376261	10/23/2025	5,384.50
PROJECT PROFESSIONAL	CIP 22-25 FRANC ADMINISTRATION	376261	10/23/2025	4,913.25
PROJECT PROFESSIONAL	CIP 25-14 FIRE STATION 31 DOOR REPLACEMEN	376261	10/23/2025	795.00
PROJECT PROFESSIONAL	CIP 22-25 FRANC ADMINISTRATION	376261	10/23/2025	6,643.00
PROJECT PROFESSIONAL	CIP 25-09 LIBRARY ROOF REPLACEMENT PROF S	376261	10/23/2025	6,791.44
PROJECT PROFESSIONAL	CIP 24-23 PD WALKWAY WATERPROOFING PRO.	376261	10/23/2025	28.00
PROJECT PROFESSIONAL	CIP 23-14 CASA DEL SALUD ROOF REPLACEMEN	376261	10/23/2025	56.00
PROJECT PROFESSIONAL	CIP 24-07 PROF SVCX ARTS ROOF REPLACEMEN	376261	10/23/2025	226.75
PROJECT PROFESSIONAL	CIP 24-15PD ROLL UP AND SALLYPORT DOORS F	376261	10/23/2025	1,098.25
PROJECT PROFESSIONAL	CIP 24-20 - STORM 16TH AND Q AVE STORM DRA	376261	10/23/2025	1,246.75
PROJECT PROFESSIONAL	SOLID WASTE ADMINISTRATION	376261	10/23/2025	1,722.50
PROJECT PROFESSIONAL	CIP 25-09 LIBRARY ROOF REPLACEMENT PROF S	376261	10/23/2025	2,173.50
PROJECT PROFESSIONAL	STORM - 3131 HOOVER AVE STORM DRAIN REPA	376261	10/23/2025	2,346.25
PROJECT PROFESSIONAL	STORM- PROF SERVICES FOR 3131 VALLEY RD S	376261	10/23/2025	4,783.75
PROJECT PROFESSIONAL	CIP 22-25 FRANC ADMINISTRATION	376261	10/23/2025	8,886.50
PROJECT PROFESSIONAL	CIP 24-03 PROF SERVICES FOR P2 SEWER UPSIZ	376261	10/23/2025	11,266.88
PROJECT PROFESSIONAL	STORM- PROF SERVICES FOR 3131 VALLEY RD S	376261	10/23/2025	1,286.25
PROJECT PROFESSIONAL	CIP 25-14 FIRE STATION 31 DOOR REPLACEMEN	376261	10/23/2025	2,892.75
PROJECT PROFESSIONAL	CIP 22-25 FRANC ADMINISTRATION	376261	10/23/2025	12,462.75
RJ NOBLE COMPANY	CIP 23-15 PAVEMENT REHABILITATION PROJECT	376263	10/23/2025	895,516.91
SAN DIEGO GAS & ELEC	GAS AND ELECTRIC FOR STREETS OCT FY26-PW	376265	10/23/2025	110.97
SAN DIEGO GAS & ELEC	GAS AND ELECTRIC FOR STREETS OCT FY26-PW	376265	10/23/2025	31.25
SAN DIEGO GAS & ELEC	GAS AND ELECTRICITY FOR FAC OCT FY26-PW/F	376265	10/23/2025	4,623.02
SAN DIEGO GAS & ELEC	GAS AND ELECTRIC FOR STREETS OCT FY26-PW	376265	10/23/2025	711.21
SAN DIEGO GAS & ELEC	GAS AND ELECTRIC FOR STREETS OCT FY26-PW	376265	10/23/2025	11.45

Warrant Register #17
10/17/2025 to 10/23/2025

PAYEE	DESCRIPTION	CHK NO	DATE	AMOUNT
SAN DIEGO GAS & ELEC	GAS AND ELECTRIC FOR STREETS OCT FY26-PW	376265	10/23/2025	112.15
SAN DIEGO GAS & ELEC	GAS AND ELECTRIC FOR STREETS OCT FY26-PW	376265	10/23/2025	11,540.00
SAN DIEGO GAS & ELEC	GAS AND ELECTRICITY FOR FAC OCT FY26-PW/F	376266	10/23/2025	113,341.59
SAN DIEGO GAS & ELEC	GAS AND ELECTRIC FOR WASTEWATER OCT FY2	376266	10/23/2025	1,035.29
SAN DIEGO GAS & ELEC	GAS AND ELECTRIC FOR STREETS OCT FY26-PW	376266	10/23/2025	40,671.62
SITEONE LANDSCAPE SU	MOP 69277 LANDSCAPE SUPPLIES FY26-PW/PAR	376269	10/23/2025	108.93
SITEONE LANDSCAPE SU	MOP 69277 LANDSCAPE SUPPLIES FY26-PW/PAR	376269	10/23/2025	65.97
SITEONE LANDSCAPE SU	MOP 69277 LANDSCAPE SUPPLIES FY26-PW/PAR	376269	10/23/2025	249.74
SO CAL TRUCK STOP	MOP 45758 PROPANE FY26-PW/EQM	376270	10/23/2025	14.80
SPEEDPRO IMAGING	DECALS FOR PD TRAILER FY26-PW/EQM	376271	10/23/2025	1,517.96
SWEETWATER AUTHORITY	WATER BILL FOR WASTEWATER AUG-SEPT FY2	376274	10/23/2025	138.62
SWEETWATER AUTHORITY	WATER BILL FOR WASTEWATER AUG-SEPT FY2	376274	10/23/2025	138.62
SWEETWATER AUTHORITY	WATER SERVICE FOR PARKSAUG-SEPT FY26-PW	376274	10/23/2025	138.62
UNDERGROUND SERVICE	UNDERGROUND SERVICE ALERT FY26-PW/WW	376277	10/23/2025	148.51
UNDERGROUND SERVICE	UNDERGROUND SERVICE ALERT FY26-PW/WW	376277	10/23/2025	1,168.00
VULCAN MATERIALS COM	CONCRETE MATERIALS FOR FAC FY26-PW/FAC	376278	10/23/2025	898.60
VULCAN MATERIALS COM	ROADWAY MATERIALS FY26-PW/STS	376278	10/23/2025	970.56
VULCAN MATERIALS COM	ROADWAY MATERIALS FY26-PW/STS	376278	10/23/2025	1,422.31
WHITE CAP, LP	TRAFFIC SIGN SUPPLIES FY26-PW/STS	376280	10/23/2025	1,490.08
WHITE CAP, LP	MOP 25101280 SAFETY APPAREL FY26-PW/WW	376280	10/23/2025	289.53
			Total for Eng/PW	**1,216,468.18**
Finance				
OPTUM	HSA MO. BANKING FEES - GRP HB1966 JUL/AUG/	376257	10/23/2025	143.00
OPTUM	HSA MO. BANKING FEES - GRP HB1966 JUL/AUG/	376257	10/23/2025	9.75
OPTUM	HSA MO. BANKING FEES - GRP HB1966 JUL/AUG/	376257	10/23/2025	9.75
OPTUM	HSA MO. BANKING FEES - GRP HB1966 JUL/AUG/	376257	10/23/2025	9.75
OPTUM	HSA MO. BANKING FEES - GRP HB1966 JUL/AUG/	376257	10/23/2025	19.50
OPTUM	HSA MO. BANKING FEES - GRP HB1966 JUL/AUG/	376257	10/23/2025	9.75
OPTUM	HSA MO. BANKING FEES - GRP HB1966 JUL/AUG/	376257	10/23/2025	9.75
OPTUM	HSA MO. BANKING FEES - GRP HB1966 JUL/AUG/	376257	10/23/2025	9.75
OPTUM	HSA MO. BANKING FEES - GRP HB1966 JUL/AUG/	376257	10/23/2025	9.75
OPTUM	HSA MO. BANKING FEES - GRP HB1966 JUL/AUG/	376257	10/23/2025	9.75
PFEIFER, SEAN	TYLER TECH TRAINING TRAVEL EXPENSE / PRC	376259	10/23/2025	74.20
THE BANK OF NEW YORK	SA 2017A TARB TRUSTEE FEE PERIOD 09/27/25-0	376275	10/23/2025	1,475.00
THE LINCOLN NATIONAL	NOV '25 - GRP #415491 LIFE & AD&D, STD, LTD IN	376276	10/23/2025	2,734.49
THE LINCOLN NATIONAL	NOV '25 - GRP #415491 LIFE & AD&D, STD, LTD IN	376276	10/23/2025	1,661.92
THE LINCOLN NATIONAL	NOV '25 - GRP #415491 LIFE & AD&D, STD, LTD IN	376276	10/23/2025	9,169.23
THE LINCOLN NATIONAL	NOV '25 - GRP #415491 LIFE & AD&D, STD, LTD IN	376276	10/23/2025	(74.65)
THE LINCOLN NATIONAL	NOV '25 - GRP #415491 LIFE & AD&D, STD, LTD IN	376276	10/23/2025	(17.68)
THE LINCOLN NATIONAL	NOV '25 - GRP #415491 LIFE & AD&D, STD, LTD IN	376276	10/23/2025	(101.67)

Warrant Register #17
10/17/2025 to 10/23/2025

PAYEE	DESCRIPTION	CHK NO	DATE	AMOUNT
			Total for Finance	**15,171.09**
Fire				
AMEDEE, WALTER	MILEAGE REIMBRSMT, COUNTY ASSESSOR TX F	376215	10/23/2025	36.85
AMEDEE, WALTER	MILEAGE RE	376215	10/23/2025	30.72
AMEDEE, WALTER	MILEAGE REIMBURSMNT, SDCFCA EM SECTION I	376215	10/23/2025	18.22
AT&T	MONTHLY PHONE SERVICES FOR DISPATCHED E	376218	10/23/2025	407.73
CINTAS CORPORATION	SM SHOP TWL RED FOR FS 34	376225	10/23/2025	35.00
MES CALIFORNIA	EXCALIBUR GAUNTLET GLOVE	376249	10/23/2025	1,738.59
MOTOROLA SOLUTIONS I	MOBILE RADIO PARTS / MULTI UNIT STATION CH	376250	10/23/2025	1,688.94
SAFETY-KLEEN SYSTEMS	GASTEC AQUEOUS PW SAMPLE TUBE	376264	10/23/2025	295.26
STREAMLINE AUTOMATIO	STREAMLINE SOFTWARE SERVICE FOR FIRE INS	376273	10/23/2025	4,566.00
			Total for Fire	**8,817.31**
Housing				
ANDERSON & BRABANT	APPRAISAL 720 W 23RD ST & 2300 CLEV	376216	10/23/2025	12,500.00
CHRISTENSEN & SPATH	AFFORDABLE HOUSING	376224	10/23/2025	75.00
CHRISTENSEN & SPATH	BAY MARINA AND DENSITY BONUS	376224	10/23/2025	525.00
CHRISTENSEN & SPATH	BAY MARINA AND DENSITY BONUS	376224	10/23/2025	525.00
KEYSER MARSTON ASSOC	CONSULTING SERV HOMEOWNERSHIP RFP	376242	10/23/2025	27,464.75
KEYSER MARSTON ASSOC	CONSULTING SERV HOMEOWNERSHIP RFP	376242	10/23/2025	5,423.75
KEYSER MARSTON ASSOC	CONSULTING SERV HOMEOWNERSHIP RFP	376242	10/23/2025	17,133.50
KEYSER MARSTON ASSOC	CONSULTING SERV HOMEOWNERSHIP RFP	376242	10/23/2025	41,417.50
KEYSER MARSTON ASSOC	CONSULTING SERV HOMEOWNERSHIP RFP	376242	10/23/2025	1,754.75
KEYSER MARSTON ASSOC	CONSULTING SERV HOMEOWNERSHIP RFP	376242	10/23/2025	3,616.25
			Total for Housing	**110,435.50**
IT				
AT&T	SBC/AT&T DATA/PHONES FY26	376219	10/23/2025	61.27
AT&T	SBC/AT&T DATA/PHONES FY26	376219	10/23/2025	2,378.59
AT&T	SBC/AT&T DATA/PHONES FY26	376219	10/23/2025	28,823.41
CDWG	EMERGENCY PHONE	376223	10/23/2025	836.66
			Total for IT	**32,099.93**
Library				
BAKER & TAYLOR	BAKER AND TAYLOR- 3 BOOKS	376220	10/23/2025	33.80
BAKER & TAYLOR	BAKER AND TAYLOR- 2 BOOKS	376220	10/23/2025	87.93
BAKER & TAYLOR	BAKER AND TAYLOR- SILENT ARE THE DEAD	376220	10/23/2025	21.22
BAKER & TAYLOR	BAKER AND TAYLOR- GREAT BIG BEAUTIFUL LIF	376220	10/23/2025	22.65
BAKER & TAYLOR	BAKER AND TAYLOR- WITCHCRAFT FOR WAYWA	376220	10/23/2025	23.31
BAKER & TAYLOR	BAKER AND TAYLOR- 2 BOOKS	376220	10/23/2025	28.15
BAKER & TAYLOR	BAKER AND TAYLOR- 2 BOOKS	376220	10/23/2025	35.28
BAKER & TAYLOR	BAKER AND TAYLOR- 2 BOOKS	376220	10/23/2025	53.34
BAKER & TAYLOR	BAKER AND TAYLOR- 3 BOOKS	376220	10/23/2025	67.50
BAKER & TAYLOR	BAKER AND TAYLOR- BOOSTER SHOTS	376220	10/23/2025	19.95

PAYEE	DESCRIPTION	CHK NO	DATE	AMOUNT
BAKER & TAYLOR	BAKER AND TAYLOR- CALAMITY OF SOULS	376220	10/23/2025	19.95
BAKER & TAYLOR	BAKER AND TAYLOR- 2 BOOKS	376220	10/23/2025	38.00
BAKER & TAYLOR	BAKER AND TAYLOR- 2 BOOKS	376220	10/23/2025	41.17
BAKER & TAYLOR	BAKER AND TAYLOR- 2 BOOKS	376220	10/23/2025	41.18
BAKER & TAYLOR	BAKER AND TAYLOR- 2 BOOKS	376220	10/23/2025	44.58
BAKER & TAYLOR	BAKER AND TAYLOR- 2 BOOKS	376220	10/23/2025	46.26
BAKER & TAYLOR	BAKER AND TAYLOR- 2 BOOKS	376220	10/23/2025	46.91
BAKER & TAYLOR	BAKER AND TAYLOR- 3 BOOKS	376220	10/23/2025	51.37
BAKER & TAYLOR	BAKER AND TAYLOR- 3 BOOKS	376220	10/23/2025	59.22
BAKER & TAYLOR	BAKER AND TAYLOR- 5 BOOKS	376220	10/23/2025	97.86
BAKER & TAYLOR	BAKER AND TAYLOR- 2 BOOKS	376220	10/23/2025	223.48
BAKER & TAYLOR	BAKER AND TAYLOR- 5 BOOKS	376220	10/23/2025	98.49
BAKER & TAYLOR	BAKER AND TAYLOR- 8 JUVENILE BOOKS	376220	10/23/2025	103.38
BAKER & TAYLOR	BAKER AND TAYLOR- 36 BOOKS	376220	10/23/2025	470.88
BAKER & TAYLOR	BAKER AND TAYLOR- 5 BOOKS	376220	10/23/2025	70.57
BAKER & TAYLOR	BAKER AND TAYLOR- 11 BOOKS	376220	10/23/2025	191.54
BAKER & TAYLOR	BAKER AND TAYLOR- 12 BOOKS	376220	10/23/2025	232.41
BAKER & TAYLOR	BAKER AND TAYLOR- 12 BOOKS	376220	10/23/2025	269.37
BAKER & TAYLOR	BAKER AND TAYLOR- 18 BOOKS	376220	10/23/2025	293.34
BAKER & TAYLOR	BAKER AND TAYLOR- 1 BOOK	376220	10/23/2025	24.68
BAKER & TAYLOR	BAKER AND TAYLOR- I AM WE A BOOK OF COMM	376221	10/23/2025	14.89
BAKER & TAYLOR	BAKER AND TAYLOR- THUNDER 3 1	376221	10/23/2025	11.42
BAKER & TAYLOR	BAKER AND TAYLOR- UNDER THE FADING SKY	376221	10/23/2025	13.58
BAKER & TAYLOR	BAKER AND TAYLOR- $15.39	376221	10/23/2025	15.39
BAKER & TAYLOR	BAKER AND TAYLOR- AVENGERS 1 TWILIGHT	376221	10/23/2025	18.68
BAKER & TAYLOR	BAKER AND TAYLOR- DANDADAN 9	376221	10/23/2025	10.12
BAKER & TAYLOR	BAKER AND TAYLOR- SAKURA	376221	10/23/2025	10.12
BAKER & TAYLOR	BAKER AND TAYLOR- EVEN THOUGH WE'RE ADU	376221	10/23/2025	10.78
BAKER & TAYLOR	BAKER AND TAYLOR- I'LL BE WAITING FOR YOU	376221	10/23/2025	12.95
BAKER & TAYLOR	BAKER AND TAYLOR- GREENTEETH	376221	10/23/2025	14.73
BAKER & TAYLOR	BAKER AND TAYLOR- TRAS LA PUERTA	376221	10/23/2025	15.37
BAKER & TAYLOR	BAKER AND TAYLOR- COMO DEJAR DE SER TU P	376221	10/23/2025	16.68
BAKER & TAYLOR	BAKER AND TAYLOR- JARDIN DE LOS INOCENTE	376221	10/23/2025	18.01
BAKER & TAYLOR	BAKER AND TAYLOR- MASK OF THE DEER WOMA	376221	10/23/2025	19.32
BAKER & TAYLOR	BAKER AND TAYLOR- MOTHER OF ROME	376221	10/23/2025	19.95
BAKER & TAYLOR	BAKER AND TAYLOR- 2 JUVENILE BOOKS	376221	10/23/2025	19.16
BAKER & TAYLOR	BAKER AND TAYLOR- GRANDES ENIGMAS DE LA	376221	10/23/2025	17.12
DEMCO INC	DEMCO- CLEAR AND GLOSSY LABELS	376233	10/23/2025	120.50
OCLC, INC	RFW- OCLC SUBSCRIPTION RENEWAL	376255	10/23/2025	13,921.31
			Total for Library	**17,157.85**

Neigh Svcs

Warrant Register #17
10/17/2025 to 10/23/2025

PAYEE	DESCRIPTION	CHK NO	DATE	AMOUNT
PRO BUILD COMPANY	MOP 45707 PAINT SUPPLIES	376260	10/23/2025	43.02
PRO BUILD COMPANY	MOP 45707 PAINT SUPPLIES	376260	10/23/2025	42.08
			Total for Neigh Svcs	**85.10**
Nutrition				
COZZINI BROS., INC.	KNIFE CLEANING SERVICE FOR FY 26	376229	10/23/2025	70.50
			Total for Nutrition	**70.50**
Planning				
REEDER, MARTIN	PRC #T3496 REIMBURSTMENT APA CONFERENCI	376262	10/23/2025	2,241.77
WELCH, DAVID	REIMBURSTMENT 2025 ENVIRONMENTAL DOCUM	376279	10/23/2025	52.50
			Total for Planning	**2,294.27**
Police				
DAY WIRELESS SYSTEMS	RADIO REPAIR OFF FREQUENCY	376232	10/23/2025	250.00
DAY WIRELESS SYSTEMS	RADIO REPAIR OFF FREQUENCY	376232	10/23/2025	250.00
DEPT OF JUSTICE	DOJ FINGERPRINTING FOR FY 2026	376235	10/23/2025	164.00
LASHBROOK, AMBER	REIM: ALASHBROOK - TYLER CA USERS GROUP	376243	10/23/2025	309.03
LEXIPOL LLC	ANNUAL L.E. POLICY MANUAL/DAILY TRAINING B	376246	10/23/2025	38,621.09
LOPEZ, RUBEN G	REIM: RLOPEZ - SAFE WRAP TRAINING	376247	10/23/2025	237.87
NCPOA	REIMBURSEMENT FOR SD COUNTY CRIME STOP	376253	10/23/2025	375.00
NCPOA	REIMBURSEMENT L.E. RECOGNITION NIGHT	376253	10/23/2025	135.00
OMNI PACIFIC	ADMIN OFFICES PHASE 3 A FURNITURE UPGRAD	376256	10/23/2025	48,394.16
SEGAL, MARK	CI FUNDS / INVESTIGATIONS / MARK SEGALL	376268	10/23/2025	2,000.00
STINNETT, RYAN	REIM: RSTINNETT - NW ICI TECHNOLOGY CONFE	376272	10/23/2025	842.43
			Total for Police	**91,578.58**
			A/P PAYMENTS Total	**1,589,530.01**
EFT PAYMENTS				
Building				
INTERWEST CONSULTING	DEPUTY BUILDING OFFICIAL SERVICES / JULY	1001199	10/17/2025	28,500.00
INTERWEST CONSULTING	ON-CALL PLAN REVIEWS, PERMIT REVIEWS, ETC	1001200	10/17/2025	7,983.13
INTERWEST CONSULTING	ON-CALL PLAN REVIEWS, PERMIT REVIEWS, ETC	1001201	10/17/2025	14,250.00
			Total for Building	**50,733.13**
Clerk				
STAPLES BUSINESS ADV	STAPLES - OFFICE SUPPLIES	1001208	10/17/2025	338.93
TRANS-LANG	TRANS LANG - COUNCIL MEETING TRANSLATION	1001214	10/17/2025	595.00
TRANS-LANG	TRANS LANG - COUNCIL MEETING TRANSLATION	1001214	10/17/2025	1,435.00
TRANS-LANG	TRANS LANG - COUNCIL MEETING TRANSLATION	1001214	10/17/2025	875.00
TRANS-LANG	TRANS LANG - COUNCIL MEETING TRANSLATION	1001214	10/17/2025	1,295.00
			Total for Clerk	**4,538.93**
Comm Svcs				
AMAZON CAPITAL SERVI	SOCCER PROGRAMMIG SUPPLIES FOR CAMACH	1001187	10/17/2025	474.91
AMAZON CAPITAL SERVI	SOCCER PROGRAMMIG SUPPLIES FOR CAMACH	1001187	10/17/2025	509.89
AMAZON CAPITAL SERVI	MLK/ET AND CASA PROGRAMMING SUPPLIES/CS	1001187	10/17/2025	99.74

Warrant Register #17
10/17/2025 to 10/23/2025

PAYEE	DESCRIPTION	CHK NO	DATE	AMOUNT
AMAZON CAPITAL SERVI	FAB PROGRAMMING SUPPLIES/CSD	1001187	10/17/2025	195.78
AMAZON CAPITAL SERVI	MLK/ET AND CASA PROGRAMMING SUPPLIES/CS	1001187	10/17/2025	132.04
STAPLES BUSINESS ADV	MOP 45704 FAB PROGRAMMING/CSD FY25	1001208	10/17/2025	261.64
T'S & SIGNS INC	DANCE PROGRAMMING TSHIRTS/CSD	1001211	10/17/2025	607.64
T'S & SIGNS INC	SOCCER PROGRAMMING POLO & T-SHIRTS/CSD	1001211	10/17/2025	1,238.94
T'S & SIGNS INC	CASA ESPORTS TOURNAMENT AWARDS AND ME	1001211	10/17/2025	163.13
			Total for Comm Svcs	**3,683.71**
Eng/PW				
ASTER CONSTRUCTION	CIP 19-23 CENTRAL COMMUNITY ENHANCEMENT	1001188	10/17/2025	201,640.58
BLOK MODULAR	CIP 24-18 LAS PALMAS POOL MODULAR BLDGS F	1001189	10/17/2025	418,325.18
CHEN RYAN ASSOCIATES	CIP 23-13 24TH STREET TRANSIT CENTER	1001191	10/17/2025	118,267.21
CHEN RYAN ASSOCIATES	CIP 23-13 24TH STREET TRANSIT CENTER	1001191	10/17/2025	25,312.50
CHEN RYAN ASSOCIATES	CIP 23-13 24TH STREET TRANSIT CENTER	1001191	10/17/2025	31,825.29
CHEN RYAN ASSOCIATES	CIP 23-13 24TH STREET TRANSIT CENTER	1001191	10/17/2025	75,201.90
CHEN RYAN ASSOCIATES	CIP 23-13 24TH STREET TRANSIT CENTER	1001191	10/17/2025	83,970.22
CHEN RYAN ASSOCIATES	CIP 23-13 24TH STREET TRANSIT CENTER	1001191	10/17/2025	14,785.17
CHEN RYAN ASSOCIATES	CIP 23-13 24TH STREET TRANSIT CENTER	1001191	10/17/2025	23,328.92
CIRCUIT TRANSIT INC	SPECIALIZED SERVICES FOR CLEAN MOBILITY	1001192	10/17/2025	25,231.01
DANIELS TIRE SERVICE	TIRES FOR CITY FLEET FY26-PW/EQM	1001193	10/17/2025	65.06
DANIELS TIRE SERVICE	TIRES FOR CITY FLEET FY26-PW/EQM	1001193	10/17/2025	147.98
GRAINGER	MOP 65179 AUTO SUPPLIES FY26-PW/EQM	1001195	10/17/2025	104.90
GRAINGER	MOP 65179 BUILDING SUPPLIES FY26-PW/FAC	1001195	10/17/2025	11.78
GRAINGER	MOP 45707 GENERAL SUPPLIES FY26-PW/FAC	1001195	10/17/2025	112.03
HASA INC	POOL CHEMICAL REMAINING BAL FY26-PW/FAC	1001197	10/17/2025	36.11
HASA INC	POOL CHEMICALS REMAINING BAL FY26-PW/FA(	1001197	10/17/2025	32.64
HASA INC	POOL CHEMICALS REMAINING BAL FY26-PW/FAC	1001197	10/17/2025	22.68
HASA INC	CHEMICALS FOR MUNICIPAL POOL FY26-PW/FAC	1001197	10/17/2025	192.19
HASA INC	CHEMICALS FOR MUNICIPAL POOL FY26-PW/FAC	1001197	10/17/2025	682.67
INNOVATIVE CONSTRUCT	CIP 23-15 PAVEMENT REHABILITATION PROJECT	1001198	10/17/2025	37,525.50
NERI LANDSCAPE ARCHI	LAS PALMAS PARK IMPROVEMENTS	1001203	10/17/2025	2,555.80
NERI LANDSCAPE ARCHI	LAS PALMAS PARK IMPROVEMENTS	1001203	10/17/2025	2,555.80
NERI LANDSCAPE ARCHI	CIP 22-26 EL TOYON PARK PROP 68 IMPROVEME	1001203	10/17/2025	5,418.30
POWERSTRIDE BATTERY	MOP 67839 AUTO BATTERIES FY26-PW/EQM	1001204	10/17/2025	152.75
POWERSTRIDE BATTERY	MOP 67839 AUTO BATTERIES FY26-PW/EQM	1001204	10/17/2025	353.51
POWERSTRIDE BATTERY	MOP 67839 AUTO BATTERIES FY26-PW/EQM	1001204	10/17/2025	353.51
SAN DIEGO HYDRAULICS	REPAIR HYDRAULIC CYLIN SWEEP 048 FY26-PW/	1001205	10/17/2025	1,199.52
SAN DIEGO HYDRAULICS	MOP 85005 AUTO SUPPLIES FY26-PW/EQM	1001205	10/17/2025	154.45
SAN DIEGO HYDRAULICS	MOP 85005 AUTO SUPPLIES FY26-PW/EQM	1001205	10/17/2025	63.65
STAPLES BUSINESS ADV	MOP 45704 OFFICE SUPPLIES FY26-PW/ENG	1001208	10/17/2025	271.86
STAPLES BUSINESS ADV	MOP 45704 OFFICE SUPPLIES FY26-PW/ENG	1001208	10/17/2025	65.99
STAPLES BUSINESS ADV	MOP 45704 OFFICE SUPPLIES FY26-PW/ENG	1001208	10/17/2025	1,681.20

PAYEE	DESCRIPTION	CHK NO	DATE	AMOUNT
STAPLES BUSINESS ADV	MOP 45704 OFFICE SUPPLIES FY26-PW/ENG	1001208	10/17/2025	6.51
STAPLES BUSINESS ADV	MOP 45704 OFFICE SUPPLIES FY26-PW/ENG	1001208	10/17/2025	77.87
T'S & SIGNS INC	WEARING APPAREL FOR FACILITIES FY26-PW/FA	1001211	10/17/2025	594.37
VISTA PAINT	MOP 68834 PAINT SUPPLIES FY26-PW/FAC	1001215	10/17/2025	290.36
VISTA PAINT	MOP 68834 PAINT SUPPLIES FY26-PW/FAC	1001215	10/17/2025	178.63
WETMORES	MOP 80333 AUTO SUPPLIES FY26-PW/EQM	1001216	10/17/2025	427.39
WILLY'S ELECTRONIC S	MOP 45763 ELECTRIC SUPPLIES FY26-PW/FAC	1001217	10/17/2025	53.40
WILLY'S ELECTRONIC S	MOP 45763 ELECTRIC SUPPLIES FY26-PW/PARKS	1001217	10/17/2025	186.16
WILLY'S ELECTRONIC S	MOP 45763 ELECTRIC SUPPLIES FY26-PW/EQM	1001217	10/17/2025	9.68
			Total for Eng/PW	**1,073,472.23**
Finance				
SHARP ELECTRONICS CO	SHARP COPIER METERING FY26	1001207	10/17/2025	4,223.14
SHARP ELECTRONICS CO	SHARP COPIER METERING FY26	1001207	10/17/2025	5,602.91
TELLEZ, JOSE	REPLACEMENT FOR STALE DATED CHECK	1001212	10/17/2025	468.00
			Total for Finance	**10,294.05**
Fire				
ACE UNIFORMS & ACCES	UNIFORMS, JACKETS, PATCHES, SEWING AND A	1001185	10/17/2025	24.77
ACE UNIFORMS & ACCES	UNIFORMS, JACKETS, PATCHES, SEWING AND A	1001185	10/17/2025	45.26
ACE UNIFORMS & ACCES	UNIFORMS, JACKETS, PATCHES, SEWING AND A	1001185	10/17/2025	330.25
AMAZON CAPITAL SERVI	FIRE STATION 34 SUPPLIES/AMAZON $368	1001187	10/17/2025	49.26
AMAZON CAPITAL SERVI	FIRE STATION 34 SUPPLIES/AMAZON $368	1001187	10/17/2025	265.68
AMAZON CAPITAL SERVI	FIRE STATION 34 SUPPLIES/AMAZON $368	1001187	10/17/2025	52.20
FIRE ETC	SKU 27626 HAIX AIRPOWER XR1 PRO STATION B	1001194	10/17/2025	445.82
HAMLYN WILLIAMS INC	TEMP SOA, NARDYEZDA ACOSTA, W/E 28-SEP-20	1001196	10/17/2025	1,010.50
STAPLES BUSINESS ADV	MOP#45704, SCOTCH TAPE, PAPER CLIPS, POST	1001208	10/17/2025	113.69
STAPLES BUSINESS ADV	MOP#45704, POST ITS, SHARPIE MARKERS, PILO	1001208	10/17/2025	196.09
THE COUNSELING TEAM	EMPLOYEE MEDICAL SUPPORT SERVICES	1001213	10/17/2025	115.50
			Total for Fire	**2,649.02**
Neigh Svcs				
ACE UNIFORMS & ACCES	ACE UNIFORMS PARKING COHEN	1001185	10/17/2025	87.55
			Total for Neigh Svcs	**87.55**
Nutrition				
ALDEMCO	FOOD/CONSUMABLES AS NEEDED FOR NUTRITI	1001186	10/17/2025	103.29
ALDEMCO	FOOD/CONSUMABLES AS NEEDED FOR NUTRITI	1001186	10/17/2025	275.37
ALDEMCO	FOOD/CONSUMABLES AS NEEDED FOR NUTRITI	1001186	10/17/2025	1,861.36
ALDEMCO	FOOD/CONSUMABLES AS NEEDED FOR NUTRITI	1001186	10/17/2025	1,672.29
ALDEMCO	FOOD/CONSUMABLES AS NEEDED FOR NUTRITI	1001186	10/17/2025	819.66
ALDEMCO	FOOD/CONSUMABLES AS NEEDED FOR NUTRITI	1001186	10/17/2025	944.84
ALDEMCO	FOOD/CONSUMABLES AS NEEDED FOR NUTRITI	1001186	10/17/2025	2,369.32
BOOT WORLD	WORK BOOTS FOR SELENA PACHECO	1001190	10/17/2025	185.09
STAPLES BUSINESS ADV	OFFICE SUPPLIES FOR NUTRITION CTR. FY26 MC	1001208	10/17/2025	89.48

Warrant Register #17
10/17/2025 to 10/23/2025

PAYEE	DESCRIPTION	CHK NO	DATE	AMOUNT
STAPLES BUSINESS ADV	OFFICE SUPPLIES FOR NUTRITION CTR. FY26	1001208	10/17/2025	240.84
SYSCO SAN DIEGO INC	FOOD/CONSUMABLES AS NEEDED FOR NUTRITI(	1001210	10/17/2025	662.26
SYSCO SAN DIEGO INC	FOOD/CONSUMABLES AS NEEDED FOR NUTRITI(	1001210	10/17/2025	625.08
SYSCO SAN DIEGO INC	FOOD/CONSUMABLES AS NEEDED FOR NUTRITI(	1001210	10/17/2025	3,921.83
SYSCO SAN DIEGO INC	FOOD/CONSUMABLES AS NEEDED FOR NUTRITI(	1001210	10/17/2025	848.48
SYSCO SAN DIEGO INC	FOOD/CONSUMABLES AS NEEDED FOR NUTRITI(	1001210	10/17/2025	3,573.45
			Total for Nutrition	**18,192.64**
Planning				
STAPLES BUSINESS ADV	MOP 45704 PLANNING OFFICE SUPPLIES	1001209	10/17/2025	179.91
			Total for Planning	**179.91**
Police				
ACE UNIFORMS & ACCES	UNIFORMS AND ACCESSORIES FOR PD FY 2026	1001185	10/17/2025	304.86
ACE UNIFORMS & ACCES	UNIFORMS AND ACCESSORIES FOR PD FY 2026	1001185	10/17/2025	5.38
ACE UNIFORMS & ACCES	UNIFORMS AND ACCESSORIES FOR PD FY 2026	1001185	10/17/2025	1,460.27
ACE UNIFORMS & ACCES	UNIFORMS AND ACCESSORIES FOR PD FY 2026	1001185	10/17/2025	1,892.92
ACE UNIFORMS & ACCES	UNIFORMS AND ACCESSORIES FOR PD FY 2026	1001185	10/17/2025	202.43
ACE UNIFORMS & ACCES	UNIFORMS AND ACCESSORIES FOR PD FY 2026	1001185	10/17/2025	258.60
ACE UNIFORMS & ACCES	UNIFORMS AND ACCESSORIES FOR PD FY 2026	1001185	10/17/2025	121.71
AMAZON CAPITAL SERVI	LAB COATS & METAL DETECTOR BAG/AMAZON $	1001187	10/17/2025	218.51
LASER SAVER INC	MOP #45725 / HP LJ M401 CF280X HY TONER / CY	1001202	10/17/2025	130.45
SAN DIEGO POLICE EQU	BALLISTIC VESTS FY 2026 / R.VELASQUEZ /AYDE	1001206	10/17/2025	1,854.21
STAPLES BUSINESS ADV	MOP #45704/USB DRIVE & LASER REMOTE/INVES	1001208	10/17/2025	101.43
STAPLES BUSINESS ADV	MOP #45704 / OFFICE SUPPLIES / PD ADMIN S.M.	1001208	10/17/2025	102.68
STAPLES BUSINESS ADV	MOP #45704 / WHT ERASE BOARD / AMBER'S OFI	1001208	10/17/2025	265.39
			Total for Police	**6,918.84**
			EFT PAYMENTS Total	**1,170,750.01**
Payroll				
PY91691			10/22/2025	1,671,633.69
			Payroll Total	**1,671,633.69**
WIRED PAYMENTS				
Finance				
THE BANK OF NEW YORK	2021 TAXABLE PENSION OBLIGATION BONDS	4960	10/23/2025	3,675,000.00
THE BANK OF NEW YORK	2021 TAXABLE PENSION OBLIGATION BONDS	4960	10/23/2025	1,051,008.87
PUBLIC EMP RETIREMEN	SERVICE PERIOD 09/30/2025 - 10/13/2025	252950153	10/23/2025	385,403.98
			Total for Finance	**5,111,412.85**
			WIRED PAYMENTS Total	**5,111,412.85**
			GRAND TOTAL	**9,543,326.56**

AGENDA REPORT

Department: **Finance**
Prepared by: **Bruce Foltz, Finance Director**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
City Council Expenditure Report for Fiscal Year 2025

RECOMMENDATION:
Receive and File Expenditure Report for the City Council July 2024 Through June 2025.

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
On June 4, 2024, the City Council of the City of National City adopted the Fiscal Year 2025, operating and capital budget. Within the City's adopted General Fund budget of $73,572,536, an additional $400,000 was allocated to the City Council's total operating budget of $832,684. The adopted budget allocated $100,000 to each of the four Council Districts to support each of the City Councilmembers in providing better customer service to the individual Districts. These funds can be used in any combination towards necessary operating costs and support staff. Along with the additional allocation of resources, the City Council also updated City Council Policy 121, which identified the parameters and eligible uses of these funds. These funds may be used to support full or part-time staffing, professional services, travel, training, and conferences. These funds shall not be used to contribute to or support non-profit or tax-exempt organizations; for political activities, or gifts of public funds. The use of these funds shall be in alignment with the City adopted Strategic Plan and must be used in accordance with the City's purchasing policy. All funds will expire at the end of the fiscal year and may not be carried over to subsequent years.

This report encompasses the period of July 1, 2024 through June 30, 2025, and is an analysis of the expenditures of the Mayor's Office and each of the four City Councilmember's operating budgets. Below is a summary of the Mayor's and all City Councilmember's operating budgets for Fiscal Year 2024/2025. This table reflects the full twelve months of actual expenditures in relation to the adopted budget and the available funds for this fiscal year.

Total City Council Expenditures	FY 2025 Annual Budget	FY 2025 Annual Actual Exp.	FY 2025 Remaining Balance	Actual to Budget Percentage
Councilmembers Salary & Benefits	263,706.00	264,561.05	(855.05)	100%
Support Staff Salary & Benefits	363,978.00	457,480.52	(93,502.52)	126%
Operating Expenditures	205,000.00	43,790.46	161,209.54	21%
Total	832,684.00	765,832.03	66,851.97	92%

Exhibit A of this report shows the comparison of actual expenditures to budget for each of the four Council Districts along with the Mayor's Office.

FINANCIAL STATEMENT:
For Fiscal Year 2025, total expenditures were $765,832.03 compared to the adopted budget of $832,684.00. Those expenditures represent 92% of the budget for that fiscal year.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Balanced Budget and Economic Development

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBIT:
Exhibit A - City Council Expenditure Report

Exhibit A

FY 2025
City Council Actual to Budget Expenditures
For the Period July 2024 through June 2025

Mayor Ron Morrison				FY 2025 Annual Budget	FY 2025 July to June Actual Exp.	FY 2025 Remaining Balance	Actual to Budget Percentage
Councilmember Salary & Benefits				$ 109,274.00	$ 119,504.10	$ (10,230.10)	109%
Support Staff Salary & Benefits							
Josie Flores					$ 130,008.51		
Luis Vasquez					4,968.04		
Total Support Staff Salaries & Benefits				$ 123,978.00	$ 134,976.55	$ (10,998.55)	109%
Government							
Date	**Payee**	**Description**	**Budget**		**Actual Exp.**	**Balance**	**Percentage**
04/09/2025	SAN DIEGO PORT TENANTS ASSOCIA	2025 SAN DIEGO WORKING WATERFR			$ 115.00		
Total Government				$ 30,000.00	$ 115.00	$ 29,885.00	0%
Training, Travel & Subsistence							
Date	**Payee**	**Description**	**Budget**		**Actual Exp.**	**Balance**	**Percentage**
04/23/2025	MORRISON, RONALD	REIMBURSEMENT -TRAVEL EXP - SD			$ 2,689.82		
04/22/2025	FLORES CLARK, JOSIE	REIMBURSEMENT FOR TRAVEL EXPNS			2,993.11		
11/22/2024	ST. REGIS HOTEL	BINATIONAL DELEGATION MEXICO -			376.65		
11/20/2024	FLORES CLARK, JOSIE	SDRC BINATIONAL DELEGATION TO			21.33		
11/04/2024	FLORES CLARK, JOSIE	JOSIE CLARK TRAVEL REIMBURSEME			1,312.67		
09/23/2024	SD REGIONAL CHAMBER OF CO	SD REGIONAL CHAMBER - 2024 BIN			1,000.00		
09/23/2024	VOLARIS	VOLARIS - DOUBLE FLIGHT CHARGE			560.77		
09/23/2024	VOLARIS	VOLARIS MOTO DEB 2 - PART OF R			18.52		
Total Tranining & Subsistence				$ 10,000.00	$ 8,972.87	$ 1,027.13	90%
Materials & Supplies							
Date	**Payee**	**Description**	**Budget**		**Actual Exp.**	**Balance**	**Percentage**
06/30/2025	SMART SOURCE OF CALIFORNIA LLC	MOP # 63845 MOYOR'S BUSS CARD			$ 97.00		
06/17/2025	MORRISON, RONALD	REIMBURSEMENT - RONALD MORRISO			217.28		
06/30/2025	SMART SOURCE OF CALIFORNIA LLC	BUS CARDS - MAYOR'S ASST LUIS GAMA			54.48		
06/23/2025	AMAZON MKTPL*NZ9827EE1 AMZN	OFFICE SUPPLIES			22.78		
06/23/2025	AMAZON PRIME*NZ9PV90X1 AMZN	OFFICE SUPPLIES			16.30		
06/23/2025	AMAZON MKTPL*NZ3970TZ0 AMZN	MONTHLY PLANNER			25.00		
06/23/2025	AMAZON MKTPL*NN67T3O61 AMZ	FILE DIVIDERS			96.51		
06/23/2025	STAPLES BUSINESS ADVANTAGE	COFFEE SUPPLIES			8.72		
05/15/2025	T'S & SIGNS INC	CERTIFICATE PAPER			598.13		
05/19/2025	NATIONAL CITY TROPHY	I LOVE NC PINS			2,153.25		
05/22/2025	AMAZON.COM	11X14 PICTURE FRAMES			81.50		
05/22/2025	AMAZON.COM	DESK ORGANIZER - MAYOR'S ASST LUIS GAMA			37.42		
05/22/2025	AMAZON.COM	MONITOR SCREEN			16.30		
02/18/2025	STAPLES BUSINESS ADVANTAGE	MOP 45704 - COUNCIL OFFICE SUP			45.24		
01/29/2025	STAPLES BUSINESS ADVANTAGE	MOP#45704-CNCLS OFF SUPLS- SUG			23.28		
Total Materials & Supplies				$ 5,000.00	$ 3,493.19	$ 1,506.81	70%
Total				$ 278,252.00	$ 267,061.71	$ 11,190.29	96%

FY 2025
City Council Actual to Budget Expenditures
For the Period July 2024 through June 2025

District 1 Luz Molina			FY 2025 Annual Budget	FY 2025 July to June Actual Exp.	FY 2025 Remaining Balance	Actual to Budget Percentage
Councilmember Salary & Benefits			$ 38,608.00	$ 35,619.82	$ 2,988.18	92%
Support Staff Salary & Benefits						
Pedro Garcia			$ 60,000.00	$ 63,951.01	$ (3,951.01)	107%
Government						
Date	**Payee**	**Description**	**Budget**	**Actual Exp.**	**Balance**	**Percentage**
06/25/2025	A REASON TO SURVIV	BRIGHT LIGHTS EVENT TICKETS -		59.30		
Government			$ 28,000.00	$ 59.30	$ 27,940.70	0%
Training, Travel & Subsistence						
Date	**Payee**	**Description**	**Budget**	**Actual Exp.**	**Balance**	**Percentage**
04/09/2025	GARCIA, PEDRO	REIMBURSEMENT - CHAMBER COMMER		$ 20.00		
11/14/2024	MOLINA, LUZ	TRAVEL REIMB / SDRC BINATIONAL		47.74		
10/28/2024	MOLINA, LUZ	REIMBURSEMENT FOR TRAVEL EXPEN		1,349.46		
09/23/2024	VOLARIS	CM MOLINA - 2024 BINATIONAL DE		474.65		
08/22/2024	SOUTH COUNTY ECONOMIC	SOUTH COUNTY EDC BINATIONAL F		25.00		
Total Tranining & Subsistence			$ 8,000.00	$ 1,916.85	$ 6,083.15	24%
Materials & Supplies						
Date	**Payee**	**Description**	**Budget**	**Actual Exp.**	**Balance**	**Percentage**
06/23/2025	COSTCO WHSE #0483 SAN DIEGO CA	DISTRICT 1 EVENT		$ 59.97		
06/23/2025	STAPLES BUSINESS ADVANTAGE	COFFEE SUPPLIES		8.72		
05/27/2025	STAPLES BUSINESS ADVANTAGE	MOP#45704 - COUNCIL COFFEE FOR		33.92		
05/22/2025	SMART & FINAL	DISTRICT 1 TOWNHALL EVENT		29.05		
04/22/2025	RALPHS	CM MOLINA DISTRICT 1 TOWNHALL		61.96		
04/22/2025	SMART & FINAL	TOWN HALL MEETING FOR DISTRICT		68.88		
04/22/2025	WAL-MART	COFFEE FOR DISTRICT 1 TOWN HAL		15.66		
04/14/2025	SMART SOURCE OF CALIFORNIA LLC	BUS. CARDS		45.73		
03/24/2025	SMART & FINAL	CM LUZ MOLINAS WATER BOTTLES F		15.99		
03/24/2025	SMART & FINAL	COUNCIL MOLINAS BEVERAGE FOR T		43.32		
02/24/2025	COSTCO WHOLESALE	KEURIG COFFEE MACHINE - REPLAC		145.51		
02/18/2025	STAPLES BUSINESS ADVANTAGE	MOP 45704 - COUNCIL OFFICE SUP		45.24		
01/29/2025	STAPLES BUSINESS ADVANTAGE	MOP#45704-CNCLS OFF SUPLS- SUG		23.28		
12/23/2024	SMART & FINAL	SNACKS SERVE FOR CM LUZ MOLINA		41.32		
10/22/2024	SMART & FINAL	CM MOLINA SNACKS FOR SENIOR ME		88.68		
10/22/2024	AMAZON.COM	NEW DESK FOR CM MOLINA & PEDRO		301.68		
10/22/2024	AMAZON.COM	CM MOLINA SPIRAL FOLDER NOTEBO		20.14		
10/22/2024	AMAZON.COM	SMALL TABLE FOR CM MOLINA OFFI		74.51		
08/19/2024	STAPLES BUSINESS ADVANTAGE	OFFICE SUPPLIES/COFFEE FOR COU		58.43		
Total Materials & Supplies			$ 4,000.00	$ 1,181.99	$ 2,818.01	30%
Total			$ 138,608.00	$ 102,728.97	$ 35,879.03	74%

FY 2025
City Council Actual to Budget Expenditures
For the Period July 2024 through June 2025

District 2 Jose Rodriguez	FY 2025 Annual Budget	FY 2025 July to June Actual Exp.	FY 2025 Remaining Balance	Actual to Budget Percentage
Councilmember Salary & Benefits	$ 38,608.00	$ 35,619.82	$ 2,988.18	92%
Support Staff Salary & Benefits				
Cindy Lopez		$ 18,185.52		
Yovannys Mierez		37,834.04		
Emesto Rodriguez		27,133.83		
Luis Vasquez Gama		11,484.46		
Total Support Staff Salaries & Benefits	$ 60,000.00	$ 94,637.85	$ (34,637.85)	158%

Government

Date	Payee	Description	Budget	Actual Exp.	Balance	Percentage
06/23/2025	SPORTS FEVER 14A NATIONAL CITY	EMPLOYEE UNIFORM JACKET		$ 217.64		
06/23/2025	HOBBY-LOBBY #739 CHULA VISTA C	GIFT BOXES & BOWS		13.03		
04/09/2025	SAN DIEGO PORT TENANTS ASSOCIA	SD WORKING WATERFRONT ANNUAL D		115.00		
03/24/2025	CONSTANT CONTACT INC	YEARLY SUBCRIPTION FOR CM JOSE		326.40		
11/22/2024	CONSTANT CONTACT INC	CONSTANT CONTACT - CM RODRIGUE		12.00		
10/22/2024	CONSTANT CONTACT INC	CONSTANT CONTACT - AUTOMATIC S		12.00		
09/23/2024	CONSTANT CONTACT INC	SUBSCRIPTION FOR CM RODRIGUEZ		12.00		
09/23/2024	SAN DIEGO RESCUE MISSION	MEAL CHARGE FOR JOSE RODRIGUEZ		15.00		
09/23/2024	CHICANO FEDERATION	THE CHICANO FEDERATION GEN ADM		100.00		
Total Government			$ 28,000.00	$ 823.07	$ 27,176.93	3%

Training, Travel & Subsistence

Date	Payee	Description	Budget	Actual Exp.	Balance	Percentage
09/10/2024	RODRIGUEZ, JOSE	CM RODRIGUEZ REIMBURSEMENT - S		$ 118.50		
08/22/2024	SOUTHWEST AIRLINES	COUNCIL JOSE RODRIGUEZ AIRPLAN		397.96		
08/22/2024	SOUTHWEST AIRLINES	COUNCIL JOSE RODRIGUEZ - HOUSI		125.00		
Total Tranining & Subsistence			$ 8,000.00	$ 641.46	$ 7,358.54	8%

Materials & Supplies

Date	Payee	Description	Budget	Actual Exp.	Balance	Percentage
06/30/2025	HOME DEPOT CREDIT SERVICES	CC/HOSPITALITY & MATERIALS FOR		$ 58.67		
06/30/2025	ALBERTSONS	CC/WORKPLACE GREENERY FOR STAF		18.41		
06/30/2025	VALLARTA SUPERMARKETS	CC/DECORATIVE GREENERY FOR WOR		22.82		
06/23/2025	CARNIVAL CANDIES	HOSPITALITY REFRESHMENT MATERI		58.74		
06/23/2025	ARROWHEAD WATER	WATER DELIVER FOR MAYOR AND CO		8.72		
06/23/2025	SAN DIEGO UNION TRIB-SUB	DIGITAL SUBSCRIPTION - CM JOSE		59.00		
06/09/2025	T'S & SIGNS INC	JOSE RODRIGUEZ CITY POLO SHI		132.13		
06/30/2025	T'S & SIGNS INC	CM RODRIGUEZ SHIRTS FOR OFFIC		203.36		
05/22/2025	CARNIVAL CANDIES	REFRESHMENT FOR CM RODRIGUEZ P		14.70		
05/22/2025	MANOLO FARMERS MARKET	MATERIALS & SUPPLIES-ADOPT A TREE		97.19		
05/22/2025	SMART & FINAL	SNACKS AND REFRESHMENT FOR CM		48.27		
05/22/2025	SMART & FINAL	SNACK FOR SENIOR MEETING - CM		27.28		
05/22/2025	SMART & FINAL	CM RODRIGUEZ ADOPT A TREE EVEN		78.75		
05/22/2025	COSTCO WHOLESALE	CM RODRIGUEZ SENIOR OPEN HOUSE		25.36		
05/22/2025	COSTCO WHOLESALE	CM RODRIGUEZ ADOPT A TREE EVEN		42.49		
05/22/2025	MANOLO FARMERS MARKET	LUNCHEON FOR RODRIGUEZ ADOPT A		61.23		
05/22/2025	MANOLO FARMERS MARKET	RODRIGUEZ 2ND ADOPT A TREE EV		97.19		
05/21/2025	ACE UNIFORMS & ACCESSORIES INC	CM JOSE RODRIGUEZ JACKET AND		349.11		
05/27/2025	STAPLES BUSINESS ADVANTAGE	MOP#45704 - COUNCIL COFFEE FOR		33.92		
04/22/2025	SMART & FINAL	REFRESHMENT AND SNACKS FOR ROD		61.22		
04/22/2025	SMART & FINAL	SENIOR MEETING - CM RODRIGUEZ		57.33		
04/02/2025	SMART & FINAL	CM RODRIGUEZ NUTRITION SENIOR		78.53		
04/02/2025	SMART & FINAL	CM RODRIGUEZ NUTRITON UPDATE F		65.70		
03/24/2025	SMART & FINAL	WATERS FOR CM RODRIGUEZ SENIOR		15.99		
03/24/2025	COSTCO WHOLESALE	CM RODRIGUEZ SNACKS FOR SENIOR		63.20		
03/25/2025	SMART SOURCE OF CALIFORNIA LLC	BUSINESS CARD - JOSE RODRIGUEZ		55.73		
02/24/2025	VONS	FRESH FLOWER FOR CINDY LOPEZ L		30.42		
02/24/2025	SMART & FINAL	RODRIGUEZ MEETING WITH SENIORS		129.41		
02/18/2025	SMART SOURCE OF CALIFORNIA LLC	COUNCIL JOSE RODRIGUEZ BUSINES		106.77		
02/27/2025	STAPLES BUSINESS ADVANTAGE	MOP# 45704 - WHITE BOARDS		400.72		

02/18/2025	STAPLES BUSINESS ADVANTAGE	MOP 45704 - COUNCIL OFFICE SUP		45.24		
02/05/2025	ACE UNIFORMS & ACCESSORIES INC	CM RODRIGUEZ ASSIST'S JACKET-		353.42		
01/29/2025	STAPLES BUSINESS ADVANTAGE	MOP#45704-CNCLS OFF SUPLS- SUG		23.28		
12/23/2024	COSTCO WHOLESALE	COFFEE SUPPLIES		31.98		
12/09/2024	SMART & FINAL	CM RODRIGUEZ COFFEE FOR SENIOR		14.58		
11/22/2024	SMART & FINAL	SMART AND FINAL - CM RODRIGUEZ		19.32		
11/22/2024	COSTCO WHOLESALE	CM RODRIGUEZ SNACKS FOR SENIOR		127.29		
11/22/2024	COSTCO WHOLESALE	RENTAL FORUM MEETING SNACKS FO		103.89		
10/22/2024	COSTCO WHOLESALE	RENT CONTROL MEETING		101.63		
10/22/2024	SMART & FINAL	SENIOR FORUM		86.52		
10/22/2024	COSTCO WHOLESALE	CM RODRIGUEZ SNACKS FOR SENIOR		68.94		
10/22/2024	SMART & FINAL	CM RODRIGUEZ SNACK FOR SENIOR		81.60		
09/23/2024	SAN DIEGO UNION TRIB-SUB	SAN DIEGO UNION TRIB- CM RODRI		139.59		
09/09/2024	SMART SOURCE OF CALIFORNIA LLC	BUSINESS CARD FOR RODRIGUEZ AS		110.93		
09/10/2024	SMART & FINAL	MOBILE PARK MEETING		94.03		
09/10/2024	SMART & FINAL	MOBILE PARK MEETING		83.16		
08/19/2024	STAPLES BUSINESS ADVANTAGE	OFFICE SUPPLIES		58.43		
Total Materials & Supplies			$ 4,000.00	$ 4,046.19	$ (46.19)	101%
Total			$ 138,608.00	$ 135,768.39	$ 2,839.61	98%

FY 2025
City Council Actual to Budget Expenditures
For the Period July 2024 through June 2025

District 3 Ditas Yamane	FY 2025 Annual Budget	FY 2025 July to June Actual Exp.	FY 2025 Remaining Balance	Actual to Budget Percentage
Councilmember Salary & Benefits	$ 38,608.00	$ 35,048.30	$ 3,559.70	91%
Support Staff Salary & Benefits				
Roman Cruz	$ 60,000.00	$ 74,789.51	$ (14,789.51)	125%

Government

Date	Payee	Description	Budget	Actual Exp.	Balance	Percentage
06/30/2025	EXPOPREP.IO	CC/PORTABLE SHADE STRUCTURE FO		$ 1,183.82		
06/30/2025	KENTUCKY FRIED CHICKEN	CC/MEAL LUNCH ACCOMODATION FOR		9.00		
04/22/2025	EVENTBRITE	CM YAMANE - REGISTRATION TO TH		50.00		
04/14/2025	CANVA INC	CANVA - SUBSCRIPTION FOR DITAS		15.00		
12/17/2024	DEKRA-LITE INDUSTRIES INC	DITAS YAMANE'S DISTRICT 3 BANN		8,213.64		
10/22/2024	CANVA INC	VM YAMANE CANVA MONTHLY SUBCRI		15.00		
09/23/2024	CANVA	DITAS YAMANE SUBSCRIPTION CHAR		15.00		
08/22/2024	CANVA INC	CANVA- DITA YAMANE SUBSCRIPTI		132.49		
08/22/2024	CANVA INC	CANVA- SEPERATE SUBSCRIPTION F		15.00		
Total Government	$ 28,000.00	$ 9,648.95	$ 18,351.05	34%		
Training, Travel & Subsistence	$ 8,000.00	$ -	$ 8,000.00	0%		

Materials & Supplies

Date	Payee	Description	Budget	Actual Exp.	Balance	Percentage
06/30/2025	TITA'S KITCHENETTE	CC/MEAL ACCOMODATION FOR INTER		$ 16.54		
06/30/2025	COSTCO WHOLESALE	MATERIALS & SUPPLIES-OPEN HOUSE		231.23		
06/30/2025	LOLA HAPPY BISTRO	CC/HOSPITALITY EXPENSE TO FACI		22.57		
06/30/2025	ISLAND PACIFIC SEAFOOD MA	LUNCH MEETING		34.83		
06/30/2025	ACE UNIFORMS & ACCESSORIES INC	CM YAMANE'S REQUESTED JACKET F		353.42		
06/30/2025	Use Tax Amount	CM YAMANE'S REQUESTED JACKET F		3.28		
06/23/2025	ARROWHEAD WATER	WATER DELIVER FOR MAYOR AND CO		8.71		
06/23/2025	ISLAND PACIFIC SEAFOOD MA	SUPPLIES - COMMUNITY OUTREACH		9.62		
05/22/2025	TITA'S KITCHENETTE	FILAM HISTORY MONTH CELEBRATION		18.72		
05/22/2025	ISLAND PACIFIC SEAFOOD MA	SUPPLIES FOR PLAZA RIBBON CUTT		6.50		
05/22/2025	SMART & FINAL	CM YAMANE'S DISTRICT 3 SUPPLI		123.19		
05/27/2025	STAPLES BUSINESS ADVANTAGE	MOP#45704 - COUNCIL COFFEE FOR		33.92		
05/12/2025	STAPLES BUSINESS ADVANTAGE	CM YAMANES EXPO PENS /CMO WHIT		12.69		
05/06/2025	STAPLES BUSINESS ADVANTAGE	MOP#45704-CM YAMANE'S / CMO OF		69.14		
05/21/2025	DEKRA-LITE INDUSTRIES INC	BANR INST STKR FOR SPELLING MI		300.15		
05/21/2025	DEKRA-LITE INDUSTRIES INC	BANR INST STKR FOR SPELLING MI		200.00		
05/15/2025	T'S & SIGNS INC	YAMANES EMBROIDERY LOGO		10.88		
05/22/2025	ACE UNIFORMS & ACCESSORIES INC	YAMANE'S AND ASSISTANT JACKET		340.49		
05/05/2025	ACE UNIFORMS & ACCESSORIES INC	REPLACEMENT DITAS JACKET FOR N		150.85		
05/21/2025	QUALITY INSTANT PRINTING INC.	CLEAN UP EVENT POSTCARDS		541.58		
05/21/2025	QUALITY INSTANT PRINTING INC.	CLEAN UP EVENT POSTCARDS		459.46		
04/22/2025	SMART & FINAL	MATERIALS/SUPPLIES-D3 CLEAN UP		186.95		
04/22/2025	COSTCO WHOLESALE	MATERIALS/SUPPLIES-D3 CLEAN UP		252.87		
04/22/2025	COSTCO WHOLESALE	LUNCH MEETING		8.05		
04/29/2025	STAPLES BUSINESS ADVANTAGE	MOP# 45704 - OFFICE SUPPLIES		58.48		
04/08/2025	STAPLES BUSINESS ADVANTAGE	MOP#45704 - CM YAMANE'S OFFICE		38.06		
04/02/2025	SMART & FINAL	SNACKS FOR CM YAMANE'S OPEN HO		37.06		
04/14/2025	SMART & FINAL	MOP # 4575 - VM YAMANES OPEN H		16.20		
04/14/2025	STAPLES BUSINESS ADVANTAGE	MOP#45704 - YAMANES OFFICE SUP		32.07		
04/14/2025	VALERIOS BAKE SHOP	CHEESE BREAD FROM YAMANE'S REM		50.00		
04/14/2025	H M HENNES & MAURITZ	YAMANE BLACK BLAZER UNIFORM F		87.09		
04/14/2025	H M HENNES & MAURITZ	YAMANE BLACK BLAZER UNIFORM FO		38.16		
04/14/2025	SMART & FINAL	SNACKS FOR VM YAMANE OPEN HOUS		38.96		
04/14/2025	T'S & SIGNS INC	DITAS YAMANE EMPLOYEES JACKET		60.90		
03/24/2025	L & L HAWAIIAN BARBECUE	CM YAMANES LUNCH OPEN HOUSE LU		31.52		
03/24/2025	RED RIBBON NATIONAL CITY	BIRTHDAY CAKE FOR CM BUSH FROM		31.99		
03/24/2025	SMART & FINAL	BEVERAGE FOR CM YAMANE'S OPEN		17.28		
03/25/2025	SMART SOURCE OF CALIFORNIA LLC	BUSINESS CARD - MARTINEZ / CRU		46.23		
02/24/2025	WAL-MART	DITAS CERTIFICATE SUPPLIES		15.81		
02/24/2025	COZINES GROCERY STORE	LUNCH MEETING FOR COUNCIL YAMA		13.18		

02/18/2025	STAPLES BUSINESS ADVANTAGE	MOP 45704 - COUNCIL OFFICE SUP			45.24	
02/06/2025	ACE UNIFORMS & ACCESSORIES INC	YAMANES JACKET & ROMAN			165.94	
02/06/2025	Use Tax Amount	YAMANES JACKET & ROMAN			2.94	
01/22/2025	ROYAL MANDARIN	CITY COUNCIL MEETING LUNCH - D			30.34	
01/22/2025	WAL-MART	RIBBON FOR COUNCIL YAMANE'S CE			4.32	
01/22/2025	WAL-MART	RIBBON FOR COUNCIL YAMANE CERI			4.32	
01/29/2025	STAPLES BUSINESS ADVANTAGE	MOP#45704-CNCLS OFF SUPLS- SUG			24.30	
01/27/2025	CM ENTERPRISE	YAMANES CERTIFICATE HOLDR - DI			404.06	
12/23/2024	CANTON	DITAS YAMANE - CITY COUNCIL ME			15.00	
12/23/2024	ZARLITOS FAMILY RESTAURAN	YAMANE'S AND ROMAN AXON POLICE			26.76	
12/23/2024	SMART & FINAL	CM YAMANE - OPEN HOUSE REFRESH			40.31	
11/22/2024	TITA'S KITCHENETTE	CM YAMANE - COUNCIL MEETING LU			11.31	
10/22/2024	AMAZON.COM	11X17 CERTIFICATE/PICTURE FRAM			142.43	
10/22/2024	COSTCO WHOLESALE	VICE MAYOR YAMANE - OPEN HOUSE			51.72	
10/22/2024	TITA'S KITCHENETTE	30 LUMPIA PCS FOR MARIA ARCEGA			27.64	
10/10/2024	SMART SOURCE OF CALIFORNIA LLC	BUSINESS CARD FOR YAMANE'S EXE			45.98	
10/08/2024	SMART & FINAL	YAMANE'S OPEN HOUSE SNACKS			87.97	
09/23/2024	ZARLITOS FAMILY RESTAURAN	ZARLITOS FAMILY RESTAURAN- CIT			38.99	
09/23/2024	SMART SOURCE OF CALIFORNIA LLC	MOP# 63845 - BUS CARD FOR DITA			45.73	
09/10/2024	SMART & FINAL	VM YAMANES SNACKS FOR DISTRICT			27.17	
09/09/2024	SMART & FINAL	MOP# 45756 - YAMANE SNACKS FOR			44.16	
08/22/2024	OFFICE DEPOT	OFFICE DEPOT #0963 - CARD STOC			28.26	
08/22/2024	ROYAL MANDARIN	ROYAL MANDARIN- COUNCIL MEETIN			17.35	
08/19/2024	STAPLES BUSINESS ADVANTAGE	OFFICE SUPPLIES/COFFEE FOR COU			58.43	
08/13/2024	SMART & FINAL	MOP 45756 - YAMANE'S OPEN HOUS			62.64	
Total Materials & Supplies			$ 4,000.00	$ 5,461.94	$ (1,461.94)	137%
Total			$ 138,608.00	$ 124,948.70	$ 13,659.30	90%

FY 2025
City Council Actual to Budget Expenditures
For the Period July 2024 through June 2025

District 4 Marcus Bush			FY 2025 Annual Budget	FY 2025 July to June Actual Exp.	FY 2025 Remaining Balance	Actual to Budget Percentage
Councilmember Salary & Benefits			$ 38,608.00	$ 38,769.01	$ (161.01)	100%
Support Staff Salary & Benefits						
Daniel Gonzalez			$ 60,000.00	$ 89,125.60	$ (29,125.60)	149%
Government						
Date	**Payee**	**Description**	**Budget**	**Actual Exp.**	**Balance**	**Percentage**
04/22/2025	AMERICAN PUBLIC TRANSPORT	AUSTIN TEXAS EVENT FOR DANIEL		$ 395.00		
Total Government			$ 28,000.00	$ 395.00	$ 27,605.00	1%
Training, Travel & Subsistence						
Date	**Payee**	**Description**	**Budget**	**Actual Exp.**	**Balance**	**Percentage**
06/09/2025	BUSH, MARCUS	PER DIEM MTS MOBILITY CONFERENCE		$ 550.00		
06/23/2025	IEACA.ORG IEASD.ORG CA	REGERATION CHICANO CONFERENCE		240.00		
05/12/2025	ENTERPRISE RENT A CAR OF	RENT A CAR FOR MARCUS BUSH AUS		258.29		
05/22/2025	EQUALITY CALIFORNIA	DINNER AWARDS TICKET - ATTENDE		129.26		
04/22/2025	DELTA AIRLINES	MOBILITY CONFERENCE AUSTIN TEX		19.99		
03/24/2025	DELTA AIRLINES	DANIEL GONZALEZ DELTA FLIGHT F		498.37		
03/24/2025	DELTA AIRLINES	CM MARCUS BUSH FLIGHT FOR MOBI		608.37		
03/24/2025	HOTELBOOKINGSERVFEE	DANIEL GONZALEZ HOTEL SERVICE		17.99		
03/24/2025	HOTELS.COM	DANIEL GONZALEZ HOTEL CHARGES		1,467.05		
03/24/2025	HOTELBOOKINGSERVFEE	CM MARCUS BUSH HOTEL SERVICE F		17.99		
03/24/2025	HOTELS.COM	CM BUSH BOOKED HOTEL - 4/5/25		1,817.37		
03/27/2025	GONZALEZ, DANIEL	PER DIEM MTS MOBILITY CONFERENCE		550.00		
09/16/2024	ENTERPRISE RENT A CAR OF	CM MARCUS BUSH MEETING WITH DA		94.47		
Total Tranining & Subsistence			$ 8,000.00	$ 6,269.15	$ 1,730.85	78%
Materials & Supplies						
Date	**Payee**	**Description**	**Budget**	**Actual Exp.**	**Balance**	**Percentage**
06/30/2025	AMAZON.COM	CC/PUBLIC EVENT SERVICE TOOLS		$ 10.86		
06/23/2025	ARROWHEAD WATER	WATER SUPPLIES		8.71		
05/27/2025	STAPLES BUSINESS ADVANTAGE	MOP#45704 - COUNCIL COFFEE FOR		33.92		
04/22/2025	COSTCO WHOLESALE	VM BUSH K CUP COFFEE FOR MEA P		39.99		
04/22/2025	EL POLLO LOCO	SEIU & LABOR MEETING WITH VM B		196.82		
02/24/2025	VALLARTA SUPERMARKETS	FLOWER FOR JOSIE - BUSH		21.73		
02/18/2025	STAPLES BUSINESS ADVANTAGE	MOP 45704 - COUNCIL OFFICE SUP		45.25		
01/29/2025	STAPLES BUSINESS ADVANTAGE	MOP#45704-CNCLS OFF SUPLS- SUG		22.27		
12/23/2024	EPIC WINGS	CM BUSH COUNCIL SPECIAL MEETIN		14.08		
11/22/2024	SIZZLER	LUNCH MEETING		27.45		
10/07/2024	STAPLES BUSINESS ADVANTAGE	MOP#45704 - MARCUS BUSH SIGNAT		56.32		
09/30/2024	SMART SOURCE OF CALIFORNIA LLC	COUNCIL MARCUS BUSH BUSINESS C		54.48		
09/10/2024	STAPLES BUSINESS ADVANTAGE	MOP# 45704 - CM BUSH SIGNATURE		126.13		
08/19/2024	STAPLES BUSINESS ADVANTAGE	OFFICE SUPPLIES/COFFEE FOR COU		58.45		
07/22/2024	VALLARTA SUPERMARKETS	MARCUS BUSH EXECUTIVE ASSISTAN		33.68		
07/22/2024	VALLARTA SUPERMARKETS	MARCUS BUSH EXECUTIVE ASSISTAN		15.36		
Total Materials & Supplies			$ 4,000.00	$ 765.50	$ 3,234.50	19%
Total			$ 138,608.00	$ 135,324.26	$ 3,283.74	98%

AGENDA REPORT

Department: **Fire Department**
Prepared by: **Walter Amedee, Emergency Manager**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
Public Hearing and Introduction of an Ordinance Adopting the 2025 California Fire Code and the Appendices Thereto, Adopting the National Fire Protection Association Standards, and Amending Chapter 15.28 of the National City Municipal Code.

RECOMMENDATION:
Introduce the Ordinance Entitled, "An Ordinance of the City Council of the City of National City, California, Adopting the 2025 California Fire Code and the Appendices Thereto, Adopting the National Fire Protection Association Standards, and Amending Chapter 15.28 of the National City Municipal Code.

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
The purpose of this Public Hearing is to introduce the Ordinance for adopting the 2025 California Fire Code and the appendices thereto, adopting the National Fire Protection Association Standards, and amending Chapter 15.28 of the National City Municipal Code. Adoption of these model codes by reference is authorized by Government Code Sections 50022.2 through 50022.4, and Section 6066. State law requires that the City of National City adopt the same model codes as the State of California and limit technical amendments to those necessitated due to local topographical, geographical, or climatic conditions. Specific findings regarding local technical amendments must be made by the local jurisdiction and filed with the National City Fire Department. State law does not restrict local amendments to the administrative provisions of these codes. In order to adhere to State law and ensure safety standards throughout the construction process, staff is recommending that these model codes be adopted with minimal revisions.

FINANCIAL STATEMENT:
There would be no fiscal impact to the City, as changes would not result in the need for additional permits or fees.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Public Safety

ENVIRONMENTAL REVIEW:
This is not a project under CEQA and is therefore not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
First Reading

EXHIBIT:
Exhibit A - Ordinance

ORDINANCE NO. 2025 -

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, ADOPTING THE 2025 CALIFORNIA FIRE CODE AND THE APPENDICES THERETO, ADOPTING THE NATIONAL FIRE PROTECTION ASSOCIATION STANDARDS, AND AMENDING CHAPTER 15.28 OF THE NATIONAL CITY MUNICIPAL CODE

WHEREAS, the ordinance updates the locally adopted fire code (last updated in 2023) to incorporate the 2025 California Fire Code, Title 24, Part 9 of the California Code of Regulations, and all appendices related to this code and the National Fire Protection Associate Standards with minor modifications to reflect local conditions; and

WHEREAS, California Health and Safety Code Section 17958 requires that cities adopt building regulations that are substantially the same as those adopted by the California Building Standards Commission and contained in the California Building Standards; and

WHEREAS, California Health and Safety Code section 17958.5 permits local jurisdictions to make changes or modifications to the California Building Standards Code as are reasonably necessary due to local climatic, geological or topographical conditions; and

WHEREAS, the City Council finds that the minor modifications and changes to the California Building Standards Code are reasonably necessary to ensure consistent application of the codes throughout the State; and

WHEREAS, pursuant to a published 10-day notice of the adoption of said ordinance, a public hearing was held by the City Council on December 2, 2025, and at said public hearing, all persons interested were given the opportunity to appear and be heard before the City Council.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY DOES ORDAINS AS FOLLOWS:

Section 1. That the City Council of the City of National City hereby adopts the 2025 California Fire Code, Title 24, Part 9 of the California Code of Regulations, and the Appendices thereto, and the National Fire Protection Association Standards except as amended in Chapter 15.28 of the National City Municipal Code.

Section 2. That the City Council hereby finds that, consistent with their findings adopted in 2013 under Ordinance No. 2013-2387, which are incorporated herein by reference, the amendments being made in this Chapter 15.28 are reasonably necessary because of local climatic, geological, or topographical conditions: namely, that the age of structures, separation and density create an increased risk of conflagration meriting more stringent standards. A copy of this ordinance shall be filed with the Office of the State Fire Marshal and the State Building Standards Commission. This action is taken pursuant to Health and Safety Code sections17958.7 and 18941.5.

Section 3. That the City Council of the City of National City hereby amends and deletes certain sections of the 2025 California Fire Code, based on local climatic, topographic, or geological conditions that justify deviating from that Code.

Section 4. That the City Council of the City of National City hereby amends Title 15, Chapter 15.28 of the National City Municipal Code to read as follows:

CHAPTER 15.28

CALIFORNIA FIRE CODE

Sections:

15.28.002	Findings and declarations.
15.28.010	2025 California Fire Code - Adopted and amended.
15.28.020	Establishment and duties of Fire Prevention Bureau. Definitions.
15.28.030	Chapter 55 "Cryogenic Fluids," Section 5504 "Storage," Subsection 5504.3
15.28.035	"Outdoor storage" - Amended.

15.28.040	Chapter 57 "Flammable and Combustible Liquids," Section 5704 "Storage," Subsections 5704.2.9.6.1 and 5706.2.4.4 "Locations where above-ground tanks are prohibited" - Amended.
15.28.050	Chapter 61 "Liquefied Petroleum Gases," Section 6104 Location of LP-Gas Containers," Subsection 6104.2 "Maximum capacity within established limits" - Amended.
15.28.060	Chapter 56 "Explosives and Fireworks," Section 5601 General" - Amended.
15.28.070	(Reserved)
15.28.080	Chapter 1 "Scope and Administration," Division II "Administration," Section 102.7 "Referenced Codes and Standards" - Amended.
15.28.085	Chapter 3 "General Requirements," Section 307 "Open Burning, Recreational Fires and Portable Outdoor Fireplaces, Subsection 307.4.1 "Bonfires" - Amended.
15.28.090	Chapter 3 "General Requirements," Section 307 "Open Burning, Recreational Fires and Portable Outdoor Fireplaces," Subsection 307.4.2 "Recreational Fires" - Amended.
15.28.100	Chapter 10 "Means of Egress," Section 1013 "Exit Signs," Subsection 1013.6.1 "Graphics" - Amended.
15.28.110	Chapter 57 "Flammable and Combustible Liquids," Section 5704 "Storage," Subsection 5704.3.3.9 "Idle Combustible Pallets" - Amended.
15.28.120	Chapter 5 "Fire Service Features," Section 503 "Fire Apparatus Access Roads," Subsection 503.2.7 "Grade," and Appendix Section D103.2 "Minimum Specifications," Subsection D103.2 "Grade" - Amended.
15.28.130	Chapter 5 "Fire Service Features," Section 503 "Fire Apparatus Access Roads," Subsection 503.6 "Security gates" - Amended.
15.28.140	Chapter 1 "Scope and Administration," Division II "Administration," Section 112, "Means of Appeals", Subsection 112.1, "create Board of Appeals " - Amended
15.28.150	New materials, processes or occupancies, which may require permits.
15.28.160.	Chapter 1 "Scope and Administration," Division II "Administration," Section 105 "Permits," Subsection 105.3.1 "Expiration" - Amended
15.28.170	Penalties.

15.28.002 Findings and declarations. The City Council of the City of National City, does specifically and expressly find and declare that the nature and uniqueness of the dry Southern California climate, and the geographical and topographical conditions in the City of National City do reasonably necessitate and demand specific changes in and variations from the 2025 California Fire Code, which are noted in and made part of this chapter as authorized by Health and Safety Code Sections 17958.7 and 18941.5. These conditions result from the age and concentration of structures and the increased risk of conflagration spread as a result.

15.28.010 2025 California Fire Code - Adopted and amended. There is adopted by the City Council of the City of National City for the purpose of prescribing regulations governing conditions hazardous to life and property from fire, hazardous materials or explosion and establishing a Fire Prevention Bureau, the 2025 California Fire Code, and the appendices thereto, including both Administration Divisions I and II, published by the International Code Council and the California Building Standards Commission, and the National Fire Protection Association Standards (current edition) published by the National Fire Protection Association , save and except such portions as are hereinafter deleted, added, or amended . Within this chapter, those codes may be collectively referred to as the California Fire Code. One copy of this adopted code is on file in the office of the Fire Marshal of the City of National City. The code is adopted and incorporated as fully as if set out as length herein, and from the date on which this chapter shall take effect, shall be controlling within the limits of the City of National City.

15.28.020 Establishment and duties of the Fire Prevention Bureau.

A. The California Fire Code shall be enforced by the Community Risk Reduction Bureau in the fire department in the City of National City, which is established and shall be operated under the supervision of the Chief of the fire department.

B. The Division Chief/Fire Marshal in charge of the Fire Prevention Bureau shall be appointed by the Chief of the fire department of the City of National City.

C. The Chief of the fire department may detail members of the fire department as Inspectors as shall from time to time be necessary. The Chief of the fire department shall recommend to the City Manager of National City the employment of technical Inspectors, who, when such authorization is made, shall be selected through an examination to determine their fitness for the same position.

15.28.030 Definitions.

A. The word "jurisdiction " used in the 2025 California Fire Code means the City of National City.

B. Whenever the words "Chief of the bureau of fire prevention" are used in the California Fire Code, they shall be held to mean the Fire Marshal of the City of National City.

C. Where reference to the Uniform Building Code, or Building Code, or any Nationally Recognized Standard is made, it means the currently adopted edition.

D. Where the word "Administrator" is used in the California Fire Code, it shall be held to mean the City Council of the City of National City. Whenever the term "City" is used, it means the City of National City.

E. Where the term "corporation counsel" is used in the California Fire Code, it shall

be held to mean the City Attorney for the City of National City.

F. "Fire authority having jurisdiction (FAHJ)" means the designated entity providing enforcement of fire regulations as they relate to planning, construction, and development. This entity may also provide fire suppression and other emergency services.

G. Whenever the term "this code" is used, it means the 2025 California Fire Code as modified by the City of National City with the deletions, amendments, and additions contained in this chapter.

H. Whenever the terms "Chief", or "Fire Chief", "" are used, they mean the "Chief of the fire department".

15.28.035 Chapter 55 "Cryogenic Fluids," Section 5504 "Storage," Subsection 5504.3 "Outdoor storage" - Amended. Subsection 5504.3 of the 2025 California Fire Code is amended to read as follows:

> 5504.3 The Establishment of Limits for Storage of Flammable Cryogenic Fluids. The storage of flammable cryogenic fluids is prohibited in all areas within the City limits of National City, except within the following zones as established by the National City Land Use Code: MM and IM; Medium Manufacturing; MH and IH; Heavy Manufacturing; MT-Tidelands Manufacturing.

15.28.040 Chapter 57 "Flammable and Combustible Liquids." Section 5704 "Storage," Subsections 5704.2.9.6.1 and 5706.2.4.4 "Locations where above-ground tanks are prohibited" - Amended. Subsections 5704.2.9.6.1 and 5706.2.4.4 of the 2025 California Fire Code are amended to read as follows:

> 5704.2.9.6.1, 5706.2.4.4 All areas within the city limits of the City of National City except for those areas zoned commercial or manufacturing, as established, defined, and set under the zoning regulations in Title 18 of the National City Municipal Code.

15.28.050 Chapter 61 "Liquefied Petroleum Gases," Section 6104 "Location of LP- Gas Containers." Subsection 6104.2 "Maximum capacity within established limits" - Amended. Subsection 6104.2 of the 2025 California Fire Code is amended to read as follows:

> 6104.2 All areas within the city limits of the City of National City, except for those areas zoned commercial or manufacturing, as established, defined, and set under zoning regulations in Title 18 of the National City Municipal Code.

15.28.060 Chapter 56 "Explosives and Fireworks," Section 5601 - Amended. Section 5601 of the 2025 California Fire Code is amended to read as follows:

> 5601 The permanent storage of explosives and/or fireworks shall be strictly prohibited within the city limits of the City of National City. Temporary storage may be allowed, by permit, during setup for excavation, demonstration, or other use, when in the opinion of the fire marshal, there are significant measures in place to

ensure public safety.

15.28.070 (Reserved)

15.28.080 Chapter 1 "Scope and Administration," Division II "Administration." Subsection 102.7 "Referenced Codes " and Standards" - Amended. Subsection 102.7 of the 2025 California Fire Code is amended to read as follows:

> 102.7 The codes, standards, and publications adopted and set forth in this code, including other codes, standards and publications referred to therein are, by title and their most current edition, hereby adopted as standard reference documents of this code. When this code does not specifically cover any subject related to building design and construction, recognized fire engineering practices shall be employed. The National Fire Codes and the Fire Protection Handbook of the National Fire Protection Association are permitted to be used as authoritative guides in determining recognized fire prevention engineering practices.

15.28.085 Chapter 3 "General Requirements," Section 307 "Open Burning, Recreational Fires and Portable Outdoor Fireplaces," Subsection 307.4.1 "Bonfires " - Amended. Subsection 307.4.1 of the 2025 California Fire Code is amended to read as follows:

307.4.1 Bonfires. Bonfires are strictly prohibited within the City Limits.

15.28.090 Chapter 3 "General Requirements." Section 307 "Open Burning. Recreational Fires and Portable Outdoor Fireplaces," Subsection 307.4.2 "Recreational Fires" - Amended. Subsection 307.4.2 of the 2025 California Fire Code is amended to read as follows:

> 307.4.2 Recreational Fires. Recreational Fires are strictly prohibited within the City limits.

15.28.100 Chapter 10 "Means of Egress," Section 1013 "Exit Signs." Subsection 1013.6.1 "Graphics " - Amended. Subsection 1013.6.1 of the 2025 California Fire Code is amended to read as follows:

> 1013.6.1 Graphics. Every exit sign and directional exit sign shall have plainly legible letters not less than 6 inches (152 mm) high with the principal strokes of the letters not less than 0.75 inch (22.1 mm) wide. The word "EXIT" shall have letters having a width not less than 2 inches (51 mm) wide, except the letter "I," and the minimum spacing between letters shall not be less than 0.375 inch (9.5 mm). Signs larger than the minimum established in this section shall have letter widths, strokes, and spacing in proportion to the height.
>
> The word "EXIT" shall be green in color and in high contrast with the background and shall be clearly discernible when the means of exit sign illumination is or is not energized. If a chevron directional indicator is provided as part of the exit sign, it shall be green in color, the construction shall be such that

the direction of the chevron directional indicator cannot be readily changed.

15.28.110 Chapter 57 "Flammable and Combustible Liquids," Section 5704 "Storage," Subsection 5704.3.3.9 "Idle Combustible Pallets" - Amended. Subsection 5704.3.3.9 of the 2025 California Fire Code is amended to read as follows:

5704.3.3.9 Idle combustible pallets. The storage of empty wooden or plastic pallets is prohibited, except as follows:

1. Outdoor Storage. Pallets may be stored outside of a building or in a detached building. Pallets shall not be stacked closer than 5 feet from any building.

2. Indoor Storage. Pallets shall not be stored indoors unless the premises are protected with an automatic fire sprinkler system in accordance with NFPA Standard 13, section titled Protection of Idle Pallets, except when both of the following conditions are met:

   a. Pallets are stored no higher than 6 feet.

   b. Each pallet pile of no more than 4 stacks shall be separated from other pallet piles by at least 8 feet of clear space and 25 feet from any commodity.

15.28.120 Chapter 5 "Fire Service Features," Section 503 "Fire Apparatus Access Roads," Subsection 503.2.7 "Grade." and Appendix Section D103.2 "Minimum Specifications." Subsection D103.2 "Grade" - Amended. Subsection 503.2.7 and Appendix Subsection D103.2 of the 2025 California Fire Code are amended to read as follows:

503.2.7 and Appendix Subsection D103.2 Grade. The maximum permitted gradient for a fire apparatus access road shall not exceed 15%.

15.28.130 Chapter 5 "Fire Service Features." Section 503 "Fire Apparatus Access Roads," Subsection 503.6 "Security Gates" - Amended. Subsection 503.6 of the 2025 California Fire Code is amended as follows:

503.6 All gates or other structures or devices which could obstruct fire access roadways or otherwise hinder emergency operations are prohibited unless they meet standards approved by the Chief and receive Specific Plan Approval.

All automatic gates across fire access roadways and driveways shall be equipped with an approved key-operated switches overriding all command functions and opening the gate(s). Gates accessing more than four residences or residential lots, or gates accessing hazardous institutional, educational or assembly occupancy group structures, shall also be equipped with an approved emergency traffic control-activating strobe light sensor(s), or other devices approved by the Chief, which will activate the gate on the approach of emergency apparatus with a battery back-up or manual mechanical disconnect in case of power failure.

All automatic gates must meet fire department policies deemed necessary by the Chief for rapid, reliable access.

15.28.140 Chapter 1 "Scope and Administration." Division II "Administration." Section 112. "Means of Appeals ", Section 112.1. “create a Board of Appeals" - Amended. Subsection 112.1 of the 2025 California Fire Code is amended as follows:

112.1 In order to hear and decide appeals of orders, decisions, or determinations made by the Fire Marshal relative to the application and interpretation of this code, the City Council shall appoint an ad hoc Board of Appeals consisting of three (3) members who are qualified by experience and training to pass judgment on matters pertaining to hazards of fire, explosions, hazardous conditions and/or fire protection systems, and are not employees of the City. Board members shall serve at the pleasure of the City Council. The board shall comply with Rosenberg's Rules of Order in conducting their business and shall render written decisions and findings to the appellant with a copy to the Fire Marshal. The Fire Marshal shall take immediate action in accordance with the decision of the Board, unless such decision is appealed to the City Council. Decisions of the board may be appealed to the City Council by the appellant or by the Fire Marshal within thirty (30) days of the decision of the Board, by the filing of a written notice of appeal with the Chief of the fire department stating the reasons for the appeal. The person filing the appeal and the opposing party shall be given at least ten (10) days' written notice of the time and place of the hearing on the appeal.

15.28.150 New materials. processes or occupancies. which may require permits. The Building and Safety Director, the Chief of the fire department and the Fire Marshal shall act as a committee to determine and specify, after giving effected persons an opportunity to be heard, any new materials, processes or occupancies which shall require permits in addition to those now enumerated in said code. The Fire Marshal shall post such list in a conspicuous place in his/her office and distribute copies thereof to interested parties.

15.28.160 Chapter 1 "Scope and Administration." Division II "Administration," Section 105 "Permits”. Subsection 105.3.1 "Expiration" - Amended. Subsection 105.3.1 of the 2025 Fire Code is amended as follows:

105.3.1 Expiration. Every permit issued by the Fire Authority Having Jurisdiction under the provisions of this code shall expire by limitation and become null and void if the building or work authorized by such permit is not commenced within twelve calendar months from the date of such permit, or if the building or work authorized by such permit is stopped at any time after the work is commenced for a period of six calendar months, or if the building or work authorized by such permit exceeds three calendar years from the issuance date of the permit. Work shall be presumed to have commenced if the permittee has obtained a required inspection approval of work authorized by the permit by the Fire Authority Having Jurisdiction within six calendar months of the date of permit issuance.

Work shall be presumed to be stopped if the permittee has not obtained a required inspection of work by the Fire Authority Having Jurisdiction within each six-month period upon the initial commencement of work authorized by such permit.

Before such work can be recommenced, a new permit, or renewal permit as specified below, shall be first obtained.

1. Permits where work has not commenced. For permits for which work has not commenced in the first six calendar months from the date of issuance, a renewal permit may be obtained provided that:

A. No changes have been made or will be made in the original plans and specifications for such work.

B. The expiration has not exceeded three years from the original issuance date;

C. The same edition of the California codes is in effect as used is in the initial plan check;

D. A fee equal to one-half the amount required for a new permit is paid;

E. The renewal permit shall expire three calendar years from the date of initial permit issuance.

F. Where later editions of the California codes have been adopted than used in the initial plan check, such applications for renewal shall be considered as a new plan check submittal. Accordingly, plans shall reflect the requirements of the current codes in effect, a full new plan check is required, and a full new plan check fee shall be paid. Upon completion of a new plan check, the permit may be renewed upon payment of a permit fee equal to one-half the amount required for a new permit.

2. Permits where work has commenced. For permits where work has commenced and was subsequently stopped as defined herein, a renewal permit may be obtained provided that:

A. No changes have been made or will be made in the original plans and specifications for such work;

B. The expiration has not exceeded three years from the original issuance date;

C. A fee equal to one-half the amount required for a new permit is paid, except that where construction has progressed and has been approved to the point of requiring only a final inspection, a fee equal to one-quarter the amount required for a new permit shall be paid; and

D. A renewal permit shall expire three calendar years from the date of initial permit issuance.

3. Permits that have exceeded three years. For permits that have exceeded three years beyond the issuance date, a renewal permit may be obtained provided that:

A. Construction in reliance upon the building permit has commenced and has been approved;

B. No changes have been made or will be made in the original plans and specifications for such work; and

C. A fee equal to the full amount required for a new permit

is paid except that where the Fire Authority Having Jurisdiction determines that construction has progressed to the point that a lesser fee is warranted, such lesser fee shall be paid.

The maximum life of a permit renewal in accordance with subsection 15.28.160(3) shall be one calendar year from the date of renewal. The permit may be renewed for each calendar year thereafter provided that all requirements of subsections A., B., and C., as stated in subsection 15.28.160(3), are met.

I. Extension of an unexpired permit. For an extension of an unexpired permit, the permitee may apply for an extension of time within which work under that permit may be continued when, for good and satisfactory reasons as determined by the Fire Authority Having Jurisdiction in his or her sole discretion, the permittee is unable to continue work within the time required by section 15.28 .160. The Fire Authority Having Jurisdiction may extend the time for action by the permittee for a period not exceeding six calendar months beyond the expiration date in effect at the time of the extension application, upon written request by the permittee showing that circumstances beyond the control of the permittee have prevented action from being taken.

J. Permits issued where the permittee has been deployed to a foreign country, may be held in abeyance until six months after the return of the permittee from his/her deployment, if necessary, upon application for such relief by the permittee.

15.28.170 Penalties. Any person who shall violate any of the provisions of the 2025 California Fire Code adopted, or any order made thereunder, or who shall build in violation of any detailed statement of specifications or plans submitted and approved is guilty of a misdemeanor.

Section 4. This Ordinance shall take effect and be in force thirty (30) days form the date of its passage, and before the expiration of fifteen (15) days after its passage, it or a summary of it, shall be published once, with the names of the members of the City Council voting for and against the same in the Star News, a newspaper of general circulation published in the County of San Diego, California.

INTRODUCED this 2nd day of December 2025

PASSED and ADOPTED this _____ day of _____ 2026.

Ron Morrison, Mayor

ATTEST:

Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

Barry J. Schultz, City Attorney

AGENDA REPORT

Department: **Community Development**
Prepared by: **Sophia Depew, Assistant Planner**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
Public Hearing – Appeal of a Planning Commission Approval of a Conditional Use Permit for a Proposed Drive-Through Coffee Shop (Dutch Bros Coffee) to be Located at 1838 Sweetwater Road.

RECOMMENDATION:
Staff Recommended Approval of the CUP to the Planning Commission and Recommends Denying the Appeal and Adopting the Resolution Entitled: "Resolution of the City Council of the City of National City, California, Determining that the Project is Categorically Exempt from the California Environmental Quality Act (CEQA) under Class 32 of the CEQA Guidelines Section 15332 (In-Fill Development Projects) and Approving a Conditional Use Permit for a Drive-Through Coffee Shop (Dutch Bros Coffee) to be Located at 1838 Sweetwater Road."

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
On October 20, 2025, the Planning Commission approved the CUP by a unanimous vote of those present. No public comments were provided prior to or at the public hearing.

Ayes: Armenta, Castle, Gogue, Miller, Quinones, Valenzuela Absent: Sanchez

EXPLANATION:

The Planning Commission held a public hearing on October 20, 2025, and approved the request for a Drive-Through Coffee Shop CUP based on the findings in the attached Planning Commission Resolution No. 2025-16. The appellant (Heart Revolution Church) has requested to appeal the Planning Commission decision to approve the CUP and is thereby afforded the opportunity to present their appeal to the City Council. The requested action by City Council is to either uphold or reverse the decision of the Planning Commission (grant or deny the appeal request).

The appellant provided a written appeal letter, attached as Exhibit B. The following is a summary of the main points raised by the appellant.

1. Mailing Requirements – Appellant states neither of the owners or occupants at 1920 Sweetwater Road and 1914 Sweetwater Road (properties within 300 feet of the project site) received a public notice.

   Mailing labels were provided for the above APN's and no return mail was received including the subject properties.

2. Traffic – Appellant indicates the traffic analysis did not adequately consider potential traffic impeding the public right of way at the intersection of Sweetwater Road and Prospect Street, maximum queuing capacity, and traffic within the shopping center.

   A traffic analysis was provided for the subject property and intended use. The Engineering & Public Works Department reviewed and concurred with the traffic analysis. The traffic analysis is attached as Exhibit F.

3. General Plan Consistency – Appellant indicates the drive-through coffee shop is inconsistent with General Plan Policies HEJ4.2 and HEJ 5.4 as Dutch Bros does not constitute a healthy food option and is located within 300 feet of a childcare and preschool facility (The Way- Heart Revolution Church).

   A coffee shop, without a drive-though, is a permitted use by right within the MXD-2 zone. Additionally, distance requirements to "schools" typically references public schools (kindergarten through twelfth grade).

The following was included in the original staff report made to the Planning Commission

Executive Summary

The applicant proposes to construct a 950 square-foot coffee shop (Dutch Bros Coffee) with two drive-through lanes. In addition to the drive-through, the approximately 0.45-acre property would have a total of three parking spaces. A CUP is required for a drive-through business.

Site Characteristics

The proposed coffee shop (Dutch Bros) would replace an existing 3,900 square-foot building located in the Sweetwater Crossing shopping center at 1838 Sweetwater Road. The building proposed for demolition was originally built as a Pizza Hut restaurant, but has been vacant for some time. The site location is a 0.45-acre parcel within the larger shopping center. Three parking spaces will be provided on the property with additional spaces within the adjacent shopping center. The overall center has 227 excess spaces as of the most recent modifications that occurred when Texas Roadhouse was constructed. To the north of the proposed coffee shop is a multi-suite building with restaurants, to the east is Denny's and Texas Roadhouse, to the south is LA Fitness and Heart Revolution Church, and to the west is the remainder of the shopping center comprised of a variety of commercial uses.

Customers from eastbound and westbound traffic on Sweetwater Road can access the shopping center driveway that leads to the site, which is opposite Prospect Street. The drive-through will be accessed from the two-way drive aisle abutting the site within the shopping center. The property is zoned Major Mixed-Use District (MXD-2) and has a Major Mixed Use General Plan designation.

Proposed Use

The applicant (Dutch Bros Coffee) is proposing to construct a 950 square-foot drive-through coffee shop. A double lane drive-through aisle is also proposed, which would accommodate queuing for approximately 26 vehicles. Customers would enter the shopping center from Sweetwater Road to access the drive-through lanes that loop around the building in a counter-clockwise direction. All customer transactions are proposed to be conducted person-to-person with no electronic speaker system. The proposed building would also have a window for walk-up customers. However, no indoor or outdoor seating is proposed. Three parking spaces are provided on site, which could alleviate some demand from the drive-through lanes during peak times. The applicant intends to operate from 5:00 a.m. to 12:00 a.m. daily, if permitted. The new business would employee between eight and ten people with the majority working on a part-time basis. During operations, three to five staff members would be present per shift.

Analysis

General Plan

A coffee shop is a commercial use, which is consistent with the mixed-use land use designation established for this area of the City and is permitted by right. However, some drive-through restaurants may be considered a "fast food" restaurant. A fast-food eating place is defined as follows:

> "Fast food eating place" means any retail food establishment that primarily provides short order food services for on-site dining or take-out service, where such food and beverage is served on paper, plastic, or other disposable containers, and including drive in and drive-through restaurants where ready-to-eat foods are served primarily to be consumed off the premises. This definition includes all self-service restaurants, except cafeterias, sit-down pizza parlors, and donut shops.

There are two General Plan policies that reference fast food restaurants:

> **Policy HEJ-4.2**: Encourage the development of healthy food establishments in areas with a high concentration of fast-food establishments, convenience stores, and liquor stores.
>
> **Policy HEJ-5.4**: Discourage unhealthy fast-food outlets from locating near schools.

The Sweetwater Crossings shopping center has variety of food establishments, ranging from Texas Roadhouse, Denny's, L&L Hawaiian Barbeque, and only one existing drive-through establishment (Carl's Jr.) located on the opposite end of the center. Across Sweetwater Road is a drive-through Taco Bell. Despite this, there is a variety of pre-existing healthy food options in close proximity to Dutch Bros Coffee that is consistent with HEJ-4.2. However, it should be noted that while snacks such as muffins, granola bars, etc. are sold in conjunction with coffee and flavored beverages; Dutch Bros is a beverage outlet rather than a full-service restaurant. Therefore, as an elective purchase (coffee, beverage), there is less likelihood of it being a "food option" and of a health concern.

With regard to HEJ-5.4, the nearest school is Sweetwater Union High School, which is more than a half-mile away in walking distance. Therefore, the coffee shop is not near a school.

Land Use Code (LUC)

A coffee shop is a permitted use within the MXD-2 zone. However, businesses with a drive-through require the issuance of a CUP. In addition, Chapter 18.41 – Site Planning Standards – has specific design requirements for drive-through businesses, including:

- Minimum queuing distances (established by CUP).
- Location of drive-through window and landscaping requirements.
- Minimum 25-foot interior turning radius for drive-through aisles.

As part of traffic analysis conducted by the applicant team, a queuing study was performed based on the number of vehicles served at similar Dutch Bros Coffee locations in Southern California. The study found that the average queuing is nine vehicles and the maximum average queuing is 17.25 vehicles. The dual-lane drive-through, as proposed, can accommodate approximately 26 vehicles. It is anticipated that the queue would largely stay within the drive through lanes. Dutch Bros employs traffic controllers during peak hours to direct vehicles to park instead of impede drive aisles. There are three proposed parking spaces on site that could handle additional waiting customers, as well as adjacent shopping center parking. The applicant utilizes person-to-person ordering, which reduces time spent in the drive-through, and an exit lane for customers receiving their orders earlier or large orders to wait further reducing queuing demand on site.

The Land Use Code (LUC) states that a drive-through window may not be located between the right-of-way and the building without a minimum 10-footwide landscape buffer. The coffee shop will be located within a shopping center, and will not adjacent to any public right-of-way. Additionally, the project does include a landscape buffer around the entire site. The code also requires the drive-through aisles have a minimum interior turning radius of twenty-five feet for any curves. A smaller radius may be established through the Conditional Use Permit process with the approval of the City Engineer. The applicant has requested a reduced interior turning radius 20 feet, which was granted.

Design requirements for projects of this type in the MXD-2 zone are limited, with emphasis placed on architectural variation (avoiding long blank walls and providing fenestration). All setbacks are met, and the height of the development is well under the maximum allowed in the MXD-2 zone (65 feet). The proposed design of the 950 square-foot building includes both wall plane variation and attached awnings and canopies. It should be noted that the coffee shop, without a drive-through aisle, would be allowed by right.

Traffic

The proposed design places the new coffee shop toward the middle of the shopping center, set back from Sweetwater Road. There are three parking spaces proposed, with additional parking available in the shopping center. Access to the drive-through lanes is at the north side of the property in a location that can accommodate vehicles entering from the shopping center's two-way drive aisle. A dual-lane is proposed for the drive-through to increase queuing capacity on the site. Overall, there is approximately 550 linear feet of queuing space in the driveway, enough length to accommodate 26 vehicles. Additional vehicles would be able to queue without impacting the public right-of-way. According to the analysis by the applicant using similar Dutch Bros Coffee locations, the average maximum queue is only 17.25 vehicles, so the proposed lanes are expected to be sufficient for customer demand. Furthermore, the applicant is providing an exit lane that would allow customers in line to move out of the queue if they receive their orders earlier.

Based on a traffic impact analysis conducted by the applicant, the proposed project is projected to generate approximately 2,168 gross daily trips, including 138 trips in the a.m. peak hour and 130 trips in the p.m. peak hour on weekdays. After applying pass-by trip reductions and accounting for the previous use, the net weekday trip generation for the site would be 756 additional daily trips, including 32 additional trips in the a.m. peak hour and 44 additional trips in the p.m. peak hour. A pass-by trip is a trip where an intermediate stop is made on the way from the origin to the primary destination of the trip without making a route diversion. On weekends, the proposed project would generate 1,836 gross daily trips, including 125 trips during the peak hour. After applying pass-by trip reductions and accounting for the previous use, the net weekend trip generation for the site would be 544 additional daily trips and 18 additional peak-hour trips.

All access driveways operate at a satisfactory Level of Service (LOS) C or better under existing conditions during both peak hours. The signalized intersection of Prospect Street-Sweetwater Crossing Driveway/Sweetwater Road and unsignalized RIRO (right in, right out) driveway/Sweetwater Road would operate at satisfactory LOS C or better during both peak hours without and with the proposed project. The proposed project would not adversely affect access or operations at the Sweetwater Crossing shopping center. Projects are also required to assess project impacts related to vehicle miles travelled (VMT) under the California Environmental Quality Act (CEQA). In this case, a detailed screening was not required due to the project's limited size and the anticipation that the use would be locally serving rather than a regional draw.

Noise

Noise issues related to drive-through businesses are usually related to vehicle queuing and ordering windows/speakers. Recent approvals for drive-through businesses have required noise-attenuating speakers at the ordering window. However, in this instance the applicant does not

intend to utilize an ordering window/speaker and will only take orders in person. It is not anticipated that the use, as proposed, will create nuisance noises. The Planning Commission may consider restrictions on the hours of operation of the business, which is proposing hours from 5:00 a.m. to 12:00 a.m. There are other drive-through businesses currently operating within National City with similar hours, including the Carl's Jr and Taco Bell off of Sweetwater Road.

Mailing

All property owners and occupants within a distance of 300 feet are required to be notified of a public hearing for a CUP application. Notice of this public hearing was sent to 130 occupants and owners. No public comment has been received as of the writing this report.

Department Comments

Comments were provided by the Building Division, Engineering Department, and Fire Department related to standard requirements for new developments. The All comments have been incorporated as conditions of approval for the CUP. Adherence to building and fire codes have also been addressed in the Conditions of Approval.

Recommended Findings for the CUP should City Council Approve/Deny the Appeal

Findings for Denial of the Appeal and Approval of the Proposed CUP

The following are the required findings in the attached draft resolution:

1. Allowable Use: Drive-through businesses are identified as a conditionally allowed use in the Major Mixed-Use District (MXD-2) zone, and conditions of approval will assure the proposed drive-through aisles will meet all requirements as contained in NCMC §18. 41 –Site Planning Standards.

2. General Plan Consistency: Drive-through businesses are permitted uses, subject to a CUP, by the Land Use Code, which is consistent with the General Plan. In addition, a drive-through coffee shop is consistent with the Major Mixed-Use District zone land use designation and there are no Specific Plans affecting this location.

3. Compatibility, LUC, and Traffic: The new coffee shop will be built in compliance with the City's LUC and all applicable building and fire codes. In addition, the proposed drive-through aisle, subject to the conditions of approval, meets all requirements for such uses outlined in the Land Use Code, as discussed above.

4. Suitability: The project is expected to generate approximately 756 net weekday daily trips and 544 weekend daily trips, which can be accommodated by the existing road network. Intersections in this location are currently operating at a Level of Service (LOS) of C or better (passing) and are calculated by the provided traffic impact analysis to continue to have a passing LOS after construction. The site is located within an urbanized area with access to all necessary utilities and services and the proposed restaurant replaces a similar existing building.

5. No Nuisance: Noise issues related to drive-through businesses are usually related to vehicle queuing and ordering windows/speakers. Noise is not an issue given that the applicant will utilize person to person ordering in lieu of an amplified ordering system. A vehicle mile traveled (VMT) analysis was also conducted for the site and it is presumed to have a less than significant impact on VMT. In addition, the new business will benefit the public interest by providing new jobs.

6. California Environmental Quality Act (CEQA): The proposed project has been reviewed in compliance with the California Environmental Quality Act (CEQA) and has been determined to be categorically exempt from environmental review pursuant to Class 32, Section 15332 (In-fill Development Projects) for which a Notice of Exemption will be filed subsequent to approval of this Conditional Use Permit. Class 32 consists of projects characterized as in-fill development that is consistent with applicable general plan and zoning designations, proposed on an urban site no more than five acres, has a site with no value as habitat for endangered, rare or threatened species, would not result in any significant effects relating to traffic, noise, air quality or water quality, and is adequately served by utilities and public services. The proposed use is consistent with this description and there is no potential for the project to cause either a direct or a reasonably foreseeable indirect physical change in the environment.

Finding for Approval of the Appeal and Denial of the Proposed CUP
There is one finding for denial as follows:

1. Granting the permit would constitute a nuisance or be injurious or detrimental to the public interest, health, safety, convenience, or welfare or materially injurious to persons, property, or improvements in the vicinity and zone in which the property is located, because it would contribute to a concentration of unhealthy fast food eating places.

Conditions of Approval
Conditions of Approval are included that address comments from the Engineering Department. Additional conditions are included related to adherence to California Building and Fire Codes and the City's Land Use Code.

Summary
The proposed drive-through is consistent with the Land Use Code with the approval of a CUP. Conditions of Approval will ensure that the business operates in harmony with existing uses in the area. The potential impacts are minimal since design guidelines ensure an appropriately-designed project. In addition, the 26-vehicle storage capacity of the drive-through aisles will avoid impacts to adjacent City streets. Staff is recommending approval of this CUP request.

Options for the Appeal
1. Deny the appeal, affirming the Planning Commission decision, thereby approving 2025-29 CUP, subject to the conditions listed within the resolution to approve or modified conditions, and based on the findings listed in the resolution to approve, or findings to be determined by the City Council; or

2. Approve the appeal and overturn the Planning Commission decision, thereby denying 2025-29 CUP, based on the findings as listed in the resolution to deny, or findings to be determined by the City Council; or

3. Continue the item to a specific date in order to obtain additional information.

FINANCIAL STATEMENT:
An appeal fee of $1,500 was paid by the appellant. Fees are anticipated to cover the cost of staff review time and processing of the appeal.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Balanced Budget and Economic Development

ENVIRONMENTAL REVIEW:
This is a project under CEQA subject to a Categorical Exemption. In-Fill Development. CCR 15332.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A – Planning Commission Resolution 2025-16
Exhibit B – Appellants Appeal Request Letter with Attachments
Exhibit C – Overhead
Exhibit D – Applicant's Plans (Exhibit "A", Case File No. 2025-29 CUP, dated 9/29/2025)
Exhibit E – Public Hearing Notice (Sent to 130 property owners and occupants)
Exhibit F – Transportation Impact Assessment
Exhibit G – PowerPoint Slides from PC meeting
Exhibit H – Resolution – DENY APPEAL
Exhibit I – Resolution – AFFIRM APPEAL

RESOLUTION NO. 2025-16

A RESOLUTION OF THE PLANNING COMMISSION OF THE CITY OF NATIONAL CITY, CALIFORNIA, DETERMINING THAT THE PROJECT IS CATEGORICALLY EXEMPT FROM THE CALIFORNIA ENVIRONMENTAL QUALITY ACT (CEQA) UNDER CLASS 32 OF THE CEQA GUIDELINES SECTION 15332 (IN-FILL DEVELOPMENT) AND APPROVING A CONDITIONAL USE PERMIT FOR A DRIVE-THROUGH COFFEE SHOP (DUTCH BROS COFFEE) TO BE LOCATED AT 1838 SWEETWATER ROAD
CASE FILE NO. 2025-29 CUP
APN: 563-231-31-00 & 563-231-32-00

WHEREAS, the Planning Commission of the City of National City considered a Conditional Use Permit for a drive-through coffee shop (Dutch Bros Coffee) to be located at 1838 Sweetwater Road at a duly advertised public hearing held on October 20, 2025, at which time oral and documentary evidence was presented; and,

WHEREAS, at said public hearing, the Planning Commission considered the staff report contained in Case File No. 2025-29 CUP maintained by the City and incorporated herein by reference along with evidence and testimony at said hearing; and,

WHEREAS, this action is taken pursuant to all applicable procedures required by State law and City law.

NOW, THEREFORE, BE IT RESOLVED by the Planning Commission of the City of National City, California, that the testimony and evidence presented to the Planning Commission at the public hearing held on October 20, 2025, support the following findings:

1. The proposed use is allowable within the applicable zoning district pursuant to a Conditional Use Permit and complies with all other applicable provisions of the Land Use Code because drive-through businesses are identified as a conditionally-allowed use in the Major Mixed-Use District (MXD-2) zone, and the conditions of approval will assure the proposed drive-through aisles will meet all requirements as contained in NCMC §18. 41 – Site Planning Standards.

2. The proposed use is consistent with the General Plan and any applicable specific plan, because the Land Use Code conditionally allows drive-through businesses in

the MXD-2 zone; the Land Use Code is consistent with the General Plan. There are no Specific Plans affecting this location.

3. The design, location, size, and operating characteristics of the proposed activity would be compatible with the existing and future land uses in the vicinity, because the property will be developed based on the provisions outlined in the Land Use Code. In addition, the proposed drive-through aisle, subject to the conditions of approval, meets all requirements for such uses outlined in the Land Use Code.

4. The site is physically suitable for the type, density, and intensity of use being proposed, including access, utilities, and the absence of physical constraints, because a traffic impact analysis was conducted for the proposed use finding that the project is expected to generated approximately 756 net weekday daily trips and 544 weekend daily trips, which can be accommodated by the existing road network. Intersections in this location are currently operating at a Level of Service (LOS) of C or better (passing) and are calculated by the provided traffic impact analysis to continue to have a passing LOS after construction. The site is located within an urbanized area with access to all necessary utilities and services and the proposed coffee shop replaces a similar existing building.

5. Granting the permit would not constitute a nuisance or be injurious or detrimental to the public interest, health, safety, convenience, or welfare, or materially injurious to persons, property, or improvements in the vicinity and zone in which the property is located, because noise issues related to drive-through businesses, which are usually related to vehicle queuing and ordering windows and speakers, will not be an issue given that the applicant will utilize person to person ordering in lieu of an amplified ordering system. A vehicle miles traveled (VMT) analysis was also conducted for the site and the project is presumed to have a less than significant impact on VMT. In addition, the new business will benefit the public interest by providing new jobs.

6. The proposed project has been reviewed in compliance with the California Environmental Quality Act and has been determined to be categorically exempt from environmental review pursuant to Class 32 of the CEQA Guidelines, Section 15332 (In-fill Development Projects), for which a Notice of Exemption will be filed subsequent to approval of this CUP. Class 32 consists of projects characterized as in-fill development that is consistent with applicable general plan and zoning designations, proposed on an urban site no more than five acres, has a site with no value as habitat for endangered, rare or threatened species, would not result in any significant effects relating to traffic, noise, air quality or water quality, and is

adequately served by utilities and public services. The proposed use is consistent with this description and there is no potential for the project to cause either a direct or a reasonably foreseeable indirect physical change in the environment

BE IT FURTHER RESOLVED that the application for Conditional Use Permit is hereby approved subject to the following conditions:

General

1. This *Conditional Use Permit* authorizes a drive-through coffee shop at 1838 Sweetwater Road. Except as required by conditions of approval, all plans submitted for permits associated with the project shall conform to Exhibit A, Case File No. 2025-29 CUP, dated 9/29/2025.
2. Before this *Conditional Use Permit* shall become effective, the applicant and the property owner both shall sign and have notarized an Acceptance Form, provided by the Planning Division, acknowledging and accepting all conditions imposed upon the approval of this permit. Failure to return the signed and notarized Acceptance Form within 30 days of its receipt shall automatically terminate the *Conditional Use Permit*. The applicant shall also submit evidence to the satisfaction of the Planning Division that a Notice of Restriction on Real Property is recorded with the County Recorder. The applicant shall pay necessary recording fees to the County. The Notice of Restriction shall provide information that conditions imposed by approval of the *Conditional Use Permit* are binding on all present or future interest holders or estate holders of the property. The Notice of Restriction shall be approved as to form by the City Attorney and signed by the City Manager or assign prior to recordation.
3. *Within four (4) days of approval*, pursuant to Fish and Game Code 711.4 and the California Code of Regulations, Title 14, Section 753.5, the applicant shall pay all necessary environmental filing fees for the San Diego County Clerk. Checks shall be made payable to the *San Diego County Clerk* and submitted to the National City Planning Department.
4. This permit shall become null and void if not exercised within one year after adoption of the resolution of approval unless extended according to procedures specified in the Municipal Code.
5. This permit shall expire if the use authorized by this resolution is discontinued for a period of 12 months or longer. This permit may also be revoked, pursuant to provisions of the Land Use Code, if discontinued for any lesser period of time.
6. This *Conditional Use Permit* may be revoked if the operator is found to be in violation of any Conditions of Approval or applicable law.

Building

7. Building plans and permits shall be required to meet current California Building, Mechanical, Electrical, Plumbing, Accessibility, Green, Energy, and Fire Codes.
   a. A soils report is required for all new construction.
   b. Project requires Sweetwater Authority approval prior to permit issuance to determine the project has sufficient water supply.

Engineering

8. Storm Water Requirements
   a. A Hydrology study (100 year flood) is required for the new project. The study should consider the proposed project area to the closest municipal storm drain collection point. The study should consider the adequacy of the existing storm drain system to convey any additional run off. All Hydrology study findings and recommendations are part of Engineering Department requirements.
   b. The completed Storm Water BMP Requirements Applicability Form I-1 and I-2 checklist is required to be submitted to the Engineering Department along with the grading plan submittal.
   c. The Best Management Practices (BMPs) for the maintenance of the proposed construction shall be undertaken in accordance with the National Pollutant Discharge Elimination System (NPDES) regulations which may require a Storm Water Pollution Prevention Plan (SWPPP) for the project. An approved SWPPP will be required prior to issuing of a construction permit.
   d. All surface run-off shall be treated with an approved Standard Urban Runoff Mitigation Plan (SUSMP) Best Management Practice (BMP) for all Priority SUSMP projects. No runoff will be permitted to flow over the sidewalk. Adjacent properties shall be protected from surface run-off resulting from this development.
   e. All existing and proposed curb inlet on property shall be provided with a "No Dumping" signage in accordance with the NPDES program.
   f. A hydromodification plan or a letter sealed and signed by the Engineer of Work explaining why the project is exempt from hydromodification requirements shall be submitted.

9. Engineering Land Development Requirements
   a. The Property is in the Federal Flood Plain area. Flood hazard permit shall be obtained from the Engineering Department.

b. A grading and drainage plan shall be submitted showing all of the proposed and existing on-site and off-site improvements. The plan shall be prepared in accordance with the City's standard requirements by a Registered Civil Engineer. All necessary measures for prevention of storm water pollution and hazardous material run-off to the public storm drain system from the proposed parking lot or development shall be implemented with the design of the grading. This shall include the provision of such devices as storm drain interceptors, clarifiers, or filters. Best Management Practices for the maintenance of the parking lot, including sampling, monitoring, and cleaning of private catch basins and storm drains, shall be undertaken in accordance with the National Pollution Discharge Elimination System (NPDES) regulations. A private storm water treatment maintenance agreement shall be signed and recorded. A check list for preparation of the grading plan/drainage plan is available at the Engineering Department.

c. The method of sewage collection and disposal shall be shown on the grading/drainage plan. Any new sewer lateral in the City right-of-way shall be 6 inch in size with a clean out. A sewer stamp "S" shall be provided on the curb to mark the location of the lateral.

d. Separate street and sewer plans prepared by Registered Civil Engineer, shall be submitted showing all of the existing and proposed improvements. The plans shall be in accordance with City requirements.

e. A soils engineering report shall be submitted for the Engineering Department's review, after Planning Commission approval. The report shall address the stability of all of the existing and proposed slopes on the property. It shall also address the adequacy of the building pads, the criteria for any new retaining wall design, the maximum allowable soil bearing pressure and the required pavement structural sections for the proposed streets, the parking areas, and the driveways. As a minimum, the parking lot pavement sections shall be 2 inch A.C. over 4 inch Class II aggregate base. The street pavement sections shall be in accordance with National City modified Standard Drawing G-34. All soils report findings and recommendations shall be part of the Engineering Department requirements.

f. A title report shall be submitted to the Engineering Department, after the Planning Commission approval, for review of all existing easements and the ownership at the property.

g. A limited traffic study is required for the proposed development.

h. A cost estimate for all of the proposed grading, drainage, street improvements, landscaping and retaining wall work shall be submitted with the plans. A

performance bond equal to the approved cost estimate shall be posted. Three percent (3%) of the estimated cost shall also be deposited with the City as an initial cost for plan checking and inspection services at the time the plans are submitted. The deposit is subject to adjustment according to actual worked hours and consultant services

Fire

10. Plans are to be designed, fabricated and installed to code.
11. Project to be in compliance with the current editions of the National Fire Protection Association, California Fire Code 2022 Edition, Title 19 and local City of National City Municipal Codes.
12. A California Fire Code Change (CFC) will occur beginning in 2026 with this Authority Having Jurisdiction (AHJ).
13. California fire code shall be considered if structure is to be outfitted with fire alarm and fire sprinklers.
14. A fire flow letter shall be requested from this AHJ early in the process if fire sprinklers will be installed.
15. Fire apparatus access roads shall comply with the requirements of this section (Section 5 CFC 2022) and shall extend to within 150 feet of all portions of the facility and all portions of the exterior walls of the first story of the building as measured by an approved route around the exterior of the building. Dead-end fire apparatus access roads in excess of 150 feet in length shall be provided with an approved area for turning around fire apparatus. This comment shall apply to new residential structures. The fire code official shall have the authority to require or permit modifications to the required access widths where they are inadequate for fire rescue operations or where necessary to meet the public safety objectives of the jurisdiction.
16. The required width of emergency fire apparatus access roads shall not be obstructed in any manner, including parking of vehicles. All access roads shall be no less than 20 feet wide, no less than 14 feet high and shall have an all weathered road with the ability to support 75 thousand pounds or greater. Where a fire hydrant is located on a fire apparatus road; the minimum road width shall be 26 feet. A 28 foot turning radius is required for fire department access through site. All fire department access roads shall be painted and signed to prevent parking in these required designated emergency areas.
17. Grade of fire apparatus road shall be within the limits established (15% Grade) by the fire code official based on fire department's apparatus.
18. Buildings or portions of buildings or facilities exceeding 30 feet in height measured vertically from the centerline of the street adjacent to the project above the lowest level

of fire department vehicle access shall be provided with approved fire apparatus access roads capable of accommodating fire department aerial apparatus.

19. Overhead utility and power lines shall not be located over the aerial fire apparatus access road or between the aerial fire apparatus road and the building. Other obstructions shall be permitted to be placed with approval of the fire code official.

20. Aerial fire apparatus roads shall have a minimum unobstructed width of 26 feet, exclusive of shoulders, in the immediate vicinity of the building or portion thereof.

21. Fire hydrants to be located throughout the project as not to have a separation distance greater than 300 feet. Fire hydrants to be located within 400 feet of all locations which are roadway accessible. (Measurement starts from nearest existing fire hydrant to project).

22. The following items pertain to fire hydrants:

    a. Size and location, including size and number of outlets and whether outlets are to be equipped with independent gate valves.

    b. Fire hydrant to be of three outlet design

23. Provide calculation confirming flow availability to meet fire flow demands and supply large diameter hose (4 inch).

24. Fire hydrants to be marked by use of blue reflective marker in the roadway.

25. Upon submittal for an underground permit, the following shall be included:

    a. Data sheet for Back-Flows

    b. Data sheets for Private and Commercial Hydrants

    c. Data sheets for Post Indicator Valves

    Information on required fire hydrants back-flow devices, etc.; can be acquired from Sweetwater Authority. All pipe and their appliances, shall meet industry/code standards for underground use

26. An approved water supply for fire protection, either temporary or permanent, shall be made available as soon as combustible material arrives on the site.

27. Approved vehicle access for firefighting shall be provided to all construction and demolition sites. Vehicle access shall be provided to within 100 feet of temporary or permanent fire department connections. Vehicle access shall be provided by either temporary or permanent roads, capable of supporting vehicle loading under all weather conditions. Vehicle access shall be maintained until permanent fire apparatus access roads are available.

28. Where there is conflict between a general requirement and a specific requirement, the specific requirement shall be applicable. Where, in a specific case, different sections of

this code specify different materials, methods of construction or other requirements, the most restrictive shall govern.

29. Should any plan corrections be required, contractor must correct the plan and re-submit to the Fire Department for approval once again prior to installation.

Planning

30. A landscape and underground irrigation plan shall be submitted as part of the construction permitting process in compliance with Land Use Code Chapter 18.44. The landscaping and irrigation required by this approval shall be maintained for the life of the project.

31. Plans submitted for construction shall conform to minimum turning radius requirements for drive-through businesses unless the City Engineer approves a lesser radius. Building permit plans shall be fully dimensioned and include all proposed signage and striping for the drive-through aisles, driveways, and parking spaces.

32. Business operations shall comply with Municipal Code Title 12 (Noise) at all times. Plans submitted for construction shall reflect the use of sound-attenuating speakers that automatically reduce the volume of ordering speakers during periods of low ambient noise should an electronic ordering system be installed.

33. Plans submitted for construction shall conform to Land Use Code Chapter 18.46 (Outdoor Lighting).

34. Plans submitted for construction shall comply with the guidelines stated in Land Use Code Section 18.42.050 (Commercial and institutional building design standards).

35. The trash enclosure design shall be in compliance with Municipal Code Title 7, Section 7.10.080 (Enclosures required), including the use of flame retardant materials.

36. The trash enclosure shall be painted with graffiti-resistant coating to a height of six feet.

37. The business shall only be permitted to operate between the hours of 5:00 a.m. to 12:00 a.m. daily.

38. Directional signs are not to exceed three square-feet per sign.

39. No new pole signs or monument signs are permitted. The business shall co-locate on existing monument and pole signs within the shopping center.

40. The operator of the business shall maintain an active business license and ensure that the business license renewed annually.

Indemnification Agreement

The Applicant shall defend, indemnify, and hold harmless the City, its agents, officers, and employees from any and all claims, actions, proceedings, damages, judgments, or costs, including attorney's fees, against the City or its agents, officers, or

employees, relating to the issuance of this permit including, but not limited to, any action to attack, set aside, void, challenge, or annul this development approval and any environmental document or decision. The City will promptly notify the Applicant of any claim, action, or proceeding. The City may elect to conduct its own defense, participate in its own defense, or obtain independent legal counsel in defense of any claim related to this indemnification. In the event of such election, the Applicant shall pay all of the costs related thereto, including without limitation reasonable attorney's fees and costs. In the event of a disagreement between the City and Applicant regarding litigation issues, the City shall have the authority to control the litigation and make litigation related decisions, including, but not limited to, settlement or other disposition of the matter. However, the Applicant shall not be required to pay or perform any settlement unless such settlement is approved by the Applicant.

BE IT FURTHER RESOLVED that copies of this Resolution be transmitted forthwith to the applicant and to the City Council.

BE IT FINALLY RESOLVED that this Resolution shall become effective and final on the day following the City Council meeting where the Planning Commission resolution is set for review, unless an appeal in writing is filed with the City Clerk prior to 5:00 p.m. on the day of that City Council meeting. The City Council may, at that meeting, appeal the decision of the Planning Commission and set the matter for public hearing.

CERTIFICATION:

This certifies that the Resolution was adopted by the Planning Commission at their meeting of October 20, 2025, by the following vote:

AYES: Valenzuela, Quinones, Castle-Salgado, Miller, Gogue, Armenta.

NAYS: None.

ABSENT: Sanchez.

ABSTAIN: None.

CHAIRPERSON

CALIFORNIA
NATIONAL CITY
1887
INCORPORATED

PLANNING DIVISION
1243 NATIONAL CITY BOULEVARD
NATIONAL CITY, CA 91950
(619) 336-4310
planning@nationalcityca.gov

STAFF ONLY
Case Number 2025-37 Appeal
Filing Fee $ 1,500 Receipt No. ✓
Date Received 11/03/25 By Sophia DePew
Zoning Designation MXD-2 U.G ✓
New or Modification ✓
Related Cases 2025-29 CUP
E.A.F. Required ✓ Fee ✓

DISCRETIONARY PERMIT APPLICATION

____	Annexation	____	Planned Development Permit
X	Appeal	____	Preliminary Site Plan Review
____	Certificate of Compliance	____	Request to Initiate
____	Coastal Development Permit	____	Specific Plan
____	Code Amendment	____	Street/Alley Vacation
____	Conditional Use Permit	____	Substantial Conformance
____	Consistency Review	____	Tentative Parcel Map
____	General Plan Amendment	____	Tentative Subdivision Map
____	Historic Site Designation/Mills Act	____	Variance
____	Interim Use Permit	____	Zone Map Change
____	Minor Use Permit	____	Other

SUBJECT PROPERTY ADDRESS:

Address: 1838 Sweetwater Road APN: 563-231-31-00 & 563-231-32-00

APPLICANT:

Name: Timothy J. Anglin Signature: PERSONAL SIGNATURE Date: Nov-3-2025
(Please type or print)

Address: PERSONAL INFORMATION

Phone No. PERSONAL INFORMATION Fax No. _____ Email: PERSONAL INFORMATION

PROPERTY OWNER(S):

Name: Heart Revolution Church Signature: PERSONAL SIGNATURE Date: Nov-3-2025
(Please type or print)

Address: 1920 Sweetwater Road, National City, California 91950

Phone No. (619) 289-9393 Fax No. _____ Email: tj@heartrevchurch.com

Updated 3.15.21

PROPERTY AND PROJECT DESCRIPTION

1. PROPERTY DESCRIPTION (fill in blanks)

	Existing	Proposed
No. of parcels		
No. of units/suites		
Building/suite square footage		
Parking spaces – covered		
Parking spaces – uncovered		

2. PROJECT DESCRIPTION (examples provided below)

- Purpose of request
- Number of employees
- Hours of operation
- Days of week open to public
- Neighboring uses
- List license/permits required by governmental agencies
- Live entertainment / karaoke
- Types of alcohol sold on site
- Unit square footages
- Number of bedrooms
- Building height
- Setbacks
- Private open space per unit
- Common open space

Appeal of decision to approve a Conditional Use Permit (CUP) for a drive-through coffee shop (Dutch Bros. Coffee) to be located at 1838 Sweetwater Road, APN 563-231-31-00 and 563-231-32-00.

The CUP is requried for a drive-through business.

For futher description, please see Attached Letter of Appeal dated October 30, 2025, submitted concurrently herewith.

Appellant property owner holds a right to land easement use for vehicular and pedestrian access for the mutual benefit of its guests, customers, and other visitors to property owner's parcel. Any use by any other current or further owner, occupant or tenant of the shopping center cannot infringe on the mutual benefit of the land easement.

In does not appear that an adequate study was completed on the impacts of traffic congestion with the existing business and the added drive-through coffee shop traffic. Furthermore, there does not appear any analysis of the possible impact to spill-over traffic onto the public right of way at the intersection of Sweetwater Road and Prospect Street

Lastly, Placing a fast-food drive-through coffee shop (Dutch Bros.) within 300 feet of The Way (Childcare and Preschool Facility) would offend National City HEJ-4.2 and HEJ-5.4.

GOULARTE LAW
DANIEL J. GOULARTE, ATTORNEY AT LAW

7853 EL CAJON BOULEVARD, SUITE C
LA MESA, CALIFORNIA 91942-0622

TEL. (619) 303-7100 / FAX (619) 930-9080
GOULARTE.LAW@GMAIL.COM

November 3, 2025

VIA HAND DELIVERY

NATIONAL CITY
PLANNING DIVISION
Attn: Sophia Depew, Assistant Planner
1243 National City Boulevard
National City, California 91950
Tel. (619) 336-4310

WRITTEN APPEAL OF PLANNING DECISION

Re: *2025-29 CUP, Conditional Use Permit (CUP) for a drive-through coffee shop (Dutch Bros Coffee 1838 Sweetwater Road, National City*

Dear Sophia:

Please find attached a written letter of appeal submitted for and on behalf of Mr. Timothy J. Anglin, ("TJ") Pastor for Heart Revolution Church.

PROCEDURAL SUMMARY
On October 25, 2025 the Planning Commission granted a Conditional Use Permit (CUP) for a drive-through coffee shop (Dutch Bros Coffee) to be located at 1838 Sweetwater Road, APN 563-231-31-00 & 563-231-32-00. A CUP is required for a drive-through business.

The National City Municipal Code 18.12.060 allows an appeal to a decision of the Planning Commission granting or denying a CUP within thirty (30) calendar days. An appeal to the decision can be filed by the CUP applicant, or any aggrieved person (resident, business, or organization).

A filing of a notice of appeal stays all proceedings until a decision on the appeal is rendered. Nat. City Muni. Code Sec. 18.12.060 (A).

Upon receipt of an appeal, the Planning Commission shall set the matter for hearing before the city council. After the hearing the city council shall either affirm, disaffirm or modify the decision appealed. The city council decision is final. Muni. Code Sec. 18.12.060 (C)(2) and (3).

SITE INFORMATION
The proposed site is zoned as major mixed-use District (MXD-2) and located within that certain shopping center known as Sweetwater Crossing. The adjacent tenants, owners and use at the project site are: to the North: Subway, L&L Hawaiian BBQ, Boba Time; to the East: Denny's & Texas Roadhouse; to the South: Home Coffee, Heart Revolution, The Way (Preschool and Childcare Facility), LA Fitness; and to the West: Various commercial and retail on the Westend of the shopping center (CVS, Mors, Cal Coast Credit Union). The drive-through has minimal to no impact to the Westend of the shopping center. The Eastend of the shopping center is more densely populated as it is closer to the interstate 805 freeway access point. The proposed site is in the middle of the Eastend of Sweetwater Crossing.

The proposed drive-through is a conditionally-allowed use in the Major Mixed-Use District zone. There are currently no drive-through businesses on the Eastend of the shopping center. The proposed site is located directly on the main driveway aisle at the traffic light intersection of Sweetwater Road and Prospect Street. Heading East from the shopping center along Sweetwater Road is the interstate 805-freeway on/off-ramp at Sweetwater Road, and the traffic light intersection of Euclid Avenue and Sweetwater Road. The majority access to the Sweetwater Crossing shopping center is Eastbound on Sweetwater Road, or Westbound on Sweetwater Road, entering at the traffic light intersection of Prospect Street.

The main driveway aisle at the Sweetwater Crossing shopping center is located at the intersection of Sweetwater Road and Prospect Street. This driveway traffic aisle bisects the East-end of the shopping center, and is also the only egress and ingress for vehicular traffic to Parcel 1 and Parcel 2 of the Sweetwater crossing (legally identified as Parcel 1 and 2 of Map No. 12603, as filed in the Office of the County Recorder of San Diego County). The single occupant on Parcel 1 is the LA Fitness gym, and the owner and occupants of Parcel 2 are appellant Heart Revolution Church, Home Coffee, and The Way (Preschool and Childcare Facility).

Parcel 1 and Parcel 2 are located South of the proposed project site. Parcel 1 and Parcel 2 are bordered by the 54 freeway to the South, and the interstate 805 on/off-ramp to the East. There are no vehicular access points to Parcel 1 or Parcel 2 from either South or East because of the interstate freeways. Due to the limited vehicular access points to Parcel 1 and Parcel 2, there exist vehicular and pedestrian land easements for the mutual benefit of all owners, tenants and occupants of the shopping center.

Land use easements are filed with the County Recorder of the County of San Diego.

APPELLANT INFORMATION

Appellant is the property owner and occupant of Parcel 2, which operates three (3) distinct business activities on the parcel:

1) Heart Revolution Church, located at 1920 Sweetwater Road;
2) Home Coffee, located at 1914 Sweetwater Road; and
3) The Way (Preschool and Childcare Facility), as of Spring 2025 located inside 1920 Sweetwater Road;

Appellant property owner holds a right to land easement use for vehicular and pedestrian access for the mutual benefit of its guests, customers, and other visitors to activities located on Parcel 2. Any use by any other current or further owner, occupant or tenant of the shopping center cannot infringe on the mutual benefit of the land easement.

Heart Revolution Church

The Church is a non-profit religious organization that operates seven (7) days a week and open to the public. The Church has approximately 6,000 individual visitors across all Sunday services at 9:00 a.m., 11:00 a.m., 1:00 p.m. and 6:00 p.m. On Mondays, the Church hosts 500 individual students for classes. During the week, the Church hosts approximately 1,200 individual visitors for midweek services, and another 1,500 individual attendees for community events.

Home Coffee

The coffee shop is a sit-down counter-service with capacity for approximately 70 students. The coffee shop hours of operation are 6:00 a.m. to 8:30 p.m. Monday through Friday; 7:00 a.m. to 7:00 p.m. on Saturday; and 7:00 a.m. to 3:00 p.m. on Sunday. The coffee shop has continuous business from

opening to closing as it is filled with students and professionals needing space to study, church staff and employees of neighboring business sitting down for coffee, and community members and church visitors needing a coffee break. The coffee shop also receives online orders which are available for pick-up by the public.

The coffee shop plans to expand sitting capacity by reprovisioning existing office space for use by the public and expanding patio sitting.

The Way (Childcare and Preschool Facility)
Opening Spring 2025, the childcare and preschool facility is located inside the south wing of the Church. The hours of operation are from 7:00 a.m. to 5:00 p.m. Monday through Friday – closed on Saturday and Sunday. The childcare and education curriculum is faith based and is designed to teach children within a nurturing environment where Christ is the foundation. The curriculum is taught in Spanish and English. Childcare starts at 6 weeks of age and preschool curriculum is from ages 3 to 5.

The childcare and preschool facility has capacity for 70 students across all age groups and 16 full-time staff members.

Appellant contends that the proposed drive-through coffee shop will impede, block or otherwise infringe upon an existing land easement allowing vehicular or pedestrian access to Heart Revolution Church, Home Coffee and The Way. There are no other alternative options for vehicular access to the appellant's property because the appellant is landlocked on the southeast corner of the shopping center. The appellant's property has approximately 352 parking spaces (342 regular and 10 priority/handicap spaces) for visitors to Heart Revolution Church and Home Coffee, which are filled beyond 100% capacity during each Sunday service. Heart Revolution Church manages the traffic overflow with volunteer traffic coordinators, and re-routes traffic back to the West, and North parts of the shopping center – along the main traffic aisle through and around the proposed project site. The appellant property owner contends that approximately 90%-95% of its vehicular traffic visitors arrive and depart at the exact same time across the 9:00 a.m., 11:00 a.m., 1:00 p.m. and 6:00 p.m. services – adding to the traffic pattern on the parcel.

Appellant property owner has intentionally reduced and permitted traffic and parking space availability for the adjacent businesses Texas Roadhouse and LA Fitness, who both rely on the same vehicular and parking easement, and to establish a mutual benefit for all businesses at the shopping center.

Appellant was not aware of the proposed drive-through coffee shop until after the National City Planning Committee meeting had approved the CUP application for the business. Had Appellant been aware of the proposed project, Appellant would have brought these concerns to the Planning Commission before its decision.

PUBLIC OPINION COMMENTS
Public commentary is available online for the proposed Dutch Bros Coffee drive-through, specifically with regard to the recently opened location on third avenue in Chula Vista. Customers at Dutch Bros. drive-through Chula Vista have posted reviews on social media highlighting wait times from 30 minutes to 60 minutes in the drive-through queue.

> *"Is it just me or is the Dutch Bros in Chula Vista the slowest place on earth? [emoji omitted] It wasn't even busy I got there at 4:50 PM and didn't get my drinks until 5:41 PM and the drinks? [emoji omitted] Not even worth the wait. El Cajon Dutch Bros is fast, the baristas are dancing,*

singing just good vibes. but[sic] Chula Vista it's always like this [emoji omitted]." Instagram user @MNoemii posted on May 19, 2025.

"*Come with me to waste my time.*" "*Sat in this line for 30 minutes just to get the most watery coffee ever [emoji omitted].*" Instagram user @gracy ❤, posted on May 25, 2025.

"*1 hour wait Dutch Bros in Chula Vista.*" "*Next, sorry Dutch bros it's not worth the hype!*" Instagram user @Staacy, posted on May 18, 2025

Even positive online comments and posts regarding service and drinks at Dutch Bros. Chula Vista mention long wait times, long drive-through queues, and congestion at walk-up windows and vehicular entrances.

Attached hereto as Exhibit "4" are screen shots of Instagram posts from the users identified above.

The CUP applicant did not include any traffic analysis of the Dutch Bros. Chula Vista location, either because it was unavailable or was not favorable to their position. The Planning Commission should request an analysis of the traffic congestion at the Chula Vista, California location.

APPELLANT CONTENTIONS

The following reasons form the basis of the appeal of the Conditional Use Permit (CUP) for a drive-through coffee shop (Dutch Bros Coffee) that was granted by the City Planning Commission.

1. **Mailing Requirements**: The minutes of the granted CUP application states that all property owners and occupants within a distance of 300 feet of the proposed business were notified of the public hearing. Property Owner Heart Revolution Church, Home Coffee and The Way (Childcare and Preschool Facility) at 1920 & 1914 Sweetwater Road and Home Coffee are within 300 feet of the proposed business, and did not receive any notice of the public hearing on the CUP application. Had the property owner received a mailing, the property owner would have appeared at the CUP hearing in order to provide public comment on the CUP application.
   The minutes of the granted CUP also found that 130 occupants and owners adjacent to the proposed drive-through coffee shop (Dutch Bros.) were notified of the CUP hearing. Neither of the owners or occupants at 1920 Sweetwater Road and 1914 Sweetwater Road were notified as described above.
   Therefore, there exists a procedural error in granting the CUP without sufficient evidence that notice and mailing were provided as required by the Planning Commission.

2. **Compatibility**: In granting the CUP application, the Planning Commission found that the proposed drive-through coffee shop (Dutch Bros.) is replacing a similar existing building and a similar business (a defunct sit-down Pizza Hut Restaurant). However, the Commission's findings are short-sighted.
   The previous business (sit-down Pizza Hut) and existing building never offered a drive-through window or drive-through services. The sit-down Pizza Hut was primarily a pizza parlor, with food, arcade style games, and table sitting. Any conclusion resulting from a "similar business" is therefore problematic. The drive-through coffee shop (Dutch Bros.) is dissimilar in many respects to the prior sit-down pizza parlor. The drive-through creates a new unique traffic pattern, additional traffic congestion problems, and an inevitable spill over onto the public right of way at the traffic intersection of Sweetwater Road and Prospect Street. The prior pizza parlor never posed any of those issue.

Even if the drive-through queue does not spill over on Sweetwater Road, the traffic congestion will cause an impediment to the existing two-lane vehicular traffic aisle which bisects the Eastend of the shopping center. Any impediment to traffic access to Parcel 2 in the Southeast corner of the shopping center, is further exasperated by the drive-through coffee shop. Additionally, the proposed drive-through coffee shop (Dutch Bros.) has no on-site consumption areas, this unique feature will inevitably impact traffic patterns and parking congestion. Specifically, as coffee shop guests wait for their walk-up orders, and decide to consume their drinks onsite, they will loiter in and around parking stalls whilst consuming coffee beverages. This impact is significantly different than a sit-down restaurant which is required to account for public consumption space per square footage of the restaurant.

Lastly, it is clear from user experiences posted online that a 26 lane drive-through queue may be inadequate to address the public traffic. Specifically, when wait times are 40 minutes to over an hour waiting in a drive-through queue.

3. **Traffic congestion**: The addition of the drive-through coffee shop (Dutch Bros.) and walk-up business in the middle of the shared vehicular traffic aisle would significantly worsen congestion, eliminate critical parking spaces, and create unsafe traffic conditions. Given that Heart Revolution Church is already beyond capacity and actively managing overflow each week, any reduction in parking or disruption to traffic flow would severely impair the property owner's ability to serve the community, will limit accessibility for thousands of City residents, and directly impact public safety and the cooperative use of the shared parcel.

   In does not appear that an adequate study was completed on the impacts of traffic congestion with the existing business and the added drive-through coffee shop traffic. Furthermore, there does not appear to be any analysis of the possible impact to spill-over traffic onto the public right of way at the intersection of Sweetwater Road and Prospect Street, and the adjacent oncoming Westbound traffic from the off-ramp of the 805 interstate.

4. **Nuisance, or detrimental to the public interest, health, safety, convenience, or welfare**: Granting the CUP application is detrimental to the public interest and public health as there is a concentration of unhealthy fast food eating places in the vicinity of a school. 1920 Sweetwater Road is the location of Heath Revolution Church as well as The Way (Preschool and Childcare Facility).

   General Plan Policy HEJ-4.2 encourages the development of healthy food establishments in areas with high concentration of fast food; and Policy HEJ-5.4 discourages unhealthy fastfood outlets from locating near schools. The proposed drive-through coffee shop (Dutch Bros.) does not constitute a healthy food establishment. By its own admission, Dutch Bros. is an elective purchase and does constitute a healthy food option. Popular Dutch Bros. drink options include sugary lattes which have anywhere from 30 to 80 grams of sugar per drink. (See Attachment Dutch Bros. Coffee Nutritional Guide).

   Placing a fast-food drive-through coffee shop (Dutch Bros.) within 300 feet of The Way (Childcare and Preschool Facility) would offend HEJ-4.2 and HEJ-5.4.

5. **Offending Existing Land Use Easements**. In granting the CUP application, the Planning Commission did not consider existing land use and land use easement which impact the landlock Parcel of Heart Revolution Church, The Way (Preschool and Childcare Facility) and Home Coffee. The Property Owner holds a non-exclusive right to a land easement for vehicular and pedestrian use for the mutual benefit of its guests, customers, and other visitors to its establishment located on

Parcel 2. Any use by another owner, occupant or tenant of the shopping center cannot infringe on the mutual benefit of the land easement.

The addition of the drive-through coffee shop (Dutch Bros.) and walk-up business in the middle of the shared vehicular traffic aisle would significantly impact easement access. The shared vehicular traffic aisle is one-lane in and one-lane out, which is the only access point to Parcel 2. The proposed 26 vehicle capacity drive-through queue entrance can only be accessed from the same two lane traffic aisle available to all occupants of the shopping center. Any impediment, or delay in the drive-through queue will impede the ingress to the Southeast corner of the Shopping Center (Parcel 1 and Parcel 2).

REQUESTED ACTION

Appellant request that the City Council disaffirm the CUP granting the drive-through coffee shop (Dutch Bros.) at the proposed project site, in light of the reasons stated herein. Appellant further request, if necessary, an opportunity to present additional findings and information to support all the reasons stated before a hearing of the City Council, which may include but not limited to Appellant's proposed traffic impact plan and further impact of the preschool located on the owner property.

Alternatively, in light of the concerns brought forth in this appeal, Appellant request the City Council remand the CUP drive-through coffee shop (Dutch Bros.) to the Planning Commission to modify the CUP to address the traffic congestion, public concerns and land use easement highlighted herein.

Sincerely, PERSONAL SIGNATURE

PERSONAL SIGNATURE

TIMOTHY J. ANGLIN
Senior Pastor, Heart Revolution Church

DANIEL J. GOULARTE, ESQ
Attorney for Heart Revolution Church

DG/tj
Attachments:

1. Planning Commission Hearing Minutes Re CUP
2. Overhead Parking Stalls
3. Overhead Traffic Flow into Sweetwater Crossing
4. Public Commentary Re social media posts on Dutch Bros. Coffe Drive-Through
5. Dutch Bros Coffee Menu
6. Landuse Easement filed with the County Record of San Diego.

cc: Dutch Bros. Coffee

Exhibits 1 through 6

AGENDA
Regular Planning Commission Meeting

Monday, October 20, 2025 at 6:00 P.M.
Council Chamber, City Hall
1243 National City Boulevard, National City CA 91950

Richard Martin Miller, Chair
Randi Marie Castle, Vice-Chair
Claudia E. Valenzuela, Commissioner
Ricardo Sanchez, Commissioner
Liliana Armenta, Commissioner
Development
Pearl Quinones, Commissioner
Sherry Gogue, Commissioner

Ashlin Y. Lutes, Deputy City Attorney
Martin Reeder, AICP – Acting Director of Community

Sophia Depew, Assistant Planner
Sarah Esendencia, Executive Secretary

Thank you for participating in local government and the City of National Planning Commission Meetings.

Meetings: Regular Planning Commission Meetings are held on the first and third Mondays of the month at 6:00 p.m. Special Closed Session Meeting and Workshops may be same day, the start time is based on needs. Check Special Agendas for times.

Location: Regular Planning Commission Meetings are held in the Council Chamber located at City Hall, 1243 National City Boulevard, National City, CA 91950, the meetings are open to the public.

Agendas and Material: Agendas and Agenda Packet for items listed are available on the City website, and distributed to the Planning Commission no less than 72 hours prior to the Planning Commission Meeting. Sign up for E-Notifications to receive alerts when items are posted.

Public Participation: Encouraged in a number of ways as described below. Members of the public may attend the Planning Commission Meeting in person, watch the Planning Commission Meeting via live web stream, or participate remotely via Zoom. Recording of Meetings are archived and available for viewing on the City's website.

Public Comment: Persons wishing to address the Planning Commission on matters not on the agenda may do so under Public Comments. Those wishing to speak on items on the agenda may do so when the item is being considered. Please submit a Speaker's Slip to the Executive Secretary prior to the meeting or immediately following the announcement of the item. All comments will be limited up to three (3) minutes. The Presiding Officer shall have the authority to reduce the time allotted to accommodate for a large number of speakers. *(City Council Policy 104)*

If you wish to submit written comment email to the Planning Commission Secretary at least 4 hours prior to the Planning Commission Meeting to allow time for distribution to the Planning Commission.

American Disabilities Act Title II: In compliance with the American Disabilities Act (ADA) of 1990, persons with a disability may request an agenda in appropriate alternative formats as required by Title II. Any person with a disability who requires a modification or accommodation in order to participate in a meeting should direct such request to the Planning Department, Sarah Esendencia (619) 336-4227 at least 24 hours in advance of the meeting.

AGENDA
Regular Planning Commission Meeting

Monday, October 20, 2025 at 6:00 P.M.
Council Chamber, City Hall
1243 National City Boulevard, National City CA 91950

Gracias por participar en las reuniones del gobierno local y del Consejo de la Ciudad de National City.

Reuniones: Las reuniones regulares del Comisión de Planificación se llevan a cabo el primer y tercer martes del mes a las 6:00 p.m. La reunión especial de sesión privada y los talleres pueden ser el mismo día, la hora de inicio se basa en las necesidades. Consulte las agendas especiales para conocer los horarios.

Ubicación: Las reuniones regulares del Comisión de Planificación se llevan a cabo en la Cámara del Consejo ubicada en el Ayuntamiento, 1243 National City Boulevard, National City, CA 91950, las reuniones están abiertas al público.

Agendas y Material: Las Agendas y el Paquete de Agenda para los temas enumerados están disponibles en el sitio web de la Ciudad y se distribuyen al Comisión de Planificación no menos de 72 horas antes de la Reunión del Concejo Municipal. Regístrese para recibir notificaciones electrónicas cuando se publiquen artículos.

Participación pública: Se fomenta de varias maneras como se describe a continuación. Los miembros del público pueden asistir a la Reunión del Comisión de Planificación en persona, ver la Reunión del Concejo Municipal a través de la transmisión web en vivo o participar de forma remota a través de Zoom. Las grabaciones de las reuniones están archivadas y disponibles para su visualización en el sitio web de la Ciudad.

Comentario Público: Las personas que deseen dirigirse al Comisión de Planificación sobre asuntos que no están en la agenda pueden hacerlo bajo Comentarios públicos. Quienes deseen hacer uso de la palabra sobre los temas del programa podrán hacerlo cuando se esté examinando el tema. Por favor, envíe una solicitud del orador al Secretario de la Ciudad antes de la reunión o inmediatamente después del anuncio del artículo. Todos los comentarios estarán limitados a tres (3) minutos. El Presidente tendrá la autoridad para reducir el tiempo asignado para dar cabida a un gran número de oradores. (Política del Concejo Municipal 104)

Si desea enviar comentarios por escrito, envíe un correo electrónico a la Oficina del Secretario de la Ciudad al menos 2 horas antes de la Reunión del Comisión de Planificación para dar tiempo a la distribución al Consejo Municipal.

Servicios de interpretación en español: Los servicios de interpretación en español están disponibles, comuníquese con el Secretario de la Ciudad antes del inicio de la reunión para obtener ayuda.

Título II de la Ley de Discapacidades Americanas: En cumplimiento con la Ley de Discapacidades Americanas de 1990, las personas con discapacidad pueden solicitar una agenda en formatos alternativos apropiados según lo requerido por el Título II. Cualquier persona con una discapacidad que requiera un modificación o adaptación para participar en una reunión debe dirigir dicha solicitud a la Oficina del Secretario de la Ciudad (619) 336-4228 al menos 24 horas antes de la reunión.

AGENDA
Regular Planning Commission Meeting

Monday, October 20, 2025 at 6:00 P.M.
Council Chamber, City Hall
1243 National City Boulevard, National City CA 91950

ROLL CALL

PLEDGE OF ALLEGIANCE

APPROVAL OF AGENDA

1. Approval of the Agenda for the Meeting on October 20, 2025

APPROVAL OF MINUTES

2. Approval of Minutes from the Meeting of September 15, 2025

PUBLIC COMMENT (Limited up to three (3) minutes)

In accordance with State law, an item not scheduled on the agenda may be brought forward by the general public for comment; however, the Planning Commissioners will not be able to discuss or take action on any issue not included on the agenda. Speakers will have up to three (3) minutes.

PRESENTATIONS

3. Determination that the Project is Categorically Exempt from the California Environmental Quality Act (CEQA) Under Class 1 of the CEQA Guidelines Section 15301 (Existing Facilities) and Conditional Use Permit for a Mobile Recycling Facility to be located at 1240 E Plaza Boulevard Case File No.: 2025-19 CUP APN: 557-322-10-00.

4. Determination the Project is Categorically Exempt from the California Environmental Quality Act (CEQA) Under Class 32 of the CEQA Guidelines Section 15332 (In-Fill Development Projects) and Conditional Use Permit for a Drive-Through Coffee Shop (Dutch Bros Coffee) to be located at 1838 Sweetwater Road Case File No.: 2025-29 CUP APN: 563-231-31-00 & 563-231-32-00.

OTHER BUSINESS

5. Adoption of 2026 Meeting Dates

STAFF REPORTS

ADJOURNMENT

Adjournment to the regularly scheduled meeting on November 3, 2025 at 6:00 p.m.

AGENDA
Regular Planning Commission Meeting
Monday, October 20, 2025 at 6:00 P.M.
Council Chamber, City Hall
1243 National City Boulevard, National City CA 91950

AFFIDAVIT OF POSTING
MEETING AGENDA

STATE OF CALIFORNIA)
COUNTY OF SAN DIEGO) SS
CITY OF NATIONAL CITY)

I, Sarah Esendencia, Executive Secretary of the City of National City, hereby declare under penalty of perjury that a copy of the above Agenda of the Regular Meeting of the Planning Commission of the City of national City, California, was delivered and/or notice by email no less than 72 hours, before the hour of 6:00 p m. on October 20, 2025, to the members of the Planning Commission, and caused the agenda to be posted on the City's website at www.nationalcityca.gov and at National City Hall, 1243 National City Blvd., National City, California 91950.

/s/: Sarah Esendencia
Sarah Esendencia, Executive Secretary

Item no. 4
October 20, 2025

COMMUNITY DEVELOPMENT DEPARTMENT - PLANNING DIVISION
1243 NATIONAL CITY BLVD., NATIONAL CITY, CA 91950

PLANNING COMMISSION STAFF REPORT

Title:	PUBLIC HEARING – DETERMINATION THAT THE PROJECT IS CATEGORICALLY EXEMPT FROM THE CALIFORNIA ENVIRONMENTAL QUALITY ACT (CEQA) UNDER CLASS 32 OF THE CEQA GUIDELINES SECTION 15332 (IN-FILL DEVELOPMENT PROJECTS) AND CONDITIONAL USE PERMIT FOR A DRIVE-THROUGH COFFEE SHOP (DUTCH BROS COFFEE) TO BE LOCATED AT 1838 SWEETWATER ROAD.
Case File No.:	2025-29 CUP
Location:	1838 Sweetwater Road
Assessor's Parcel Nos.:	563-231-31-00 & 563-231-32-00
Staff report by:	Sophia Depew, Assistant Planner
Applicant:	Alena Kriachko
Zoning designation:	Major Mixed-Use District (MXD-2)
Adjacent use and zoning:	
North:	Subway, L&L Hawaiian BBQ, Boba Time / MXD-2
East:	Denny's & Texas Roadhouse / MXD-2
South:	Home Coffee, Heart Revolution, LA Fitness / MXD-2
West:	Various commercial and retail (CVS, Mors) / MXD-2
Environmental review:	Categorically exempt from environmental review pursuant to Class 32, Section 15332 (In-fill Development)
Staff recommendation:	Approve

Staff Recommendation

Staff recommends approval of the Conditional Use Permit (CUP) request for a drive-through coffee shop, subject to the recommended conditions in the attached resolution and a determination that the project is exempt from CEQA. A drive-through is a conditionally-allowed use in the Major Mixed-Use District zone.

Executive Summary

The applicant proposes to construct a 950 square-foot coffee shop (Dutch Bros Coffee) with two drive-through lanes. In addition to the drive-through, the approximately 0.45-acre property would have a total of three parking spaces. A CUP is required for a drive-through business.

Site Characteristics

The proposed coffee shop (Dutch Bros) would replace an existing 3,900 square-foot building located in the Sweetwater Crossing shopping center at 1838 Sweetwater Road. The building proposed for demolition was originally built as a Pizza Hut restaurant, but has been vacant for some time. The site location is a 0.45-acre parcel within the larger shopping center. Three parking spaces will be provided on the property with additional spaces within the adjacent shopping center. The overall center has 227 excess spaces as of the most recent modifications that occurred when Texas Roadhouse was constructed. To the north of the proposed coffee shop is a multi-suite building with restaurants, to the east is Denny's and Texas Roadhouse, to the south is LA Fitness and Heart Revolution Church, and to the west is the remainder of the shopping center comprised of a variety of commercial uses.

Customers from eastbound and westbound traffic on Sweetwater Road can access the shopping center driveway that leads to the site, which is opposite Prospect Street. The drive-through will be accessed from the two-way drive aisle abutting the site within the shopping center. The property is zoned Major Mixed-Use District (MXD-2) and has a Major Mixed Use General Plan designation.

Proposed Use

The applicant (Dutch Bros Coffee) is proposing to construct a 950 square-foot drive-through coffee shop. A double lane drive-through aisle is also proposed, which would accommodate queuing for approximately 26 vehicles. Customers would enter the shopping center from Sweetwater Road to access the drive-through lanes that loop around the building in a counter-clockwise direction. All customer transactions are proposed to be conducted person-to-person with no

electronic speaker system. The proposed building would also have a window for walk-up customers. However, no indoor or outdoor seating is proposed. Three parking spaces are provided on site, which could alleviate some demand from the drive-through lanes during peak times. The applicant intends to operate from 5:00 a.m. to 12:00 a.m. daily, if permitted. The new business would employee between eight and ten people with the majority working on a part-time basis. During operations, three to five staff members would be present per shift.

Analysis

General Plan

A coffee shop is a commercial use, which is consistent with the mixed-use land use designation established for this area of the City and is permitted by right. However, some drive-through restaurants may be considered a "fast food" restaurant. A fast food eating place is defined as follows:

> "Fast food eating place" means any retail food establishment that primarily provides short order food services for on-site dining or take-out service, where such food and beverage is served on paper, plastic, or other disposable containers, and including drive in and drive-through restaurants where ready-to-eat foods are served primarily to be consumed off the premises. This definition includes all self-service restaurants, except cafeterias, sit-down pizza parlors, and donut shops.

There are two General Plan policies that reference fast food restaurants:

> **Policy HEJ-4.2:** Encourage the development of healthy food establishments in areas with a high concentration of fast food establishments, convenience stores, and liquor stores.
>
> **Policy HEJ-5.4:** Discourage unhealthy fast food outlets from locating near schools.

The Sweetwater Crossings shopping center has variety of food establishments, ranging from Texas Roadhouse, Denny's, L&L Hawaiian Barbeque, and only one existing drive-through establishment (Carl's Jr.) located on the opposite end of the center. Across Sweetwater Road is a drive-through Taco Bell. Despite this, there is a variety of pre-existing healthy food options in close proximity to Dutch Bros Coffee that is consistent with HEJ-4.2. However, it should be noted that;

while snacks such as muffins, granola bars, etc. are sold in conjunction with coffee and flavored beverages; Dutch Bros is a beverage outlet rather than a full-service restaurant. Therefore, as an elective purchase (coffee, beverage), there is less likelihood of it being a "food option" and of a health concern.

With regard to HEJ-5.4, the nearest school is Sweetwater Union High School, which is more than a half-mile away in walking distance. Therefore, the coffee shop is not near a school.

Land Use Code

A coffee shop is a permitted use within the MXD-2 zone. However, businesses with a drive-through require the issuance of a CUP. In addition, Chapter 18.41 – Site Planning Standards – has specific design requirements for drive-through businesses, including:

- Minimum queuing distances (established by CUP).
- Location of drive-through window and landscaping requirements.
- Minimum 25-foot interior turning radius for drive-through aisles.

As part of traffic analysis conducted by the applicant team, a queuing study was performed based on the number of vehicles served at similar Dutch Bros Coffee locations in Southern California. The study found that the average queuing is nine vehicles and the maximum average queuing is 17.25 vehicles. The dual-lane drive-through, as proposed, can accommodate approximately 26 vehicles. It is anticipated that the queue would largely stay within the drive through lanes. Dutch Bros employs traffic controllers during peak hours to direct vehicles to park instead of impede drive aisles. There are three proposed parking spaces on site that could handle additional waiting customers, as well as adjacent shopping center parking. The applicant utilizes person-to-person ordering, which reduces time spent in the drive-through, and an exit lane for customers receiving their orders earlier or large orders to wait further reducing queuing demand on site.

The Land Use Code (LUC) states that a drive-through window may not be located between the right-of-way and the building without a minimum 10-foot-wide landscape buffer. The coffee shop will be located within a shopping center, and will not adjacent to any public right-of-way. Additionally, the project does include a landscape buffer around the entire site. The code also requires the drive-through aisles have a minimum interior turning radius of twenty-five feet for any curves. A smaller radius may be established through the Conditional Use

Permit process with the approval of the City Engineer. The applicant has requested a reduced interior turning radius 20 feet, which was granted.

Design requirements for projects of this type in the MXD-2 zone are limited, with emphasis placed on architectural variation (avoiding long blank walls and providing fenestration). All setbacks are met, and the height of the development is well under the maximum allowed in the MXD-2 zone (65 feet). The proposed design of the 950 square-foot building includes both wall plane variation and attached awnings and canopies. It should be noted that the coffee shop, without a drive-through aisle, would be allowed by right.

Traffic

The proposed design places the new coffee shop toward the middle of the shopping center, set back from Sweetwater Road. There are three parking spaces proposed, with additional parking available in the shopping center. Access to the drive-through lanes is at the north side of the property in a location that can accommodate vehicles entering from the shopping center's two-way drive aisle. A dual-lane is proposed for the drive-through to increase queuing capacity on the site. Overall, there is approximately 550 linear feet of queuing space in the driveway, enough length to accommodate 26 vehicles. Additional vehicles would be able to queue without impacting the public right-of-way. According to the analysis by the applicant using similar Dutch Bros Coffee locations, the average maximum queue is only 17.25 vehicles, so the proposed lanes are expected to be sufficient for customer demand. Furthermore, the applicant is providing an exit lane that would allow customers in line to move out of the queue if they receive their orders earlier.

Based on a traffic impact analysis conducted by the applicant, the proposed project is projected to generate approximately 2,168 gross daily trips, including 138 trips in the a.m. peak hour and 130 trips in the p.m. peak hour on weekdays. After applying pass-by trip reductions and accounting for the previous use, the net weekday trip generation for the site would be 756 additional daily trips, including 32 additional trips in the a.m. peak hour and 44 additional trips in the p.m. peak hour. A pass-by trip is a trip where an intermediate stop is made on the way from the origin to the primary destination of the trip without making a route diversion. On weekends, the proposed project would generate 1,836 gross daily trips, including 125 trips during the peak hour. After applying pass-by trip reductions and accounting for the previous use, the net weekend trip generation for the site would be 544 additional daily trips and 18 additional peak-hour trips.

All access driveways operate at a satisfactory Level of Service (LOS) C or better under existing conditions during both peak hours. The signalized intersection of Prospect Street-Sweetwater Crossing Driveway/Sweetwater Road and unsignalized RIRO (right in, right out) driveway/Sweetwater Road would operate at satisfactory LOS C or better during both peak hours without and with the proposed project. The proposed project would not adversely affect access or operations at the Sweetwater Crossing shopping center.

Projects are also required to assess project impacts related to vehicle miles travelled (VMT) under the California Environmental Quality Act (CEQA). In this case, a detailed screening was not required due to the project's limited size and the anticipation that the use would be locally serving rather than a regional draw.

Noise

Noise issues related to drive-through businesses are usually related to vehicle queuing and ordering windows/speakers. Recent approvals for drive-through businesses have required noise-attenuating speakers at the ordering window. However, in this instance the applicant does not intend to utilize an ordering window/speaker and will only take orders in person. It is not anticipated that the use, as proposed, will create nuisance noises. The Planning Commission may consider restrictions on the hours of operation of the business, which is proposing hours from 5:00 a.m. to 12:00 a.m. There are other drive-through businesses currently operating within National City with similar hours, including the Carl's Jr and Taco Bell off of Sweetwater Road.

Mailing

All property owners and occupants within a distance of 300 feet are required to be notified of a public hearing for a CUP application. Notice of this public hearing was sent to 130 occupants and owners. No public comment has been received as of the writing this report.

Department Comments

Comments were provided by the Building Division, Engineering Department, and Fire Department related to standard requirements for new developments. The All comments have been incorporated as conditions of approval for the CUP. Adherence to building and fire codes have also been addressed in the Conditions of Approval.

Findings for Approval

The following are the required findings in the attached draft resolution:

1. Allowable Use: Drive-through businesses are identified as a conditionally-allowed use in the Major Mixed-Use District (MXD-2) zone, and conditions of approval will assure the proposed drive-through aisles will meet all requirements as contained in NCMC §18. 41 – Site Planning Standards.

2. General Plan Consistency: Drive-through businesses are permitted uses, subject to a CUP, by the Land Use Code, which is consistent with the General Plan. In addition, a drive-through coffee shop is consistent with the Major Mixed-Use District zone land use designation and there are no Specific Plans affecting this location.

3. Compatibility, LUC, and Traffic: The new coffee shop will be built in compliance with the City's LUC and all applicable building and fire codes. In addition, the proposed drive-through aisle, subject to the conditions of approval, meets all requirements for such uses outlined in the Land Use Code, as discussed above.

4. Suitability: The project is expected to generate approximately 756 net weekday daily trips and 544 weekend daily trips, which can be accommodated by the existing road network. Intersections in this location are currently operating at a Level of Service (LOS) of C or better (passing) and are calculated by the provided traffic impact analysis to continue to have a passing LOS after construction. The site is located within an urbanized area with access to all necessary utilities and services and the proposed coffee shop replaces a similar existing building.

5. No Nuisance: Noise issues related to drive-through businesses are usually related to vehicle queuing and ordering windows/speakers. Noise is not an issue given that the applicant will utilize person to person ordering in lieu of an amplified ordering system. A vehicle miles traveled (VMT) analysis was also conducted for the site and it is presumed to have a less than significant impact on VMT. In addition, the new business will benefit the public interest by providing new jobs.

1. California Environmental Quality Act (CEQA): The proposed project has been reviewed in compliance with the California Environmental Quality Act

(CEQA) and has been determined to be categorically exempt from environmental review pursuant to Class 32, Section 15332 (In-fill Development Projects) for which a Notice of Exemption will be filed subsequent to approval of this Conditional Use Permit. Class 32 consists of projects characterized as in-fill development that is consistent with applicable general plan and zoning designations, proposed on an urban site no more than five acres, has a site with no value as habitat for endangered, rare or threatened species, would not result in any significant effects relating to traffic, noise, air quality or water quality, and is adequately served by utilities and public services. The proposed use is consistent with this description and there is no potential for the project to cause either a direct or a reasonably foreseeable indirect physical change in the environment

Finding for Denial

There is one finding for denial as follows:

1. Granting the permit would constitute a nuisance or be injurious or detrimental to the public interest, health, safety, convenience, or welfare, or materially injurious to persons, property, or improvements in the vicinity and zone in which the property is located, because it would contribute to a concentration of unhealthy fast food eating places.

Conditions of Approval

Conditions of Approval are included that address comments from the Engineering Department. Additional conditions are included related to adherence to California Building and Fire Codes and the City's Land Use Code.

Summary

The proposed drive-through is consistent with the Land Use Code with the approval of a CUP. Conditions of Approval will ensure that the business operates in harmony with existing uses in the area. The potential impacts are minimal since design guidelines ensure an appropriately-designed project. In addition, the 26-vehicle storage capacity of the drive-through aisles will avoid impacts to adjacent City streets. Staff is recommending approval of this CUP request.

Options

1. Find the project exempt from CEQA under Class 32 of the CEQA Guidelines Section 15332 or other exemption and approve 2025-29 CUP, subject to the conditions included in the Resolution, or other conditions, and based on the

findings included in the Resolution, or other findings to be determined by the Planning Commission; or,

2. Find the project not exempt from CEQA and/or deny 2025-29 CUP based on the attached findings, or findings to be determined by the Planning Commission; or,

3. Continue the item to a specific date in order to obtain additional information.

Attachments

1. Draft Resolutions
2. Overhead
3. Applicant's Plans (Exhibit A, Case File No. 2025-29 CUP, dated 9/29/2025)
4. Public Hearing Notice (Sent to 130 property owners and occupants)
5. Transportation Impact Assessment

RESOLUTION NO. 2025-16

A RESOLUTION OF THE PLANNING COMMISSION OF THE CITY OF NATIONAL CITY, CALIFORNIA, DETERMINING THAT THE PROJECT IS CATEGORICALLY EXEMPT FROM THE CALIFORNIA ENVIRONMENTAL QUALITY ACT (CEQA) UNDER CLASS 32 OF THE CEQA GUIDELINES SECTION 15332 (IN-FILL DEVELOPMENT) AND APPROVING A CONDITIONAL USE PERMIT FOR A DRIVE-THROUGH COFFEE SHOP (DUTCH BROS COFFEE) TO BE LOCATED AT 1838 SWEETWATER ROAD
CASE FILE NO. 2025-29 CUP
APN: 563-231-31-00 & 563-231-32-00

WHEREAS, the Planning Commission of the City of National City considered a Conditional Use Permit for a drive-through coffee shop (Dutch Bros Coffee) to be located at 1838 Sweetwater Road at a duly advertised public hearing held on October 20, 2025, at which time oral and documentary evidence was presented; and,

WHEREAS, at said public hearing, the Planning Commission considered the staff report contained in Case File No. 2025-29 CUP maintained by the City and incorporated herein by reference along with evidence and testimony at said hearing; and,

WHEREAS, this action is taken pursuant to all applicable procedures required by State law and City law.

NOW, THEREFORE, BE IT RESOLVED by the Planning Commission of the City of National City, California, that the testimony and evidence presented to the Planning Commission at the public hearing held on October 20, 2025, support the following findings:

1. The proposed use is allowable within the applicable zoning district pursuant to a Conditional Use Permit and complies with all other applicable provisions of the Land Use Code because drive-through businesses are identified as a conditionally-allowed use in the Major Mixed-Use District (MXD-2) zone, and the conditions of approval will assure the proposed drive-through aisles will meet all requirements as contained in NCMC §18. 41 – Site Planning Standards.

2. The proposed use is consistent with the General Plan and any applicable specific plan, because the Land Use Code conditionally allows drive-through businesses in

the MXD-2 zone; the Land Use Code is consistent with the General Plan. There are no Specific Plans affecting this location.

3. The design, location, size, and operating characteristics of the proposed activity would be compatible with the existing and future land uses in the vicinity, because the property will be developed based on the provisions outlined in the Land Use Code. In addition, the proposed drive-through aisle, subject to the conditions of approval, meets all requirements for such uses outlined in the Land Use Code.

4. The site is physically suitable for the type, density, and intensity of use being proposed, including access, utilities, and the absence of physical constraints, because a traffic impact analysis was conducted for the proposed use finding that the project is expected to generated approximately 756 net weekday daily trips and 544 weekend daily trips, which can be accommodated by the existing road network. Intersections in this location are currently operating at a Level of Service (LOS) of C or better (passing) and are calculated by the provided traffic impact analysis to continue to have a passing LOS after construction. The site is located within an urbanized area with access to all necessary utilities and services and the proposed coffee shop replaces a similar existing building.

5. Granting the permit would not constitute a nuisance or be injurious or detrimental to the public interest, health, safety, convenience, or welfare, or materially injurious to persons, property, or improvements in the vicinity and zone in which the property is located, because noise issues related to drive-through businesses, which are usually related to vehicle queuing and ordering windows and speakers, will not be an issue given that the applicant will utilize person to person ordering in lieu of an amplified ordering system. A vehicle miles traveled (VMT) analysis was also conducted for the site and the project is presumed to have a less than significant impact on VMT. In addition, the new business will benefit the public interest by providing new jobs.

6. The proposed project has been reviewed in compliance with the California Environmental Quality Act and has been determined to be categorically exempt from environmental review pursuant to Class 32 of the CEQA Guidelines, Section 15332 (In-fill Development Projects), for which a Notice of Exemption will be filed subsequent to approval of this CUP. Class 32 consists of projects characterized as in-fill development that is consistent with applicable general plan and zoning designations, proposed on an urban site no more than five acres, has a site with no value as habitat for endangered, rare or threatened species, would not result in any significant effects relating to traffic, noise, air quality or water quality, and is

adequately served by utilities and public services. The proposed use is consistent with this description and there is no potential for the project to cause either a direct or a reasonably foreseeable indirect physical change in the environment

BE IT FURTHER RESOLVED that the application for Conditional Use Permit is hereby approved subject to the following conditions:

General

1. This *Conditional Use Permit* authorizes a drive-through coffee shop at 1838 Sweetwater Road. Except as required by conditions of approval, all plans submitted for permits associated with the project shall conform to Exhibit A, Case File No. 2025-29 CUP, dated 9/29/2025.
2. Before this *Conditional Use Permit* shall become effective, the applicant and the property owner both shall sign and have notarized an Acceptance Form, provided by the Planning Division, acknowledging and accepting all conditions imposed upon the approval of this permit. Failure to return the signed and notarized Acceptance Form within 30 days of its receipt shall automatically terminate the *Conditional Use Permit.* The applicant shall also submit evidence to the satisfaction of the Planning Division that a Notice of Restriction on Real Property is recorded with the County Recorder. The applicant shall pay necessary recording fees to the County. The Notice of Restriction shall provide information that conditions imposed by approval of the *Conditional Use Permit* are binding on all present or future interest holders or estate holders of the property. The Notice of Restriction shall be approved as to form by the City Attorney and signed by the City Manager or assign prior to recordation.
3. *Within four (4) days of approval*, pursuant to Fish and Game Code 711.4 and the California Code of Regulations, Title 14, Section 753.5, the applicant shall pay all necessary environmental filing fees for the San Diego County Clerk. Checks shall be made payable to the *San Diego County Clerk* and submitted to the National City Planning Department.
4. This permit shall become null and void if not exercised within one year after adoption of the resolution of approval unless extended according to procedures specified in the Municipal Code.
5. This permit shall expire if the use authorized by this resolution is discontinued for a period of 12 months or longer. This permit may also be revoked, pursuant to provisions of the Land Use Code, if discontinued for any lesser period of time.
6. This *Conditional Use Permit* may be revoked if the operator is found to be in violation of any Conditions of Approval or applicable law.

Building

7. Building plans and permits shall be required to meet current California Building, Mechanical, Electrical, Plumbing, Accessibility, Green, Energy, and Fire Codes.

   a. A soils report is required for all new construction.

   b. Project requires Sweetwater Authority approval prior to permit issuance to determine the project has sufficient water supply.

Engineering

8. Storm Water Requirements

   a. A Hydrology study (100 year flood) is required for the new project. The study should consider the proposed project area to the closest municipal storm drain collection point. The study should consider the adequacy of the existing storm drain system to convey any additional run off. All Hydrology study findings and recommendations are part of Engineering Department requirements.

   b. The completed Storm Water BMP Requirements Applicability Form I-1 and I-2 checklist is required to be submitted to the Engineering Department along with the grading plan submittal.

   c. The Best Management Practices (BMPs) for the maintenance of the proposed construction shall be undertaken in accordance with the National Pollutant Discharge Elimination System (NPDES) regulations which may require a Storm Water Pollution Prevention Plan (SWPPP) for the project. An approved SWPPP will be required prior to issuing of a construction permit.

   d. All surface run-off shall be treated with an approved Standard Urban Runoff Mitigation Plan (SUSMP) Best Management Practice (BMP) for all Priority SUSMP projects. No runoff will be permitted to flow over the sidewalk. Adjacent properties shall be protected from surface run-off resulting from this development.

   e. All existing and proposed curb inlet on property shall be provided with a "No Dumping" signage in accordance with the NPDES program.

   f. A hydromodification plan or a letter sealed and signed by the Engineer of Work explaining why the project is exempt from hydromodification requirements shall be submitted.

9. Engineering Land Development Requirements

   a. The Property is in the Federal Flood Plain area. Flood hazard permit shall be obtained from the Engineering Department.

b. A grading and drainage plan shall be submitted showing all of the proposed and existing on-site and off-site improvements. The plan shall be prepared in accordance with the City's standard requirements by a Registered Civil Engineer. All necessary measures for prevention of storm water pollution and hazardous material run-off to the public storm drain system from the proposed parking lot or development shall be implemented with the design of the grading. This shall include the provision of such devices as storm drain interceptors, clarifiers, or filters. Best Management Practices for the maintenance of the parking lot, including sampling, monitoring, and cleaning of private catch basins and storm drains, shall be undertaken in accordance with the National Pollution Discharge Elimination System (NPDES) regulations. A private storm water treatment maintenance agreement shall be signed and recorded. A check list for preparation of the grading plan/drainage plan is available at the Engineering Department.

c. The method of sewage collection and disposal shall be shown on the grading/drainage plan. Any new sewer lateral in the City right-of-way shall be 6 inch in size with a clean out. A sewer stamp "S" shall be provided on the curb to mark the location of the lateral.

d. Separate street and sewer plans prepared by Registered Civil Engineer, shall be submitted showing all of the existing and proposed improvements. The plans shall be in accordance with City requirements.

e. A soils engineering report shall be submitted for the Engineering Department's review, after Planning Commission approval. The report shall address the stability of all of the existing and proposed slopes on the property. It shall also address the adequacy of the building pads, the criteria for any new retaining wall design, the maximum allowable soil bearing pressure and the required pavement structural sections for the proposed streets, the parking areas, and the driveways. As a minimum, the parking lot pavement sections shall be 2 inch A.C. over 4 inch Class II aggregate base. The street pavement sections shall be in accordance with National City modified Standard Drawing G-34. All soils report findings and recommendations shall be part of the Engineering Department requirements.

f. A title report shall be submitted to the Engineering Department, after the Planning Commission approval, for review of all existing easements and the ownership at the property.

g. A limited traffic study is required for the proposed development.

h. A cost estimate for all of the proposed grading, drainage, street improvements, landscaping and retaining wall work shall be submitted with the plans. A

performance bond equal to the approved cost estimate shall be posted. Three percent (3%) of the estimated cost shall also be deposited with the City as an initial cost for plan checking and inspection services at the time the plans are submitted. The deposit is subject to adjustment according to actual worked hours and consultant services

Fire

10. Plans are to be designed, fabricated and installed to code.
11. Project to be in compliance with the current editions of the National Fire Protection Association, California Fire Code 2022 Edition, Title 19 and local City of National City Municipal Codes.
12. A California Fire Code Change (CFC) will occur beginning in 2026 with this Authority Having Jurisdiction (AHJ).
13. California fire code shall be considered if structure is to be outfitted with fire alarm and fire sprinklers.
14. A fire flow letter shall be requested from this AHJ early in the process if fire sprinklers will be installed.
15. Fire apparatus access roads shall comply with the requirements of this section (Section 5 CFC 2022) and shall extend to within 150 feet of all portions of the facility and all portions of the exterior walls of the first story of the building as measured by an approved route around the exterior of the building. Dead-end fire apparatus access roads in excess of 150 feet in length shall be provided with an approved area for turning around fire apparatus. This comment shall apply to new residential structures. The fire code official shall have the authority to require or permit modifications to the required access widths where they are inadequate for fire rescue operations or where necessary to meet the public safety objectives of the jurisdiction.
16. The required width of emergency fire apparatus access roads shall not be obstructed in any manner, including parking of vehicles. All access roads shall be no less than 20 feet wide, no less than 14 feet high and shall have an all weathered road with the ability to support 75 thousand pounds or greater. Where a fire hydrant is located on a fire apparatus road; the minimum road width shall be 26 feet. A 28 foot turning radius is required for fire department access through site. All fire department access roads shall be painted and signed to prevent parking in these required designated emergency areas.
17. Grade of fire apparatus road shall be within the limits established (15% Grade) by the fire code official based on fire department's apparatus.
18. Buildings or portions of buildings or facilities exceeding 30 feet in height measured vertically from the centerline of the street adjacent to the project above the lowest level

of fire department vehicle access shall be provided with approved fire apparatus access roads capable of accommodating fire department aerial apparatus.

19. Overhead utility and power lines shall not be located over the aerial fire apparatus access road or between the aerial fire apparatus road and the building. Other obstructions shall be permitted to be placed with approval of the fire code official.

20. Aerial fire apparatus roads shall have a minimum unobstructed width of 26 feet, exclusive of shoulders, in the immediate vicinity of the building or portion thereof.

21. Fire hydrants to be located throughout the project as not to have a separation distance greater than 300 feet. Fire hydrants to be located within 400 feet of all locations which are roadway accessible. (Measurement starts from nearest existing fire hydrant to project).

22. The following items pertain to fire hydrants:

    a. Size and location, including size and number of outlets and whether outlets are to be equipped with independent gate valves.

    b. Fire hydrant to be of three outlet design

23. Provide calculation confirming flow availability to meet fire flow demands and supply large diameter hose (4 inch).

24. Fire hydrants to be marked by use of blue reflective marker in the roadway.

25. Upon submittal for an underground permit, the following shall be included:

    a. Data sheet for Back-Flows

    b. Data sheets for Private and Commercial Hydrants

    c. Data sheets for Post Indicator Valves

    Information on required fire hydrants back-flow devices, etc.; can be acquired from Sweetwater Authority. All pipe and their appliances, shall meet industry/code standards for underground use

26. An approved water supply for fire protection, either temporary or permanent, shall be made available as soon as combustible material arrives on the site.

27. Approved vehicle access for firefighting shall be provided to all construction and demolition sites. Vehicle access shall be provided to within 100 feet of temporary or permanent fire department connections. Vehicle access shall be provided by either temporary or permanent roads, capable of supporting vehicle loading under all weather conditions. Vehicle access shall be maintained until permanent fire apparatus access roads are available.

28. Where there is conflict between a general requirement and a specific requirement, the specific requirement shall be applicable. Where, in a specific case, different sections of

this code specify different materials, methods of construction or other requirements, the most restrictive shall govern.

29. Should any plan corrections be required, contractor must correct the plan and re-submit to the Fire Department for approval once again prior to installation.

Planning

30. A landscape and underground irrigation plan shall be submitted as part of the construction permitting process in compliance with Land Use Code Chapter 18.44. The landscaping and irrigation required by this approval shall be maintained for the life of the project.

31. Plans submitted for construction shall conform to minimum turning radius requirements for drive-through businesses unless the City Engineer approves a lesser radius. Building permit plans shall be fully dimensioned and include all proposed signage and striping for the drive-through aisles, driveways, and parking spaces.

32. Business operations shall comply with Municipal Code Title 12 (Noise) at all times. Plans submitted for construction shall reflect the use of sound-attenuating speakers that automatically reduce the volume of ordering speakers during periods of low ambient noise should an electronic ordering system be installed.

33. Plans submitted for construction shall conform to Land Use Code Chapter 18.46 (Outdoor Lighting).

34. Plans submitted for construction shall comply with the guidelines stated in Land Use Code Section 18.42.050 (Commercial and institutional building design standards).

35. The trash enclosure design shall be in compliance with Municipal Code Title 7, Section 7.10.080 (Enclosures required), including the use of flame retardant materials.

36. The trash enclosure shall be painted with graffiti-resistant coating to a height of six feet.

37. The business shall only be permitted to operate between the hours of 5:00 a.m. to 12:00 a.m. daily.

38. Directional signs are not to exceed three square-feet per sign.

39. No new pole signs or monument signs are permitted. The business shall co-locate on existing monument and pole signs within the shopping center.

40. The operator of the business shall maintain an active business license and ensure that the business license renewed annually.

Indemnification Agreement

The Applicant shall defend, indemnify, and hold harmless the City, its agents, officers, and employees from any and all claims, actions, proceedings, damages, judgments, or costs, including attorney's fees, against the City or its agents, officers, or

employees, relating to the issuance of this permit including, but not limited to, any action to attack, set aside, void, challenge, or annul this development approval and any environmental document or decision. The City will promptly notify the Applicant of any claim, action, or proceeding. The City may elect to conduct its own defense, participate in its own defense, or obtain independent legal counsel in defense of any claim related to this indemnification. In the event of such election, the Applicant shall pay all of the costs related thereto, including without limitation reasonable attorney's fees and costs. In the event of a disagreement between the City and Applicant regarding litigation issues, the City shall have the authority to control the litigation and make litigation related decisions, including, but not limited to, settlement or other disposition of the matter. However, the Applicant shall not be required to pay or perform any settlement unless such settlement is approved by the Applicant.

BE IT FURTHER RESOLVED that copies of this Resolution be transmitted forthwith to the applicant and to the City Council.

BE IT FINALLY RESOLVED that this Resolution shall become effective and final on the day following the City Council meeting where the Planning Commission resolution is set for review, unless an appeal in writing is filed with the City Clerk prior to 5:00 p.m. on the day of that City Council meeting. The City Council may, at that meeting, appeal the decision of the Planning Commission and set the matter for public hearing.

CERTIFICATION:

This certifies that the Resolution was adopted by the Planning Commission at their meeting of October 20, 2025, by the following vote:

AYES:

NAYS:

ABSENT:

ABSTAIN:

_____

CHAIRPERSON

RESOLUTION NO. 2025-16

A RESOLUTION OF THE PLANNING COMMISSION
OF THE CITY OF NATIONAL CITY, CALIFORNIA
DENYING A CONDITIONAL USE PERMIT FOR A DRIVE-THROUGH COFFEE SHOP
(DUTCH BROS COFFEE) TO BE LOCATED AT 1838 SWEETWATER ROAD
CASE FILE NO. 2025-29 CUP
APN: 563-231-31-00 & 563-231-32-00

WHEREAS, the Planning Commission of the City of National City considered a Conditional Use Permit for a drive-through coffee shop (Dutch Bros Coffee) to be located at 1838 Sweetwater Road at a duly advertised public hearing held on October 20, 2025, at which time oral and documentary evidence was presented; and,

WHEREAS, at said public hearings the Planning Commission considered the staff report contained in Case File No. 2025-29 CUP maintained by the City and incorporated herein by reference along with evidence and testimony at said hearing; and,

WHEREAS, this action is taken pursuant to all applicable procedures required by State law and City law.

NOW, THEREFORE, BE IT RESOLVED by the Planning Commission of the City of National City, California, that the testimony and evidence presented to the Planning Commission at the public hearing held on October 20, 2025, support the following finding:

1. Granting the permit would constitute a nuisance or be injurious or detrimental to the public interest, health, safety, convenience, or welfare, or materially injurious to persons, property, or improvements in the vicinity and zone in which the property is located, because it would contribute to a concentration of unhealthy fast food eating places.

BE IT FURTHER RESOLVED that copies of this Resolution be transmitted forthwith to the applicant and to the City Council.

BE IT FINALLY RESOLVED that this Resolution shall become effective and final on the day following the City Council meeting where the Planning Commission resolution is set for review, unless an appeal in writing is filed with the City Clerk prior to 5:00 p.m. on the day of that City Council meeting. The City Council may, at that

meeting, appeal the decision of the Planning Commission and set the matter for public hearing.

CERTIFICATION:

This certifies that the Resolution was adopted by the Planning Commission at their meeting of October 20, 2025, by the following vote:

AYES:

NAYS:

ABSENT:

ABSTAIN:

_____

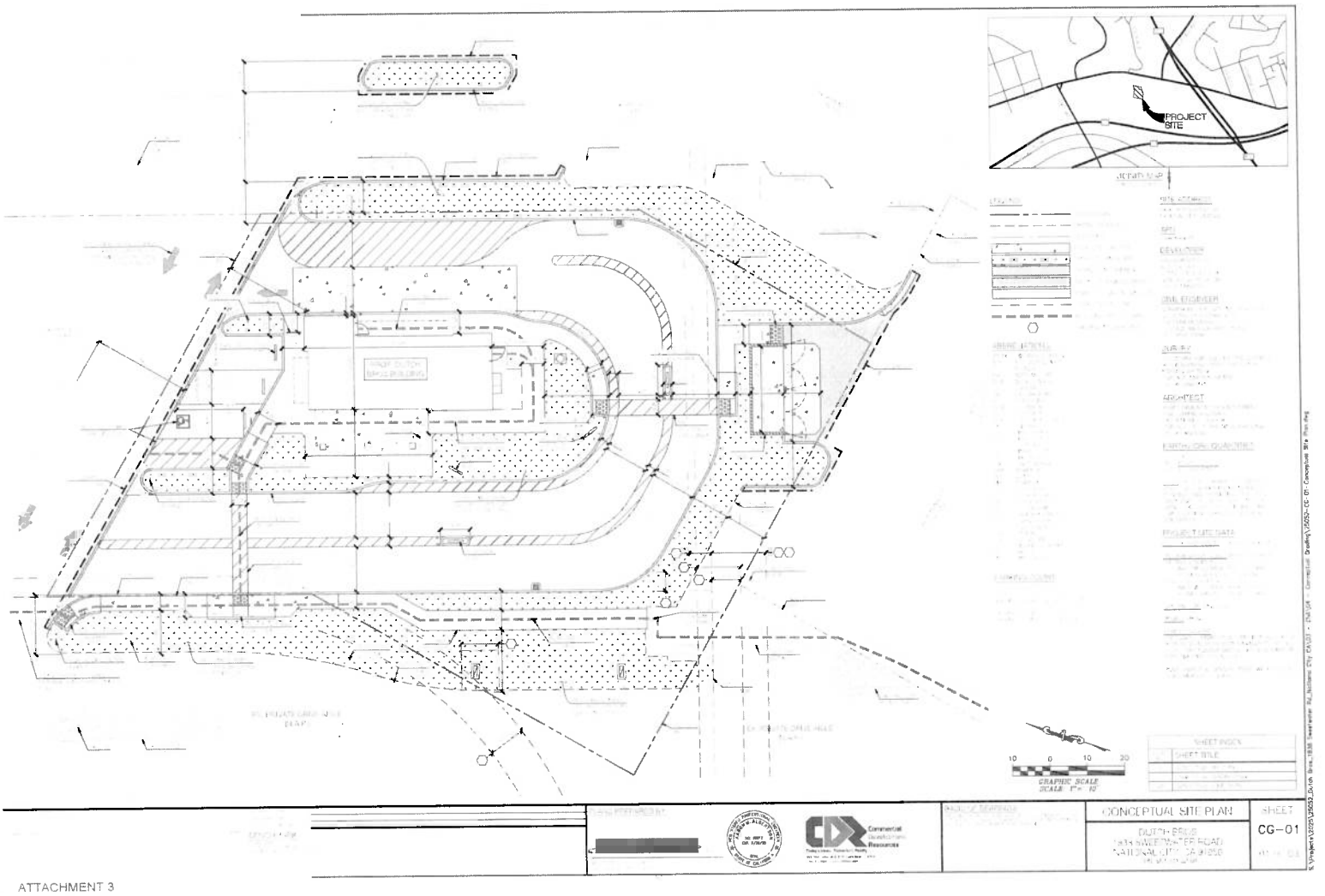
CHAIRPERSON

2025-29 CUP – 1838 Sweetwater Road – Overhead

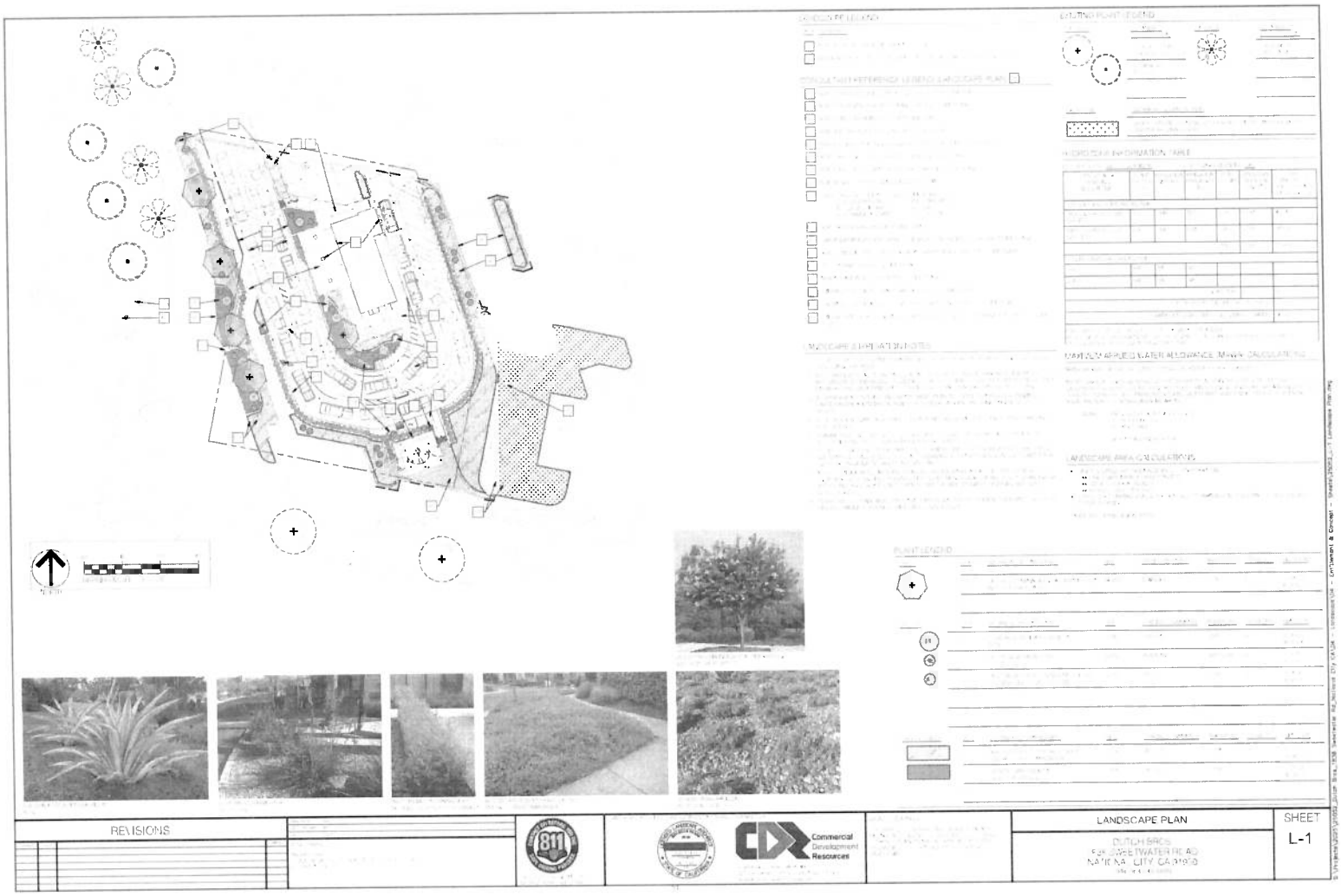


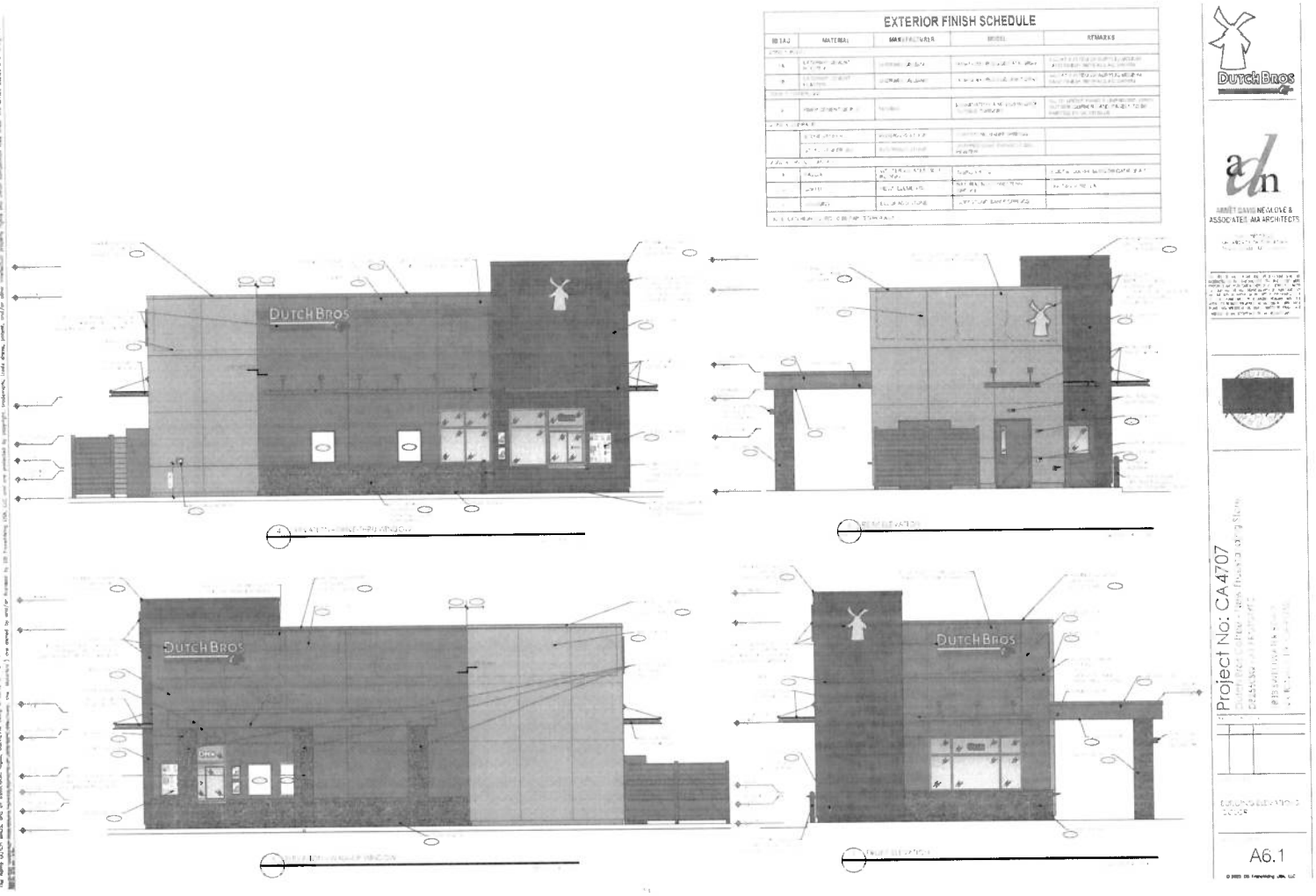
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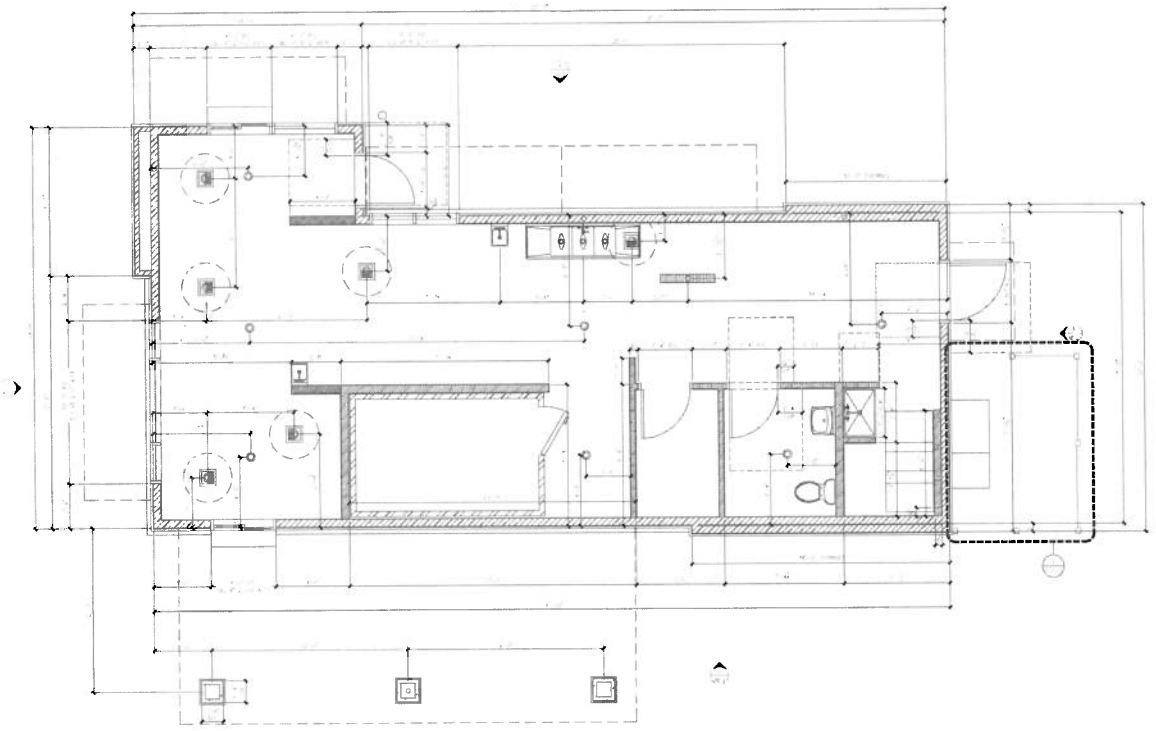
ATTACHMENT 2



ATTACHMENT 3


REVISIONS
LANDSCAPE PLAN
SHEET
L-1
Commercial Development Resources


EXTERIOR FINISH SCHEDULE
DUTCH BROS
DUTCH BROS
DUTCH BROS
DUTCH BROS
Project No: CA4707
A6.1



Dutch Bros

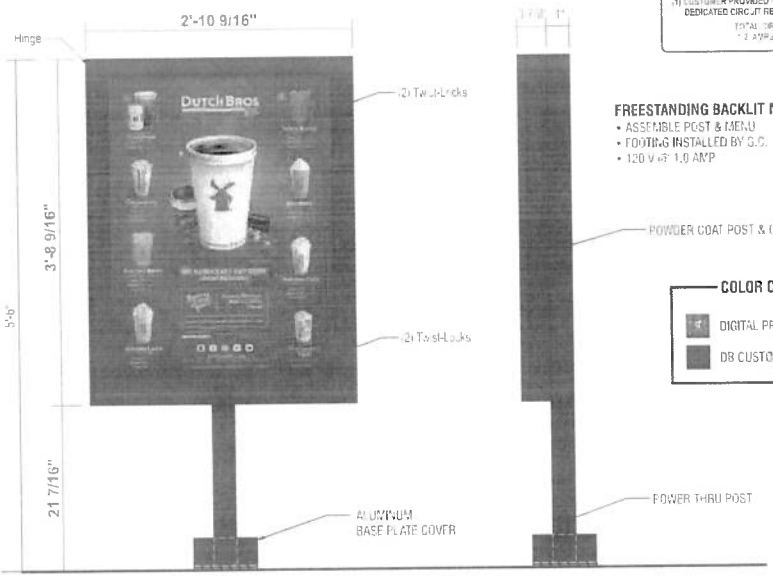
ARNET DAVIS NEWLOVE & ASSOCIATES AIA ARCHITECTS

Project No: CA4707

A2.0

SCOPE OF WORK: MANUFACTURE & INSTALL (4) S/F POST MOUNTED MENU SIGNS

ELECTRICAL SPECIFICATIONS:
(25) WHITE LED MODULES @ 1.5W EA= 37.5W TOTAL
(1) 12V 60W POWER SUPPLIES @ 1.2 AMPS EA.
(1) CUSTOMER PROVIDED 120V/20A 60HZ
DEDICATED CIRCUIT REQUIRED
TOTAL CIRCUIT LOAD
1.2 AMPS x 2 = 2.4 AMPS



SIDE VIEW

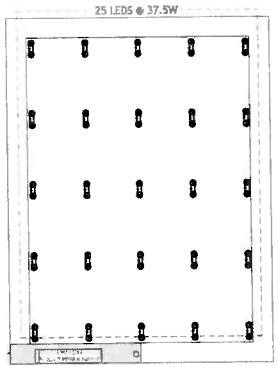
FREESTANDING BACKLIT MENU SIGN
- ASSEMBLE POST & MENU
- FOOTING INSTALLED BY G.C.
- 120 V @ 1.0 AMP

POWDER COAT POST & CABINET TO MATCH DB CUSTOM DARK BLUE

COLOR CODE
- DIGITAL PRINT
- DB CUSTOM DARK BLUE

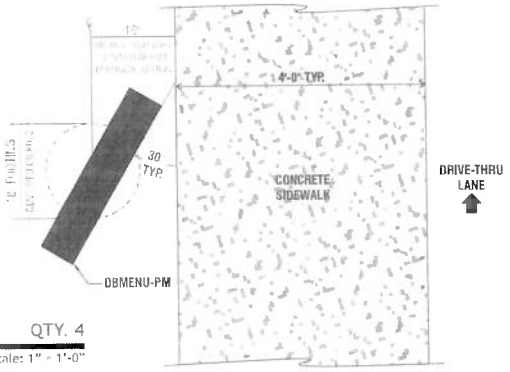
FOOTING PER ENGINEERING

CONCRETE FOOTING INSTALL BY G.C. AFTER ELECTRICAL CONDUIT IN THE CENTER OF THE PIER



ELECTRICAL DETAIL
Scale: 1" = 1'-0"

INSTALLATION ORIENTATION DETAIL
NOT TO SCALE



CONSTRUCTION MGR

DIRECTOR

N11 SIGN TYPE DBMENU-PM-SF: FREE STANDING MENU BOARD QTY. 4
TOTAL SQ. FT.: 10.7
Scale: 1" = 1'-0"

56

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12226 Coast Drive
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St. Lic.#: 894662
www.fusionsign.com
Los Angeles, CA

DRAWING NUMBER
06-25-0038
Signs and Menus

PAGE NO.
13 of 15

CLIENT
DUTCH BROS

ADDRESS
1838 Sweetwater Rd
National City, CA 91950

Approval Signature

DATE
08/27/2025

PROJECT MANAGER
Joanne P.

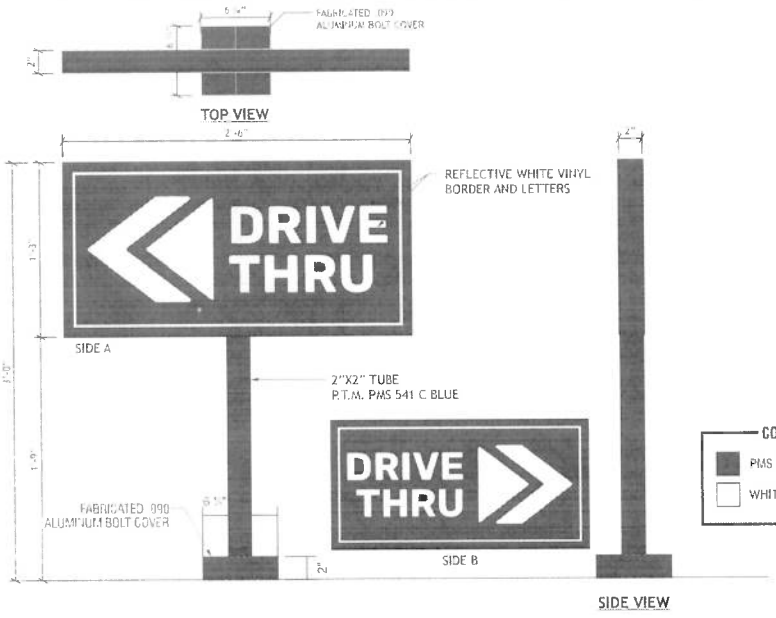
DESIGNER
Trong T.

REVISION DATE

REVISED BY

THESE PLANS ARE THE PROPERTY OF FUSION SIGN & DESIGN, INC. AND ARE NOT TO BE USED IN ANY WAY WITHOUT THE WRITTEN PERMISSION OF FUSION SIGN & DESIGN, INC.

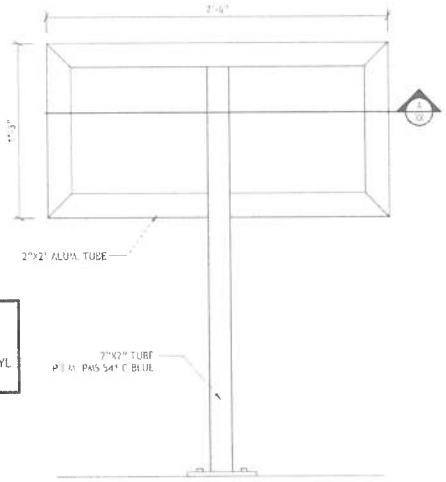
SCOPE OF WORK: MANUFACTURE & INSTALL (1) D/F NON-ILLUMINATED DIRECTIONAL SIGN



COLOR CODE
- PMS 541 C
- WHITE REFLECTIVE VINYL



A/4 SECTION DETAIL
Scale: 1 ½" = 1'-0"



STRUCTURE DETAIL
Scale: 1 ½" = 1'-0"

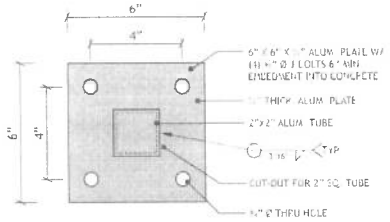


PLATE DETAIL
Scale: 3" = 1'-0"

N12 SIGN TYPE DBDIR-DT-DF: NON-ILLUMINATED D/F DIRECTIONAL — QTY. 1
Scale: 1 ½" = 1'-0"

TOTAL SQ. FT.: 3.13

CONSTRUCTION MGR

DIRECTOR

REFLECTIVE WHITE VINYL WITH DIGITALLY PRINTED BACKGROUND TO MATCH DB CUSTOM DARK BLUE.
(SPECIAL PRODUCTION NOTE: GRAPHICS TO BE INSET FROM EDGE 1/8").
2" X 2" SQUARE TUBE ALUMINUM FRAME & POST WITH ALUMINUM FACES & 1/4" X 6" X 6" PLATE.
FABRICATED .090 ALUMINUM BOLT COVER PAINT DB CUSTOM DARK BLUE.
INSTALL PLATE-MOUNTED.
PAD FOOTING INSTALLED BY GC.

57

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Fax: (562) 949-5707
St. Lic.: 894662
www.fusionsign.com
Los Angeles, CA

DRAWING NO.: 06-25-0038
Signs and Menus

PAGE NO.: 14 OF 15

CLIENT: DUTCH BROS

ADDRESS: 1838 Sweetwater Rd National City, CA 91950

Approval Signature

DATE: 08/27/2025

PROJECT MANAGER: Joanne P.

DRAWN: Trong T.

REVISION DATE:

REVISION BY:

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CALIFORNIA
NATIONAL CITY
1887
INCORPORATED

NOTICE OF PUBLIC HEARING

DETERMINATION THAT THE PROJECT IS CATEGORICALLY EXEMPT FROM THE CALIFORNIA ENVIRONMENTAL QUALITY ACT (CEQA) UNDER CLASS 32 OF THE CEQA GUIDELINES SECTION 15332 (IN-FILL DEVELOPMENT PROJECTS) AND CONDITIONAL USE PERMIT FOR A DRIVE-THROUGH COFFEE SHOP (DUTCH BROS COFFEE) TO BE LOCATED AT 1838 SWEETWATER ROAD
CASE FILE NO.: 2025-29 CUP
APN: 563-231-31-00 & 563-231-32-00

NOTICE IS HEREBY GIVEN that the National City Planning Commission will hold a public hearing after the hour of 6:00 p.m. **Monday, October 20, 2025**, in the City Council Chambers, located at the Civic Center, 1243 National City Boulevard, National City, California, on the following item:

The applicant (Applicant: Alena Kriachko) proposes to construct a 950 square-foot coffee shop (Dutch Bros Coffee) with two drive-through lanes. The Planning Commission will also consider the staff determination that the project is categorically exempt from the California Environmental Quality Act (CEQA) pursuant to Class 32, Section 15332 (In-fill Development Projects).

Information is available for review at the City's Planning Division, Civic Center. Members of the public are invited to comment orally at the hearing or in writing. Written comments should be received by the Planning Division on or before 2:00 p.m., **October 20, 2025** by submitting it to PlcPubComment@nationalcityca.gov. Planning staff can be contacted at 619-336-4310 or planning@nationalcityca.gov.

Under California Government Code section 65009, if you challenge the nature of the proposed action in court, you may be limited to raising only those issues you or someone else raised at the public hearing described in this notice, or in written correspondence delivered to the Planning Commission at, or prior to, the public hearing.

LSA

CARLSBAD
CLOVIS
IRVINE
LOS ANGELES
PALM SPRINGS
POINT RICHMOND
RIVERSIDE
ROSEVILLE
SAN LUIS OBISPO

MEMORANDUM

DATE: September 10, 2025

TO: Stephen Manganiello, T.E., Director of Public Works, City of National City

FROM: Dean Arizabal, Principal, and Ambarish Mukherjee, PE, Principal, LSA

SUBJECT: Traffic Analysis for the 1838 Sweetwater Road Dutch Bros Coffee Shop Project (LSA Project No. 20252337)

LSA has prepared this Traffic Analysis (TA) for the proposed Dutch Bros Coffee shop (project) at 1838 Sweetwater Road within the Sweetwater Crossing shopping center in National City, California. The purpose of this analysis is to estimate the potential trip generation, evaluate the access locations, determine the adequacy of the drive-through configuration, and assess vehicle miles traveled (VMT) for the proposed project.

The proposed project includes a 950-square-foot (sf) Dutch Bros Coffee shop with drive-through on the southeast corner of the Prospect Street-Sweetwater Crossing driveway/Sweetwater Road intersection. Figure 1 (all figures provided in Attachment A) depicts the regional and project location. The drive-through configuration of the proposed project would accommodate 26 total vehicles within 2 lanes.

Access to the Sweetwater Crossing shopping center and project site is provided via the signalized Prospect Street-Sweetwater Crossing driveway/Sweetwater Road intersection and an unsignalized right-in/right-out (RIRO) driveway on Sweetwater Road. Figure 2 illustrates a conceptual site plan of the proposed project.

TRAFFIC ANALYSIS

This TA Scope of Work has been prepared consistent with applicable provisions of the Institute of Transportation Engineers (ITE), San Diego and Imperial County Sections, *Guidelines for Transportation Impact Studies in the San Diego Region*, dated May 2019 (ITE Guidelines), and the scope of work approved by the City of National City (City) Director of Public Works and Traffic Engineer on May 22, 2025.

Data Collection and Study Area

An independent data collection firm (Counts Unlimited) conducted trip generation and drive-through queuing surveys of similar existing Dutch Bros Coffee shops, as well as intersection counts at four comparable Dutch Bros Coffee shop locations and two study area locations.

The similar existing Dutch Bros Coffee shops surveyed include:

1. 9067 Warner Avenue, Fountain Valley
2. 3561 Hamner Avenue, Norco
3. 13322 Limonite Avenue, Eastvale
4. 877 East Hospitality Lane, San Bernardino

The study area intersections include:

1. Prospect Street-Sweetwater Crossing driveway/Sweetwater Road
2. RIRO driveway/Sweetwater Road

The specifics for the surveys and counts are:

- The trip generation surveys were conducted for one typical Saturday (May 17, 2025) and one typical weekday (Tuesday, May 20, 2025). The surveys included the hourly and daily trips for each site, as well as the average hourly and average daily trips for all sites.
- The drive-through queuing surveys were conducted during the weekday a.m. peak hour (6:00 a.m. to 9:00 a.m.), the weekday p.m. peak hour (3:00 p.m. to 6:00 p.m.), and the weekend peak hour (10:00 a.m. to 2:00 p.m.). The surveys include the average time per customer, maximum queue, and average queue for each site, as well as the average time per customer, average maximum queue, and average queue for all sites.
- The intersection counts were conducted for the typical weekday a.m. and p.m. peak hours.

Trip Generation Analysis

The daily, a.m. peak-hour, and p.m. peak-hour trips of the proposed project were developed through surveys conducted by Counts Unlimited (provided in Attachment B) at four similar existing Dutch Bros Coffee shops in Fountain Valley, Norco, Eastvale, and San Bernardino.

For coffee shops, restaurants, and similar quick-service retail facilities, a significant percentage of trips are pass-by trips. A pass-by trip is a trip where an intermediate stop is made on the way from the origin to the primary destination of the trip without making a route diversion. Pass-by trips are made by drivers already on adjacent/nearby roadways (e.g., stopped by the coffee shop on the way to work or home) and therefore are not additive trips to the circulation system. A conservative 50 percent pass-by reduction has been applied to the proposed project for weekday and weekend daily and peak-hour conditions.

The daily, a.m. peak-hour, and p.m. peak-hour trips of the previous (restaurant) use on site were also calculated based on trip rates for Land Use 932 (High-Turnover [Sit-Down] Restaurant) from the ITE *Trip Generation* Manual (11th Edition). Since an a.m. peak-hour pass-by rate is not provided for this land use, no trip reductions were applied to the a.m. peak hour and a 43 percent pass-by rate was applied to the p.m. peak hour. Since a daily pass-by rate is not provided for this land use, the average of the a.m. and p.m. pass-by rates (22 percent) was used for the daily trip reduction. For weekends, the 22 percent pass-by rate was applied to the daily trip reduction and no pass-by reductions were applied to the peak hour.

Table C-1 (provided in Attachment C) presents the trip generation summary for the proposed project, based on similar Dutch Bros Coffee shops in the area, and a comparison to the previous use.

As shown in Table C-1, the proposed project would generate 2,168 gross daily trips, including 138 trips (72 inbound and 66 outbound) in the a.m. peak hour and 130 trips (65 inbound and 65 outbound) in the p.m. peak hour on weekdays. After applying pass-by trip reductions, the weekday trip generation of the proposed project would be 1,084 daily trips, including 69 trips (36 inbound and 33 outbound) in the a.m. peak hour and 65 trips (32 inbound and 33 outbound) in the p.m. peak hour.

On weekends, the proposed project would generate 1,836 gross daily trips, including 125 trips (63 inbound and 62 outbound) during the peak hour. After applying pass-by trip reductions, the trip generation of the proposed project on weekends would be 918 daily trips, including 62 trips (31 inbound and 31 outbound) during the peak hour.

The previous (restaurant) use would have generated approximately 420 gross daily trips, including 37 trips (21 inbound and 16 outbound) in the a.m. peak hour and 36 trips (22 inbound and 14 outbound) in the p.m. peak hour on weekdays. After applying pass-by trip reductions, the weekday trip generation of the previous use would be 328 daily trips, including 37 trips (21 inbound and 16 outbound) in the a.m. peak hour and 21 trips (13 inbound and 8 outbound) in the p.m. peak hour.

On weekends, the previous use would have generated 479 gross daily trips, including 44 trips (22 inbound and 22 outbound) during the peak hour. After applying pass-by trip reductions (105 daily trips), the weekend trip generation would be 374 daily trips. No pass-by reductions were applied to the weekend peak hour, which remains at 44 trips (22 inbound and 22 outbound).

When accounting for the previous use, the net weekday trip generation for the site would be 756 additional daily trips, including 32 additional trips (15 additional inbound trips and 17 additional outbound) in the a.m. peak hour and 44 additional trips (19 additional inbound and 252 additional outbound) in the p.m. peak hour.

When accounting for the previous use, the net weekend trip generation for the site would be 544 additional daily trips and 18 additional peak-hour trips (9 additional inbound and 9 additional outbound).

However, to present a conservative analysis of the study area locations, no trip reductions were applied for pass-by or the previous (restaurant) use on site. The full project trip generation has been assumed (138 a.m. peak-hour trips [72 inbound and 66 outbound] and 130 p.m. peak-hour trips [65 inbound and 65 outbound] on weekdays, as well as 125 peak-hour trips [63 inbound and 62 outbound] on weekends).

Figure 3 illustrates the full project trip distribution and assignment at the signalized intersection of Prospect Street-Sweetwater Crossing driveway/Sweetwater Road and the unsignalized RIRO driveway on Sweetwater Road.

Intersection Operations Analysis

A level of service (LOS) analysis was conducted for the following access locations of Sweetwater Crossing shopping center and the proposed project based on the Highway Capacity Manual (HCM) 7 methodologies and the Synchro 12 software:

1. Prospect Street-Sweetwater Crossing driveway/Sweetwater Road
2. RIRO driveway/Sweetwater Road

The LOS analysis was conducted for existing and existing plus project conditions. Counts Unlimited conducted existing peak-hour driveway counts on Wednesday, May 28, 2025. The Counts Unlimited driveway counts are provided in Attachment B. The HCM worksheets are provided in Attachment D.

Figures 4 and 5 depict the existing volumes and the existing plus project volumes at the access driveways, respectively.

Table A summarizes the driveway LOS results.

Table A: Intersection Levels of Service

	Intersection	Control	Existing LOS				Existing Plus Project LOS			
			AM Peak Hour		Mid-Day Peak Hour		AM Peak Hour		Mid-Day Peak Hour	
			Delay (sec)	LOS	Delay (sec)	LOS	Delay (sec)	LOS	Delay (sec)	LOS
1	Prospect Street-Sweetwater Crossing driveway/Sweetwater Road	Signal	9.7	A	18.4	B	10.3	B	20.8	C
2	RIRO driveway/Sweetwater Road	OWSC	10.8	B	17.4	C	11.1	B	18.7	C

Source: Compiled by LSA (2025).
LOS = level of service
OWSC = one-way stop control
RIRO = right-in/right-out
sec. = seconds

As shown in Table A, all access driveways operate at satisfactory LOS C or better under existing conditions during both peak hours. These intersections are forecast to continue operating at satisfactory LOS C or better under existing plus project conditions during both peak hours. The proposed project would not adversely affect the LOS of the access driveways. As such, no improvements are required or recommended for the access driveways.

Site Access and Traffic Circulation

Project patrons would access the Sweetwater Crossing shopping center and the project site at the signalized intersection of Prospect Street-Sweetwater Crossing driveway/Sweetwater Road. More specifically, vehicles would enter and exit the project site via one-way circulation pattern, as follows:

1. Enter at Prospect Street-Sweetwater Crossing driveway/Sweetwater Road,
2. Travel southbound along an internal drive aisle to the drive-through entry,
3. Turn right out of the drive-through exit,
4. Circulate around the surface parking lot back toward the internal drive aisle, and
5. Exit at Prospect Street-Sweetwater Crossing driveway/Sweetwater Road.

Dutch Bros Coffee has developed a detailed Traffic Management Plan (TMP) and Site Summary (provided in Attachment E) to ensure efficiency and quality of its service, facilitate access and one-way circulation, and minimize the drive-through queuing of the proposed project. Key TMP components include detailed staffing and signage plans. Dutch Bros Coffee would provide staff and signs (as illustrated in the TMP) within the proposed drive-through configuration and in proximity to the drive-through entry and exit.

Staff positions (and the anticipated number of staff) for the proposed project include the following:

- Line Busters (LBs) (5 staff) – LBs would increase the speed of the customer experience by taking orders while maintaining 2-foot gaps between vehicles.
- Drink Runner (DR) (1 staff) – A DR would deliver completed drinks to customers in line before reaching the pickup window.
- Dutch Bros Traffic Controller (DBTC) (1 staff) – A DBTC would direct traffic in and out of the drive-through and prevent vehicles from blocking internal drive aisles.

- Third-Party Traffic Controller or Off-Duty Police Officer (TC) (as needed) – Similar to a DBTC, a TC would also direct traffic in and out of the drive-through and prevent vehicles from blocking internal drive aisles.

Informational and directional signs include:

- Do Not Block
- Entrance
- Pick Shortest Line
- Merge Here
- Exit Here

Dutch Bros Coffee would continuously monitor traffic conditions for the proposed project. Dutch Bros Coffee would adjust its TMP (e.g., additional staffing and/or signage) in response to real-time conditions (including customer demand, gross sales, trends, local events, and weather) to ensure adequate and efficient access, one-way circulation, and drive-through operations.

Drive-Through Queuing Analysis

To determine the potential drive-through queues of the proposed project, Counts Unlimited surveyed four existing Dutch Bros Coffee locations in Fountain Valley, Norco, Eastvale, and San Bernardino. Surveys of drive-through queue lengths and customer service times were conducted on Tuesday, May 20, 2025 (weekday), and Saturday, May 17, 2025 (weekend), and are provided in Attachment B.

Based on the survey data, the average and maximum observed customer service times (in minutes:seconds) at the four Dutch Bros Coffee shops were as follows:

- **Fountain Valley (9067 Warner Avenue)**
  - Average Service Times: 5:57 in the a.m. peak hour and 20:40 in the p.m. peak hour on a weekday, and 18:42 in the peak hour on a weekend
  - Maximum Service Times: 10:42 in the a.m. peak hour and 39:56 in the p.m. peak hour on a weekday, and 31:41 in the peak hour on a weekend
- **Norco (3561 Hamner Avenue)**
  - Average Service Times: 10:18 in the a.m. peak hour and 13:57 in the p.m. peak hour on a weekday, and 13:01 in the peak hour on a weekend
  - Maximum Service Times: 19:41 in the a.m. peak hour and 30:48 in the p.m. peak hour on a weekday, and 17:44 in the peak hour on a weekend
- **Eastvale (13322 Limonite Avenue)**
  - Average Service Times: 8:30 in the a.m. peak hour and 7:57 in the p.m. peak hour on a weekday, and 9:52 in the peak hour on a weekend
  - Maximum Service Times: 19:38 in the a.m. peak hour and 19:52 in the p.m. peak hour on a weekday, and 15:53 in the peak hour on a weekend

- **San Bernardino (877 East Hospitality Lane)**
  - Average Service Times: 5:54 in the a.m. peak hour and 7:33 in the p.m. peak hour on a weekday, and 9:02 in the peak hour on a weekend
  - Maximum Service Times: 19:04 in the a.m. peak hour and 18:11 in the p.m. peak hour on a weekday, and 16:10 in the peak hour on a weekend
- **4-Site Averages**
  - Average Service Times: 7:40 in the a.m. peak hour and 12:32 in the p.m. peak hour on a weekday, and 12:39 in the peak hour on a weekend
  - Maximum Service Times: 19:04 in the a.m. peak hour and 39:56 in the p.m. peak hour on a weekday, and 31:41 in the peak hour on a weekend

Table B presents the average and maximum customer service times for the four Dutch Bros Coffee shops for the weekday a.m., weekday p.m., and Saturday peak hours.

Table B: Dutch Bros Drive-Through Service Times

Location	City	Weekday				Saturday	
		AM Peak Hour		PM Peak Hour		Peak Hour	
		Avg Time (mm:ss)	Max Time (mm:ss)	Avg Time (mm:ss)	Max Time (mm:ss)	Avg Time (mm:ss)	Max Time (mm:ss)
1. 9067 Warner Avenue	Fountain Valley	05:57	10:42	20:40	39:56	18:42	31:41
2. 3561 Hamner Avenue	Norco	10:18	19:41	13:57	30:48	13:01	17:44
3. 13322 Limonite Avenue	Eastvale	08:30	19:38	07:57	19:52	09:52	15:53
4. 877 East Hospitality Lane	San Bernardino	05:54	19:04	07:33	18:11	09:02	16:10
Four-Site Average		**07:40**	**17:16**	**12:32**	**27:12**	**12:39**	**20:22**

Source: Compiled by LSA (2025).

As shown in Table B, the highest average customer service times at any one survey site (Fountain Valley) are 20 minutes and 40 seconds on a weekday and 18 minutes and 42 seconds on a weekend. The maximum service times were also recorded at Fountain Valley at 39 minutes and 56 seconds on a weekday and 31 minutes and 41 seconds on a weekend. According to the averages of the four survey sites (Fountain Valley, Norco, Eastvale, and San Bernardino), the project service times could range from 7 minutes and 40 seconds to 12 minutes and 32 seconds during weekdays and up to 12 minutes and 39 seconds during weekends.

Based on the survey data, the average and maximum observed drive-through queues at the four Dutch Bros Coffee shops were as follows:

- **Fountain Valley (9067 Warner Avenue)**
  - Average queues: 4 a.m. peak-hour and 16 p.m. peak-hour vehicles on a weekday, and 22 peak-hour vehicles on a weekend
  - Maximum queues: 8 a.m. peak-hour and 29 p.m. peak-hour vehicles on a weekday, and 32 peak-hour vehicles on a weekend

- **Norco (3561 Hamner Avenue)**
  - Average queues: 9 a.m. peak-hour vehicles and 10 p.m. peak-hour vehicles on a weekday, and 18 peak-hour vehicles on a weekend
  - Maximum queues: 16 a.m. peak-hour vehicles and 21 p.m. peak-hour vehicles on a weekday, and 27 peak-hour vehicles on a weekend
- **Eastvale (13322 Limonite Avenue)**
  - Average queues: 7 a.m. peak-hour vehicles and 7 p.m. peak-hour vehicles on a weekday, and 11 peak-hour vehicles on a weekend
  - Maximum queues: 16 a.m. peak-hour vehicles and 13 p.m. peak-hour vehicles on a weekday, and 18 peak-hour vehicles on a weekend
- **San Bernardino (877 East Hospitality Lane)**
  - Average queues: 4 a.m. peak-hour vehicles and 4 p.m. peak-hour vehicles on a weekday, and 7 peak-hour vehicles on a weekend
  - Maximum queues: 7 a.m. peak-hour vehicles and 9 p.m. peak-hour vehicles on a weekday, and 11 peak-hour vehicles on a weekend
- **4-Site Averages**
  - Average queues: 6 a.m. peak-hour vehicles and 9 p.m. peak-hour vehicles on a weekday, and 15 peak-hour vehicles on a weekend
  - Maximum queues: 12 a.m. peak-hour vehicles and 18 p.m. peak-hour vehicles on a weekday, and 22 peak-hour vehicles on a weekend

Table C presents the average and maximum drive-through queues for the four Dutch Bros Coffee shops for the weekday a.m., weekday p.m., and Saturday peak hours.

Table C: Dutch Bros Drive-Through Queues

Location	City	Weekday				Saturday	
		AM Peak Hour		PM Peak Hour		Peak Hour	
		Avg Queue	Max Queue	Avg Queue	Max Queue	Avg Queue	Max Queue
1. 9067 Warner Avenue	Fountain Valley	4	8	16	29	22	32
2. 3561 Hamner Avenue	Norco	9	16	10	21	18	27
3. 13322 Limonite Avenue	Eastvale	7	16	7	13	11	18
4. 877 East Hospitality Lane	San Bernardino	4	7	4	9	7	11
4 Site Average		**6**	**12**	**10**	**18**	**15**	**22**

Source: Compiled by LSA (2025).

As shown in Table C, the highest maximum observed queues at any one survey site (Fountain Valley) were 29 weekday vehicles and 32 weekend vehicles. According to the averages of the four survey sites (Fountain Valley, Norco, Eastvale, and San Bernardino), the project queues ranged from 12 to 18 vehicles during the weekday peak hours and up to 22 vehicles during weekend peak hour.

However, it is important to note the distances from each Dutch Bros Coffee shop to the next nearest location. The farther a Dutch Bros Coffee shop is to the next nearest location, the longer the maximum drive-through queue. Conversely, the closer a Dutch Bros Coffee shop is to another, the shorter the maximum drive-through queue.

The four survey sites are much farther away (more than 7 miles away) from other existing Dutch Bros Coffee Shops. A new Dutch Bros Coffee shop (1606 East Plaza Boulevard) has been approved, is currently under construction, and will be built and operational only 1.5 miles from the 1838 Sweetwater Road site. As such, the queues at any one location (1606 East Plaza Boulevard and 1838 Sweetwater Road) would likely be diminished. Therefore, the drive-through queues are anticipated to fit within the proposed storage of 26 vehicles.

The proposed project incorporates a drive-through configuration that could accommodate up to 26 vehicles at one time. This 26-vehicle storage capacity would be adequate for the proposed project based on queuing surveys from existing locations in Fountain Valley, Norco, Eastvale, and San Bernardino.

Based on the proposed site plan and drive-through configuration, the proposed project queues are unlikely to extend onto the public streets (i.e., Sweetwater Road). As such, the proposed project drive-through lane and operations are not anticipated to affect the ability of patrons and employees to access, circulate, and park within the project site and the adjacent properties.

Vehicle Miles Traveled Screening Analysis

On December 28, 2018, the California Office of Administrative Law cleared the revised California Environmental Quality Act (CEQA) guidelines for use. Among the changes to the guidelines was removal of vehicle delay and LOS from consideration under CEQA. With the adopted guidelines, transportation impacts are to be evaluated based on a project's effect on VMT.

The City utilizes the State of California Governor's Office of Planning and Research (OPR) *Technical Advisory on Evaluating Transportation Impacts in CEQA* and the ITE Guidelines for assessing potential CEQA transportation impacts due to VMT. Pursuant to the project screening criteria of the ITE Guidelines, local-serving retail uses and projects less than 50,000 sf are presumed to have a less than significant transportation impact. As a 950 sf Dutch Bros Coffee shop, the proposed project is a local-serving retail use less than 50,000 sf. Therefore, based on the ITE Guidelines, the proposed project is screened out from a VMT analysis based on its size and type and is presumed to have a less than significant transportation impact.

CONCLUSION

LSA calculated the trip generation of the proposed project. The proposed project is anticipated to generate 2,168 gross weekday daily trips, including 138 trips (72 inbound and 66 outbound) in the a.m. peak hour and 130 trips (65 inbound and 65 outbound) in the p.m. peak hour. On weekends, the proposed project is anticipated to generate 1,836 gross daily trips, including 125 trips (63 inbound and 62 outbound) during the peak hour.

According to an HCM analysis of existing and existing plus project conditions, the signalized intersection of Prospect Street-Sweetwater Crossing Driveway/Sweetwater Road and the unsignalized RIRO driveway on Sweetwater Road would operate at satisfactory LOS C or better during both peak hours without and with the proposed project. The proposed project would not adversely affect access or operations at the

Sweetwater Crossing shopping center. As such, no intersection or driveway improvements are required or recommended.

Dutch Bros Coffee would continuously monitor traffic conditions, implement a detailed TMP (staffing and signage plans), and adjust the TMP as needed based on real-time conditions to ensure adequate and efficient access, one-way circulation, and drive-through operations.

LSA reviewed queuing surveys of the drive-through operations of existing Dutch Bros Coffee shops in California (Fountain Valley, Norco, Eastvale, and San Bernardino) that reflected average maximum queues of 18 vehicles on weekdays and up to 22 vehicles on weekends. Additionally, a new Dutch Bros location at 1606 East Plaza Boulevard within National City would be built and constructed 1.5 miles from the proposed project and would likely reduce queues at either location due to their proximity. The proposed drive-through configuration for 26 vehicles is anticipated to provide adequate storage capacity for the project. As such, drive-through queues of the proposed project are not anticipated to extend onto the public streets (i.e., Sweetwater Road). Therefore, the proposed project is unlikely to cause any disruption to the access or internal circulation on and around the site.

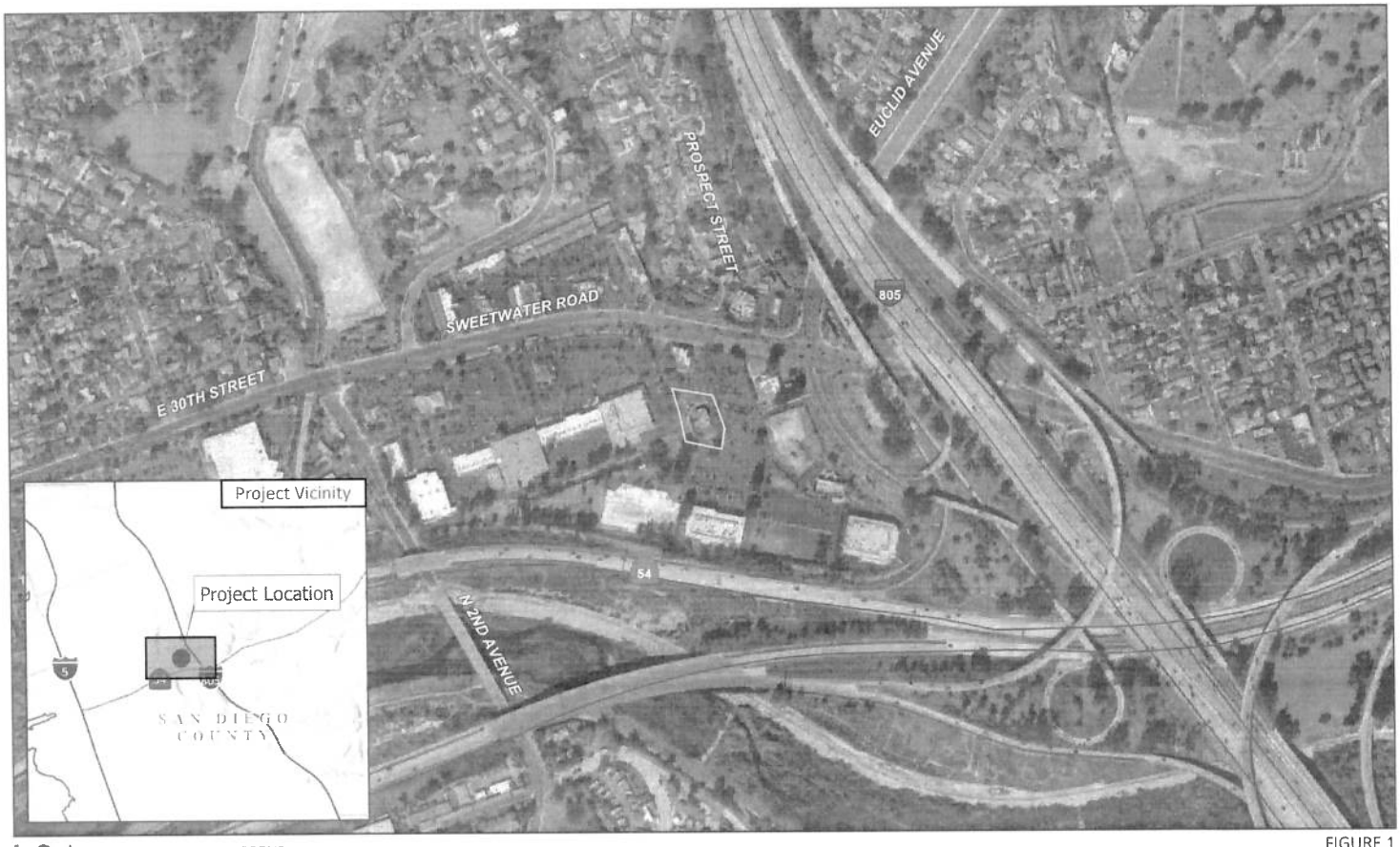
As a local-serving retail use less than 50,000 sf, the proposed project is screened out from a VMT analysis and is presumed to have a less than significant CEQA transportation impact.

If you have any questions, please contact Dean Arizabal at (949) 553-0666.

Attachments:
A: Figure 1 – Regional and Project Location
Figure 2 – Conceptual Site Plan
Figure 3 – Project Trip Distribution and Assignment
Figure 4 – Existing Peak-Hour Volumes
Figure 5 – Existing Plus Project Peak-Hour Volumes
B: Counts Unlimited Count Data and Surveys
C: Project Trip Generation
D: HCM Worksheets
E: Dutch Bros Coffee TMP and Site Summary

ATTACHMENT A

FIGURES



LSA

LEGEND

Project Site

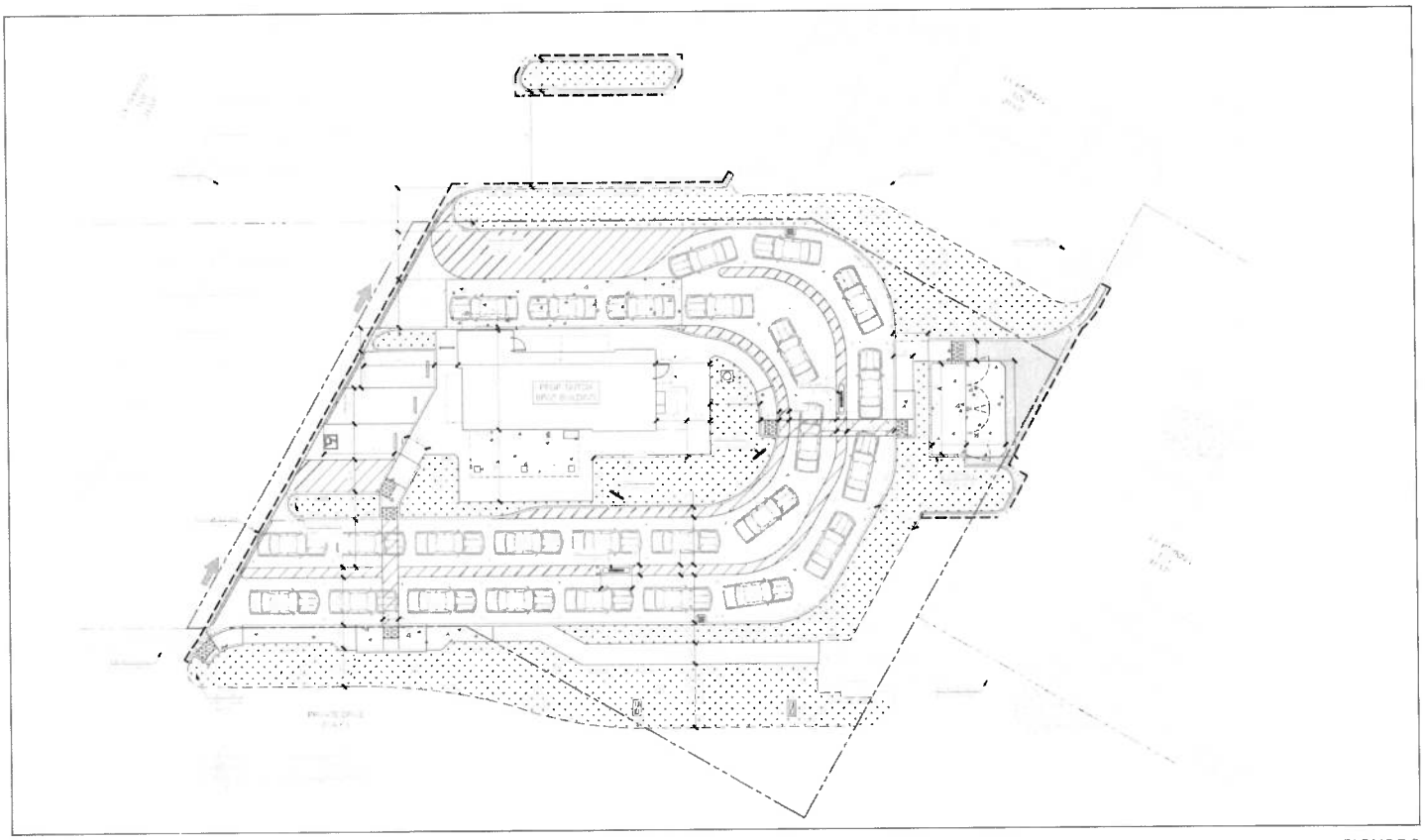
FIGURE 1

0 250 500
FEET

1838 Sweetwater Road Dutch Bros Coffee Shop
Regional and Project Location

SOURCE: ESRI StreetMap 2021; Google Earth Imagery 2022

P:\2025\20252337 1838 Sweetwater Rd Dutch Bros Coffee\gis\20252337 1838 Sweetwater Rd Dutch Bros Coffee\20252337 69 Sweetwater Rd Dutch Bros Coffee.aprx (5/14/2025)



LSA

FIGURE 2

N

0 18 36
FEET

1838 Sweetwater Road Dutch Bros Coffee Shop

Conceptual Site Plan

SOURCE: Dutch Bros Coffee, 2025
P:\2025\20252337- 1838 Sweetwater Rd Dutch Bros Coffee\gis\g\Project-Site-Plan.ai (9/9/2025)

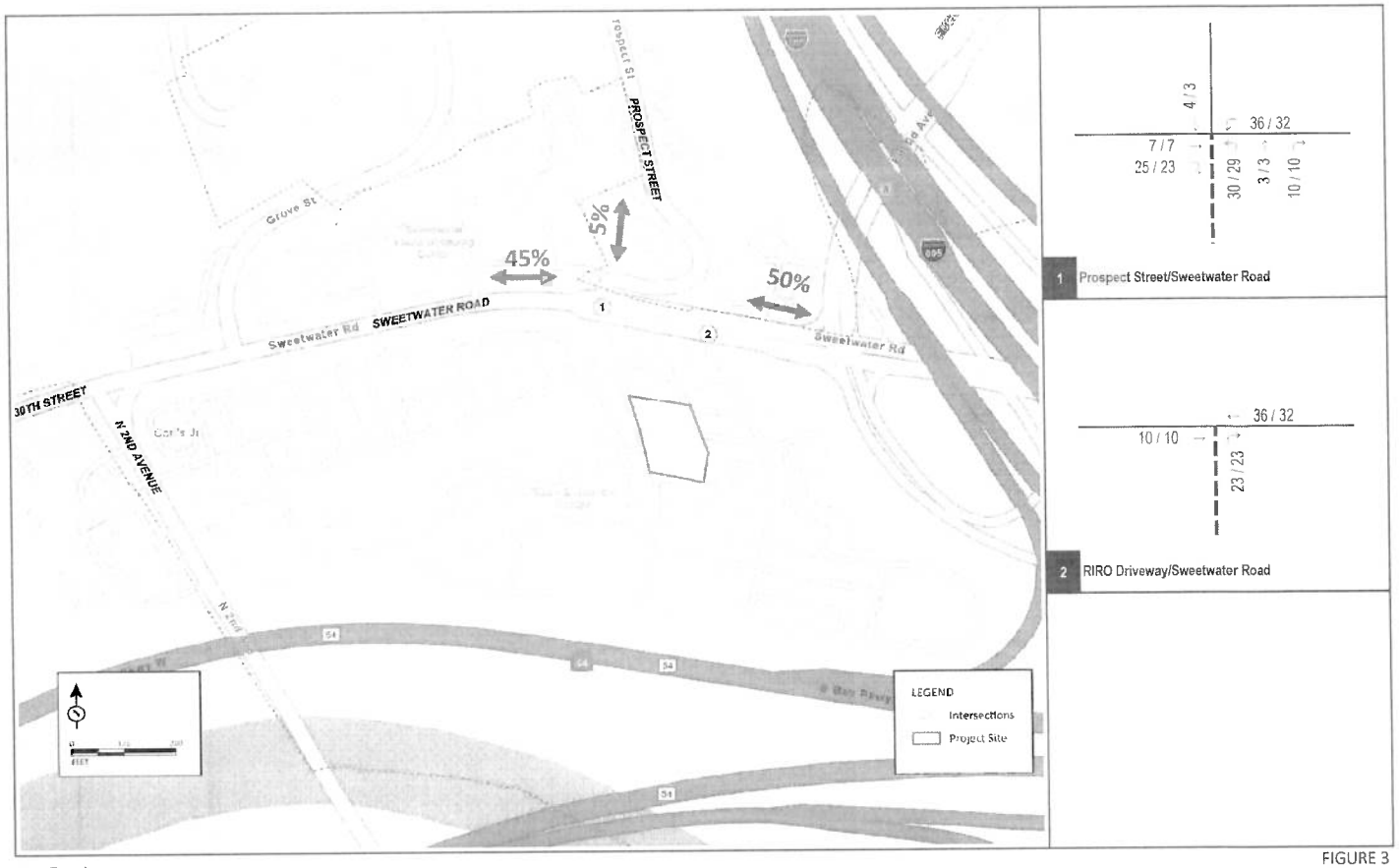


FIGURE 3

LSA

RIRO = Right In Right Out
XX% Project Trip Distribution
AM (PM) Peak Hour Project Trip Assignment

1838 Sweetwater Road Dutch Bros.

Project Trip Distribution and Assignment

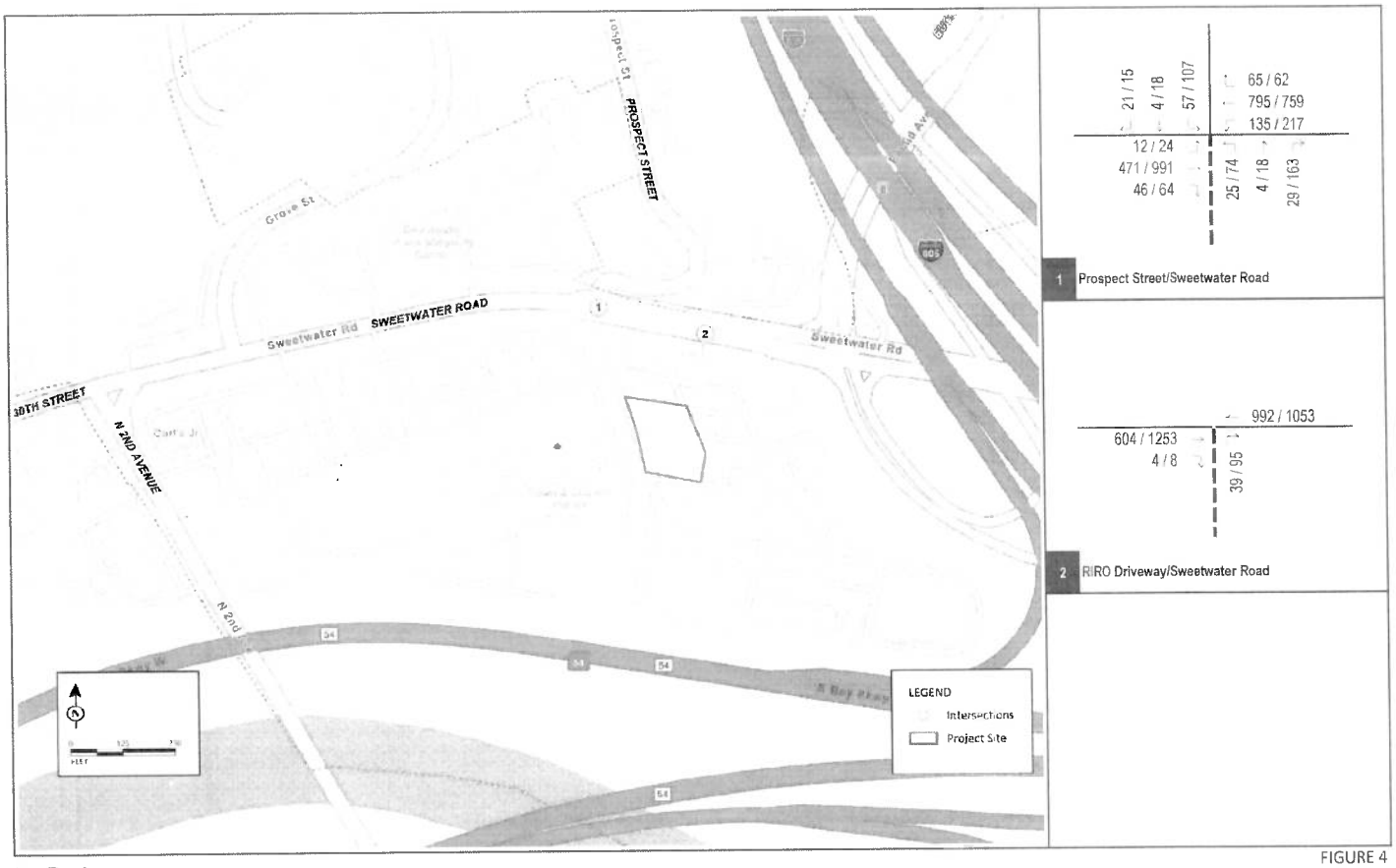


FIGURE 4

LSA

XXXX / YYYY

AM / PM Peak Hour Trips

RIRO = Right In Right Out

1838 Sweetwater Road Dutch Bros.

Existing Peak-Hour Volumes

P:\2025\20252337- 1838 Sweetwater Rd Dutch Bros Coffee\xls\z12_Existing_Vol 7/24/2025

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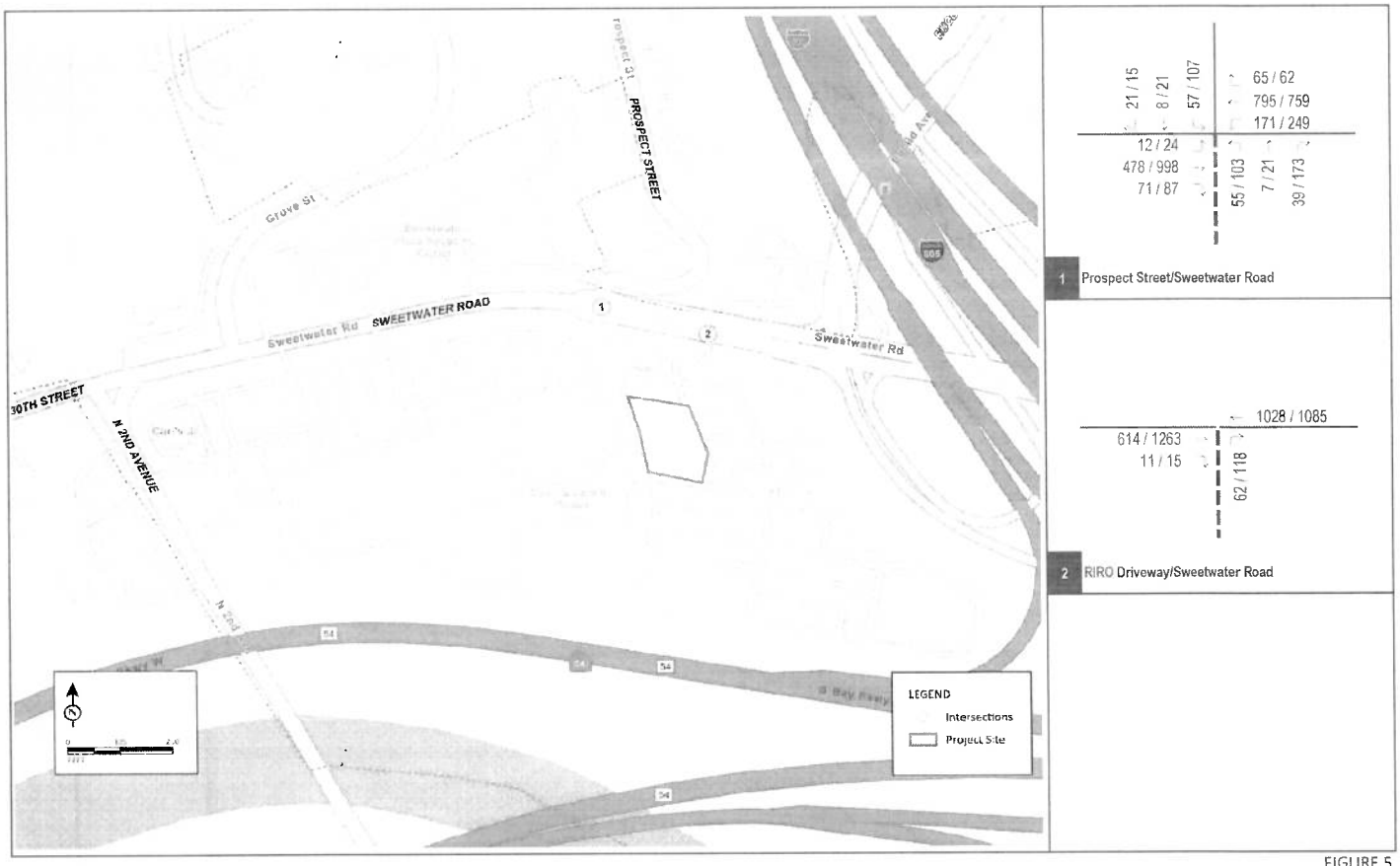


FIGURE 5

LSA

XXXX / YYYY

AM / PM Peak Hour Trips

RIRO = Right In Right Out

1838 Sweetwater Road Dutch Bros.

Existing Plus Project Peak-Hour Volumes

P:\2025\20252337- 1838 Sweetwater Rd Dutch Bros Coffee\xls\z12_Existing-Plus-Project-Vol 7/24/2025

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ATTACHMENT B

COUNTS UNLIMITED COUNT DATA AND SURVEYS

Dutch Bros Coffee Shop (4 Sites)
Weekday Average Daily Traffic Volumes

Day: Tuesday
Date: 5/20/25

City: FV, Norco, Eastvale, San Berdo
Address: 4 Sites

DAILY TOTALS	IN	OUT		TOTAL
	1,085	1,083		2,168

AM	IN	OUT		TOTAL		PM	IN	OUT		TOTAL	
0:00	0	0		0		12:00	19	21		40	
0:15	0	0		0		12:15	26	23		49	
0:30	0	0		0		12:30	21	19		39	
0:45	0	0		0		12:45	23	19	81	41	169
1:00	0	0		0		13:00	19	21		40	
1:15	0	0		0		13:15	18	21		39	
1:30	0	0		0		13:30	21	19		40	
1:45	0	0		0		13:45	19	23	83	41	160
2:00	0	0		0		14:00	16	20		36	
2:15	0	0		0		14:15	16	17		33	
2:30	0	0		0		14:30	22	20		42	
2:45	0	0		0		14:45	15	16	72	31	141
3:00	0	0		0		15:00	18	18		36	
3:15	0	0		0		15:15	19	19		37	
3:30	0	0		0		15:30	20	18		38	
3:45	0	0		0		15:45	19	19	74	38	149
4:00	0	0		0		16:00	17	19		36	
4:15	1	0		1		16:15	15	16		31	
4:30	2	0		2		16:30	16	16		32	
4:45	1	0	0	1	4	16:45	17	14	65	31	130
5:00	5	3		8		17:00	15	17		32	
5:15	4	4		8		17:15	13	19		32	
5:30	5	5		10		17:30	13	14		28	
5:45	5	5	17	10	35	17:45	18	13	63	31	122
6:00	9	5		13		18:00	12	13		24	
6:15	6	8		14		18:15	14	18		32	
6:30	9	6		15		18:30	17	13		30	
6:45	10	8	26	18	59	18:45	12	14	58	26	112
7:00	12	13		24		19:00	12	14		25	
7:15	14	11		25		19:15	10	13		23	
7:30	12	12		24		19:30	9	10		19	
7:45	14	10	45	24	97	19:45	10	11	48	21	88
8:00	17	17		34		20:00	14	12		26	
8:15	15	15		30		20:15	12	11		23	
8:30	19	18		37		20:30	11	15		27	
8:45	21	16	66	38	138	20:45	10	10	48	20	95
9:00	18	20		38		21:00	14	13		27	
9:15	25	18		43		21:15	10	10		19	
9:30	16	20		36		21:30	11	10		21	
9:45	20	21	79	41	158	21:45	12	14	46	25	92
10:00	20	17		37		22:00	11	12		23	
10:15	24	21		45		22:15	9	10		19	
10:30	24	22		46		22:30	8	8		16	
10:45	21	20	79	41	168	22:45	5	11	40	15	73
11:00	22	23		45		23:00	1	4		4	
11:15	21	21		42		23:15	0	1		1	
11:30	22	24		47		23:30	0	1		2	
11:45	20	22	90	42	175	23:45	0	1	6	1	7
TOTALS			402		833	TOTALS			681		1,336
SPLIT %			48.2%		38.4%	SPLIT %			51.0%		61.6%

DAILY TOTALS	IN	OUT		TOTAL
	1,085	1,083		2,168

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	10:15	11:00	11:30	Peak of Site	12:15	13:00	12:00
Peak of Site Volume	90	90	177	Peak of Site Volume	88	83	169
Peak Hour	8:00	8:00	8:00	Peak Hour	16:00	16:30	16:00
Peak Hour Volume	72	66	138	Peak Hour Volume	65	65	130
AM Peak Hour	72	66	138	PM Peak Hour	65	65	130

Dutch Bros Coffee Shop (Fountain Valley)
Weekday Average Daily Traffic Volumes

Day: Tuesday
Date: 5/20/25

City: Fountain Valley
Address: 9067 Warner Avenue

DAILY TOTALS	IN	OUT		TOTAL
	1,203	1,215		2,418

AM	IN		OUT		TOTAL		PM	IN		OUT		TOTAL	
0:00	0		0		0		12:00	23		16		39	
0:15	0		0		0		12:15	23		26		49	
0:30	0		0		0		12:30	19		20		39	
0:45	0		0		0		12:45	20	85	15	77	35	162
1:00	0		0		0		13:00	16		24		40	
1:15	0		0		0		13:15	20		19		39	
1:30	0		0		0		13:30	25		25		50	
1:45	0		0		0		13:45	21	82	18	86	39	168
2:00	0		0		0		14:00	11		22		33	
2:15	0		0		0		14:15	14		11		25	
2:30	0		0		0		14:30	17		14		31	
2:45	0		0		0		14:45	10	52	18	65	28	117
3:00	0		0		0		15:00	19		15		34	
3:15	0		0		0		15:15	18		16		34	
3:30	0		0		0		15:30	15		20		35	
3:45	0		0		0		15:45	16	68	20	71	36	139
4:00	0		0		0		16:00	17		14		31	
4:15	2		0		2		16:15	12		14		26	
4:30	1		0		1		16:30	14		17		31	
4:45	1	4	0		1	4	16:45	21	64	14	59	35	123
5:00	4		2		6		17:00	15		17		32	
5:15	4		4		8		17:15	14		18		32	
5:30	7		8		15		17:30	19		10		29	
5:45	5	20	8	22	13	42	17:45	17	65	17	62	34	127
6:00	17		4		21		18:00	11		15		26	
6:15	7		9		16		18:15	6		24		30	
6:30	14		4		18		18:30	19		11		30	
6:45	9	47	9	26	18	73	18:45	14	50	16	66	30	116
7:00	19		14		33		19:00	15		11		26	
7:15	15		14		29		19:15	15		19		34	
7:30	18		13		31		19:30	15		12		27	
7:45	19	71	10	51	29	122	19:45	12	57	16	58	28	115
8:00	19		22		41		20:00	23		16		39	
8:15	14		12		26		20:15	16		11		27	
8:30	24		18		42		20:30	18		27		45	
8:45	21	78	18	70	39	148	20:45	16	73	13	67	29	140
9:00	22		20		42		21:00	21		21		42	
9:15	19		18		37		21:15	14		11		25	
9:30	13		23		36		21:30	12		14		26	
9:45	25	79	20	81	45	160	21:45	17	64	20	66	37	130
10:00	26		19		45		22:00	20		20		40	
10:15	23		21		44		22:15	17		24		41	
10:30	23		30		53		22:30	14		17		31	
10:45	18	90	21	91	39	181	22:45	2	53	19	80	21	133
11:00	26		28		54		23:00	0		6		6	
11:15	28		31		59		23:15	0		1		1	
11:30	28		24		52		23:30	0		1		1	
11:45	19	101	26	109	45	210	23:45	0		0	8	0	8
TOTALS		490		450		940	TOTALS		713		765		1,478
SPLIT %		52.1%		47.9%		38.9%	SPLIT %		48.2%		51.8%		61.1%

DAILY TOTALS	IN	OUT		TOTAL
	1,203	1,215		2,418

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	11:00	10:30	11:00	Peak of Site	12:00	13:00	13:00
Peak of Site Volume	101	110	210	Peak of Site Volume	85	86	168
Peak Hour	8:00	8:00	8:00	Peak Hour	16:45	16:30	16:30
Peak Hour Volume	78	70	148	Peak Hour Volume	69	66	130

Dutch Bros Coffee Shop (Norco)
Weekday Average Daily Traffic Volumes

Day: Tuesday
Date: 5/20/25

City: Norco
Address: 3561 Hamner Avenue

DAILY TOTALS	IN	OUT		TOTAL
	1,318	1,324		2,642

AM	IN		OUT		TOTAL		PM	IN		OUT		TOTAL	
0:00	0		0		0		12:00	24		30		54	
0:15	0		0		0		12:15	30		34		64	
0:30	0		0		0		12:30	27		25		52	
0:45	0		0		0		12:45	27	108	27	116	54	224
1:00	0		0		0		13:00	31		23		54	
1:15	0		0		0		13:15	20		29		49	
1:30	0		0		0		13:30	26		24		50	
1:45	0		0		0		13:45	21	98	31	107	52	205
2:00	0		0		0		14:00	21		17		38	
2:15	0		0		0		14:15	19		26		45	
2:30	0		0		0		14:30	25		22		47	
2:45	0		0		0		14:45	24	89	16	81	40	170
3:00	0		0		0		15:00	22		19		41	
3:15	0		0		0		15:15	22		21		43	
3:30	0		0		0		15:30	22		17		39	
3:45	0		0		0		15:45	22	88	20	77	42	165
4:00	0		0		0		16:00	22		26		48	
4:15	0		0		0		16:15	21		25		46	
4:30	1		0		1		16:30	23		17		40	
4:45	2	3	0		2	3	16:45	22	88	12	80	34	168
5:00	13		7		20		17:00	15		24		39	
5:15	5		7		12		17:15	12		19		31	
5:30	5		6		11		17:30	19		22		41	
5:45	5	28	5	25	10	53	17:45	26	72	17	82	43	154
6:00	6		5		11		18:00	16		8		24	
6:15	11		11		22		18:15	22		23		45	
6:30	9		11		20		18:30	18		18		36	
6:45	14	40	9	36	23	76	18:45	17	73	16	65	33	138
7:00	14		18		32		19:00	13		24		37	
7:15	20		12		32		19:15	11		14		25	
7:30	16		20		36		19:30	7		17		24	
7:45	19	69	14	64	33	133	19:45	13	44	10	65	23	109
8:00	20		23		43		20:00	13		17		30	
8:15	26		24		50		20:15	13		12		25	
8:30	15		29		44		20:30	12		16		28	
8:45	29	90	20	96	49	186	20:45	14	52	13	58	27	110
9:00	23		21		44		21:00	13		15		28	
9:15	32		25		57		21:15	10		15		25	
9:30	21		23		44		21:30	16		16		32	
9:45	15	91	21	90	36	181	21:45	11	50	15	61	26	111
10:00	22		19		41		22:00	10		9		19	
10:15	29		19		48		22:15	6		8		14	
10:30	26		24		50		22:30	7		7		14	
10:45	33	110	23	85	56	195	22:45	7	30	9	33	16	63
11:00	26		23		49		23:00	0		3		3	
11:15	24		21		45		23:15	0		0		0	
11:30	19		30		49		23:30	0		0		0	
11:45	26	95	23	97	49	192	23:45	0		3	6	3	6
TOTALS		526		493		1,019	TOTALS		792		831		1,623
SPLIT %		51.6%		48.4%		38.6%	SPLIT %		48.8%		51.2%		61.4%

DAILY TOTALS	IN	OUT		TOTAL
	1,318	1,324		2,642

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	10:15	11:30	11:45	Peak of Site	12:15	12:00	12:00
Peak of Site Volume	114	117	219	Peak of Site Volume	115	116	224
Peak Hour	8:00	8:00	8:00	Peak Hour	16:00	17:00	16:00
Peak Hour Volume	90	96	186	Peak Hour Volume	88	82	168

Dutch Bros Coffee Shop (Eastvale)
Weekday Average Daily Traffic Volumes

Day: Tuesday
Date: 5/20/25

City: Eastvale
Address: 13322 Limonite Avenue

DAILY TOTALS	IN	OUT		TOTAL
	1,165	1,150		2,315

AM	IN		OUT		TOTAL		PM	IN		OUT		TOTAL	
0:00	0		0		0		12:00	17		27		44	
0:15	0		0		0		12:15	31		17		48	
0:30	0		0		0		12:30	25		19		44	
0:45	0		0		0		12:45	29	102	18	81	47	183
1:00	0		0		0		13:00	15		23		38	
1:15	0		0		0		13:15	19		25		44	
1:30	0		0		0		13:30	22		13		35	
1:45	0		0		0		13:45	19	75	26	87	45	162
2:00	0		0		0		14:00	22		24		46	
2:15	0		0		0		14:15	16		22		38	
2:30	0		0		0		14:30	34		26		60	
2:45	0		0		0		14:45	18	90	19	91	37	181
3:00	0		0		0		15:00	17		18		35	
3:15	0		0		0		15:15	25		25		50	
3:30	0		0		0		15:30	29		22		51	
3:45	0		0		0		15:45	18	89	23	88	41	177
4:00	0		0		0		16:00	17		26		43	
4:15	0		0		0		16:15	15		12		27	
4:30	1		1		2		16:30	18		22		40	
4:45	2	3	0	1	2	4	16:45	16	66	16	76	32	142
5:00	2		2		4		17:00	19		15		34	
5:15	4		3		7		17:15	18		21		39	
5:30	4		3		7		17:30	8		16		24	
5:45	7	17	5	13	12	30	17:45	19	64	10	62	29	126
6:00	10		7		17		18:00	12		21		33	
6:15	4		8		12		18:15	19		13		32	
6:30	7		7		14		18:30	14		13		27	
6:45	14	35	10	32	24	67	18:45	13	58	19	66	32	124
7:00	6		13		19		19:00	8		11		19	
7:15	15		11		26		19:15	13		11		24	
7:30	11		13		24		19:30	10		10		20	
7:45	12	44	12	49	24	93	19:45	12	43	12	44	24	87
8:00	18		14		32		20:00	12		12		24	
8:15	12		17		29		20:15	13		16		29	
8:30	29		20		49		20:30	13		12		25	
8:45	19	78	13	64	32	142	20:45	7	45	8	48	15	93
9:00	15		25		40		21:00	17		11		28	
9:15	34		18		52		21:15	11		9		20	
9:30	12		19		31		21:30	14		8		22	
9:45	21	82	26	88	47	170	21:45	12	54	12	40	24	94
10:00	26		21		47		22:00	10		12		22	
10:15	24		27		51		22:15	8		8		16	
10:30	30		20		50		22:30	8		5		13	
10:45	19	99	24	92	43	191	22:45	6	32	9	34	15	66
11:00	22		22		44		23:00	2		5		7	
11:15	19		17		36		23:15	0		0		0	
11:30	24		25		49		23:30	0		3		3	
11:45	22	87	22	86	44	173	23:45	0	2	0	8	0	10
TOTALS		445		425		870	TOTALS		720		725		1,445
SPLIT %		51.1%		48.9%		37.6%	SPLIT %		49.8%		50.2%		62.4%

DAILY TOTALS	IN	OUT		TOTAL
	1,165	1,150		2,315

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	9:45	9:45	9:45	Peak of Site	12:00	13:45	13:45
Peak of Site Volume	101	94	195	Peak of Site Volume	102	98	189
Peak Hour	8:00	8:00	8:00	Peak Hour	16:30	16:00	16:30
Peak Hour Volume	78	64	142	Peak Hour Volume	71	76	145

Dutch Bros Coffee Shop (San Bernardino)
Weekday Average Daily Traffic Volumes

Day: Tuesday
Date: 5/20/25

City: San Bernardino
Address: 877 E Hospitality Lane

DAILY TOTALS	IN	OUT		TOTAL
	652	642		1,294

AM	IN		OUT		TOTAL		PM	IN		OUT		TOTAL	
0:00	0		0		0		12:00	11		11		22	
0:15	0		0		0		12:15	19		15		34	
0:30	0		0		0		12:30	11		10		21	
0:45	0		0		0		12:45	14	55	14	50	28	105
1:00	0		0		0		13:00	15		12		27	
1:15	0		0		0		13:15	14		10		24	
1:30	0		0		0		13:30	12		13		25	
1:45	0		0		0		13:45	14	55	15	50	29	105
2:00	0		0		0		14:00	11		15		26	
2:15	0		0		0		14:15	15		10		25	
2:30	0		0		0		14:30	12		16		28	
2:45	0		0		0		14:45	6	44	11	52	17	96
3:00	0		0		0		15:00	15		20		35	
3:15	0		0		0		15:15	9		13		22	
3:30	0		0		0		15:30	13		12		25	
3:45	0		0		0		15:45	18	55	14	59	32	114
4:00	0		0		0		16:00	11		10		21	
4:15	0		0		0		16:15	12		13		25	
4:30	3		0		3		16:30	8		8		16	
4:45	0	3	0		0	3	16:45	10	41	12	43	22	84
5:00	0		1		1		17:00	10		11		21	
5:15	3		2		5		17:15	9		17		26	
5:30	2		3		5		17:30	7		9		16	
5:45	4	9	1	7	5	16	17:45	9	35	8	45	17	80
6:00	1		2		3		18:00	7		6		13	
6:15	2		2		4		18:15	8		11		19	
6:30	5		3		8		18:30	16		10		26	
6:45	3	11	3	10	6	21	18:45	4	35	6	33	10	68
7:00	7		6		13		19:00	10		8		18	
7:15	5		6		11		19:15	1		9		10	
7:30	4		2		6		19:30	3		1		4	
7:45	6	22	3	17	9	39	19:45	4	18	6	24	10	42
8:00	11		8		19		20:00	7		3		10	
8:15	7		6		13		20:15	4		5		9	
8:30	7		4		11		20:30	2		6		8	
8:45	16	41	14	32	30	73	20:45	4	17	4	18	8	35
9:00	12		13		25		21:00	6		3		9	
9:15	16		11		27		21:15	3		4		7	
9:30	18		15		33		21:30	3		1		4	
9:45	18	64	17	56	35	120	21:45	6	18	7	15	13	33
10:00	6		8		14		22:00	4		5		9	
10:15	19		16		35		22:15	5		1		6	
10:30	17		12		29		22:30	4		2		6	
10:45	13	55	12	48	25	103	22:45	3	16	5	13	8	29
11:00	12		19		31		23:00	0		0		0	
11:15	14		15		29		23:15	0		1		1	
11:30	18		18		36		23:30	1		1		2	
11:45	13	57	16	68	29	125	23:45	0	1	0	2	0	3
TOTALS		262		238		500	TOTALS		390		404		794
SPLIT %		52.4%		47.6%		38.6%	SPLIT %		49.1%		50.9%		61.4%

DAILY TOTALS	IN	OUT		TOTAL
	652	642		1,294

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	9:00	11:00	11:00	Peak of Site	12:15	14:30	15:00
Peak of Site Volume	64	68	125	Peak of Site Volume	59	60	114
Peak Hour	8:00	8:00	8:00	Peak Hour	16:00	16:45	16:30
Peak Hour Volume	41	32	73	Peak Hour Volume	41	49	85

Dutch Bros Coffee Shop (4 Sites)
Saturday Average Daily Traffic Volumes

Day: Saturday
Date: 5/17/25

City: FV, Norco, Eastvale, San Berdo
Address: 4 Sites

DAILY TOTALS	IN	OUT		TOTAL
	920	916		1,836

AM	IN	OUT		TOTAL		PM	IN	OUT		TOTAL	
0:00	0	0		0		12:00	17	14		31	
0:15	0	0		0		12:15	16	17		33	
0:30	0	0		0		12:30	19	16		35	
0:45	0	0		0		12:45	19	19	65	38	136
1:00	0	0		0		13:00	17	15		32	
1:15	0	0		0		13:15	15	13		28	
1:30	0	0		0		13:30	15	17		33	
1:45	0	0		0		13:45	15	17	62	32	124
2:00	0	0		0		14:00	14	14		29	
2:15	0	0		0		14:15	13	14		27	
2:30	0	0		0		14:30	14	14		28	
2:45	0	0		0		14:45	13	15	57	28	111
3:00	0	0		0		15:00	14	12		26	
3:15	0	0		0		15:15	12	16		28	
3:30	0	0		0		15:30	12	12		24	
3:45	0	0		0		15:45	17	14	53	31	108
4:00	0	0		0		16:00	13	12		25	
4:15	0	0		0		16:15	15	15		30	
4:30	3	0		3		16:30	13	13		26	
4:45	1	0		1	4	16:45	12	12	52	24	104
5:00	5	5		10		17:00	14	14		29	
5:15	4	3		7		17:15	10	13		23	
5:30	6	6		12		17:30	11	10		21	
5:45	8	7	21	15	43	17:45	16	13	50	30	101
6:00	11	8		19		18:00	11	14		25	
6:15	13	13		26		18:15	11	10		21	
6:30	13	12		25		18:30	11	12		23	
6:45	11	10	43	22	91	18:45	10	13	48	22	91
7:00	16	14		30		19:00	13	12		24	
7:15	15	15		30		19:15	11	13		23	
7:30	13	13		26		19:30	8	9		17	
7:45	16	15	57	30	116	19:45	10	12	45	22	86
8:00	15	17		32		20:00	15	12		26	
8:15	17	13		30		20:15	14	12		26	
8:30	15	16		31		20:30	12	12		24	
8:45	17	16	62	32	125	20:45	13	16	52	29	105
9:00	18	15		33		21:00	13	12		24	
9:15	20	15		35		21:15	12	11		23	
9:30	19	20		39		21:30	9	13		22	
9:45	14	15	65	29	136	21:45	6	8	43	13	82
10:00	15	14		29		22:00	1	7		8	
10:15	15	15		30		22:15	0	1		1	
10:30	18	15		32		22:30	0	1		1	
10:45	15	17	60	32	123	22:45	0	2	10	2	12
11:00	22	17		38		23:00	0	1		1	
11:15	16	15		30		23:15	0	1		1	
11:30	18	20		38		23:30	0	0		0	
11:45	14	19	69	33	138	23:45	0	0	2	0	2
TOTALS			377		775	TOTALS			540		1,061
SPLIT %			48.6%		42.2%	SPLIT %			50.9%		57.8%

DAILY TOTALS	IN	OUT		TOTAL
	920	916		1,836

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	8:45	11:00	8:45	Peak of Site	12:00	12:15	12:15
Peak of Site Volume	73	69	139	Peak of Site Volume	71	66	137
Peak Hour	8:00	8:00	8:00	Peak Hour	16:15	16:15	16:15
Peak Hour Volume	63	62	125	Peak Hour Volume	54	54	108
AM Peak Hour	63	62	125	PM Peak Hour	54	54	108

Dutch Bros Coffee Shop (Fountain Valley)
Saturday Average Daily Traffic Volumes

Day: Saturday
Date: 5/17/25

City: Fountain Valley
Address: 9067 Warner Avenue

DAILY TOTALS	IN	OUT		TOTAL
	961	952		1,913

AM	IN		OUT		TOTAL		PM	IN		OUT		TOTAL	
0:00	0		0		0		12:00	22		14		36	
0:15	0		0		0		12:15	17		14		31	
0:30	0		0		0		12:30	15		18		33	
0:45	0		0		0		12:45	25	79	21	67	46	146
1:00	0		0		0		13:00	15		20		35	
1:15	0		0		0		13:15	19		12		31	
1:30	0		0		0		13:30	11		21		32	
1:45	0		0		0		13:45	14	59	18	71	32	130
2:00	0		0		0		14:00	17		10		27	
2:15	0		0		0		14:15	15		11		26	
2:30	0		0		0		14:30	16		19		35	
2:45	0		0		0		14:45	10	58	10	50	20	108
3:00	0		0		0		15:00	9		9		18	
3:15	0		0		0		15:15	10		15		25	
3:30	0		0		0		15:30	9		9		18	
3:45	0		0		0		15:45	23	51	14	47	37	98
4:00	0		0		0		16:00	12		7		19	
4:15	0		0		0		16:15	16		14		30	
4:30	7		0		7		16:30	14		11		25	
4:45	0	7	0		0	7	16:45	12	54	17	49	29	103
5:00	3		8		11		17:00	11		15		26	
5:15	3		2		5		17:15	8		15		23	
5:30	5		4		9		17:30	13		15		28	
5:45	4	15	3	17	7	32	17:45	14	46	13	58	27	104
6:00	9		6		15		18:00	12		15		27	
6:15	16		11		27		18:15	7		14		21	
6:30	13		14		27		18:30	9		12		21	
6:45	16	54	12	43	28	97	18:45	6	34	12	53	18	87
7:00	13		13		26		19:00	13		10		23	
7:15	8		10		18		19:15	19		15		34	
7:30	10		11		21		19:30	4		7		11	
7:45	11	42	8	42	19	84	19:45	7	43	10	42	17	85
8:00	10		16		26		20:00	20		10		30	
8:15	15		9		24		20:15	19		18		37	
8:30	13		10		23		20:30	21		19		40	
8:45	24	62	16	51	40	113	20:45	14	74	22	69	36	143
9:00	21		17		38		21:00	16		13		29	
9:15	21		12		33		21:15	19		14		33	
9:30	25		21		46		21:30	8		20		28	
9:45	23	90	18	68	41	158	21:45	9	52	9	56	18	108
10:00	15		16		31		22:00	2		10		12	
10:15	18		14		32		22:15	0		0		0	
10:30	19		14		33		22:30	0		1		1	
10:45	14	66	25	69	39	135	22:45	0	2	1	12	1	14
11:00	18		20		38		23:00	0		2		2	
11:15	19		13		32		23:15	0		3		3	
11:30	24		24		48		23:30	0		0		0	
11:45	12	73	26	83	38	156	23:45	0		0	5	0	5
TOTALS		409		373		782	TOTALS		552		579		1,131
SPLIT %		52.3%		47.7%		40.9%	SPLIT %		48.8%		51.2%		59.1%

DAILY TOTALS	IN	OUT		TOTAL
	961	952		1,913

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	8:45	11:00	9:00	Peak of Site	12:00	12:45	12:00
Peak of Site Volume	91	83	158	Peak of Site Volume	79	74	146
Peak Hour	8:00	8:00	8:00	Peak Hour	16:00	16:45	16:15
Peak Hour Volume	62	51	113	Peak Hour Volume	54	62	110

Dutch Bros Coffee Shop (Norco)
Saturday Average Daily Traffic Volumes

Day: Saturday
Date: 5/17/25

City: Norco
Address: 3561 Hamner Avenue

DAILY TOTALS	IN	OUT		TOTAL
	1,082	1,080		2,162

AM	IN		OUT		TOTAL		PM	IN		OUT		TOTAL	
0:00	0		0		0		12:00	13		20		33	
0:15	0		0		0		12:15	20		21		41	
0:30	0		0		0		12:30	29		17		46	
0:45	0		0		0		12:45	19	81	23	81	42	162
1:00	0		0		0		13:00	23		15		38	
1:15	0		0		0		13:15	18		18		36	
1:30	0		0		0		13:30	12		15		27	
1:45	0		0		0		13:45	17	70	17	65	34	135
2:00	0		0		0		14:00	13		15		28	
2:15	0		0		0		14:15	17		19		36	
2:30	0		0		0		14:30	25		20		45	
2:45	0		0		0		14:45	13	68	17	71	30	139
3:00	0		0		0		15:00	20		17		37	
3:15	0		0		0		15:15	11		18		29	
3:30	0		0		0		15:30	14		13		27	
3:45	0		0		0		15:45	19	64	17	65	36	129
4:00	0		0		0		16:00	19		18		37	
4:15	0		0		0		16:15	19		16		35	
4:30	1		0		1		16:30	15		17		32	
4:45	1	2	0		1	2	16:45	7	60	8	59	15	119
5:00	7		6		13		17:00	15		14		29	
5:15	6		3		9		17:15	10		9		19	
5:30	6		9		15		17:30	12		9		21	
5:45	14	33	14	32	28	65	17:45	16	53	17	49	33	102
6:00	15		7		22		18:00	10		19		29	
6:15	9		20		29		18:15	14		10		24	
6:30	20		16		36		18:30	18		12		30	
6:45	11	55	12	55	23	110	18:45	17	59	15	56	32	115
7:00	18		13		31		19:00	18		18		36	
7:15	22		20		42		19:15	9		16		25	
7:30	15		17		32		19:30	9		11		20	
7:45	19	74	21	71	40	145	19:45	12	48	12	57	24	105
8:00	27		21		48		20:00	14		12		26	
8:15	18		15		33		20:15	24		11		35	
8:30	20		23		43		20:30	12		15		27	
8:45	13	78	17	76	30	154	20:45	21	71	27	65	48	136
9:00	23		17		40		21:00	15		16		31	
9:15	22		19		41		21:15	11		9		20	
9:30	17		20		37		21:30	10		18		28	
9:45	11	73	21	77	32	150	21:45	6	42	9	52	15	94
10:00	17		11		28		22:00	2		3		5	
10:15	9		12		21		22:15	0		1		1	
10:30	18		16		34		22:30	0		4		4	
10:45	18	62	19	58	37	120	22:45	1	3	1	9	2	12
11:00	29		17		46		23:00	0		0		0	
11:15	17		18		35		23:15	0		0		0	
11:30	24		28		52		23:30	0		0		0	
11:45	16	86	19	82	35	168	23:45	0		0		0	
TOTALS		463		451		914	TOTALS		619		629		1,248
SPLIT %		50.7%		49.3%		42.3%	SPLIT %		49.6%		50.4%		57.7%

DAILY TOTALS	IN	OUT		TOTAL
	1,082	1,080		2,162

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	10:45	11:30	10:45	Peak of Site	12:15	12:00	12:15
Peak of Site Volume	88	88	170	Peak of Site Volume	91	81	167
Peak Hour	7:45	7:45	7:45	Peak Hour	16:00	16:00	16:00
Peak Hour Volume	84	80	164	Peak Hour Volume	60	59	119

Dutch Bros Coffee Shop (Eastvale)
Saturday Average Daily Traffic Volumes

Day: Saturday
Date: 5/17/25

City: Eastvale
Address: 13322 Limonite Avenue

DAILY TOTALS	IN	OUT		TOTAL
	945	952		1,897

AM	IN		OUT		TOTAL		PM	IN		OUT		TOTAL	
0:00	0		0		0		12:00	17		16		33	
0:15	0		0		0		12:15	11		14		25	
0:30	0		0		0		12:30	20		13		33	
0:45	0		0		0		12:45	17	65	21	64	38	129
1:00	0		0		0		13:00	15		16		31	
1:15	0		0		0		13:15	15		12		27	
1:30	0		0		0		13:30	20		18		38	
1:45	0		0		0		13:45	21	71	18	64	39	135
2:00	0		0		0		14:00	9		14		23	
2:15	0		0		0		14:15	8		13		21	
2:30	0		0		0		14:30	11		11		22	
2:45	0		0		0		14:45	17	45	16	54	33	99
3:00	0		0		0		15:00	14		14		28	
3:15	0		0		0		15:15	12		16		28	
3:30	0		0		0		15:30	18		16		34	
3:45	0		0		0		15:45	18	62	17	63	35	125
4:00	0		0		0		16:00	17		14		31	
4:15	0		0		0		16:15	17		19		36	
4:30	0		0		0		16:30	12		16		28	
4:45	1	1	0		1	1	16:45	16	62	15	64	31	126
5:00	6		3		9		17:00	14		16		30	
5:15	4		5		9		17:15	13		19		32	
5:30	8		7		15		17:30	13		9		22	
5:45	6	24	6	21	12	45	17:45	16	56	15	59	31	115
6:00	12		10		22		18:00	12		12		24	
6:15	13		11		24		18:15	14		14		28	
6:30	6		9		15		18:30	10		13		23	
6:45	9	40	9	39	18	79	18:45	10	46	15	54	25	100
7:00	16		19		35		19:00	12		10		22	
7:15	13		9		22		19:15	10		8		18	
7:30	13		12		25		19:30	10		11		21	
7:45	21	63	17	57	38	120	19:45	13	45	14	43	27	88
8:00	12		16		28		20:00	19		19		38	
8:15	27		20		47		20:15	9		10		19	
8:30	11		19		30		20:30	11		9		20	
8:45	17	67	14	69	31	136	20:45	11	50	12	50	23	100
9:00	15		16		31		21:00	12		10		22	
9:15	20		16		36		21:15	13		12		25	
9:30	20		25		45		21:30	11		9		20	
9:45	13	68	9	66	22	134	21:45	6	42	8	39	14	81
10:00	18		17		35		22:00	1		12		13	
10:15	19		19		38		22:15	0		2		2	
10:30	17		15		32		22:30	0		0		0	
10:45	19	73	13	64	32	137	22:45	0	1	4	18	4	19
11:00	24		18		42		23:00	0		0		0	
11:15	15		17		32		23:15	0		0		0	
11:30	10		14		24		23:30	0		0		0	
11:45	15	64	15	64	30	128	23:45	0		0		0	
TOTALS		400		380		780	TOTALS		545		572		1,117
SPLIT %		51.3%		48.7%		41.1%	SPLIT %		48.8%		51.2%		58.9%

DAILY TOTALS	IN	OUT		TOTAL
	945	952		1,897

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	10:15	7:45	10:15	Peak of Site	13:00	12:45	15:30
Peak of Site Volume	79	72	144	Peak of Site Volume	71	67	136
Peak Hour	7:30	7:45	7:45	Peak Hour	16:00	16:15	16:00
Peak Hour Volume	73	72	143	Peak Hour Volume	62	66	126

Dutch Bros Coffee Shop (San Bernardino)
Saturday Average Daily Traffic Volumes

Day: Saturday
Date: 5/17/25

City: San Bernardino
Address: 877 E Hospitality Lane

DAILY TOTALS	IN	OUT		TOTAL
	692	680		1,372

AM	IN		OUT		TOTAL		PM	IN		OUT		TOTAL	
0:00	0		0		0		12:00	15		6		21	
0:15	0		0		0		12:15	15		18		33	
0:30	0		0		0		12:30	13		14		27	
0:45	0		0		0		12:45	16	59	9	47	25	106
1:00	0		0		0		13:00	13		9		22	
1:15	0		0		0		13:15	8		10		18	
1:30	0		0		0		13:30	18		15		33	
1:45	0		0		0		13:45	9	48	15	49	24	97
2:00	0		0		0		14:00	18		18		36	
2:15	0		0		0		14:15	10		13		23	
2:30	0		0		0		14:30	3		7		10	
2:45	0		0		0		14:45	11	42	16	54	27	96
3:00	0		0		0		15:00	13		8		21	
3:15	0		0		0		15:15	16		13		29	
3:30	0		0		0		15:30	6		9		15	
3:45	0		0		0		15:45	8	43	8	38	16	81
4:00	1		0		1		16:00	3		9		12	
4:15	0		0		0		16:15	9		9		18	
4:30	2		0		2		16:30	9		8		17	
4:45	1	4	0		1	4	16:45	11	32	9	35	20	67
5:00	2		3		5		17:00	17		12		29	
5:15	3		2		5		17:15	7		9		16	
5:30	5		4		9		17:30	6		6		12	
5:45	6	16	5	14	11	30	17:45	19	49	8	35	27	84
6:00	9		7		16		18:00	11		9		20	
6:15	12		11		23		18:15	9		2		11	
6:30	14		9		23		18:30	7		9		16	
6:45	9	44	8	35	17	79	18:45	6	33	8	28	14	61
7:00	15		11		26		19:00	8		8		16	
7:15	18		21		39		19:15	4		11		15	
7:30	14		12		26		19:30	8		7		15	
7:45	12	59	12	56	24	115	19:45	7	27	13	39	20	66
8:00	12		14		26		20:00	6		5		11	
8:15	7		7		14		20:15	3		9		12	
8:30	14		13		27		20:30	3		5		8	
8:45	12	45	16	50	28	95	20:45	6	18	4	23	10	41
9:00	13		10		23		21:00	7		7		14	
9:15	15		14		29		21:15	4		10		14	
9:30	14		14		28		21:30	5		5		10	
9:45	9	51	12	50	21	101	21:45	2	18	4	26	6	44
10:00	10		10		20		22:00	0		1		1	
10:15	15		14		29		22:15	0		0		0	
10:30	17		13		30		22:30	0		0		0	
10:45	9	51	12	49	21	100	22:45	0		0	1	0	1
11:00	16		11		27		23:00	0		3		3	
11:15	11		10		21		23:15	0		0		0	
11:30	14		12		26		23:30	0		0		0	
11:45	12	53	15	48	27	101	23:45	0		0	3	0	3
TOTALS		323		302		625	TOTALS		369		378		747
SPLIT %		51.7%		48.3%		45.6%	SPLIT %		49.4%		50.6%		54.4%

DAILY TOTALS	IN	OUT		TOTAL
	692	680		1,372

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	7:00	7:15	7:00	Peak of Site	12:00	13:30	13:30
Peak of Site Volume	59	59	115	Peak of Site Volume	59	61	116
Peak Hour	7:00	7:15	7:00	Peak Hour	17:00	16:15	16:15
Peak Hour Volume	59	59	115	Peak Hour Volume	49	38	84

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 9067 Warner Ave
CITY: Fountain Valley

DATE: 5/20/2025
DAY: Tuesday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	TOTAL	Average Time per Customer (mm:ss)
6:00	0	0	0	**0**	3:21
6:05	1	0	0	**1**	4:40
6:10	3	0	0	**3**	4:46
6:15	1	0	0	**1**	8:50
6:20	1	3	0	**4**	4:14
6:25	2	4	0	**6**	4:05
6:30	4	2	0	**6**	9:12
6:35	4	1	0	**5**	10:27
6:40	1	0	0	**1**	3:28
6:45	3	0	0	**3**	2:24
6:50	1	3	0	**4**	3:22
6:55	1	2	0	**3**	6:09
7:00	2	2	0	**4**	5:49
7:05	3	1	0	**4**	8:36
7:10	4	3	0	**7**	10:23
7:15	2	4	0	**6**	6:34
7:20	3	2	0	**5**	7:20
7:25	7	1	0	**8**	10:42
7:30	2	0	0	**2**	6:24
7:35	0	1	0	**1**	4:31
7:40	1	2	0	**3**	3:17
7:45	1	1	0	**2**	6:23
7:50	1	2	0	**3**	3:15
7:55	1	0	0	**1**	6:16
8:00	4	2	0	**6**	7:05
8:05	3	3	0	**6**	5:17
8:10	1	0	0	**1**	3:47
8:15	0	0	0	**0**	2:48
8:20	1	0	0	**1**	4:59
8:25	1	2	0	**3**	4:07
8:30	1	3	0	**4**	6:41
8:35	1	4	0	**5**	8:25
8:40	2	6	0	**8**	6:16
8:45	2	3	0	**5**	6:15
8:50	4	3	0	**7**	4:57
8:55	4	1	0	**5**	7:09
9:00	3	2	0	**5**	8:12

MAX QUEUE: 8
AVERAGE QUEUE: 3.8

AVERAGE: 5:57

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 9067 Warner Ave
CITY: Fountain Valley

DATE: 5/20/2025
DAY: Tuesday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	TOTAL	Average Time per Customer (mm:ss)
15:00	7	3	0	**10**	14:39
15:05	9	1	0	**10**	15:03
15:10	7	5	0	**12**	15:56
15:15	11	1	0	**12**	16:15
15:20	11	0	0	**11**	18:36
15:25	10	5	0	**15**	16:31
15:30	12	2	0	**14**	17:35
15:35	12	0	0	**12**	15:37
15:40	8	3	0	**11**	18:43
15:45	8	4	0	**12**	21:00
15:50	9	4	0	**13**	11:51
15:55	8	3	0	**11**	12:16
16:00	9	5	0	**14**	10:04
16:05	11	4	0	**15**	16:42
16:10	10	5	0	**15**	16:01
16:15	14	4	0	**18**	17:31
16:20	13	3	0	**16**	19:49
16:25	9	3	0	**12**	15:26
16:30	9	5	0	**14**	16:59
16:35	15	2	0	**17**	21:34
16:40	16	3	0	**19**	24:30
16:45	14	2	0	**16**	19:49
16:50	16	3	0	**19**	22:50
16:55	14	7	0	**21**	30:15
17:00	21	2	0	**23**	28:36
17:05	21	3	0	**24**	30:41
17:10	24	4	0	**28**	32:32
17:15	22	3	0	**25**	32:29
17:20	26	2	0	**28**	37:33
17:25	25	4	0	**29**	39:56
17:30	20	2	0	**22**	37:02
17:35	12	0	0	**12**	29:15
17:40	10	1	0	**11**	22:41
17:45	8	3	0	**11**	24:11
17:50	5	1	0	**6**	8:59
17:55	4	2	0	**6**	8:08
18:00	3	4	0	**7**	7:13

MAX QUEUE: 29
AVERAGE QUEUE: 15.4

AVERAGE: 16:51

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 9067 Warner Ave
CITY: Fountain Valley

DATE: 5/17/2025
DAY: Saturday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	TOTAL	Average Time per Customer (mm:ss)
10:00	16	4	0	20	15:35
10:05	14	4	0	18	13:34
10:10	16	2	0	18	14:04
10:15	17	2	0	19	17:56
10:20	17	9	0	26	28:24
10:25	15	9	0	24	20:33
10:30	17	11	0	28	21:23
10:35	18	13	0	31	18:48
10:40	17	12	0	29	21:43
10:45	16	12	0	28	23:06
10:50	17	10	0	27	26:02
10:55	18	9	0	27	28:55
11:00	15	8	0	23	27:16
11:05	16	7	0	23	28:15
11:10	18	5	0	23	30:49
11:15	18	14	0	32	30:03
11:20	16	13	0	29	27:31
11:25	18	12	0	30	31:41
11:30	18	10	0	28	20:41
11:35	18	11	0	29	24:20
11:40	17	8	0	25	21:02
11:45	16	12	0	28	21:21
11:50	17	10	0	27	18:37
11:55	17	11	0	28	20:00
12:00	18	13	0	31	21:33
12:05	17	14	0	31	21:19
12:10	17	12	0	29	24:01
12:15	16	12	0	28	26:52
12:20	16	9	0	25	23:13
12:25	15	6	0	21	21:49
12:30	16	3	0	19	19:54
12:35	16	4	0	20	14:52
12:40	16	7	0	23	16:04
12:45	15	4	0	19	14:19
12:50	16	2	0	18	16:05
12:55	15	3	0	18	16:10
13:00	15	3	0	18	13:04
13:05	15	3	0	18	15:35
13:10	12	2	0	14	13:33
13:15	12	0	0	12	12:10
13:20	8	0	0	8	12:06
13:25	8	0	0	8	08:26
13:30	8	0	0	8	10:05
13:35	8	0	0	8	2:40
13:40	9	0	0	9	6:41
13:45	11	0	0	11	8:52
13:50	10	0	0	10	8:19
13:55	9	0	0	9	9:25
14:00	13	0	0	13	7:29

MAX QUEUE: 32
AVERAGE QUEUE: 21.4

AVERAGE: 18:31

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 9067 Warner Ave
CITY: Fountain Valley

DATE: Multiple
DAY: Multiple

Site Averages

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	8	3.8	5:57
Weekday PM	29	15.4	16:51
Saturday Midday	32	21.4	18:31
SITE AVERAGES	**23**	**13.5**	**13:46**

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 3561 Hamner Ave
CITY: Norco, CA

DATE: 5/20/2025
DAY: Tuesday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	TOTAL	Average Time per Customer (mm:ss)
6:00	4	0	0	**4**	12:15
6:05	5	2	0	**7**	14:25
6:10	5	3	0	**8**	10:28
6:15	9	0	0	**9**	10:59
6:20	3	2	0	**5**	9:42
6:25	2	2	0	**4**	5:23
6:30	2	2	0	**4**	7:51
6:35	3	8	0	**11**	4:26
6:40	3	5	0	**8**	8:09
6:45	4	1	0	**5**	10:48
6:50	3	3	0	**6**	16:17
6:55	4	3	0	**7**	7:50
7:00	4	1	0	**5**	7:59
7:05	3	2	0	**5**	6:07
7:10	4	1	0	**5**	6:24
7:15	3	10	0	**13**	8:15
7:20	3	7	0	**10**	9:52
7:25	8	3	0	**11**	10:13
7:30	7	5	0	**12**	17:34
7:35	12	1	0	**13**	16:45
7:40	12	0	0	**12**	18:14
7:45	9	0	0	**9**	14:16
7:50	7	0	0	**7**	19:41
7:55	6	2	0	**8**	7:50
8:00	7	1	0	**8**	9:53
8:05	9	0	0	**9**	9:33
8:10	4	1	0	**5**	6:51
8:15	3	2	0	**5**	7:46
8:20	4	1	0	**5**	8:58
8:25	2	0	0	**2**	7:11
8:30	3	2	0	**5**	4:30
8:35	3	8	0	**11**	6:52
8:40	9	7	0	**16**	10:04
8:45	8	5	0	**13**	10:14
8:50	8	2	0	**10**	12:36
8:55	10	1	0	**11**	17:30
9:00	9	2	0	**11**	7:31

MAX QUEUE: 16
AVERAGE QUEUE: 8.1

AVERAGE: 10:18

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 3561 Hamner Ave
CITY: Norco, CA

DATE: 5/20/2025
DAY: Tuesday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	TOTAL	Average Time per Customer (mm:ss)
15:00	17	1	0	**18**	20:19
15:05	14	3	0	**17**	22:15
15:10	16	5	0	**21**	27:05
15:15	13	6	0	**19**	21:54
15:20	14	1	0	**15**	30:48
15:25	11	2	0	**13**	21:00
15:30	12	1	0	**13**	24:51
15:35	12	2	0	**14**	25:05
15:40	11	0	0	**11**	21:18
15:45	10	0	0	**10**	22:00
15:50	8	5	0	**13**	22:06
15:55	13	6	0	**19**	22:03
16:00	14	2	0	**16**	14:11
16:05	14	0	0	**14**	14:59
16:10	8	2	0	**10**	15:57
16:15	12	2	0	**14**	15:12
16:20	12	1	0	**13**	16:12
16:25	13	4	0	**17**	14:55
16:30	6	7	0	**13**	12:02
16:35	9	3	0	**12**	14:08
16:40	13	2	0	**15**	14:02
16:45	11	0	0	**11**	11:18
16:50	7	0	0	**7**	11:59
16:55	5	3	0	**8**	11:07
17:00	2	2	0	**4**	8:18
17:05	3	0	0	**3**	4:31
17:10	1	1	0	**2**	3:46
17:15	2	3	0	**5**	3:53
17:20	0	0	0	**0**	2:57
17:25	1	0	0	**1**	4:07
17:30	1	0	0	**1**	2:49
17:35	0	0	0	**0**	3:12
17:40	1	1	0	**2**	2:52
17:45	3	0	0	**3**	5:20
17:50	5	3	0	**8**	6:27
17:55	4	2	0	**6**	8:28
18:00	3	0	0	**3**	12:32

MAX QUEUE: 21
AVERAGE QUEUE: 10.0

AVERAGE: 21:22

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-[illegible]6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 3561 Hamner Ave
CITY: Norco, CA

DATE: 5/17/2025
DAY: Saturday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	TOTAL	Average Time per Customer (mm:ss)
10:00	5	3	0	**8**	13:11
10:05	6	7	0	**13**	11:21
10:10	13	6	0	**19**	12:23
10:15	14	3	3	**20**	11:08
10:20	17	3	7	**27**	13:05
10:25	12	6	2	**20**	12:28
10:30	14	4	2	**20**	11:29
10:35	15	5	1	**21**	13:37
10:40	19	2	4	**25**	14:55
10:45	17	3	4	**24**	17:19
10:50	15	5	4	**24**	14:51
10:55	18	3	1	**22**	17:44
11:00	14	1	0	**15**	13:25
11:05	13	2	0	**15**	12:19
11:10	16	3	1	**20**	13:05
11:15	15	4	3	**22**	11:15
11:20	18	0	0	**18**	12:41
11:25	14	1	1	**16**	16:31
11:30	16	5	1	**22**	15:35
11:35	11	2	1	**14**	10:32
11:40	11	3	0	**14**	13:37
11:45	12	0	0	**12**	10:57
11:50	12	4	0	**16**	11:33
11:55	14	6	0	**20**	16:34
12:00	15	4	0	**19**	13:31
12:05	15	2	2	**19**	12:55
12:10	15	4	2	**21**	15:02
12:15	12	3	1	**16**	12:12
12:20	13	3	1	**17**	11:03
12:25	10	4	0	**14**	12:13
12:30	14	3	1	**18**	10:51
12:35	12	9	0	**21**	10:32
12:40	13	4	0	**17**	11:18
12:45	14	5	0	**19**	15:26
12:50	16	6	2	**24**	17:27
12:55	12	4	0	**16**	16:27
13:00	15	3	2	**20**	16:38
13:05	16	2	0	**18**	14:09
13:10	16	3	1	**20**	11:13
13:15	13	2	0	**15**	11:52
13:20	11	4	0	**15**	12:17
13:25	9	5	4	**18**	11:46
13:30	14	3	0	**17**	8:44
13:35	11	4	0	**15**	10:45
13:40	10	6	0	**16**	12:22
13:45	15	3	0	**18**	14:56
13:50	13	4	0	**17**	13:25
13:55	12	1	0	**13**	11:40
14:00	5	2	0	**7**	7:41

MAX QUEUE: 27
AVERAGE QUEUE: 17.9

AVERAGE: 13:01

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 3561 Hamner Ave
CITY: Norco, CA

DATE: Multiple
DAY: Multiple

Site Averages

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	16	8.1	10:18
Weekday PM	21	10.0	21:22
Saturday Midday	27	17.9	13:01
SITE AVERAGES	**21.3**	**12.0**	**14:53**

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 13322 Limonite Ave
CITY: Eastvale,.CA

DATE: 5/20/2025
DAY: Tuesday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	TOTAL	Average Time per Customer (mm:ss)
6:00	3	0	0	**3**	3:05
6:05	3	0	0	**3**	8:41
6:10	1	0	0	**1**	10:30
6:15	4	0	0	**4**	9:54
6:20	6	0	0	**6**	7:20
6:25	5	0	0	**5**	9:46
6:30	6	0	0	**6**	5:20
6:35	6	0	0	**6**	8:55
6:40	5	0	0	**5**	12:51
6:45	4	0	0	**4**	5:59
6:50	4	0	0	**4**	6:54
6:55	4	0	0	**4**	8:16
7:00	4	0	0	**4**	7:16
7:05	4	0	0	**4**	7:34
7:10	4	0	0	**4**	6:40
7:15	3	0	0	**3**	9:08
7:20	4	0	0	**4**	5:53
7:25	2	0	0	**2**	2:51
7:30	4	0	0	**4**	5:39
7:35	4	0	0	**4**	4:19
7:40	5	0	0	**5**	5:28
7:45	3	0	0	**3**	6:45
7:50	5	0	0	**5**	5:00
7:55	8	0	0	**8**	6:38
8:00	6	0	0	**6**	8:17
8:05	11	0	0	**11**	17:34
8:10	9	2	0	**11**	11:58
8:15	7	0	0	**7**	8:09
8:20	8	0	0	**8**	10:05
8:25	9	4	0	**13**	7:11
8:30	11	5	0	**16**	11:50
8:35	11	4	0	**15**	13:58
8:40	11	1	0	**12**	14:50
8:45	9	0	0	**9**	19:38
8:50	8	0	0	**8**	10:53
8:55	4	0	0	**4**	3:22
9:00	5	0	0	**5**	6:00

MAX QUEUE: 16
AVERAGE QUEUE: 6.1

AVERAGE: 8:29

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 13322 Limonite Ave
CITY: Eastvale, CA

DATE: 5/20/2025
DAY: Tuesday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	TOTAL	Average Time per Customer (mm:ss)
15:00	4	0	0	4	8:21
15:05	4	0	0	4	12:35
15:10	4	0	0	4	6:10
15:15	6	0	0	6	6:08
15:20	1	0	0	1	4:25
15:25	5	0	0	5	5:05
15:30	3	0	0	3	4:03
15:35	4	0	0	4	4:40
15:40	5	0	0	5	7:33
15:45	4	0	0	4	4:46
15:50	4	0	0	4	7:49
15:55	4	0	0	4	5:09
16:00	4	0	0	4	5:23
16:05	9	0	0	9	7:05
16:10	10	0	0	10	7:59
16:15	7	0	0	7	11:53
16:20	10	1	0	11	10:45
16:25	7	0	0	7	8:40
16:30	8	0	0	8	10:14
16:35	7	0	0	7	9:39
16:40	7	0	0	7	13:20
16:45	5	0	0	5	8:09
16:50	9	2	0	11	9:06
16:55	13	0	0	13	9:37
17:00	8	0	0	8	11:06
17:05	11	0	0	11	12:11
17:10	12	0	0	12	16:26
17:15	10	0	0	10	19:52
17:20	2	0	0	2	3:17
17:25	3	0	0	3	3:46
17:30	2	0	0	2	3:16
17:35	4	0	0	4	5:36
17:40	4	0	0	4	5:30
17:45	6	0	0	6	6:02
17:50	5	0	0	5	4:20
17:55	5	0	0	5	6:06
18:00	6	0	0	6	7:53

MAX QUEUE: 13
AVERAGE QUEUE: 6.1

AVERAGE: 7:56

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 13322 Limonite Ave
CITY: Eastvale, CA

DATE: 5/17/2025
DAY: Saturday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	TOTAL	Average Time per Customer (mm:ss)
10:00	9	3	0	12	10:04
10:05	9	1	0	10	10:28
10:10	7	3	0	10	11:19
10:15	8	2	0	10	8:21
10:20	9	3	0	12	10:01
10:25	11	4	0	15	9:57
10:30	8	4	0	12	9:40
10:35	10	4	0	14	12:46
10:40	10	4	0	14	9:06
10:45	11	6	0	17	12:43
10:50	10	5	0	15	13:07
10:55	10	5	0	15	13:34
11:00	9	1	0	10	13:26
11:05	9	0	0	9	9:16
11:10	11	2	0	13	8:36
11:15	12	1	0	13	10:37
11:20	9	0	0	9	12:11
11:25	7	0	0	7	8:37
11:30	7	0	0	7	5:33
11:35	11	2	0	13	6:00
11:40	10	0	0	10	9:39
11:45	6	0	0	6	10:54
11:50	7	0	0	7	2:53
11:55	11	0	0	11	7:08
12:00	7	0	0	7	9:35
12:05	3	0	0	3	4:43
12:10	5	0	0	5	5:12
12:15	2	0	0	2	4:44
12:20	4	0	0	4	6:33
12:25	11	6	0	17	5:57
12:30	11	6	0	17	9:46
12:35	12	2	0	14	15:10
12:40	11	0	0	11	11:30
12:45	12	3	0	15	14:19
12:50	10	0	0	10	9:51
12:55	9	4	0	13	11:53
13:00	10	7	0	17	7:38
13:05	12	6	0	18	9:55
13:10	12	4	0	16	15:53
13:15	11	0	0	11	15:02
13:20	4	0	0	4	11:54
13:25	3	0	0	3	4:02
13:30	10	1	0	11	5:13
13:35	10	0	0	10	10:42
13:40	11	1	0	12	13:43
13:45	11	5	0	16	15:47
13:50	10	1	0	11	8:18
13:55	9	1	0	10	10:54
14:00	8	0	0	8	9:35

MAX QUEUE: 18
AVERAGE QUEUE: 10.9

AVERAGE: 9:52

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 13322 Limonite Ave
CITY: Eastvale, CA

DATE: Multiple
DAY: Multiple

Site Averages

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	16	6.1	8:29
Weekday PM	13	6.1	7:56
Saturday Midday	18	10.9	9:52
SITE AVERAGES	**15.7**	**7.7**	**8:46**

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 877 E Hospitality Lane
CITY: San Bernardino, CA

DATE: 5/20/2025
DAY: Tuesday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	TOTAL	Average Time per Customer (mm:ss)
6:00	1	0	0	**1**	5:55
6:05	1	0	0	**1**	5:40
6:10	2	0	0	**2**	3:16
6:15	2	1	0	**3**	4:30
6:20	2	2	0	**4**	7:49
6:25	2	0	0	**2**	7:43
6:30	0	0	0	**0**	4:01
6:35	1	3	0	4	6:01
6:40	2	3	0	**5**	6:41
6:45	4	2	0	**6**	11:46
6:50	5	1	0	**6**	15:14
6:55	7	0	0	**7**	19:04
7:00	4	0	0	**4**	15:01
7:05	2	0	0	**2**	2:51
7:10	4	0	0	**4**	2:57
7:15	2	2	0	**4**	2:55
7:20	2	1	0	**3**	7:34
7:25	2	3	0	**5**	5:20
7:30	3	0	0	**3**	1:25
7:35	2	1	0	**3**	4:38
7:40	2	0	0	**2**	3:48
7:45	3	2	0	**5**	2:29
7:50	0	2	0	**2**	7:04
7:55	2	1	0	**3**	4:43
8:00	0	4	0	**4**	4:13
8:05	3	0	0	**3**	7:19
8:10	0	3	0	**3**	3:45
8:15	1	1	0	**2**	3:23
8:20	0	2	0	**2**	4:10
8:25	0	1	0	**1**	4:53
8:30	0	2	0	**2**	5:04
8:35	2	1	0	**3**	6:09
8:40	2	0	0	**2**	5:18
8:45	2	1	0	**3**	4:09
8:50	1	3	0	**4**	3:16
8:55	3	0	0	**3**	6:20
9:00	0	2	0	**2**	1:57

MAX QUEUE: 7
AVERAGE QUEUE: 3.1

AVERAGE: 5:54

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 877 E Hospitality Lane
CITY: San Bernardino, CA

DATE: 5/20/2025
DAY: Tuesday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	TOTAL	Average Time per Customer (mm:ss)
15:00	5	0	0	5	9:27
15:05	2	2	0	4	6:37
15:10	2	3	0	5	5:23
15:15	2	5	0	7	9:04
15:20	2	6	0	8	10:01
15:25	5	3	0	8	13:04
15:30	4	3	0	7	12:43
15:35	5	0	0	5	7:57
15:40	2	0	0	2	3:48
15:45	1	0	0	1	3:43
15:50	1	2	0	3	3:39
15:55	1	1	0	2	2:27
16:00	1	0	0	1	3:29
16:05	1	0	0	1	5:37
16:10	0	1	0	1	3:14
16:15	0	0	0	0	4:35
16:20	4	1	0	5	3:36
16:25	2	0	0	2	5:43
16:30	0	0	0	0	2:10
16:35	2	0	0	2	6:47
16:40	2	0	0	2	7:53
16:45	3	0	0	3	5:08
16:50	1	0	0	1	3:27
16:55	1	1	0	2	2:48
17:00	1	1	0	2	3:46
17:05	3	3	0	6	4:32
17:10	2	5	0	7	6:13
17:15	2	6	0	8	8:43
17:20	3	3	0	6	14:04
17:25	2	6	0	8	15:50
17:30	2	3	0	5	18:11
17:35	5	0	0	5	15:04
17:40	2	0	0	2	17:41
17:45	0	2	0	2	5:46
17:50	1	2	0	3	5:27
17:55	1	6	0	7	6:14
18:00	4	5	0	9	15:22

MAX QUEUE: 9
AVERAGE QUEUE: 4.0

AVERAGE: 7:32

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 877 E Hospitality Lane
CITY: San Bernardino, CA

DATE: 5/17/2025
DAY: Saturday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	TOTAL	Average Time per Customer (mm:ss)
10:00	6	4	0	10	12:58
10:05	6	2	0	8	14:51
10:10	2	5	0	7	13:37
10:15	4	1	0	5	16:10
10:20	3	4	0	7	5:10
10:25	4	3	0	7	9:26
10:30	6	2	0	8	11:53
10:35	2	4	0	6	8:05
10:40	3	3	0	6	10:27
10:45	3	3	0	6	7:44
10:50	6	0	0	6	12:16
10:55	5	1	0	6	13:26
11:00	3	0	0	3	8:32
11:05	2	2	0	4	8:12
11:10	2	3	0	5	8:24
11:15	3	2	0	5	7:44
11:20	3	0	0	3	6:57
11:25	1	0	0	1	3:04
11:30	3	1	0	4	4:10
11:35	0	2	0	2	3:29
11:40	1	2	0	3	3:56
11:45	2	6	0	8	7:56
11:50	4	1	0	5	9:01
11:55	2	4	0	6	13:31
12:00	4	1	0	5	6:38
12:05	3	2	0	5	7:54
12:10	3	3	0	6	10:10
12:15	2	1	0	3	8:13
12:20	2	2	0	4	7:08
12:25	4	5	0	9	6:40
12:30	2	8	0	10	8:41
12:35	2	7	0	9	10:53
12:40	3	8	0	11	13:47
12:45	2	9	0	11	14:19
12:50	2	4	0	6	11:24
12:55	3	2	0	5	12:42
13:00	1	2	0	3	5:37
13:05	2	2	0	4	5:09
13:10	4	3	0	7	4:43
13:15	5	3	0	8	6:34
13:20	2	2	0	4	5:13
13:25	3	3	0	6	7:09
13:30	4	2	0	6	10:12
13:35	7	1	0	8	11:29
13:40	5	3	0	8	7:14
13:45	5	2	0	7	8:09
13:50	5	2	0	7	11:55
13:55	4	2	0	6	9:20
14:00	4	4	0	8	10:04

MAX QUEUE: 11
AVERAGE QUEUE: 6.1

AVERAGE: 9:01

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 877 E Hospitality Lane
CITY: San Bernardino, CA

DATE: Multiple
DAY: Multiple

Site Averages

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	7	3.1	5:54
Weekday PM	9	4.0	7:32
Saturday Midday	11	6.1	9:01
SITE AVERAGES	**9**	**4.4**	**7:29**

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

Site Averages

LOCATION: Dutch Bros, 9067 Warner Ave
CITY: Fountain Valley

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	8	3.8	5:57
Weekday PM	29	15.4	16:51
Saturday Midday	32	21.4	18:31
SITE AVERAGES	**23.0**	**13.5**	**13:46**

LOCATION: Dutch Bros, 3561 Hamner Ave
CITY: Norco, CA

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	16	8.1	10:18
Weekday PM	21	10.0	21:22
Saturday Midday	27	17.9	13:01
SITE AVERAGES	**21.3**	**12.0**	**14:53**

LOCATION: Dutch Bros, 13322 Limonite Ave
CITY: Eastvale, CA

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	16	6.1	8:29
Weekday PM	13	6.1	7:56
Saturday Midday	18	10.9	9:52
SITE AVERAGES	**15.7**	**7.7**	**8:46**

LOCATION: Dutch Bros, 877 E Hospitality Lane
CITY: San Bernardino, CA

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	7	3.1	5:54
Weekday PM	9	4.0	7:32
Saturday Midday	11	6.1	9:01
SITE AVERAGES	**9.0**	**4.4**	**7:29**

4-SITE AVERAGE

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	11.8	5.3	7:39
Weekday PM	18.0	8.9	13:25
Saturday Midday	22.0	14.1	12:36
4-SITE AVERAGE	**17.25**	**9.4**	**11:14**

Counts Unlimited, Inc.
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Counts Unlimited, Inc.
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City of National City
N/S: Prospect Street
E/W: Sweetwater Road
Weather: Clear

File Name : 01_NLC_Pro_Sw AM
Site Code : 00325619
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Groups Printed- Total Volume

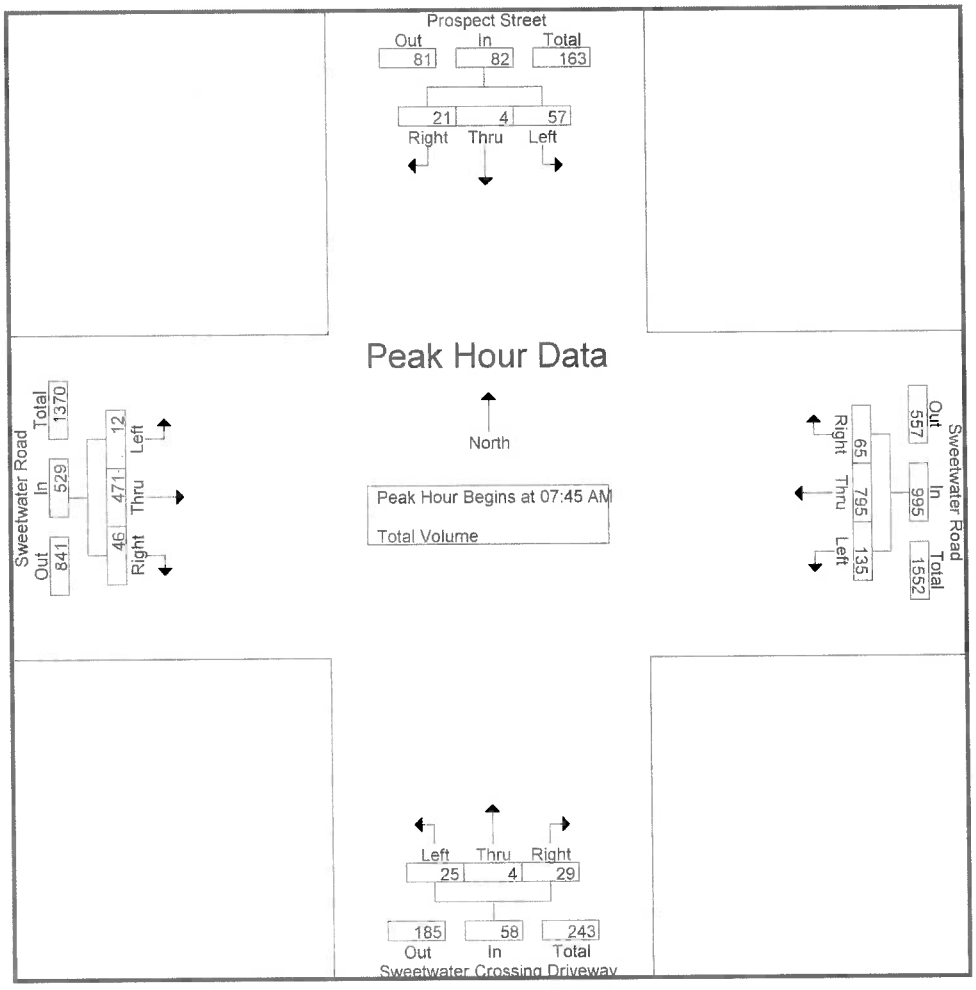
	Prospect Street Southbound				Sweetwater Road Westbound				Sweetwater Crossing Driveway Northbound				Sweetwater Road Eastbound				
Start Time	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Int. Total
07:00 AM	9	2	2	13	16	107	10	133	10	0	6	16	0	65	3	68	230
07:15 AM	15	0	4	19	17	177	4	198	11	0	7	18	0	75	9	84	319
07:30 AM	11	0	5	16	16	159	14	189	8	0	7	15	2	94	9	105	325
07:45 AM	12	2	3	17	24	201	12	237	7	0	4	11	0	103	5	108	373
Total	47	4	14	65	73	644	40	757	36	0	24	60	2	337	26	365	1247
08:00 AM	10	0	9	19	31	182	15	228	5	0	4	9	5	121	14	140	396
08:15 AM	22	1	5	28	38	258	16	312	5	1	11	17	5	124	16	145	502
08:30 AM	13	1	4	18	42	154	22	218	8	3	10	21	2	123	11	136	393
08:45 AM	15	1	2	18	37	151	22	210	3	2	13	18	0	118	7	125	371
Total	60	3	20	83	148	745	75	968	21	6	38	65	12	486	48	546	1662
Grand Total	107	7	34	148	221	1389	115	1725	57	6	62	125	14	823	74	911	2909
Apprch %	72.3	4.7	23		12.8	80.5	6.7		45.6	4.8	49.6		1.5	90.3	8.1		
Total %	3.7	0.2	1.2	5.1	7.6	47.7	4	59.3	2	0.2	2.1	4.3	0.5	28.3	2.5	31.3	

	Prospect Street Southbound				Sweetwater Road Westbound				Sweetwater Crossing Driveway Northbound				Sweetwater Road Eastbound				
Start Time	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Int. Total
Peak Hour Analysis From 07:00 AM to 08:45 AM - Peak 1 of 1																	
Peak Hour for Entire Intersection Begins at 07:45 AM																	
07:45 AM	12	**2**	3	17	24	201	12	237	7	0	4	11	0	103	5	108	373
08:00 AM	10	0	**9**	19	31	182	15	228	5	0	**4**	9	**5**	121	14	140	396
08:15 AM	**22**	1	5	**28**	38	**258**	16	**312**	5	1	**11**	17	5	**124**	**16**	**145**	**502**
08:30 AM	13	1	4	18	**42**	154	**22**	218	**8**	**3**	10	**21**	2	123	11	136	393
Total Volume	57	4	21	82	135	795	65	995	25	4	29	58	12	471	46	529	1664
% App. Total	69.5	4.9	25.6		13.6	79.9	6.5		43.1	6.9	50		2.3	89	8.7		
PHF	.648	.500	.583	.732	.804	.770	.739	.797	.781	.333	.659	.690	.600	.950	.719	.912	.829

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Peak Hour Analysis From 07:00 AM to 08:45 AM - Peak 1 of 1
Peak Hour for Each Approach Begins at:

	08.00 AM				07 45 AM				08.00 AM				08.00 AM			
+0 mins.	10	0	**9**	19	24	201	12	237	5	0	4	9	**5**	121	14	140
+15 mins.	**22**	**1**	5	**28**	31	182	15	228	5	1	11	17	5	**124**	**16**	**145**
+30 mins.	13	1	4	18	38	**258**	16	**312**	**8**	**3**	10	**21**	2	123	11	136
+45 mins.	15	1	2	18	**42**	154	**22**	218	3	2	**13**	18	0	118	7	125
Total Volume	60	3	20	83	135	795	65	995	21	6	38	65	12	486	48	546
% App. Total	72.3	3.6	24.1		13.6	79.9	6.5		32.3	9.2	58.5		2.2	89	8.8	
PHF	.682	.750	.556	.741	.804	.770	.739	.797	.656	.500	.731	.774	.600	.980	.750	.941

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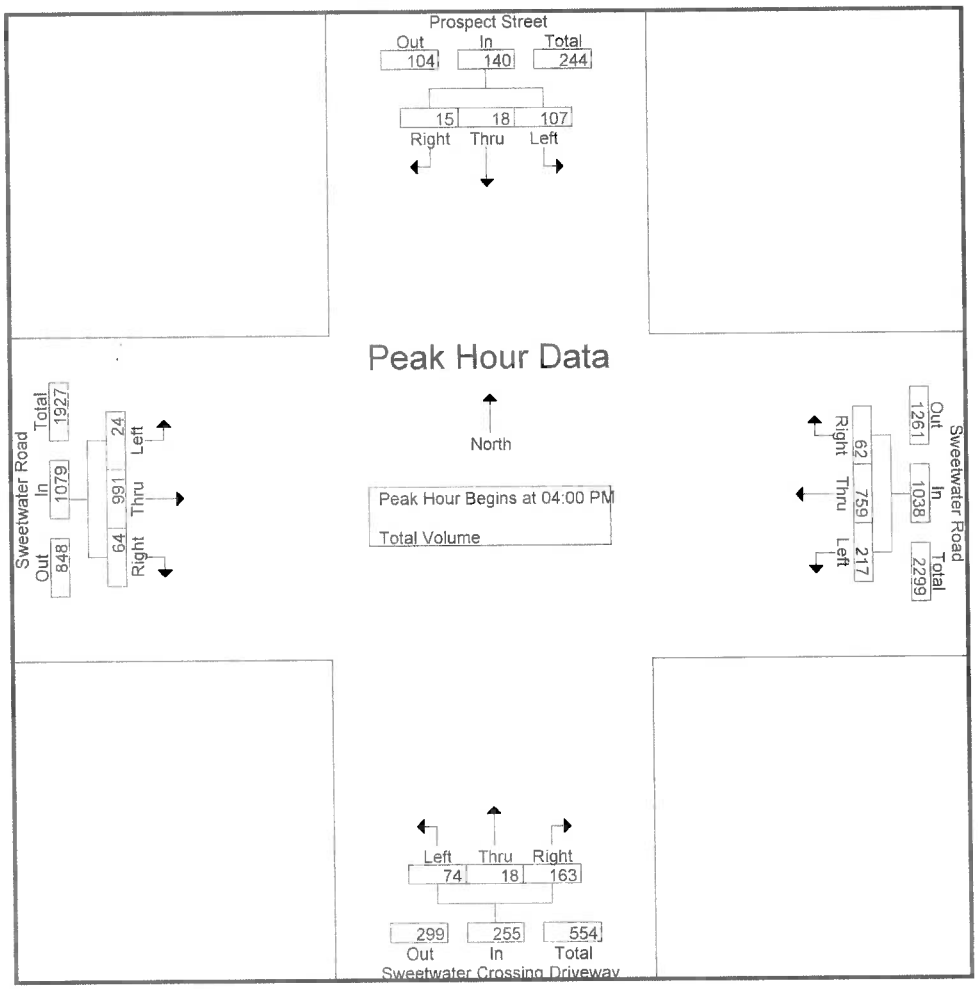
	Prospect Street Southbound				Sweetwater Road Westbound				Sweetwater Crossing Driveway Northbound				Sweetwater Road Eastbound				
Start Time	Left	Thru	Right	App Total	Left	Thru	Right	App Total	Left	Thru	Right	App Total	Left	Thru	Right	App Total	Int. Total
04:00 PM	29	7	5	41	53	207	17	277	23	6	43	72	5	237	25	267	657
04:15 PM	29	2	0	31	69	205	16	290	14	5	40	59	6	261	14	281	661
04:30 PM	24	5	3	32	43	177	11	231	22	6	46	74	5	255	10	270	607
04:45 PM	25	4	7	36	52	170	18	240	15	1	34	50	8	238	15	261	587
Total	107	18	15	140	217	759	62	1038	74	18	163	255	24	991	64	1079	2512
05:00 PM	27	3	3	33	55	190	18	263	17	5	36	58	9	256	17	282	636
05:15 PM	17	4	4	25	67	173	17	257	9	6	20	35	6	268	19	293	610
05:30 PM	26	10	7	43	58	151	14	223	12	2	42	56	2	261	21	284	606
05:45 PM	28	2	3	33	46	168	19	233	15	3	36	54	8	203	22	233	553
Total	98	19	17	134	226	682	68	976	53	16	134	203	25	988	79	1092	2405
Grand Total	205	37	32	274	443	1441	130	2014	127	34	297	458	49	1979	143	2171	4917
Apprch %	74.8	13.5	11.7		22	71.5	6.5		27.7	7.4	64.8		2.3	91.2	6.6		
Total %	4.2	0.8	0.7	5.6	9	29.3	2.6	41	2.6	0.7	6	9.3	1	40.2	2.9	44.2	

	Prospect Street Southbound				Sweetwater Road Westbound				Sweetwater Crossing Driveway Northbound				Sweetwater Road Eastbound				
Start Time	Left	Thru	Right	App Total	Left	Thru	Right	App Total	Left	Thru	Right	App Total	Left	Thru	Right	App Total	Int. Total
Peak Hour Analysis From 04:00 PM to 05:45 PM - Peak 1 of 1																	
Peak Hour for Entire Intersection Begins at 04:00 PM																	
04:00 PM	**29**	**7**	5	**41**	53	**207**	17	277	**23**	**6**	43	72	5	237	**25**	267	657
04:15 PM	29	2	0	31	**69**	205	16	**290**	14	5	40	59	6	**261**	14	**281**	**661**
04:30 PM	24	5	3	32	43	177	11	231	22	6	**46**	**74**	5	255	10	270	607
04:45 PM	25	4	**7**	36	52	170	**18**	240	15	1	34	50	**8**	238	15	261	587
Total Volume	107	18	15	140	217	759	62	1038	74	18	163	255	24	991	64	1079	2512
% App. Total	76.4	12.9	10.7		20.9	73.1	6		29	7.1	63.9		2.2	91.8	5.9		
PHF	.922	.643	.536	.854	.786	.917	.861	.895	.804	.750	.886	.861	.750	.949	.640	.960	.950

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Peak Hour Analysis From 04:00 PM to 05:45 PM - Peak 1 of 1
Peak Hour for Each Approach Begins at:

	04:00 PM				04:00 PM				04:00 PM				04:45 PM			
+0 mins.	**29**	**7**	5	**41**	53	**207**	17	277	**23**	**6**	43	72	8	238	15	261
+15 mins.	29	2	0	31	**69**	205	16	**290**	14	5	40	59	**9**	256	17	282
+30 mins.	24	5	3	32	43	177	11	231	22	6	**46**	**74**	6	**268**	19	**293**
+45 mins.	25	4	**7**	36	52	170	**18**	240	15	1	34	50	2	261	**21**	284
Total Volume	107	18	15	140	217	759	62	1038	74	18	163	255	25	1023	72	1120
% App. Total	76.4	12.9	10.7		20.9	73.1	6		29	7.1	63.9		2.2	91.3	6.4	
PHF	.922	.643	.536	.854	.786	.917	.861	.895	.804	.750	.886	.861	.694	.954	.857	.956

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Groups Printed- Total Volume

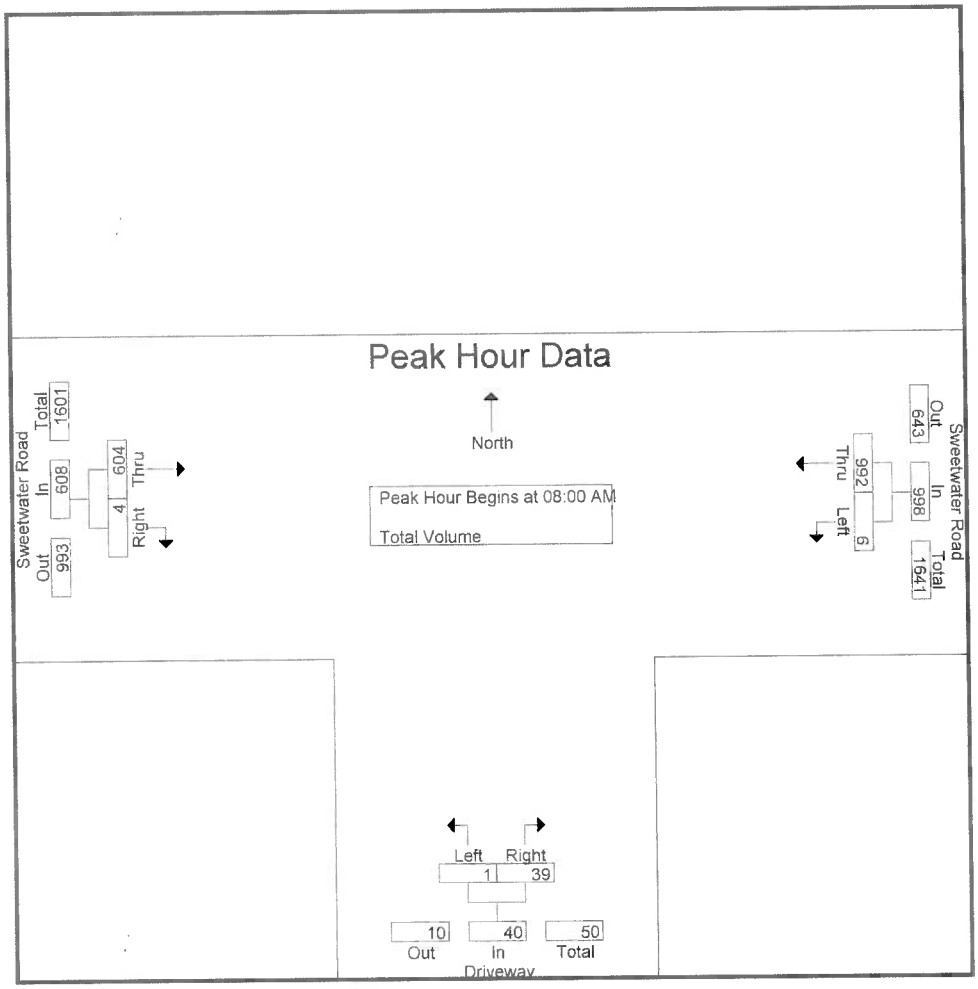
	Sweetwater Road Westbound			Driveway Northbound			Sweetwater Road Eastbound			
Start Time	Left	Thru	App. Total	Left	Right	App. Total	Thru	Right	App. Total	Int. Total
07:00 AM	0	144	144	0	8	8	83	1	84	236
07:15 AM	0	190	190	0	10	10	94	2	96	296
07:30 AM	0	195	195	1	10	11	120	2	122	328
07:45 AM	1	239	240	0	8	8	108	0	108	356
Total	1	768	769	1	36	37	405	5	410	1216
08:00 AM	0	247	247	0	6	6	141	0	141	394
08:15 AM	1	321	322	0	11	11	165	0	165	498
08:30 AM	3	209	212	0	13	13	146	3	149	374
08:45 AM	2	215	217	1	9	10	152	1	153	380
Total	6	992	998	1	39	40	604	4	608	1646
Grand Total	7	1760	1767	2	75	77	1009	9	1018	2862
Apprch %	0.4	99.6		2.6	97.4		99.1	0.9		
Total %	0.2	61.5	61.7	0.1	2.6	2.7	35.3	0.3	35.6	

	Sweetwater Road Westbound			Driveway Northbound			Sweetwater Road Eastbound			
Start Time	Left	Thru	App. Total	Left	Right	App. Total	Thru	Right	App. Total	Int. Total
Peak Hour Analysis From 07:00 AM to 08:45 AM - Peak 1 of 1										
Peak Hour for Entire Intersection Begins at 08:00 AM										
08:00 AM	0	247	247	0	6	6	141	0	141	394
08:15 AM	1	**321**	**322**	0	11	11	**165**	0	**165**	**498**
08:30 AM	**3**	209	212	0	**13**	**13**	146	**3**	149	374
08:45 AM	2	215	217	**1**	9	10	152	1	153	380
Total Volume	6	992	998	1	39	40	604	4	608	1646
% App. Total	0.6	99.4		2.5	97.5		99.3	0.7		
PHF	.500	.773	.775	.250	.750	.769	.915	.333	.921	.826

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Peak Hour Analysis From 07:00 AM to 08:45 AM - Peak 1 of 1
Peak Hour for Each Approach Begins at:

	07:45 AM			08:00 AM			08:00 AM		
+0 mins.	1	239	240	0	6	6	141	0	141
+15 mins.	0	247	247	0	11	11	**165**	0	**165**
+30 mins.	1	**321**	**322**	0	**13**	**13**	146	**3**	149
+45 mins.	**3**	209	212	**1**	9	10	152	1	153
Total Volume	5	1016	1021	1	39	40	604	4	608
% App. Total	0.5	99.5		2.5	97.5		99.3	0.7	
PHF	.417	.791	.793	.250	.750	.769	.915	.333	.921

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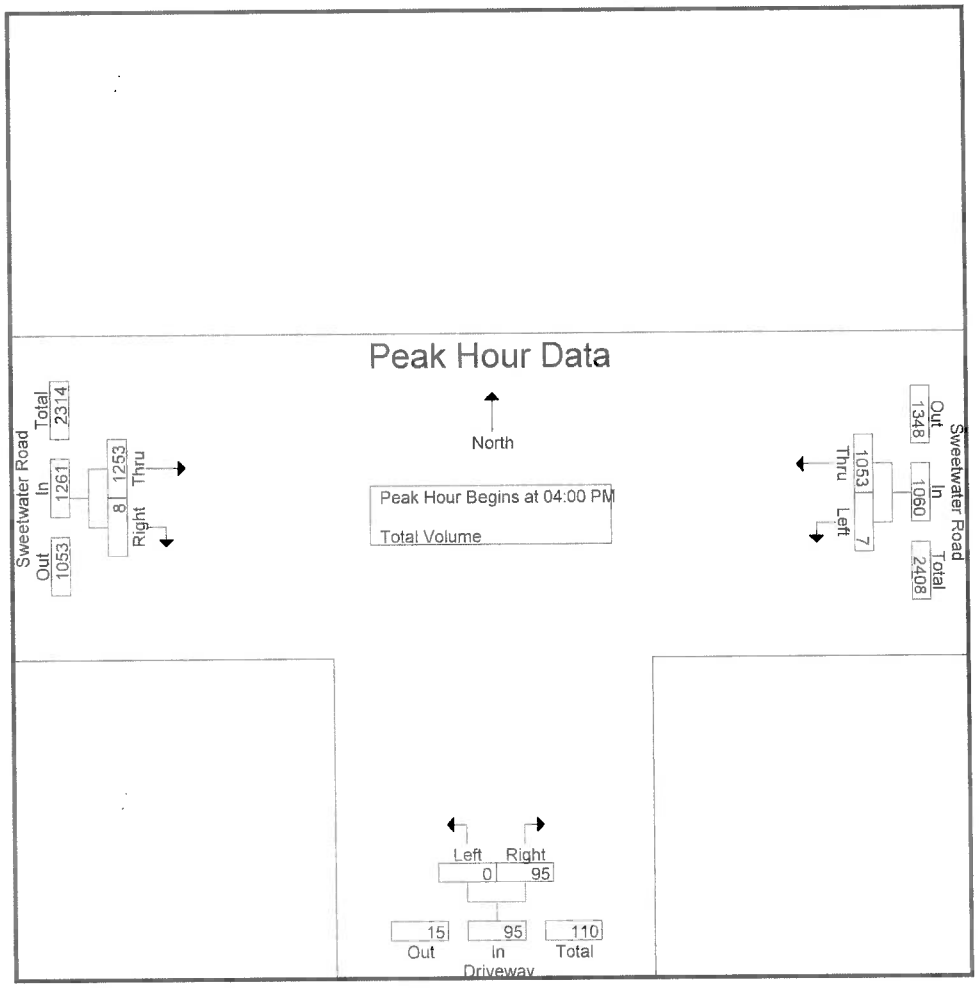
	Sweetwater Road Westbound			Driveway Northbound			Sweetwater Road Eastbound			
Start Time	Left	Thru	App. Total	Left	Right	App. Total	Thru	Right	App. Total	Int. Total
04:00 PM	3	296	299	0	27	27	307	4	311	637
04:15 PM	0	278	278	0	31	31	323	2	325	634
04:30 PM	1	259	260	0	23	23	338	1	339	622
04:45 PM	3	220	223	0	14	14	285	1	286	523
Total	7	1053	1060	0	95	95	1253	8	1261	2416
05:00 PM	0	260	260	0	22	22	297	3	300	582
05:15 PM	0	259	259	0	19	19	308	4	312	590
05:30 PM	3	216	219	0	38	38	314	4	318	575
05:45 PM	1	238	239	0	33	33	266	3	269	541
Total	4	973	977	0	112	112	1185	14	1199	2288
Grand Total	11	2026	2037	0	207	207	2438	22	2460	4704
Apprch %	0.5	99.5		0	100		99.1	0.9		
Total %	0.2	43.1	43.3	0	4.4	4.4	51.8	0.5	52.3	

	Sweetwater Road Westbound			Driveway Northbound			Sweetwater Road Eastbound			
Start Time	Left	Thru	App. Total	Left	Right	App. Total	Thru	Right	App. Total	Int. Total
Peak Hour Analysis From 04:00 PM to 05:45 PM - Peak 1 of 1										
Peak Hour for Entire Intersection Begins at 04:00 PM										
04:00 PM	**3**	**296**	**299**	0	27	27	307	**4**	311	**637**
04:15 PM	0	278	278	0	**31**	**31**	323	2	325	634
04:30 PM	1	259	260	0	23	23	**338**	1	**339**	622
04:45 PM	3	220	223	0	14	14	285	1	286	523
Total Volume	7	1053	1060	0	95	95	1253	8	1261	2416
% App. Total	0.7	99.3		0	100		99.4	0.6		
PHF	.583	.889	.886	.000	.766	.766	.927	.500	.930	.948

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Peak Hour for Each Approach Begins at:

	04:00 PM			05:00 PM			04:00 PM		
+0 mins.	**3**	**296**	**299**	0	22	22	307	**4**	311
+15 mins.	0	278	278	0	19	19	323	2	325
+30 mins.	1	259	260	0	**38**	**38**	**338**	1	**339**
+45 mins.	3	220	223	0	33	33	285	1	286
Total Volume	7	1053	1060	0	112	112	1253	8	1261
% App. Total	0.7	99.3		0	100		99.4	0.6	
PHF	.583	.889	.886	.000	.737	.737	.927	.500	.930

ATTACHMENT C

PROJECT TRIP GENERATION

LSA

Table C-1: Project Trip Generation

Land Use	Size	Unit	Weekday Daily	AM Peak Hour In	AM Peak Hour Out	AM Peak Hour Total	PM Peak Hour In	PM Peak Hour Out	PM Peak Hour Total	Weekend Daily	Peak Hour In	Peak Hour Out	Peak Hour Total
Trip Rates													
Dutch Bros Coffee Shop[1]		site	2,168	72.00	66.00	138.00	65.00	65.00	130.00	1,836	63.00	62.00	125.00
Restaurant[2]		tsf	107.20	5.26	4.31	9.57	5.52	3.53	9.05	122.40	5.71	5.48	11.19
Project Trip Generation													
Dutch Bros Coffee Shop	1	site	2,168	72	66	138	65	65	130	1,836	63	62	125
Pass-By Reductions[3,4]			(1,084)	(36)	(33)	(69)	(33)	(32)	(65)	(918)	(32)	(31)	(63)
Total			1,084	36	33	69	32	33	65	918	31	31	62
Previous Use Trip Generation[4]													
Restaurant	3.916	tsf	420	21	16	37	22	14	36	479	22	22	44
Pass-By Reductions[5]			(92)	0	0	0	(9)	(6)	(15)	(105)	0	0	0
Total			328	21	16	37	13	8	21	374	22	22	44
Net Trips (Project - Previous Use)[4]			**756**	**15**	**17**	**32**	**19**	**25**	**44**	**544**	**9**	**9**	**18**

Source: Compiled by LSA (2025).

[1] Trip Rates based on Counts Unlimited trip generation surveys of Dutch Bros. Coffee Shops in Fountain Valley, Norco, Eastvale, and San Bernardino in May 2025.

[2] Trip Rates from the Institute of Transportation Engineers (ITE) *Trip Generation* Manual, 11th Edition (2021), Land Use 932 (High-Turnover [Sit-Down] Restaurant), Setting/Location - General Urban/Suburban.

[3] A conservative 50 percent pass-by reduction has been applied to the proposed project for weekday and weekend daily and peak-hour conditions.

[4] For informational purposes only. The full project trip generation was assumed. Trip reductions (for pass-by and the previous use) were not included to present a conservative access (level of service) analysis of the study area locations.

[5] Pass-By Reductions from the ITE *Trip Generation* Manual, Land Use 932 (High-Turnover [Sit-Down] Restaurant).
No AM and 43% PM pass-by rates were applied. Since a Daily pass-by rate is not available, the average of the AM and PM pass-by rates was used (22%).
For weekends, no peak-hour and 22% Daily pass-by rates were applied.

tsf = thousand square feet

ATTACHMENT D

HCM WORKSHEETS

Movement	EBL	EBT	EBR	WBL	WBT	WBR	NBL	NBT	NBR	SBL	SBT	SBR
Lane Configurations												
Traffic Volume (veh/h)	12	471	46	135	795	65	25	4	29	57	4	21
Future Volume (veh/h)	12	471	46	135	795	65	25	4	29	57	4	21
Initial Q (Qb), veh	0	0	0	0	0	0	0	0	0	0	0	0
Lane Width Adj.	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Ped-Bike Adj(A_pbT)	1.00		1.00	1.00		1.00	1.00		1.00	1.00		1.00
Parking Bus, Adj	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Work Zone On Approach		No			No			No			No	
Adj Sat Flow, veh/h/ln	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870
Adj Flow Rate, veh/h	13	496	48	142	837	68	26	4	31	60	4	22
Peak Hour Factor	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95
Percent Heavy Veh, %	2	2	2	2	2	2	2	2	2	2	2	2
Cap, veh/h	24	1262	563	188	1458	118	363	15	118	246	4	23
Arrive On Green	0.01	0.36	0.36	0.11	0.44	0.44	0.08	0.08	0.08	0.08	0.08	0.08
Sat Flow, veh/h	1781	3554	1585	1781	3328	270	1385	184	1429	758	51	278
Grp Volume(v), veh/h	13	496	48	142	447	458	26	0	35	86	0	0
Grp Sat Flow(s),veh/h/ln	1781	1777	1585	1781	1777	1822	1385	0	1613	1087	0	0
Q Serve(g_s), s	0.2	3.5	0.7	2.6	6.3	6.3	0.0	0.0	0.7	2.0	0.0	0.0
Cycle Q Clear(g_c), s	0.2	3.5	0.7	2.6	6.3	6.3	0.5	0.0	0.7	2.7	0.0	0.0
Prop In Lane	1.00		1.00	1.00		0.15	1.00		0.89	0.70		0.26
Lane Grp Cap(c), veh/h	24	1262	563	188	778	798	363	0	134	274	0	0
V/C Ratio(X)	0.54	0.39	0.09	0.76	0.57	0.57	0.07	0.00	0.26	0.31	0.00	0.00
Avail Cap(c_a), veh/h	289	3042	1357	749	1980	2030	1175	0	1081	1149	0	0
HCM Platoon Ratio	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Upstream Filter(I)	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	1.00	1.00	0.00	0.00
Uniform Delay (d), s/veh	16.3	8.0	7.1	14.5	7.0	7.0	14.2	0.0	14.3	15.6	0.0	0.0
Incr Delay (d2), s/veh	17.1	0.2	0.1	6.1	0.7	0.7	0.1	0.0	1.0	0.7	0.0	0.0
Initial Q Delay(d3), s/veh	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
%ile BackOfQ(50%),veh/ln	0.2	0.8	0.1	1.1	1.4	1.4	0.2	0.0	0.2	0.6	0.0	0.0
Unsig. Movement Delay, s/veh												
LnGrp Delay(d), s/veh	33.5	8.2	7.2	20.5	7.7	7.7	14.3	0.0	15.3	16.2	0.0	0.0
LnGrp LOS	C	A	A	C	A	A	B		B	B		
Approach Vol, veh/h		557			1047			61			86	
Approach Delay, s/veh		8.7			9.4			14.9			16.2	
Approach LOS		A			A			B			B	

Timer - Assigned Phs	1	2		4	5	6		8
Phs Duration (G+Y+Rc), s	8.6	17.2		7.5	5.9	20.0		7.5
Change Period (Y+Rc), s	5.1	5.4		* 4.7	5.4	* 5.4		4.7
Max Green Setting (Gmax), s	14.0	28.5		* 23	5.4	* 37		22.3
Max Q Clear Time (g_c+I1), s	4.6	5.5		4.7	2.2	8.3		2.7
Green Ext Time (p_c), s	0.2	3.3		0.4	0.0	6.3		0.2

Intersection Summary	
HCM 7th Control Delay, s/veh	9.7
HCM 7th LOS	A

Notes

* HCM 7th computational engine requires equal clearance times for the phases crossing the barrier.

Intersection	
Int Delay, s/veh	0.3

Movement	EBT	EBR	WBL	WBT	NBL	NBR
Lane Configurations	↑↑	↱		↑↑		↱
Traffic Vol, veh/h	604	4	0	992	0	39
Future Vol, veh/h	604	4	0	992	0	39
Conflicting Peds, #/hr	0	0	0	0	0	0
Sign Control	Free	Free	Free	Free	Stop	Stop
RT Channelized	-	None	-	None	-	None
Storage Length	-	0	-	-	-	0
Veh in Median Storage, #	0	-	-	0	0	-
Grade, %	0	-	-	0	0	-
Peak Hour Factor	92	92	92	92	92	92
Heavy Vehicles, %	2	2	2	2	2	2
Mvmt Flow	657	4	0	1078	0	42

Major/Minor	Major1		Major2		Minor1	
Conflicting Flow All	0	0	-	-	-	328
Stage 1	-	-	-	-	-	-
Stage 2	-	-	-	-	-	-
Critical Hdwy	-	-	-	-	-	6.94
Critical Hdwy Stg 1	-	-	-	-	-	-
Critical Hdwy Stg 2	-	-	-	-	-	-
Follow-up Hdwy	-	-	-	-	-	3.32
Pot Cap-1 Maneuver	-	-	0	-	0	667
Stage 1	-	-	0	-	0	-
Stage 2	-	-	0	-	0	-
Platoon blocked, %	-	-		-		
Mov Cap-1 Maneuver	-	-	-	-	-	667
Mov Cap-2 Maneuver	-	-	-	-	-	-
Stage 1	-	-	-	-	-	-
Stage 2	-	-	-	-	-	-

Approach	EB	WB	NB
HCM Ctrl Dly, s/v	0	0	10.76
HCM LOS			B

Minor Lane/Major Mvmt	NBLn1	EBT	EBR	WBT
Capacity (veh/h)	667	-	-	-
HCM Lane V/C Ratio	0.064	-	-	-
HCM Ctrl Dly (s/v)	10.8	-	-	-
HCM Lane LOS	B	-	-	-
HCM 95th %tile Q(veh)	0.2	-	-	-

Movement	EBL	EBT	EBR	WBL	WBT	WBR	NBL	NBT	NBR	SBL	SBT	SBR
Lane Configurations												
Traffic Volume (veh/h)	24	991	64	217	759	62	74	18	163	107	18	15
Future Volume (veh/h)	24	991	64	217	759	62	74	18	163	107	18	15
Initial Q (Qb), veh	0	0	0	0	0	0	0	0	0	0	0	0
Lane Width Adj.	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Ped-Bike Adj(A_pbT)	1.00		1.00	1.00		1.00	1.00		1.00	1.00		1.00
Parking Bus, Adj	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Work Zone On Approach		No			No			No			No	
Adj Sat Flow, veh/h/ln	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870
Adj Flow Rate, veh/h	25	1043	67	228	799	65	78	19	172	113	19	16
Peak Hour Factor	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95
Percent Heavy Veh, %	2	2	2	2	2	2	2	2	2	2	2	2
Cap, veh/h	40	1329	593	279	1676	136	437	36	325	220	36	19
Arrive On Green	0.02	0.37	0.37	0.16	0.50	0.50	0.22	0.22	0.22	0.22	0.22	0.22
Sat Flow, veh/h	1781	3554	1585	1781	3328	271	1373	160	1449	524	161	83
Grp Volume(v), veh/h	25	1043	67	228	427	437	78	0	191	148	0	0
Grp Sat Flow(s),veh/h/ln	1781	1777	1585	1781	1777	1822	1373	0	1609	769	0	0
Q Serve(g_s), s	0.9	16.1	1.7	7.7	9.7	9.7	0.0	0.0	6.5	6.1	0.0	0.0
Cycle Q Clear(g_c), s	0.9	16.1	1.7	7.7	9.7	9.7	2.8	0.0	6.5	12.6	0.0	0.0
Prop In Lane	1.00		1.00	1.00		0.15	1.00		0.90	0.76		0.11
Lane Grp Cap(c), veh/h	40	1329	593	279	895	917	437	0	361	275	0	0
V/C Ratio(X)	0.62	0.78	0.11	0.82	0.48	0.48	0.18	0.00	0.53	0.54	0.00	0.00
Avail Cap(c_a), veh/h	155	1632	728	402	1062	1089	622	0	578	463	0	0
HCM Platoon Ratio	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Upstream Filter(I)	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	1.00	1.00	0.00	0.00
Uniform Delay (d), s/veh	30.1	17.2	12.7	25.3	10.1	10.1	19.8	0.0	21.2	25.6	0.0	0.0
Incr Delay (d2), s/veh	14.7	2.1	0.1	8.3	0.4	0.4	0.2	0.0	1.2	1.6	0.0	0.0
Initial Q Delay(d3), s/veh	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
%ile BackOfQ(50%),veh/ln	0.5	5.9	0.5	3.6	3.2	3.2	0.9	0.0	2.4	2.2	0.0	0.0
Unsig. Movement Delay, s/veh												
LnGrp Delay(d), s/veh	44.7	19.3	12.8	33.6	10.5	10.5	19.9	0.0	22.4	27.2	0.0	0.0
LnGrp LOS	D	B	B	C	B	B	B		C	C		
Approach Vol, veh/h		1135			1092			269			148	
Approach Delay, s/veh		19.5			15.3			21.7			27.2	
Approach LOS		B			B			C			C	

Timer - Assigned Phs	1	2		4	5	6		8				
Phs Duration (G+Y+Rc), s	14.8	28.6		18.6	6.8	36.6		18.6				
Change Period (Y+Rc), s	5.1	5.4		* 4.7	5.4	* 5.4		4.7				
Max Green Setting (Gmax), s	14.0	28.5		* 23	5.4	* 37		22.3				
Max Q Clear Time (g_c+I1), s	9.7	18.1		14.6	2.9	11.7		8.5				
Green Ext Time (p_c), s	0.2	5.1		0.5	0.0	5.7		1.2				

Intersection Summary	
HCM 7th Control Delay, s/veh	18.4
HCM 7th LOS	B

Notes

* HCM 7th computational engine requires equal clearance times for the phases crossing the barrier.

Intersection	
Int Delay, s/veh	0.7

Movement	EBT	EBR	WBL	WBT	NBL	NBR
Lane Configurations	↑↑	↱		↑↑		↱
Traffic Vol, veh/h	1253	8	0	1053	0	95
Future Vol, veh/h	1253	8	0	1053	0	95
Conflicting Peds, #/hr	0	0	0	0	0	0
Sign Control	Free	Free	Free	Free	Stop	Stop
RT Channelized	-	None	-	None	-	None
Storage Length	-	0	-	-	-	0
Veh in Median Storage, #	0	-	-	0	0	-
Grade, %	0	-	-	0	0	-
Peak Hour Factor	92	92	92	92	92	92
Heavy Vehicles, %	2	2	2	2	2	2
Mvmt Flow	1362	9	0	1145	0	103

Major/Minor	Major1		Major2		Minor1	
Conflicting Flow All	0	0	-	-	-	681
Stage 1	-	-	-	-	-	-
Stage 2	-	-	-	-	-	-
Critical Hdwy	-	-	-	-	-	6.94
Critical Hdwy Stg 1	-	-	-	-	-	-
Critical Hdwy Stg 2	-	-	-	-	-	-
Follow-up Hdwy	-	-	-	-	-	3.32
Pot Cap-1 Maneuver	-	-	0	-	0	393
Stage 1	-	-	0	-	0	-
Stage 2	-	-	0	-	0	-
Platoon blocked, %	-	-		-		
Mov Cap-1 Maneuver	-	-	-	-	-	393
Mov Cap-2 Maneuver	-	-	-	-	-	-
Stage 1	-	-	-	-	-	-
Stage 2	-	-	-	-	-	-

Approach	EB	WB	NB
HCM Ctrl Dly, s/v	0	0	17.4
HCM LOS			C

Minor Lane/Major Mvmt	NBLn1	EBT	EBR	WBT
Capacity (veh/h)	393	-	-	-
HCM Lane V/C Ratio	0.263	-	-	-
HCM Ctrl Dly (s/v)	17.4	-	-	-
HCM Lane LOS	C	-	-	-
HCM 95th %tile Q(veh)	1	-	-	-

Movement	EBL	EBT	EBR	WBL	WBT	WBR	NBL	NBT	NBR	SBL	SBT	SBR
Lane Configurations												
Traffic Volume (veh/h)	12	478	71	171	795	65	55	7	39	57	8	21
Future Volume (veh/h)	12	478	71	171	795	65	55	7	39	57	8	21
Initial Q (Qb), veh	0	0	0	0	0	0	0	0	0	0	0	0
Lane Width Adj.	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Ped-Bike Adj(A_pbT)	1.00		1.00	1.00		1.00	1.00		1.00	1.00		1.00
Parking Bus, Adj	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Work Zone On Approach		No			No			No			No	
Adj Sat Flow, veh/h/ln	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870
Adj Flow Rate, veh/h	13	503	75	180	837	68	58	7	41	60	8	22
Peak Hour Factor	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95
Percent Heavy Veh, %	2	2	2	2	2	2	2	2	2	2	2	2
Cap, veh/h	24	1148	512	240	1449	118	376	22	127	239	8	23
Arrive On Green	0.01	0.32	0.32	0.13	0.44	0.44	0.09	0.09	0.09	0.09	0.09	0.09
Sat Flow, veh/h	1781	3554	1585	1781	3328	270	1380	236	1385	671	89	246
Grp Volume(v), veh/h	13	503	75	180	447	458	58	0	48	90	0	0
Grp Sat Flow(s),veh/h/ln	1781	1777	1585	1781	1777	1822	1380	0	1621	1006	0	0
Q Serve(g_s), s	0.2	3.8	1.1	3.3	6.4	6.4	0.0	0.0	0.9	2.1	0.0	0.0
Cycle Q Clear(g_c), s	0.2	3.8	1.1	3.3	6.4	6.4	1.0	0.0	0.9	3.0	0.0	0.0
Prop In Lane	1.00		1.00	1.00		0.15	1.00		0.85	0.67		0.24
Lane Grp Cap(c), veh/h	24	1148	512	240	774	793	376	0	148	270	0	0
V/C Ratio(X)	0.54	0.44	0.15	0.75	0.58	0.58	0.15	0.00	0.32	0.33	0.00	0.00
Avail Cap(c_a), veh/h	285	3002	1339	739	1954	2003	1161	0	1072	1122	0	0
HCM Platoon Ratio	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Upstream Filter(I)	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	1.00	1.00	0.00	0.00
Uniform Delay (d), s/veh	16.5	9.0	8.1	14.0	7.2	7.2	14.4	0.0	14.3	15.8	0.0	0.0
Incr Delay (d2), s/veh	17.2	0.3	0.1	4.7	0.7	0.7	0.2	0.0	1.2	0.7	0.0	0.0
Initial Q Delay(d3), s/veh	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
%ile BackOfQ(50%),veh/ln	0.2	0.9	0.3	1.3	1.5	1.5	0.4	0.0	0.3	0.6	0.0	0.0
Unsig. Movement Delay, s/veh												
LnGrp Delay(d), s/veh	33.7	9.3	8.2	18.7	7.9	7.9	14.6	0.0	15.6	16.5	0.0	0.0
LnGrp LOS	C	A	A	B	A	A	B		B	B		
Approach Vol, veh/h		591			1085			106			90	
Approach Delay, s/veh		9.7			9.7			15.0			16.5	
Approach LOS		A			A			B			B	

Timer - Assigned Phs	1	2		4	5	6		8
Phs Duration (G+Y+Rc), s	9.6	16.3		7.8	5.9	20.1		7.8
Change Period (Y+Rc), s	5.1	5.4		* 4.7	5.4	* 5.4		4.7
Max Green Setting (Gmax), s	14.0	28.5		* 23	5.4	* 37		22.3
Max Q Clear Time (g_c+I1), s	5.3	5.8		5.0	2.2	8.4		3.0
Green Ext Time (p_c), s	0.3	3.4		0.4	0.0	6.3		0.4

Intersection Summary	
HCM 7th Control Delay, s/veh	10.3
HCM 7th LOS	B

Notes

* HCM 7th computational engine requires equal clearance times for the phases crossing the barrier.

Intersection	
Int Delay, s/veh	0.4

Movement	EBT	EBR	WBL	WBT	NBL	NBR
Lane Configurations	↑↑	↱		↑↑		↱
Traffic Vol, veh/h	614	11	0	1028	0	62
Future Vol, veh/h	614	11	0	1028	0	62
Conflicting Peds, #/hr	0	0	0	0	0	0
Sign Control	Free	Free	Free	Free	Stop	Stop
RT Channelized	-	None	-	None	-	None
Storage Length	-	0	-	-	-	0
Veh in Median Storage, #	0	-	-	0	0	-
Grade, %	0	-	-	0	0	-
Peak Hour Factor	92	92	92	92	92	92
Heavy Vehicles, %	2	2	2	2	2	2
Mvmt Flow	667	12	0	1117	0	67

Major/Minor	Major1		Major2		Minor1	
Conflicting Flow All	0	0	-	-	-	334
Stage 1	-	-	-	-	-	-
Stage 2	-	-	-	-	-	-
Critical Hdwy	-	-	-	-	-	6.94
Critical Hdwy Stg 1	-	-	-	-	-	-
Critical Hdwy Stg 2	-	-	-	-	-	-
Follow-up Hdwy	-	-	-	-	-	3.32
Pot Cap-1 Maneuver	-	-	0	-	0	662
Stage 1	-	-	0	-	0	-
Stage 2	-	-	0	-	0	-
Platoon blocked, %	-	-		-		
Mov Cap-1 Maneuver	-	-	-	-	-	662
Mov Cap-2 Maneuver	-	-	-	-	-	-
Stage 1	-	-	-	-	-	-
Stage 2	-	-	-	-	-	-

Approach	EB	WB	NB
HCM Ctrl Dly, s/v	0	0	11.05
HCM LOS			B

Minor Lane/Major Mvmt	NBLn1	EBT	EBR	WBT
Capacity (veh/h)	662	-	-	-
HCM Lane V/C Ratio	0.102	-	-	-
HCM Ctrl Dly (s/v)	11.1	-	-	-
HCM Lane LOS	B	-	-	-
HCM 95th %tile Q(veh)	0.3	-	-	-

Movement	EBL	EBT	EBR	WBL	WBT	WBR	NBL	NBT	NBR	SBL	SBT	SBR
Lane Configurations												
Traffic Volume (veh/h)	24	998	87	249	759	62	103	21	173	107	21	15
Future Volume (veh/h)	24	998	87	249	759	62	103	21	173	107	21	15
Initial Q (Qb), veh	0	0	0	0	0	0	0	0	0	0	0	0
Lane Width Adj.	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Ped-Bike Adj(A_pbT)	1.00		1.00	1.00		1.00	1.00		1.00	1.00		1.00
Parking Bus, Adj	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Work Zone On Approach		No			No			No			No	
Adj Sat Flow, veh/h/ln	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870
Adj Flow Rate, veh/h	25	1051	92	262	799	65	108	22	182	113	22	16
Peak Hour Factor	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95
Percent Heavy Veh, %	2	2	2	2	2	2	2	2	2	2	2	2
Cap, veh/h	40	1297	579	310	1705	139	435	41	336	212	39	19
Arrive On Green	0.02	0.37	0.37	0.17	0.51	0.51	0.23	0.23	0.23	0.23	0.23	0.23
Sat Flow, veh/h	1781	3554	1585	1781	3328	271	1370	174	1438	503	169	80
Grp Volume(v), veh/h	25	1051	92	262	427	437	108	0	204	151	0	0
Grp Sat Flow(s),veh/h/ln	1781	1777	1585	1781	1777	1822	1370	0	1612	751	0	0
Q Serve(g_s), s	0.9	17.8	2.6	9.5	10.3	10.3	0.0	0.0	7.4	6.7	0.0	0.0
Cycle Q Clear(g_c), s	0.9	17.8	2.6	9.5	10.3	10.3	4.3	0.0	7.4	14.2	0.0	0.0
Prop In Lane	1.00		1.00	1.00		0.15	1.00		0.89	0.75		0.11
Lane Grp Cap(c), veh/h	40	1297	579	310	910	933	435	0	376	270	0	0
V/C Ratio(X)	0.63	0.81	0.16	0.85	0.47	0.47	0.25	0.00	0.54	0.56	0.00	0.00
Avail Cap(c_a), veh/h	144	1516	676	373	987	1012	573	0	538	412	0	0
HCM Platoon Ratio	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Upstream Filter(I)	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	1.00	1.00	0.00	0.00
Uniform Delay (d), s/veh	32.4	19.1	14.3	26.7	10.5	10.5	21.3	0.0	22.5	27.4	0.0	0.0
Incr Delay (d2), s/veh	15.4	3.0	0.1	14.1	0.4	0.4	0.3	0.0	1.2	1.8	0.0	0.0
Initial Q Delay(d3), s/veh	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
%ile BackOfQ(50%),veh/ln	0.5	6.9	0.8	5.0	3.4	3.5	1.4	0.0	2.8	2.4	0.0	0.0
Unsig. Movement Delay, s/veh												
LnGrp Delay(d), s/veh	47.8	22.1	14.4	40.8	10.8	10.8	21.6	0.0	23.7	29.2	0.0	0.0
LnGrp LOS	D	C	B	D	B	B	C		C	C		
Approach Vol, veh/h		1168			1126			312			151	
Approach Delay, s/veh		22.0			17.8			22.9			29.2	
Approach LOS		C			B			C			C	

Timer - Assigned Phs	1	2		4	5	6		8				
Phs Duration (G+Y+Rc), s	16.7	29.8		20.3	6.9	39.6		20.3				
Change Period (Y+Rc), s	5.1	5.4		* 4.7	5.4	* 5.4		4.7				
Max Green Setting (Gmax), s	14.0	28.5		* 23	5.4	* 37		22.3				
Max Q Clear Time (g_c+I1), s	11.5	19.8		16.2	2.9	12.3		9.4				
Green Ext Time (p_c), s	0.2	4.6		0.4	0.0	5.7		1.3				

Intersection Summary	
HCM 7th Control Delay, s/veh	20.8
HCM 7th LOS	C

Notes

* HCM 7th computational engine requires equal clearance times for the phases crossing the barrier.

Intersection	
Int Delay, s/veh	0.9

Movement	EBT	EBR	WBL	WBT	NBL	NBR
Lane Configurations	↑↑	↱		↑↑		↱
Traffic Vol, veh/h	1263	15	0	1085	0	118
Future Vol, veh/h	1263	15	0	1085	0	118
Conflicting Peds, #/hr	0	0	0	0	0	0
Sign Control	Free	Free	Free	Free	Stop	Stop
RT Channelized	-	None	-	None	-	None
Storage Length	-	0	-	-	-	0
Veh in Median Storage, #	0	-	-	0	0	-
Grade, %	0	-	-	0	0	-
Peak Hour Factor	92	92	92	92	92	92
Heavy Vehicles, %	2	2	2	2	2	2
Mvmt Flow	1373	16	0	1179	0	128

Major/Minor	Major1		Major2		Minor1	
Conflicting Flow All	0	0	-	-	-	686
Stage 1	-	-	-	-	-	-
Stage 2	-	-	-	-	-	-
Critical Hdwy	-	-	-	-	-	6.94
Critical Hdwy Stg 1	-	-	-	-	-	-
Critical Hdwy Stg 2	-	-	-	-	-	-
Follow-up Hdwy	-	-	-	-	-	3.32
Pot Cap-1 Maneuver	-	-	0	-	0	390
Stage 1	-	-	0	-	0	-
Stage 2	-	-	0	-	0	-
Platoon blocked, %	-	-		-		
Mov Cap-1 Maneuver	-	-	-	-	-	390
Mov Cap-2 Maneuver	-	-	-	-	-	-
Stage 1	-	-	-	-	-	-
Stage 2	-	-	-	-	-	-

Approach	EB	WB	NB
HCM Ctrl Dly, s/v	0	0	18.7
HCM LOS			C

Minor Lane/Major Mvmt	NBLn1	EBT	EBR	WBT
Capacity (veh/h)	390	-	-	-
HCM Lane V/C Ratio	0.329	-	-	-
HCM Ctrl Dly (s/v)	18.7	-	-	-
HCM Lane LOS	C	-	-	-
HCM 95th %tile Q(veh)	1.4	-	-	-

ATTACHMENT E

DUTCH BROS COFFEE TMP AND SITE SUMMARY

Standard Edition
Revised as of 02/19/2025

Traffic Management Plan

&

Site Summary

CA4707 | National City
1838 Sweetwater Road

Operator:TBD
Coach:TBD
Regional Activation Coach:TBD
Construction Manager:John Caglia
Construction Coordinator:Kelsey Staton

Created By:
Kyle Dallas | Site & Traffic Plan Administrator
C: 602.525.8737
E: Kyle.Dallas@DutchBros.com

DUTCH BROS COFFEE
GUARANTEED TO SATISFY

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Speed, Quality, Service



Timing Standards

45 seconds per car (at window). Speed timings conducted weekly in addition to a quarterly company wide evaluation.

Escape Lane

An escape lane permits customers to leave the line as soon as their drinks are delivered by a drink runner.

Peak Hours

DB will staff an additional traffic controller during peak hours as needed.

Speed, Quality, Service



Off-Site Operations

DB always evaluates the need of off-duty police officer support during our grand opening period.

Off duty police officers provide off-site support during business hours as determined necessary by DB leadership. Their job is to safely direct customer vehicles to and from a location. Prevent vehicles from blocking critical drives or otherwise restricting traffic flow (off-site).

Staffing Model

Schedules are written a minimum of 1-2 weeks in advance (in accordance with state and local guidelines) based on gross sales, trends, local events, and weather.

Outside Traffic Management



Line Buster (LB)

Job Duty: Increase speed of the customers experience by taking orders while ensuring 2' gap between cars. Ensuring when the line pulls forward the customers moves forward.



Drink Runner (DR)

Job Duty: Deliver completed drinks to the customer in line before reaching the window. Ensuring escape lane is used to minimize service time.

Dutch Bros. Traffic Controller (DBTC)

Job Duty: Direct traffic in and out of location. Preventing vehicles from blocking critical drives or otherwise restricting traffic flow (on-site).



Third Party Traffic Controller or Off Duty Police Officer (TC)

Job Duty: Direct traffic in and out of location. Preventing vehicles from blocking critical drives or otherwise restricting traffic flow (off-site).

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Additional Information

Full Shop Meetings:

- Monthly meetings in which all shop personnel are required to attend. Discuss traffic plans and new commitments in detail.

Pre-Shift Huddles:

- Before each shift (morning, noon, night) the crew goes over updates, important communication, issues, and ensures strategy is set for the shift

Promotional Days / Major Holidays / Sticker Days:

- Dutch will determine if needed and hire a Third-Party Traffic Control Company to come in when the Stacking could possibly be an issue.

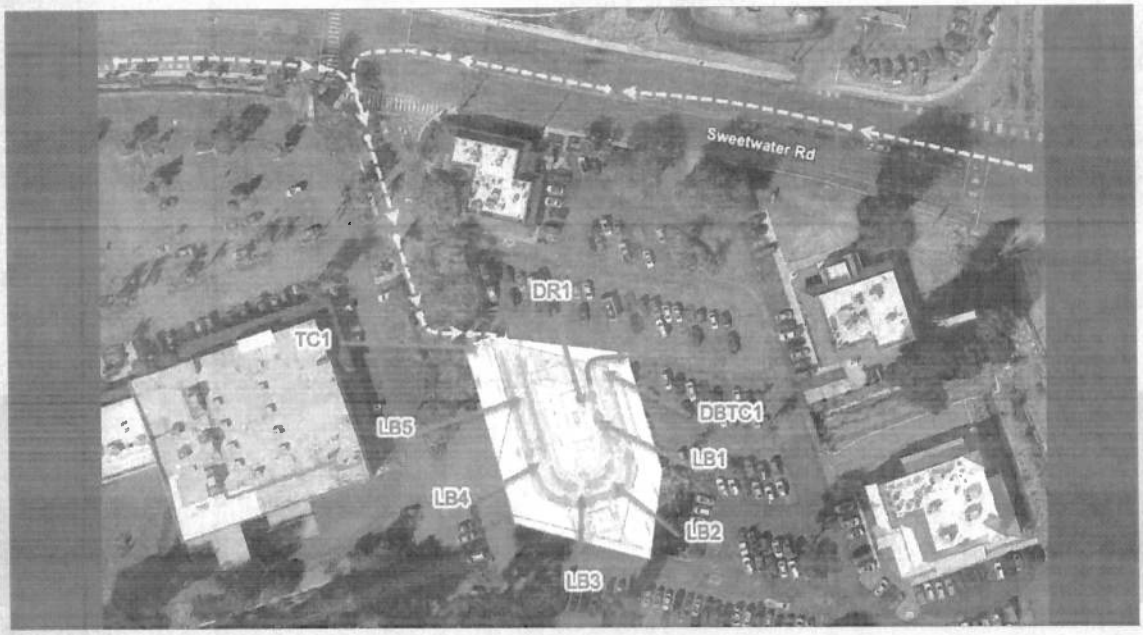
Evolving Traffic Plan:

- The Grand Opening plan will be utilized whenever necessary to mitigate traffic congestion that may occur from our new shop opening. We reserve the right to adjust the plan as conditions dictate, and expect that after the initial community response, our traffic patterns will settle to a predictable level within the first 90 days of operation.

Directional Signage Examples



Staffing Plan



Traffic Plan Legend

LB ------ Line Buster
DR ------ Drink Runner
DBTC -- Dutch Bros Traffic Controller
TC ------ Off Duty Police Officer

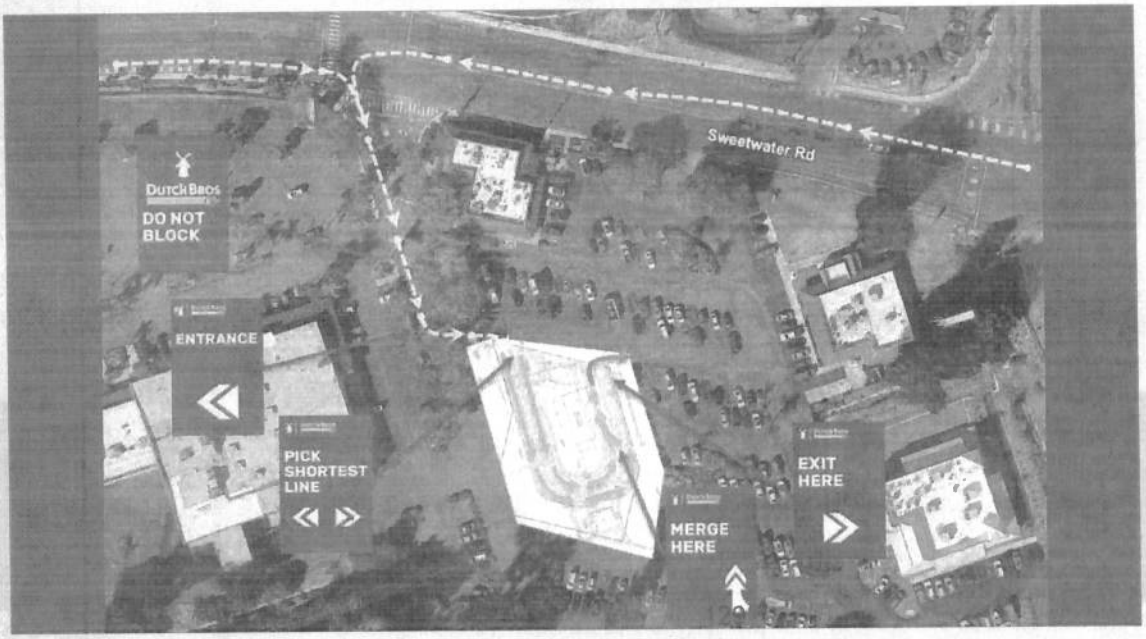
----- No Stacking
——— Ingress
——— Egress

Not every position will be shown on Grand Opening Staffing Plan. Subject to site by site staffing needs.

Special Things to Note:

1. n/a
2. n/a
3. n/a

Signage Plan



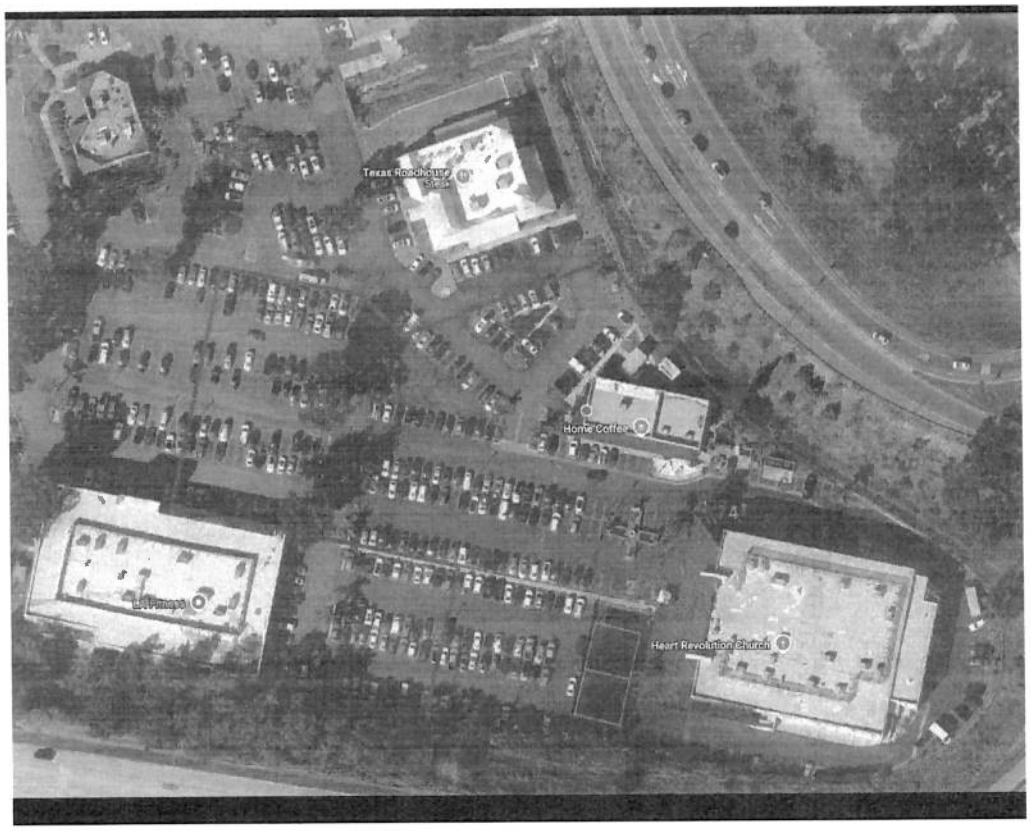
Special Things to Note:

1. n/a
2. n/a
3. n/a

Exhibits 2

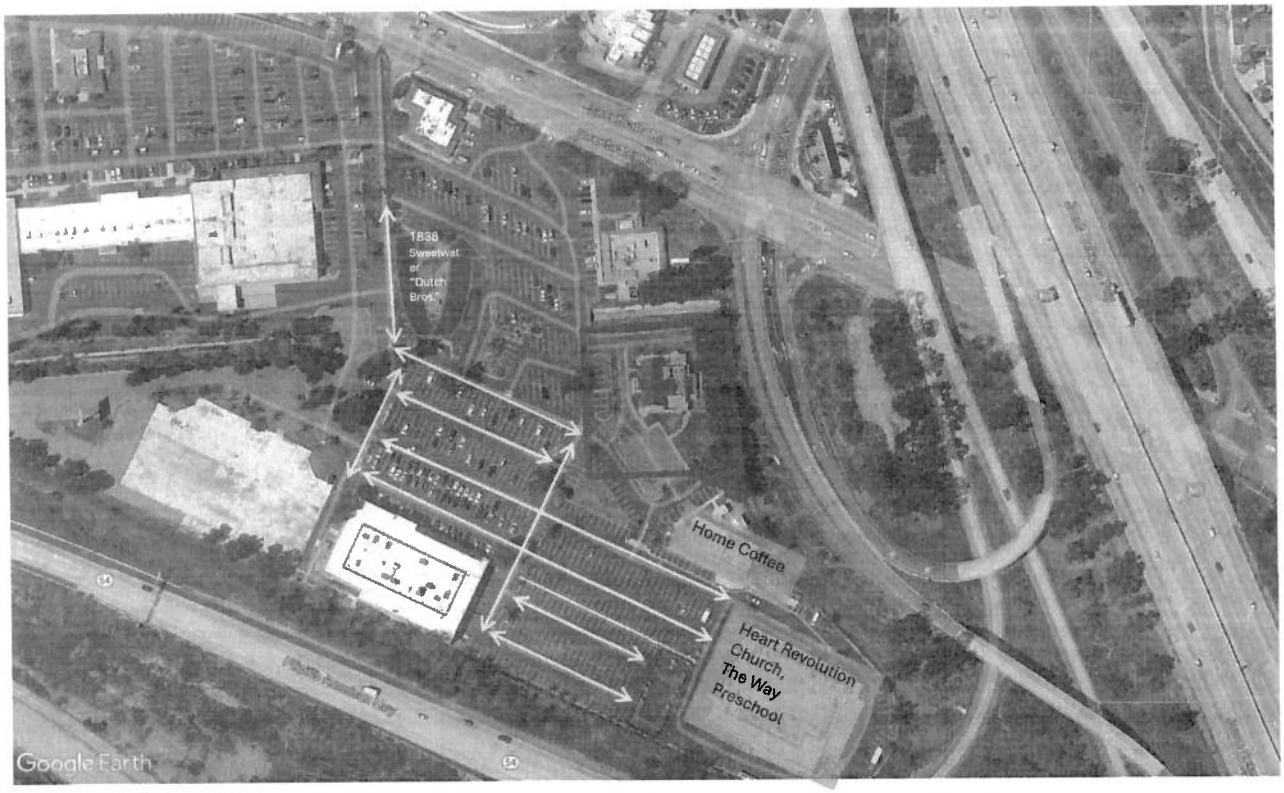
Exhibit "2" - Overhead parking stalls

1920 & 1914 Sweetwater Rd. Southeast Parcel 2: Heart Revolution Church, The Way, and Home Coffee



Exhibits 3

Exhibit "3" - Traffic Flow from Main Traffic Aisle to wrap around Drive-Through at 1838 Sweetwater Rd. ; 1920 & 1914 Sweetwater Rd. Southeast Parcel 2: Heart Revolution Church, The Way, and Home Coffee



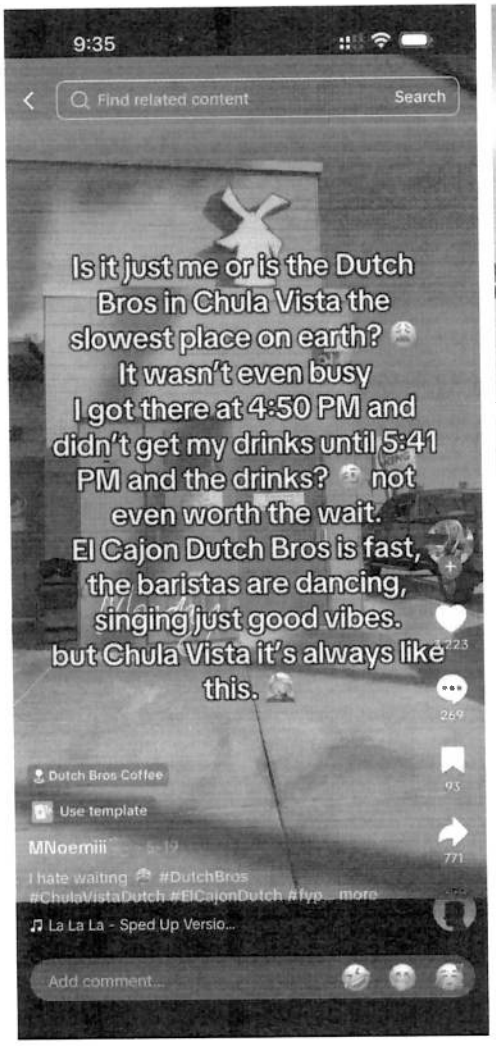
	Church directional traffic on aisle
⟷	Proposed drive-through overflow impeding traffic access to Church and southeast businesses

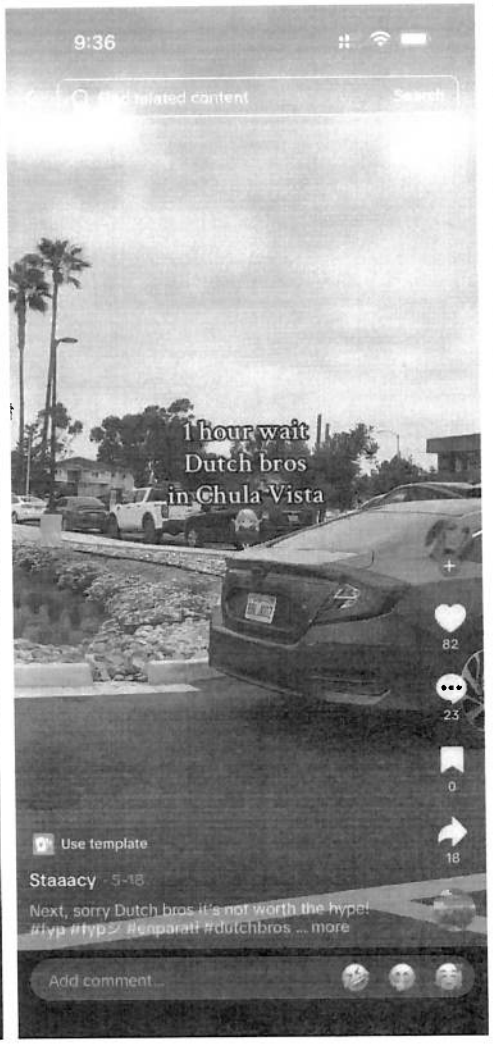
cont. Exhibit "3" - Traffic flow of proposed Dutch Bros. drive-through

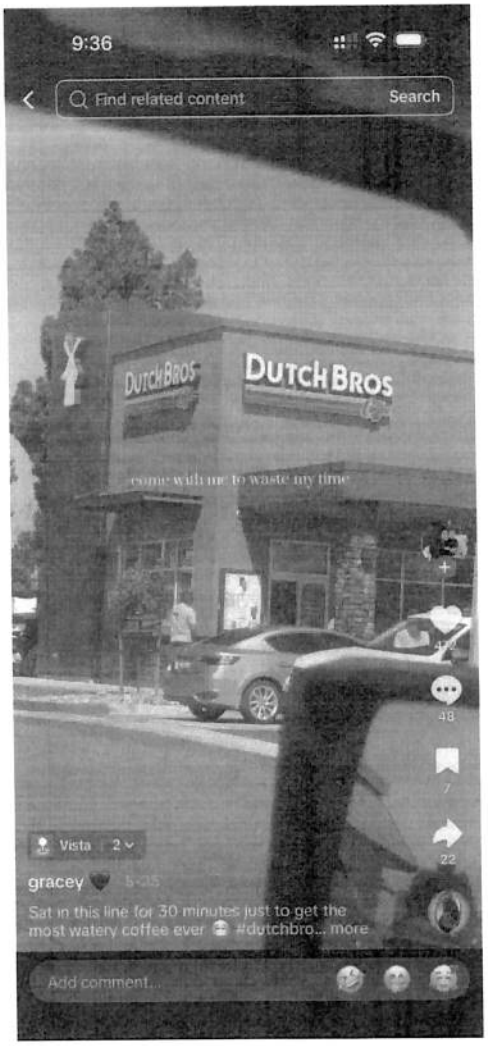


Exhibits 4

Exhibit "4" - Community Commentary from Social Media







Exhibits 5

DUTCH BROS Coffee

DUTCH FAVES	Type	Size	Total calories (kcal)	Calories from fat (fat cal)	Total fat (g)	Saturated fat (g)	Trans fat (g)	Cholesterol (mg)	Sodium (mg)	Total Carbs (g)	Dietary fiber (g)	Total sugars (g)	Protein (g)	Caffeine (mg)	Allergies
			CLASSIC LATTE WITH A DUTCH TWIST. GUARANTEED TO SATISY												
9-1-1	Hot	Large	630	330	37	24	0	120	240	62	2	58	14	288	Contains Milk.
9-1-1	Hot	Medium	490	220	25	16	0	80	160	58	2	54	10	288	Contains Milk.
9-1-1	Hot	Small	350	110	13	8	0	40	80	54	2	50	6	288	Contains Milk.
9-1-1	Iced	Large	490	220	25	16	0	80	160	58	2	54	10	288	Contains Milk.
9-1-1	Iced	Medium	350	110	13	8	0	40	80	54	2	50	6	288	Contains Milk.
9-1-1	Iced	Small	280	60	7	4.5	0	20	40	52	2	48	4	288	Contains Milk.
Annihilator	Hot	Large	640	410	46	30	0	150	300	40	1	36	17	192	Contains Milk.
Annihilator	Hot	Medium	560	360	39	26	0	130	260	36	1	34	14	96	Contains Milk.
Annihilator	Hot	Small	420	250	27	18	0	90	180	32	1	30	10	96	Contains Milk.
Annihilator	Iced	Large	500	300	34	22	0	110	220	36	1	32	12	192	Contains Milk.
Annihilator	Iced	Medium	420	250	27	18	0	90	180	32	1	30	10	96	Contains Milk.
Annihilator	Iced	Small	280	140	15	10	0	50	100	28	1	26	6	96	Contains Milk.
Caramelizer	Hot	Large	590	150	17	11	0	65	510	93	1	81	18	190	Contains Milk.
Caramelizer	Hot	Medium	520	140	15	10	0	55	450	83	1	73	15	95	Contains Milk.
Caramelizer	Hot	Small	400	90	10	7	0	40	340	67	1	57	11	95	Contains Milk.
Caramelizer	Iced	Large	470	120	13	8	0	50	400	76	1	65	14	190	Contains Milk.
Caramelizer	Iced	Medium	400	90	10	7	0	40	340	67	1	57	11	95	Contains Milk.
Caramelizer	Iced	Small	280	50	6	4	0	20	220	50	1	42	6	95	Contains Milk.
Caramelizer Cold Brew	Toasted	Large	200	20	2	1.5	0	10	200	40	0	30	4	285	Contains Milk.
Caramelizer Cold Brew	Toasted	Medium	190	20	2	1.5	0	10	180	39	0	30	3	205	Contains Milk.
Caramelizer Cold Brew	Toasted	Small	190	20	2	1.5	0	10	170	38	0	30	3	130	Contains Milk.
Caramelizer Cold Brew	Iced	Large	200	20	2	1.5	0	10	190	40	0	30	3	245	Contains Milk.
Caramelizer Cold Brew	Iced	Medium	190	20	2	1.5	0	10	170	39	0	30	3	170	Contains Milk.
Caramelizer Cold Brew	Iced	Small	190	20	2	1.5	0	10	160	38	0	30	3	95	Contains Milk.

DUTCH BROS Coffee

	Type	Size	Total calories (kcal)	Calories from fat (fat cal)	Total fat (g)	Saturated fat (g)	Trans fat (g)	Cholesterol (mg)	Sodium (mg)	Total Carbs (g)	Dietary fiber (g)	Total sugars (g)	Protein (g)	Caffeine (mg)	Allergies
Caramelizer Nitro Cold Brew	Iced	Nitro	200	20	2	1.5	0	10	300	39	0	30	3	295	Contains Milk.
Cocomo	Hot	Large	560	150	17	11	0	65	430	88	1	81	18	190	Contains Milk.
Cocomo	Hot	Medium	490	130	15	10	0	55	370	78	1	73	15	95	Contains Milk.
Cocomo	Hot	Small	370	90	10	7	0	40	260	61	1	58	11	95	Contains Milk.
Cocomo	Iced	Large	440	110	13	8	0	50	320	71	1	66	14	190	Contains Milk.
Cocomo	Iced	Medium	370	90	10	7	0	40	260	61	1	58	11	95	Contains Milk.
Cocomo	Iced	Small	250	50	6	4	0	20	140	45	1	42	6	95	Contains Milk.
Double Torture	Hot	Large	500	140	15	10	0	55	370	78	2	71	17	290	Contains Milk.
Double Torture	Hot	Medium	430	110	13	8	0	50	320	68	1	63	14	190	Contains Milk.
Double Torture	Hot	Small	310	70	8	5	0	30	200	52	1	47	9	190	Contains Milk.
Double Torture	Iced	Large	380	100	11	7	0	40	260	62	2	55	12	290	Contains Milk.
Double Torture	Iced	Medium	310	70	8	5	0	30	200	52	1	47	9	190	Contains Milk.
Double Torture	Iced	Small	190	35	3.5	2.5	0	15	85	35	1	32	5	190	Contains Milk.
Golden Eagle	Hot	Large	650	410	46	30	0	150	340	42	1	36	17	190	Contains Milk.
Golden Eagle	Hot	Medium	570	350	39	26	0	130	300	39	1	34	14	95	Contains Milk.
Golden Eagle	Hot	Small	430	240	27	18	0	90	220	34	1	30	10	95	Contains Milk.
Golden Eagle	Iced	Large	540	310	34	22	0	110	300	46	1	41	12	190	Contains Milk.
Golden Eagle	Iced	Medium	460	240	27	18	0	90	260	43	1	39	10	95	Contains Milk.
Golden Eagle	Iced	Small	320	140	15	10	0	50	180	39	1	35	6	95	Contains Milk.
Golden Eagle Cold Brew	Iced	Large	260	50	6	4	0	20	210	48	0	40	3	245	Contains Milk.
Golden Eagle Cold Brew	Iced	Medium	260	50	6	4	0	20	190	47	0	40	3	170	Contains Milk.
Golden Eagle Cold Brew	Iced	Small	250	50	6	4	0	20	170	46	0	40	2	95	Contains Milk.
Golden Eagle Cold Brew	Toasted	Large	270	50	6	4	0	20	220	49	0	40	3	320	Contains Milk.
Golden Eagle Cold Brew	Toasted	Medium	260	50	6	4	0	20	210	48	0	40	3	245	Contains Milk.
Golden Eagle Cold Brew	Toasted	Small	260	50	6	4	0	20	190	47	0	40	3	170	Contains Milk.

	Type	Size	Total calories (kcal)	Calories from fat (fat cal)	Total fat (g)	Saturated fat (g)	Trans fat (g)	Cholesterol (mg)	Sodium (mg)	Total Carbs (g)	Dietary fiber (g)	Total sugars (g)	Protein (g)	Caffeine (mg)	Allergies
Golden Eagle Nitro Cold Brew	Iced	Nitro	260	50	6	4	0	20	310	47	0	40	3	295	Contains Milk.
Kicker	Iced	Large	500	300	34	22	0	110	220	37	1	34	12	192	Contains Milk.
Kicker	Iced	Medium	420	250	27	18	0	90	180	33	1	32	10	96	Contains Milk.
Kicker	Iced	Small	280	140	15	10	0	50	100	29	1	28	6	96	Contains Milk.
Kicker	Hot	Large	710	450	50	33	0	175	300	46	1	43	17	192	Contains Milk.
Kicker	Hot	Medium	610	390	43	28	0	150	260	41	1	40	14	96	Contains Milk.
Kicker	Hot	Small	450	270	30	19	0	100	180	35	1	34	10	96	Contains Milk.
White Chocolate Mocha	Hot	Large	650	200	22	14	0	90	510	95	1	86	19	190	Contains Milk.
White Chocolate Mocha	Hot	Medium	560	170	19	12	0	75	460	84	1	77	17	95	Contains Milk.
White Chocolate Mocha	Hot	Small	420	120	13	8	0	50	340	66	1	60	12	95	Contains Milk.
White Chocolate Mocha	Iced	Large	530	160	18	11	0	75	400	79	1	71	15	190	Contains Milk.
White Chocolate Mocha	Iced	Medium	440	130	14	9	0	60	340	68	1	62	12	95	Contains Milk.
White Chocolate Mocha	Iced	Small	300	70	8	5	0	35	230	50	1	45	8	95	Contains Milk.
ZERO SUGAR ADDED DUTCH FAVES								**CLASSIC LATTE WITH A DUTCH TWIST. GUARANTEED TO SATISY**							
9-1-1 Zero Sugar Added	Hot	Large	490	360	40	26	0	130	270	19	2	14	15	288	Contains Coconut, Milk.
9-1-1 Zero Sugar Added	Hot	Medium	350	250	28	18	0	90	190	15	2	10	11	288	Contains Coconut, Milk.
9-1-1 Zero Sugar Added	Hot	Small	210	140	16	10	0	50	105	11	2	6	7	289	Contains Coconut, Milk.
9-1-1 Zero Sugar Added	Iced	Large	350	250	28	18	0	90	190	15	2	10	11	288	Contains Coconut, Milk.
9-1-1 Zero Sugar Added	Iced	Medium	210	140	16	10	0	50	105	11	2	6	7	289	Contains Coconut, Milk.
9-1-1 Zero Sugar Added	Iced	Small	70	30	3.5	2.5	0	10	25	7	2	2	3	289	Contains Coconut, Milk.
Annihilator Zero Sugar Added	Hot	Large	550	410	46	30	0	150	310	19	1	16	17	192	Contains Milk.
Annihilator Zero Sugar Added	Hot	Medium	470	350	39	26	0	130	270	16	<1	13	14	96	Contains Milk.
Annihilator Zero Sugar Added	Hot	Small	330	240	27	18	0	90	190	12	<1	9	10	96	Contains Milk.

DUTCH BROS Coffee

	Type	Size	Total calories (kcal)	Calories from fat (fat cal)	Total fat (g)	Saturated fat (g)	Trans fat (g)	Cholesterol (mg)	Sodium (mg)	Total Carbs (g)	Dietary fiber (g)	Total sugars (g)	Protein (g)	Caffeine (mg)	Allergies
Annihilator Zero Sugar Added	Iced	Large	410	310	34	22	0	110	230	15	1	11	12	192	Contains Milk.
Annihilator Zero Sugar Added	Iced	Medium	330	240	27	18	0	90	190	12	<1	9	10	96	Contains Milk.
Annihilator Zero Sugar Added	Iced	Small	190	140	15	10	0	50	105	8	<1	5	6	96	Contains Milk.
Caramelizer Zero Sugar Added	Hot	Large	660	410	45	30	0	145	390	52	6	15	17	192	Contains Milk, Soy.
Caramelizer Zero Sugar Added	Hot	Medium	570	350	39	26	0	125	340	48	5	13	14	96	Contains Milk, Soy.
Caramelizer Zero Sugar Added	Hot	Small	430	240	27	17	0	85	260	44	5	9	10	96	Contains Milk, Soy.
Caramelizer Zero Sugar Added	Iced	Large	510	300	33	22	0	105	300	48	6	11	13	192	Contains Milk, Soy.
Caramelizer Zero Sugar Added	Iced	Medium	430	240	27	17	0	85	260	44	5	9	10	96	Contains Milk, Soy.
Caramelizer Zero Sugar Added	Iced	Small	290	130	14	9	0	45	180	40	5	5	6	96	Contains Milk, Soy.
Cocomo Zero Sugar Added	Hot	Large	570	390	43	28	0	140	320	32	1	15	16	192	Contains Milk.
Cocomo Zero Sugar Added	Hot	Medium	490	320	36	24	0	120	280	28	<1	12	14	96	Contains Milk.
Cocomo Zero Sugar Added	Hot	Small	350	220	24	16	0	80	200	24	<1	8	10	96	Contains Milk.
Cocomo Zero Sugar Added	Iced	Large	430	280	31	20	0	100	240	28	1	10	12	192	Contains Milk.
Cocomo Zero Sugar Added	Iced	Medium	350	220	24	16	0	80	200	24	<1	8	10	96	Contains Milk.
Cocomo Zero Sugar Added	Iced	Small	210	110	12	8	0	40	115	20	<1	4	6	96	Contains Milk.
Double Torture Zero Sugar Added	Hot	Large	510	330	37	24	0	120	280	32	2	13	15	288	Contains Milk.
Double Torture Zero Sugar Added	Hot	Medium	430	280	31	20	0	100	240	28	1	10	12	192	Contains Milk.
Double Torture Zero Sugar Added	Hot	Small	290	160	18	12	0	60	160	24	1	6	8	192	Contains Milk.
Double Torture Zero Sugar Added	Iced	Large	370	230	25	16	0	80	200	28	2	9	11	288	Contains Milk.
Double Torture Zero Sugar Added	Iced	Medium	290	160	18	12	0	60	160	24	1	6	8	192	Contains Milk.
Double Torture Zero Sugar Added	Iced	Small	150	50	6	4	0	20	80	20	1	2	4	192	Contains Milk.
Golden Eagle Zero Sugar Added	Hot	Large	600	410	45	30	0	145	360	37	6	15	16	192	Contains Milk, Soy.
Golden Eagle Zero Sugar Added	Hot	Medium	520	350	39	26	0	125	320	33	5	13	13	96	Contains Milk, Soy.

	Type	Size	Total calories (kcal)	Calories from fat (fat cal)	Total fat (g)	Saturated fat (g)	Trans fat (g)	Cholesterol (mg)	Sodium (mg)	Total Carbs (g)	Dietary fiber (g)	Total sugars (g)	Protein (g)	Caffeine (mg)	Allergies
Golden Eagle Zero Sugar Added	Hot	Small	370	240	27	17	0	85	230	29	5	9	9	96	Contains Milk, Soy.
Golden Eagle Zero Sugar Added	Iced	Large	460	300	33	22	0	105	270	33	6	11	12	192	Contains Milk, Soy.
Golden Eagle Zero Sugar Added	Iced	Medium	370	240	27	17	0	85	230	29	5	9	9	96	Contains Milk, Soy.
Golden Eagle Zero Sugar Added	Iced	Small	230	130	14	9	0	45	150	25	5	5	5	96	Contains Milk, Soy.
Kicker Zero Sugar Added	Hot	Large	550	410	46	30	0	150	310	19	1	16	17	192	Contains Coconut, Milk.
Kicker Zero Sugar Added	Hot	Medium	470	350	39	26	0	130	270	16	<1	13	14	96	Contains Coconut, Milk.
Kicker Zero Sugar Added	Hot	Small	330	240	27	18	0	90	190	12	<1	9	10	96	Contains Coconut, Milk.
Kicker Zero Sugar Added	Iced	Large	410	310	34	22	0	110	230	15	1	12	12	192	Contains Coconut, Milk.
Kicker Zero Sugar Added	Iced	Medium	330	240	27	18	0	90	190	12	<1	9	10	96	Contains Coconut, Milk.
Kicker Zero Sugar Added	Iced	Small	190	140	15	10	0	50	105	8	<1	5	6	96	Contains Coconut, Milk.
COFFEE CLASSICS			**HAND-PULLED ESPRESSO SHOTS OF OUR DUTCH BROS PRIVATE RESERVE COFFEE BLEND.**												
Americano	Hot	Large	20	5	0	0	0	0	20	3	1	0	1	192	
Americano	Hot	Medium	10	0	0	0	0	0	15	2	1	0	1	96	
Americano	Hot	Small	10	0	0	0	0	0	10	2	1	0	1	96	
Americano	Iced	Large	20	5	0	0	0	0	15	3	1	0	1	192	
Americano	Iced	Medium	10	0	0	0	0	0	10	2	1	0	1	96	
Americano	Iced	Small	10	0	0	0	0	0	5	2	1	0	1	96	
Americano w/ Cream	Hot	Large	80	60	6	4	0	20	60	4	1	2	3	192	Contains Milk.
Americano w/ Cream	Hot	Medium	80	60	6	4	0	20	55	4	1	2	3	96	Contains Milk.
Americano w/ Cream	Hot	Small	80	60	6	4	0	20	50	4	1	2	3	96	Contains Milk.
Americano w/ Cream	Iced	Large	80	60	6	4	0	20	55	4	1	2	3	192	Contains Milk.
Americano w/ Cream	Iced	Medium	80	60	6	4	0	20	50	4	1	2	3	96	Contains Milk.
Americano w/ Cream	Iced	Small	80	60	6	4	0	20	45	4	1	2	3	96	Contains Milk.

DUTCH BROS Coffee

	Type	Size	Total calories (kcal)	Calories from fat (fat cal)	Total fat (g)	Saturated fat (g)	Trans fat (g)	Cholesterol (mg)	Sodium (mg)	Total Carbs (g)	Dietary fiber (g)	Total sugars (g)	Protein (g)	Caffeine (mg)	Allergies
Latte	Hot	Large	300	90	10	6	0	40	300	33	1	28	21	190	Contains Milk.
Latte	Hot	Medium	260	80	9	5	0	35	260	28	1	25	18	95	Contains Milk.
Latte	Hot	Small	190	60	6	4	0	25	190	20	1	18	13	95	Contains Milk.
Latte	Iced	Large	230	70	8	4.5	0	30	230	26	1	21	16	190	Contains Milk.
Latte	Iced	Medium	190	60	6	4	0	25	190	20	1	18	13	95	Contains Milk.
Latte	Iced	Small	120	35	4	2.5	0	15	115	13	1	11	8	95	Contains Milk.
Caramel Latte	Hot	Large	400	90	10	6	0	40	360	59	1	49	20	190	Contains Milk.
Caramel Latte	Hot	Medium	360	70	8	5	0	35	320	54	1	45	17	95	Contains Milk.
Caramel Latte	Hot	Small	290	50	6	3.5	0	25	250	46	1	38	12	95	Contains Milk.
Caramel Latte	Iced	Large	330	60	7	4.5	0	30	290	52	1	42	15	190	Contains Milk.
Caramel Latte	Iced	Medium	290	50	6	3.5	0	25	250	46	1	38	12	95	Contains Milk.
Caramel Latte	Iced	Small	220	30	3.5	2	0	15	170	39	1	31	7	95	Contains Milk.
Hazelnut Latte	Hot	Large	360	90	10	6	0	40	280	51	1	45	20	190	Contains Milk.
Hazelnut Latte	Hot	Medium	320	70	8	5	0	35	240	46	1	42	17	95	Contains Milk.
Hazelnut Latte	Hot	Small	250	50	6	3.5	0	25	170	38	1	35	12	95	Contains Milk.
Hazelnut Latte	Iced	Large	290	60	7	4.5	0	30	210	43	1	38	15	190	Contains Milk.
Hazelnut Latte	Iced	Medium	250	50	6	3.5	0	25	170	38	1	35	12	95	Contains Milk.
Hazelnut Latte	Iced	Small	180	30	3.5	2	0	15	95	31	1	28	7	95	Contains Milk.
Salted Caramel Latte	Hot	Large	380	90	10	6	0	40	380	56	1	50	20	190	Contains Milk.
Salted Caramel Latte	Hot	Medium	340	70	8	5	0	35	350	51	1	47	17	95	Contains Milk.
Salted Caramel Latte	Hot	Small	270	50	6	3.5	0	25	270	43	1	40	12	95	Contains Milk.
Salted Caramel Latte	Iced	Large	310	60	7	4.5	0	30	310	48	1	43	15	190	Contains Milk.
Salted Caramel Latte	Iced	Medium	270	50	6	3.5	0	25	270	43	1	40	12	95	Contains Milk.
Salted Caramel Latte	Iced	Small	200	30	3.5	2	0	15	200	36	1	33	7	95	Contains Milk.

DUTCH BROS Coffee

	Type	Size	Total calories (kcal)	Calories from fat (fat cal)	Total fat (g)	Saturated fat (g)	Trans fat (g)	Cholesterol (mg)	Sodium (mg)	Total Carbs (g)	Dietary fiber (g)	Total sugars (g)	Protein (g)	Caffeine (mg)	Allergies
Vanilla Latte	Hot	Large	360	90	10	6	0	40	280	51	1	46	20	190	Contains Milk.
Vanilla Latte	Hot	Medium	320	70	8	5	0	35	240	46	1	43	17	95	Contains Milk.
Vanilla Latte	Hot	Small	250	50	6	3.5	0	25	170	38	1	36	12	95	Contains Milk.
Vanilla Latte	Iced	Large	290	60	7	4.5	0	30	210	43	1	39	15	190	Contains Milk.
Vanilla Latte	Iced	Medium	250	50	6	3.5	0	25	170	38	1	36	12	95	Contains Milk.
Vanilla Latte	Iced	Small	180	30	3.5	2	0	15	95	31	1	29	7	95	Contains Milk.
White Chocolate Latte	Hot	Large	390	90	10	6	0	40	360	58	1	50	21	190	Contains Milk.
White Chocolate Latte	Hot	Medium	350	80	9	5	0	35	320	52	1	46	18	95	Contains Milk.
White Chocolate Latte	Hot	Small	280	50	6	3.5	0	25	240	45	1	39	13	95	Contains Milk.
White Chocolate Latte	Iced	Large	320	70	8	4.5	0	30	280	50	1	43	16	190	Contains Milk.
White Chocolate Latte	Iced	Medium	280	50	6	3.5	0	25	240	45	1	39	13	95	Contains Milk.
White Chocolate Latte	Iced	Small	210	30	3.5	2	0	15	170	37	1	32	8	95	Contains Milk.
Oat Milk Latte	Hot	Large	380	140	16	2	0	0	320	48	3	6	9	190	
Oat Milk Latte	Hot	Medium	320	130	14	2	0	0	280	41	2	5	8	95	
Oat Milk Latte	Hot	Small	230	90	10	1.5	0	0	200	30	2	4	6	95	
Oat Milk Latte	Iced	Large	290	110	12	1.5	0	0	240	37	3	5	7	190	
Oat Milk Latte	Iced	Medium	230	90	10	1.5	0	0	200	30	2	4	6	95	
Oat Milk Latte	Iced	Small	140	50	6	1	0	0	120	19	1	2	4	95	
Mocha	Hot	Large	500	170	18	12	0	70	460	69	1	62	19	190	Contains Milk.
Mocha	Hot	Medium	430	140	16	11	0	60	400	59	1	54	16	95	Contains Milk.
Mocha	Hot	Small	310	100	11	8	0	45	290	43	1	39	12	95	Contains Milk.
Mocha	Iced	Large	380	120	14	9	0	55	340	53	1	47	15	190	Contains Milk.
Mocha	Iced	Medium	310	100	11	8	0	45	290	43	1	39	12	95	Contains Milk.
Mocha	Iced	Small	190	60	7	4.5	0	25	170	26	1	23	7	95	Contains Milk.

	Type	Size	Total calories (kcal)	Calories from fat (fat cal)	Total fat (g)	Saturated fat (g)	Trans fat (g)	Cholesterol (mg)	Sodium (mg)	Total Carbs (g)	Dietary fiber (g)	Total sugars (g)	Protein (g)	Caffeine (mg)	Allergies
Dark Chocolate Mocha	Hot	Large	570	150	17	11	0	65	460	91	1	82	18	190	Contains Milk.
Dark Chocolate Mocha	Hot	Medium	500	140	15	10	0	55	400	81	1	74	15	95	Contains Milk.
Dark Chocolate Mocha	Hot	Small	380	90	10	7	0	40	280	65	1	58	11	95	Contains Milk.
Dark Chocolate Mocha	Iced	Large	450	120	13	8	0	50	340	74	1	66	14	190	Contains Milk.
Dark Chocolate Mocha	Iced	Medium	380	90	10	7	0	40	280	65	1	58	11	95	Contains Milk.
Dark Chocolate Mocha	Iced	Small	260	50	6	4	0	20	170	48	1	43	6	95	Contains Milk.
Salted Caramel Mocha	Hot	Large	570	150	17	11	0	65	530	90	1	82	18	190	Contains Milk.
Salted Caramel Mocha	Hot	Medium	500	140	15	10	0	55	480	80	1	74	15	95	Contains Milk.
Salted Caramel Mocha	Hot	Small	380	90	10	7	0	40	360	63	1	59	11	95	Contains Milk.
Salted Caramel Mocha	Iced	Large	450	120	13	8	0	50	420	73	1	67	14	190	Contains Milk.
Salted Caramel Mocha	Iced	Medium	380	90	10	7	0	40	360	63	1	59	11	95	Contains Milk.
Salted Caramel Mocha	Iced	Small	260	50	6	4	0	20	250	47	1	43	6	95	Contains Milk.
Vanilla Mocha	Hot	Large	550	150	17	11	0	65	430	85	1	78	18	190	Contains Milk.
Vanilla Mocha	Hot	Medium	480	140	15	10	0	55	370	75	1	70	15	95	Contains Milk.
Vanilla Mocha	Hot	Small	360	90	10	7	0	40	260	58	1	55	11	95	Contains Milk.
Vanilla Mocha	Iced	Large	430	120	13	8	0	50	320	68	1	63	14	190	Contains Milk.
Vanilla Mocha	Iced	Medium	360	90	10	7	0	40	260	58	1	55	11	95	Contains Milk.
Vanilla Mocha	Iced	Small	240	50	6	4	0	20	140	42	1	39	6	95	Contains Milk.
White Chocolate Mocha	Hot	Large	650	200	22	14	0	90	510	95	1	86	19	190	Contains Milk.
White Chocolate Mocha	Hot	Medium	560	170	19	12	0	75	460	84	1	77	17	95	Contains Milk.
White Chocolate Mocha	Hot	Small	420	120	13	8	0	50	340	66	1	60	12	95	Contains Milk.
White Chocolate Mocha	Iced	Large	530	160	18	11	0	75	400	79	1	71	15	190	Contains Milk.
White Chocolate Mocha	Iced	Medium	440	130	14	9	0	60	340	68	1	62	12	95	Contains Milk.
White Chocolate Mocha	Iced	Small	300	70	8	5	0	35	230	50	1	45	8	95	Contains Milk.

DUTCH BROS Coffee

	Type	Size	Total calories (kcal)	Calories from fat (fat cal)	Total fat (g)	Saturated fat (g)	Trans fat (g)	Cholesterol (mg)	Sodium (mg)	Total Carbs (g)	Dietary fiber (g)	Total sugars (g)	Protein (g)	Caffeine (mg)	Allergies
Zero Sugar Added Mocha	Hot	Large	630	380	43	28	0	140	350	47	1	15	17	190	Contains Milk.
Zero Sugar Added Mocha	Hot	Medium	550	330	36	24	0	120	310	43	1	12	15	95	Contains Milk.
Zero Sugar Added Mocha	Hot	Small	410	220	24	16	0	80	230	39	1	8	11	95	Contains Milk.
Zero Sugar Added Mocha	Iced	Large	490	280	31	20	0	100	270	43	1	10	13	190	Contains Milk.
Zero Sugar Added Mocha	Iced	Medium	410	220	24	16	0	80	230	39	1	8	11	95	Contains Milk.
Zero Sugar Added Mocha	Iced	Small	270	110	12	8	0	40	150	35	1	4	7	95	Contains Milk.
Cold Brew	Iced	Large	20	0	0	0	0	0	70	4	0	0	1	301	Contains Milk.
Cold Brew	Iced	Medium	15	0	0	0	0	0	50	3	0	0	1	226	Contains Milk.
Cold Brew	Iced	Small	10	0	0	0	0	0	35	2	0	0	1	151	Contains Milk.
Cold Brew w/ Cream	Iced	Large	90	50	6	4	0	20	100	6	0	2	3	301	Contains Milk.
Cold Brew w/ Cream	Iced	Medium	80	50	6	4	0	20	85	5	0	2	3	226	Contains Milk.
Cold Brew w/ Cream	Iced	Small	80	50	6	4	0	20	65	4	0	2	3	151	Contains Milk.
Cold Brew w/ Sweet Cream	Iced	Large	140	25	2.5	1.5	0	10	75	28	0	20	2	285	Contains Milk.
Cold Brew w/ Sweet Cream	Iced	Medium	140	25	2.5	1.5	0	10	60	27	0	20	2	205	Contains Milk.
Cold Brew w/ Sweet Cream	Iced	Small	130	25	2.5	1.5	0	10	40	26	0	20	1	130	Contains Milk.
Cold Brew w/ Soft Top	Iced	Large	120	70	8	7	0	5	90	10	0	5	2	264	Contains Milk, Soy.
Cold Brew w/ Soft Top	Iced	Medium	110	70	8	7	0	5	75	9	0	5	1	188	Contains Milk, Soy.
Cold Brew w/ Soft Top	Iced	Small	110	70	8	7	0	5	55	8	0	5	1	113	Contains Milk, Soy.
Campin' Cold Brew	Iced	Large	290	90	10	9	0	15	140	47	0	40	4	205	Contains Milk, Soy.
Campin' Cold Brew	Iced	Medium	280	90	10	9	0	15	125	46	0	40	3	130	Contains Milk, Soy.
Campin' Cold Brew	Iced	Small	280	90	10	9	0	15	105	45	0	40	3	55	Contains Milk, Soy.
Campin' Nitro Cold Brew	Iced	Nitro	290	90	10	9	0	15	250	47	0	40	4	295	Contains Milk, Soy.
Hazelnut Cold Brew w/Cream	Iced	Large	170	50	6	4	0	20	95	25	0	21	3	245	Contains Milk.
Hazelnut Cold Brew w/Cream	Iced	Medium	160	50	6	4	0	20	75	24	0	21	3	170	Contains Milk.

Exhibits 6

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RECORDED IN OFFICIAL RECORDS OF SAN DIEGO COUNTY, CA.

1983 MAR 10 AM 8 45

VERA L. LYLE COUNTY RECORDER

RF 52
MG 3
UF —
TXPD —

RECORDING REQUESTED BY:

Sweetwater Town & Country

WHEN RECORDED MAIL TO:
Aylward, Kintz, Stiska,
Wassenaar & Shannahan
225 Broadway, Suite 2100
San Diego, CA 92101
Attn: E. B. Spellman, Esq.

SPACE ABOVE FOR RECORDER'S USE

SUPPLEMENTAL DECLARATION OF RESTRICTIONS AND GRANT OF EASEMENTS

No documentary transfer tax is payable, because no property interest has been conveyed.

This SUPPLEMENTAL DECLARATION (the "Supplemental Declaration") is made the 1st day of March, 1983 by SWEETWATER TOWN & COUNTRY (formerly, SOUTH BAY TOWN & COUNTRY), a California general partnership ("Declarant"), with reference to the following facts:

RECITALS

A. Declarant is the sole owner of fee title to certain real property located in the City of National City, County of San Diego, State of California commonly known as Sweetwater Town & Country Shopping Center (the "Shopping Center"). The Shopping Center is being developed in two phases (hereafter referred to as Phase I and Phase II, respectively). Phases I and II are more particularly described below in this Supplemental Declaration.

B. Declarant executed a certain Declaration of Restrictions and Grant of Easements dated December 6, 1976 (the "Initial Declaration") and recorded on December 10, 1976 in the

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official records of San Diego County as File/Page No. 76-414393. The Initial Declaration affects a portion of the Shopping Center described as follows:

> Parcel A of Lot 2 of Sweetwater Town & Country Shopping Center according to map thereof No. 8432 filed in the Office of the County Recorder of San Diego County on December 10, 1976.

C. Declarant subsequently executed a certain Declaration of Restrictions and Grant of Easements dated December 14, 1976 (the "Declaration") and recorded on December 29, 1976 in the official records of San Diego County as File/Page No. 76-437509. The Declaration affects the entire Shopping Center, previously described as:

> Lots 1 through 11, inclusive, of Sweetwater Town & Country Shopping Center according to map thereof No. 8432 filed in the Office of the County Recorder of San Diego County on December 10, 1976.

D. The first phase ("Phase I") of the development of the Shopping Center is more particularly described on Exhibit "A-1" and depicted on Exhibit "A-2."

E. Declarant intends to develop the second phase of the Shopping Center ("Phase II") and thereafter to sell and lease portions of Phase II to third parties. Phase II is more particularly described on Exhibit "B-1." The Site Plan of Phase II and the Parcel Map of Phase II are attached hereto as Exhibits "B-2" and "B-3", respectively. Declarant wishes to supplement the Declaration and the general plan of improvement described therein in order to facilitate and regulate development of Phase II. Declarant further desires to grant certain rights of ingress and egress over Phase I for the

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benefit of all owners and tenants of any portion of Phase II . Declarant intends, on behalf of itself and its successors and assigns, that Declarant and all other Owners (as hereafter defined) be bound by this Supplemental Declaration, even if other persons having an interest in the Shopping Center may not be so bound.

DECLARATION

NOW, THEREFORE, Declarant hereby declares that this Supplemental Declaration is made in order to further the general plan of improvement described in the Declaration, for the benefit of Declarant and all owners of all or any portion of the real property subject thereto. Declarant further declares that the Shopping Center is and shall be held, conveyed, mortgaged, encumbered, leased, rented, used, occupied, sold and improved subject to the limitations, covenants, conditions, restrictions, easements, liens and charges stated in the Declaration and this Supplemental Declaration, all of which are equitable servitudes and shall run with title to the land and shall be binding on, and inure to the benefit of, all parties having or acquiring any right, title or interest in any portion of the Shopping Center and their respective tenants, heirs, legal representatives, successors and assigns.

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ARTICLE 1

DEFINITIONS

1.1 Common Area is defined in Section 7.4 of the Declaration. Common Area located on Phase I is sometimes referred to as Phase I Common Area. Common Area located on Phase II is sometimes referred to as Phase II Common Area. Phase II Common Area shall consist of all those portions of Phase II not shown as building areas on the Site Plan of Phase II attached hereto as Exhibit B-2.

1.2 Declarant means SWEETWATER TOWN & COUNTRY (referred to in the Declaration as "SOUTH BAY"), a California general partnership, and its successors and assigns which acquire or hold record title to all or any portion of the Shopping Center, provided Declarant records a document which expressly names such party as Successor Declarant and assigns the rights and duties of Declarant hereunder.

1.3 Owner means the record owner, whether one or more persons or entities, of fee simple title to any lot or parcel within the Shopping Center, including Declarant, but excluding those holding such an interest merely as security for the performance of an obligation.

1.4 Phase I means the portions of the Shopping Center located on Lot 1 and Lots 3 through 11, as more particularly described on Exhibit A-1 hereto and as depicted on Exhibit A-2 hereto.

1.5 Phase II means the proposed new development to be located on the portion of the Shopping Center described on

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Exhibit B-1. The Site Plan of Phase II is depicted on Exhibit B-2. The Parcel Map of Phase II is attached hereto as Exhibit B-3.

1.6 Theatre Parcel means the portion of Phase II described on Exhibit "C" as the "Theatre Parcel" and depicted as such on Exhibits B-2 and B-3.

ARTICLE 2

MANAGEMENT AND MAINTENANCE OF SHOPPING CENTER

2.1 Common Area Management. Declarant shall act as the manager of the Shopping Center, with the following rights and duties:

(a) Common Area Maintenance.

(i) The Owner of each portion of the Phase II Common Area shall be responsible, at its sole cost, for completing the initial improvements to such portion, including the construction of parking areas, access roads, and other improvements comparable to those in place for the Phase I Common Area. Thereafter, Declarant shall repair, operate, improve, manage, maintain and control all the Common Area on both Phase I and Phase II and all structures, facilities, improvements, and landscaping located thereon in a good condition and state of repair, in accordance with Sections 7.6 through 7.12 of the Declaration, for the benefit of all present and future Owners and tenants. The management function includes the right to place and maintain signs on the Common Area in order to identify the Shopping Center, regulate traffic

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access and parking, and protect the health, safety and welfare of all Owners and tenants and their agents, employees, licensees, customers and guests. The pylon sign to be erected on Phase II pursuant to Section 4.2 of this Supplemental Declaration shall be constructed and installed at the cost and expense of the Owners and tenants using such sign. This pylon sign shall be thereafter maintained as provided in Section 4.2 of this Supplemental Declaration.

(ii) Declarant may enter into contracts, with third parties and/or parties affiliated with Declarant, for services or materials for the purposes provided for in subsection (i), provided that:

(1) Such contracts are (A) competitively priced, (B) the product of good faith business negotiations and (C) reasonably believed by Declarant to be both in the best interest of the Owners and a reasonable manner in which to effectuate Declarant's obligations under this Section 2.1(a); and

(2) In the case of contracts providing for the payment of amounts in excess of Twenty-Five Thousand Dollars ($25,000) in any given twelve (12) month period or having a duration of more than twelve (12) months or which pertain to a Capital Maintenance Expense (as defined in Section 2.1(a)(iv), below), the Owners shall have fifteen (15) business days in which to review any such contract and to cancel the same without liability in the event that Owners representing the ownership of not less than two-thirds (2/3) of the land

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included within the Shopping Center elect to contract with a different party (an "Owner Approved Contract").

(iii) If the Owners elect an Owner Approved Contract pursuant to subsection (ii)(2), Declarant shall either (A) adopt such contract or (B) continue to itself provide the services covered by such contract. In the event that alternative (A) is adopted, Declarant shall bear no responsibility for the level or quality of the work performed by such contractor. Declarant may enter into the contracts contemplated in subsection (ii) with a party affiliated with Declarant, provided the total amount of any management or administrative fee payable to Declarant and/or Declarant's affiliates under such contracts does not exceed the ten percent (10%) management fee recoverable by Declarant under Section 7.11 of the Declaration.

(iv) A "Capital Maintenance Expenditure" shall include any maintenance-related expenditure which would, under generally accepted accounting principles, as the same may be interpreted from time to time by a nationally recognized public accounting firm selected by Declarant, be required to be depreciated rather than expensed, and which has, or is reasonably projected to have, a total cost in excess of Twenty-Five Thousand Dollars ($25,000). While it is recognized that certain expenses may need to be incurred in order to maintain the Common Area in good working order, and that these expenditures may require capitalized treatment, nothing contained in the Declaration or in this Supplemental

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Declaration shall be deemed to give rise to or vest in Declarant or any other person the right to construct or to contract for the construction of new capital improvements, other than those which are (1) in replacement of Common Area Improvements which due to their state of repair or due to relocations or modification permitted by Section 3.1 and/or 3.2, below, require replacement, (2) required by law or applicable administrative rules or regulations or (3) reasonably projected to result in operating savings which, when annualized over the useful life of such improvement, as determined in accordance with generally accepted accounting principles in effect at the time of the acquisition of such capital improvements, and discounted by a factor of ten percent (10%), are greater than the costs of the capital improvement in question.

(v) In the event that Declarant fails to carry out its obligations under this Article 2 in a commercially reasonable manner, each Owner shall have the right, after giving Declarant not less than ten (10) business days' prior written notice specifying in reasonable detail the nature of Declarant's failure to maintain and repair the Common Area located upon any land held in fee by such Owner, as well as upon such access and sign easements servicing such Owner's land, and in exercise of these maintenance and repair functions, shall have the right to use the easements described in Section 2.3, below. No Owner may exercise this self-help remedy if Declarant commences in good faith to cure the default

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specified in any default notice sent pursuant to the preceding sentence within ten (10) business days after receipt of such default notice and thereafter diligently prosecutes such cure to completion. In the event any Owner elects to exercise this self-help remedy with respect to the Common Area located on the parcel owned by it, it will be relieved thereafter of any obligation to reimburse Declarant or any other Owner for any maintenance or repair cost incurred in connection with any other portions of the Common Area, but only to the extent that such Owner maintains the Common Area located on its parcel in accordance with the Declaration and this Supplemental Declaration and pays all costs of maintaining such Common Area.

(b) Architectural Review. Declarant shall maintain overall quality standards for buildings and improvements within the Shopping Center by reviewing improvement plans and specifications. No improvements shall be erected, placed, altered, maintained or permitted to remain on any portion of the Shopping Center until building plans and specifications have been reviewed and approved by Declarant. Declarant's review shall be limited to the following matters: the grade of the land and the exterior elevations, size, colors, style, materials, finishes, screening and lighting of buildings and improvements. Declarant's approval shall not be unreasonably withheld and will be deemed given in the event Declarant's disapproval is not given within thirty (30) days after receipt of plans and specifications.

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(c) Assessments. Declarant shall determine, levy and collect Maintenance Assessments to cover the costs of managing and maintaining the Common Area and performing its other duties hereunder and Capital Assessments, in accordance with Section 7.11 of the Declaration and Article 6 of this Supplemental Declaration.

(d) Enforcement. Declarant, in its own name or on behalf of any Owner who consents, may maintain legal or equitable actions or proceedings to recover damages or to restrain and enjoin any actual or threatened breach of any provision of the Declaration or this Supplemental Declaration or to enforce any such provision by mandatory injunction or otherwise.

(e) Common Area Lighting.

(i) Declarant acknowledges that Owners of parcels in the Shopping Center may require, for the convenience and safety of members of the public, that portions of the Shopping Center be illuminated after the normal business hours of the Shopping Center. Declarant agrees to provide such after-hours illumination upon request of any Owner (the "Requesting Owner"). The terms and conditions under which such after-hours illumination is provided shall be mutually acceptable to Declarant and the Requesting Owner.

(ii) In the event Declarant fails to provide after-hours illumination and such failure has an immediate, materially adverse effect on the business conducted by any Requesting Owner, such Requesting Owner shall have the right to

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effect emergency repairs to the lighting system of the Shopping Center, provided such Requesting Owner has first attempted in good faith to notify Declarant of such failure and to advise Declarant of such Requesting Owner's proposed plan of action to remedy such failure. Any Requesting Owner effecting such emergency repairs shall be entitled to reimbursement by Declarant for the cost and expense of such emergency repairs, provided such Requesting Owner furnishes reasonably detailed invoices for same and such emergency repairs are made in a workmanlike and commercially reasonable manner.

(iii) If, as a result of Declarant's negligence, fault or financial condition, such lighting is not provided, or is provided only on an unreliable basis, subject to the provisions in subsection (ii) relating to emergency repairs, the Requesting Owner shall give Declarant written notice of default, specifying in reasonable detail the nature of Declarant's default. Declarant shall have thirty (30) days after receipt of the default notice to cure the default(s) specified by the Requesting Owner (or in the case of a default which by its nature cannot be cured within said 30-day period to diligently commence good faith efforts to cure such default(s)). If Declarant fails to cure such default(s) or to commence good faith efforts to cure such defaults, whichever may be applicable, within said 30-day period, the Requesting Owner shall have the right to make separate provision for the acquisition and payment of such lighting, and is hereby granted such easements as may be reasonably required to effectuate the

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intent of this subsection (iii). In the event a Requesting Owner so elects to make separate provision for lighting, such Requesting Owner will be relieved from paying any portion of the Common Area costs relating to the providing of lighting to the Common Area, but only to the extent that such Requesting Owner pays directly all lighting costs allocable to the parcel owned by such Requesting Owner and the additional cost of lighting other portions of the Shopping Center which are illuminated after the normal business hours of the Shopping Center at the request of the Requestiong Owner. No Requesting Owner shall have the right to make separate provision for lighting if Declarant's failure to provide after-hours illumination is due to circumstances beyond the reasonable control of all Owners (financial ability excluded) due to the occurrence of an event of force majeure or otherwise.

2.2 Designation of Successor Manager. In the event Declarant ceases to own any portion of the Shopping Center or withdraws or ceases to serve as the manager of the Shopping Center, the Owners shall elect a successor manager by a vote of the Owners of at least fifty-one percent (51%) of the acreage included within the Shopping Center. Such successor manager shall have the rights and shall perform the duties of Declarant specified in this Article.

2.3 Access for Declarant. Declarant hereby reserves for itself, its employees, agents and contractors the right to enter upon the Common Area and upon any other portion of the Shopping Center, to the extent necessary, to repair, improve,

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maintain and operate the Common Area and to perform all other rights and obligations of Declarant under the terms of the Declaration or this Supplemental Declaration. Such right of entry upon portions of the Shopping Center other than the Common Area shall be exercised so as to interfere as little as reasonably possible with the possession, use and enjoyment of the Owner of such portion and shall be preceded by reasonable notice whenever circumstances permit.

2.4 Maintenance by Owners. The exterior of all buildings and improvements (other than those located upon or within the Common Area) shall be regularly repaired (including replacements where necessary) and maintained by the Owner thereof in good, sightly and well-kept condition, in accordance with the general standards of the Shopping Center. If any Owner fails to perform such maintenance or to require his tenant to do so, Declarant may give written notice to the Owner stating the maintenance or repair work which is required and requesting that the same be carried out within a reasonable and specified period, which shall include at least ten (10) days after the date notice is given. If the Owner fails to timely comply with such request, Declarant may cause such work to be done. The sum expended for such maintenance or repair, plus interest at the rate specified in Section 7.9 of the Declaration, shall be payable to and upon demand of Declarant and shall be a charge on the land and a continuing lien on the property on which the repair or maintenance was made. The total amount shall also be the joint and several personal

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obligation of the Owner and all occupants of such property, except that the personal obligation for such amount shall not pass to successors in interest unless expressly assumed by them.

ARTICLE 3

COMMON AREA

3.1 Phase II Common Area. Pursuant to Section 7.4 of the Declaration, Declarant reserved the right to establish and change the general shape, configuration and location of buildings and adjacent Common Area on Phase II and to change the sizes and arrangements of the building areas and the Phase I Common Area, without the consent of any tenant or other party, provided the square footage of Common Area for the entire Shopping Center is not less than two times the square footage of the aggregate building area for the entire Shopping Center.

3.2 Modification of Phase II Common Area. Declarant retains the right to change the sizes and arrangements of the building area and the Phase II Common Area in accordance with Section 7.4 of the Declaration, subject to the following additional limitations. Without the consent of the Owner of the Theatre Parcel, Declarant shall not: (a) alter the building area of the Theatre Parcel; (b) alter the Common Area in a way which fails to provide reasonably direct access to the Theatre Parcel from Sweetwater Road; or (c) reduce the Common Area parking spaces located on the Theatre Parcel if it will necessitate a reduction in the seating capacity of the theatre

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(if a theatre is then being operated on the Theatre Parcel) or a reduction in the then existing use of such parcel or a proposed use permitted under Section 5.2 (if a theatre is not then being operated on the parcel, or if the theatre use is about to be discontinued by the owner of the Theatre Parcel, or if the Theatre Parcel is then being or about to be used for purposes in addition to a theatre). Without the consent of Declarant, the Owner of the Theatre Parcel may not alter the building area of the Theatre Parcel if such alterations will decrease the number of Common Area parking spaces. Neither Declarant nor the Owner of the Theatre Parcel shall reduce the Common Area parking spaces on the Theatre Parcel below the following minimum standards: one (1) parking space for each two hundred (200) square feet of office space and one (1) parking space for each two hundred fifty (250) square feet of retail space. Any change in use of the Theatre Parcel shall comply with such minimum parking standards. Declarant agrees to review said standards periodically and to revise them, if appropriate, to reflect changed circumstances during the term of this Supplemental Declaration.

3.3 Grant of Non-Exclusive Easement. Declarant hereby grants to all present and future Owners and tenants of any portion of the Shopping Center, and their agents, employees, licensees, customers and guests, a non-exclusive easement over and upon the Common Area of both Phase I and Phase II for the purpose of vehicular and pedestrian ingress and egress and the parking of motor vehicles. Such non-exclusive easement shall

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be appurtenant to the respective land of each such Owner and the leased premises of each such tenant. The easement of each Owner shall inure to the benefit of its successors and assigns; the easement of each tenant shall automatically terminate upon the expiration or termination of its lease. This provision supplements Section 7.5 of the Declaration, and the non-exclusive easements therein granted are hereby granted to each Owner.

3.4 Rules and Regulations. Section 7.7 of the Declaration, which authorizes the Owners to adopt reasonable nondiscriminatory rules and regulations for the Common Area subject to the consent of certain parties, is supplemented to provide that all such rules and regulations must be approved by Nationwide Theatres Corp., a California corporation. The Owner of the Theatre Parcel agrees on behalf of itself and its successors and assigns that its employees will comply with the provisions of such rules and regulations relating to employee parking.

ARTICLE 4

EASEMENTS FOR ACCESS AND SIGNS

4.1 Grant of Access Easement. Declarant hereby grants to each Owner and tenant of any portion of Phase II, and their agents, employees, licensees, customers and guests, a permanent, non-exclusive easement for ingress and egress by vehicular and pedestrian traffic upon, over and across Parcel 4 of Phase II, except where any signs, landscaping, planters,

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lights, or other parking lot improvements may be located, together with a right of pedestrian passage over and upon all sidewalks adjacent to said area; provided, however, that none of the grantees mentioned above may at any time do any act or acts which will prevent or hinder such ingress, egress or parking. Said ingress and egress shall be limited to not more than one specific route, twenty-five (25) feet or more in width, capable of being traversed in each direction by conventional passenger automobiles and other motor vehicles suitable for travel on the public highways. Declarant may change the route and location of said ingress and egress from time to time, provided such change will provide reasonably direct access to Phase II. The access easement described herein shall be maintained by Declarant as part of the Common Area in accordance with Section 2.1 of this Supplemental Declaration.

4.2 Pylon Signs.

(a) Installation and Maintenance of Theatre Pylon Sign. Declarant hereby grants to each Owner and tenant of any portion of Phase II an easement for the installation, maintenance and non-exclusive use of a certain pylon sign (the "Theatre Pylon Sign") at the location indicated on Exhibit B-2. Section 4.5 shall apply to any pylon sign, including the Theatre Pylon Sign, constructed or installed at any time in the Shopping Center. The initial installation of the Theatre Pylon Sign will be under the direction and control of the Owner of the Theatre Parcel. No Owner or tenant will be entitled to

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place any sign (hereafter, "store sign") upon the Theatre Pylon Sign until it has first paid to the Owner of the Theatre Parcel an amount equal to such Owner's or tenant's pro rata share of the cost of construction of the Theatre Pylon Sign. An Owner's or tenant's pro rata share of such construction cost shall be determined in proportion to the square footage of its store sign. Once installed, the Theatre Pylon Sign shall be deemed to be a Common Area improvement which Declarant is responsible for maintaining pursuant to Section 2.1 above; provided, however, that (i) the cost and expense of maintaining the Theatre Pylon Sign shall be paid solely by the Owners and/or tenants using the Theatre Pylon Sign, with costs shared among them based upon the area of their respective store signs and (ii) the costs incurred in connection with the initial installation of, change in, or the removal of the store sign of any Owner or tenant on the Theatre Pylon Sign shall be paid solely by such Owner or tenant.

(b) Use and Relocation of Theatre Pylon Sign. For as long as the Theatre Parcel is used for theater purposes, unless the Owner of the Theatre Parcel consents: (i) no other user of the Theatre Pylon Sign shall have its store sign located higher than the theatre's store sign; and (ii) no other pylon sign shall be erected within two hundred fifty (250) feet of, or which unreasonably obstructs the visibility of, the Theatre Pylon Sign. Declarant shall have the right to change the location of the Theatre Pylon Sign, from time to time, provided a comparable location is provided which insures

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reasonable visibility of the Theatre Pylon Sign and provided further that the Theatre Pylon Sign shall not be relocated in a manner which obscures the visibility (from the freeway on/off ramp located to the north of the Theatre Parcel) of any "current attractions sign" or "reader board" placed on the exterior of the northerly wall of any theatre constructed on the Theatre Parcel. The cost of any relocation of the Theatre Pylon Sign shall be the sole cost and expense of Declarant.

(c) Additional Pylon Signs. Declarant shall have the right to construct and install additional pylon signs on the Common Area, provided any such additional pylon sign complies with all the provisions of this Section 4.2. The cost of installing and maintaining any such additional pylon signs shall be borne by the Owners and/or tenants using same in proportion to the area of their store signs.

4.3 Monument Sign. In the event Declarant determines to provide a monument sign located on Phase I, Declarant hereby grants to each Owner and tenant of the Shopping Center a non-exclusive right to use such sign. Section 4.5 shall apply to this monument sign, and any other monument sign constructed or installed at any time in the Shopping Center. All costs of constructing, installing and maintaining such sign shall be shared pro rata among all parties using it, based upon the area of their respective signs. Declarant has the right to change the location of the monument sign, from time to time, provided a reasonably comparable location is provided.

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4.4 Access for Emergency Vehicles. Declarant hereby grants to the City of National City ("City") a permanent, non-exclusive easement for access,for emergency vehicles, fire protection equipment and life safety systems and appliances over and across the Common Area of both Phase I and Phase II, including the access easement described in Section 4.1, in accordance with City Ordinance 1591 and Uniform Fire Code Sections 13.206, 13.207, 13.208(a) through (e) and 13.302(a) and (b) as required by the City's Fire Department. The City may enter the Shopping Center in order to perform necessary maintenance work for such access easements, and the City may place a tax lien on the property to recover the cost thereof.

4.5 Allocation of Signage Rights. Subject to the review and approval of the City, Declarant shall have the exclusive right to determine (a) which Owners and/or tenants shall have the right to place their store signs on any pylon signs and monument signs constructed or installed at any time in the Shopping Center, and (b) the size, color and placement of store signs on such pylon and monument signs; provided, however, that as to the Theatre Pylon Sign, approval of the matters listed in clauses (a) and (b) shall not be unreasonably withheld if (x) a store sign has been approved by the Owner of the Theatre Parcel and the (y) premises to which such store sign pertains is located on Phase II. No store sign shall be placed on any pylon or monument sign, including the Theatre Pylon Sign, without the prior written approval of Declarant and/or the City, as the case may be, it being understood that Declarant has granted, in Section 4.2(b) above, the Owner of the Theatre

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Parcel the right to install and maintain the highest store sign on the Theatre Pylon Sign.

ARTICLE 5

COVENANTS RELATING TO NATIONWIDE THEATRES CORP.

5.1 Exclusive Theatre Use. Nationwide Theatres Corp. and its successors and assigns shall have the exclusive right, within the Shopping Center, to operate a theater facility which is primarily or regularly used for the commercial exhibition of feature films; provided, however, that this exclusive right shall not preclude the showing of feature films which are not in their first run by other Owners or tenants within the Shopping Center, so long as: (a) no admission fee is charged for such exhibition, and (b) such showing is incidental to such Owner's or tenant's primary business as a restaurant or food service operation. Nationwide Theatres Corp. and its successors and assigns agree and covenant with Declarant and all present and future Owners and tenants of the Shopping Center not to show pornographic movies or movies of a type not typically shown by comparable theaters in comparable shopping center locations. This latter covenant shall run with the land pursuant to Section 9.3.

5.2 Use Restrictions for Theatre Parcel. Except for Common Area located thereon, the Theatre Parcel shall be used only for a theatre facility and for directly related and incidental uses for a period of fifteen (15) years from the date of recordation of this Supplemental Declaration, unless

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Declarant's prior written consent is obtained. Declarant's consent to any other use during said fifteen-year period shall not be unreasonably withheld but such consent can be withheld if Declarant reasonably determines that the proposed use: (a) is not compatible with, or will have an adverse impact on, the Shopping Center or other tenants of the Shopping Center, provided that an overall incompatibility or adverse impact on the Shopping Center or such tenants is the basis for Declarant's disapproval, rather than the direct competitive effect of individual retail merchants or restaurants; or (b) will violate existing covenants with tenants or Owners of other portions of the Shopping Center; or (c) does not comply with the provisions of the Declaration or this Supplemental Declaration. After said fifteen-year period, the Theatre Parcel, other than the Common Area, may be used for other uses, provided such uses: (a) conform to all laws, ordinances and regulations then applicable to the Shopping Center; (b) do not violate any of the provisions of the Declaration or this Supplemental Declaration; (c) are reasonably compatible with other uses then being made of the Shopping Center; and (d) do not generate a significant increase in the parking which would be required if the Theatre Parcel were to continue to be used for theatre purposes. All changes in use shall comply with all applicable requirements of local authorities with jurisdiction over the Shopping Center and the minimum parking standards specified in Section 3.2 of this Supplemental Declaration.

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ARTICLE 6

ASSESSMENTS

6.1 Agreement to Pay Assessments; Creation of Lien and Obligation. Declarant, for each and every portion of the Shopping Center it owns, hereby covenants and agrees, and each Owner of any portion of the Shopping Center by his acceptance of a deed therefor is deemed to covenant and agree, to pay "Maintenance Assessments" and "Capital Maintenance Assessments" as described in this Article 6. Each such assessment (together with interest, costs and reasonable attorneys' fees, if not paid when due) shall be a charge on the land and a continuing lien on the property against which such assessment is made. Each such assessment (together with interest, costs and reasonable attorneys' fees, if not paid when due) shall also be the personal obligation of the Owner of such property at the time it becomes due and payable. If more than one person or entity is the Owner of any portion of the Shopping Center, the personal obligation to pay such an assessment shall be joint and several. The personal obligation for delinquent assessments shall not pass to an Owner's successors in interest unless expressly assumed by them.

6.2 Maintenance Assessments. Each Owner shall be responsible for a pro rata share of the cost of maintaining, managing, operating and controlling the Common Area of the Shopping Center, as provided in Section 7.11 of the Declaration and Article 2 of this Supplemental Declaration ("Maintenance Assessments").

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6.3 Capital Maintenance Assessments. In addition to Maintenance Assessments, one or more assessments may be made by Declarant and allocated among Owners, as provided in Section 6.4 below, for the purpose of defraying, in whole or in part, any Capital Maintenance Expenditures, as defined in Section 2.1(iv) of this Supplemental Declaration ("Capital Maintenance Assessment").

6.4 Allocation of Assessments. In accordance with Section 7.11 of the Declaration, the Maintenance Assessments allocated to each Owner shall be a pro rata share of the total management and maintenance costs determined by the ratio that the area of the land included in such Owner's parcel bears to the total land area in the Shopping Center. Provided, however, if one or more Owners require services or facilities in addition to those normally provided (such as parking lot lighting beyond the normal business hours of the Shopping Center), Declarant shall equitably (in Declarant's reasonable discretion) allocate the cost of such additional services or facilities among the Owners requiring or receiving the benefit thereof in accordance with the proportional benefit derived by each such Owner. Capital Maintenance Assessments shall be allocated among Owners on the same basis as Maintenance Assessments. Provided, however, if any capital improvement primarily benefits less than all of the Owners, or some Owners significantly more than other Owners, Declarant shall equitably allocate the Capital Maintenance Assessments for such improvement among the Owners receiving such benefit. No Owner

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shall be assessed or required to pay for the maintenance (capital or otherwise) or for the lighting of any walkways, plazas, landscape areas or other improvements located within any building area (as now or hereafter defined), located on the property of any other Owner.

6.5 Payment of Assessments. If any assessment is not paid within thirty (30) days after the due date specified in the assessment statement provided to the Owner by Declarant, it shall be delinquent and shall bear interest at the rate specified in Section 6.6 of this Supplemental Declaration. In the event of such default, the remedies provided in Article 7 shall be available, in addition to any other legal or equitable remedies now or hereafter provided under applicable law.

6.6 Interest. The interest rate specified in Section 7.9, 7.10 and 7.11 of the Declaration shall be revised, and the interest rate for purposes of this Supplemental Declaration shall be established, as the greater of: (a) ten percent (10%) per annum, or (b) five percent (5%) per annum plus the rate prevailing on the 25th day of the month preceding the date of delinquency established by the Federal Reserve Bank of San Francisco on advances to member banks under Section 13 and 13a of the Federal Reserve Act as now in effect or hereafter from time to time amended (or if there is no such single determinable rate of advances, the closest counterpart of such rate as shall be designated by the Superintendent of Banks of the State of California unless some other person or agency has

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been delegated such authority by the Legislature), provided that in no event shall such interest exceed the maximum amount allowed under applicable law.

6.7 Books and Records. Declarant shall at all times keep and maintain in accordance with generally accepted accounting principles, as such principles may be in effect from time to time, good and sufficient records of (i) all costs and expenses incurred by it in connection with the performance of its obligations under Article 2, (ii) the allocation of those costs and expenses among the Owners and the extent to which they have been or are to be paid or reimbursed by such Owners, and (iii) the basis upon which the allocation of such costs and expense was calculated. In the event that Declarant, pursuant to Article 2, elects to contract with third parties for the provision of all or a portion of its obligations under said Section, it shall require that such third parties maintain similar books and records and that the same be open to inspection, to the same extent as applicable to those kept and maintained by Declarant. All books and records required to be maintained by Declarant pursuant to this Section 6.7 shall be maintained at the Shopping Center's business office, and shall be available for inspection and copying by and at the expense of any Owner, or its authorized representative, at any time during reasonable business hours, upon no less than 48 hours notice.

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ARTICLE 7

ENFORCEMENT

7.1 Right to Enforce.

(a) By Declarant and Owners. Declarant or any Owner shall have the right to enforce, by all appropriate legal and equitable proceedings, all conditions, covenants, restrictions, reservations, liens and charges now or hereafter imposed by the provisions of the Declaration or this Supplemental Declaration; provided, however, that no Owner shall have the right to so enforce the Declaration and the Supplemental Declaration until such Owner has given Declarant thirty (30) days prior written notice of such Owner's intent to enforce an alleged violation thereof and Declarant has not commenced in good faith to enforce such violation. It is hereby agreed that money damages are an inadequate remedy for breach of any of the covenants, conditions and restrictions contained herein, other than a default in the payment of any assessment or other monetary obligation when due.

(b) By the City. If Declarant or any Owner fails, refuses, or is unable to enforce the provisions of the Declaration or this Supplemental Declaration pursuant to subparagraph (a) above, the City Council of the City of National City, California (hereafter, the "City") shall have the right, but not the duty, to enforce all the conditions, covenants, restrictions, reservations, liens and charges now or hereafter imposed by the provisions of the Declaration or this Supplemental Declaration, as the same affect the Phase I and

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Phase II Common Area; provided, however, that the City shall not commence any action to so enforce the Declaration or this Supplemental Declaration unless and until (1) the City has first given Declarant, all Secured Lenders (as hereafter defined) and all Owners thirty (30) days' prior written notice of default, specifying in reasonable detail the nature of the alleged default, and (2) Declarant, the Secured Lenders and/or the Owners fail to cure the specified default within said 30-day period, or, in the case of a default which by its nature cannot be cured within said 30-day period, fail to commence to cure the specified default within said 30-day period and thereafter to diligently prosecute same to completion. The enforcement rights granted the City shall include (1) the right to assume the powers of Declarant to assess fees and impose liens for the payment of any amounts expended by the City to maintain and repair the Phase I and Phase II Common Area, and (2) the right to bring an action in the name of the City to enjoin violations of the Declaration and this Supplemental Declaration. Notwithstanding anything to the contrary in this Supplemental Declaration, this Section 7.1(b) shall not be amended or modified without first obtaining the written consent of the Planning Commission of the City. Notwithstanding anything in this Section 7.1(b) to the contrary, the City shall not commence any enforcement action hereunder if Declarant, any Secured Lender and/or any Owner sends, before the end of the 30-day period provided above, a written notice to the City Council of the City, requesting a public hearing by such City Council to reconsider any default notice sent by the City. If

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such notice is timely sent, such City Council shall promptly hold a public hearing on the matter. Unless a majority of the members of such City Council vote at the public hearing to commence an enforcement action hereunder, the City shall withdraw the default notice which was the subject of the public hearing. Nothing in this Section 7.1(b) shall defeat or diminish the rights of Secured Lenders under Section 9.2 below.

7.2 Enforcement of Lien.

7.2.1 Notice of Claim of Lien. If there is a delinquency in the payment of any assessment or other monetary obligation imposed under the Declaration or this Supplemental Declaration, such delinquent amount, together with interest at the rate specified in Section 6.6, costs and attorneys' fees incurred by any Owner or its authorized representatives in the collection of such delinquent amounts, shall be a lien against the property of the Owner responsible for such payment, upon the recordation of a Notice of Claim of Lien in the Office of the County Recorder of San Diego County. The Notice of Claim of Lien shall not be recorded unless Declarant has delivered a written notice of default and demand for payment to the delinquent Owner and has provided a period of at least fifteen (15) days after delivery of said notice for the Owner to cure the delinquency. Each delinquency may constitute a separate basis for a claim of lien. Section 7.10 of the Declaration is hereby amended and clarified to provide, in conformity with this Article, that the lien therein provided shall be against and encumber the fee interest of only the defaulting Owner, but not any Common Area owned by the paying or lien holding Owner.

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7.2.2 Foreclosure of Lien. Declarant may foreclose on any such claim of lien by appropriate action in court or in the manner provided by law for the foreclosure of trust deed under a power of sale.

7.2.3 Release of Lien. Upon the timely curing of any default for which a Notice of Claim of Lien was filed, Declarant may record an appropriate release of such Notice, upon payment by the defaulting Owner of a reasonable fee determined by Declarant to cover the costs of repairing and recording such release.

7.3 Attorneys' Fees. In the event any legal or equitable proceeding is commenced to restrain any violation of the Declaration or this Supplemental Declaration or to enforce any restriction or provision hereof, the losing party shall pay the attorneys' fees of the prevailing party in such amount as may be fixed by the court in such proceedings.

7.4 Cumulative Remedies; No Waiver. The remedies provided herein are cumulative and in addition to any other remedies now or hereafter available under applicable law, and no such remedy is exclusive. Failure by Declarant or any Owner to exercise any such remedy shall not, under any circumstances, constitute a waiver of the right to exercise such remedy or enforce the restrictions and provisions hereof thereafter.

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ARTICLE 8

TERM, TERMINATION, AMENDMENT

8.1 Term. Section 7 of the Declaration is hereby amended to provide that Sections 7.4 through 7.12 of the Declaration, in addition to all the terms and conditions of this Supplemental Declaration, shall run with the land and continue in full force and effect until midnight on December 31, 2043, and shall be automatically extended for successive ten (10) year periods unless, within six (6) months prior to the expiration of the initial term or any succeeding ten-year term, a written agreement executed by the Owners of at least seventy-five percent (75%) of the total acreage of the Shopping Center is recorded in the Office of the County Recorder of San Diego County terminating the Declaration and this Supplemental Declaration in whole or in part as to all or any portion of the property. Provided, however, the easements for access and parking purposes described in Section 12.2 of the Declaration and Section 4.1 of this Supplemental Declaration, to the extent then needed, and the sign easement described in Section 4.2 of this Supplemental Declaration may not be terminated so long as the Theatre Parcel is used for commercial purposes. Declarant, all Owners, and all holders of an interest in the Shopping Center, or any portion thereof, agree that upon any termination of this Supplemental Declaration, they shall execute, acknowledge and deliver in recordable form such further documents as may be reasonably required by the Owner of any

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dominant tenement located within the Shopping Center to document or record such easements.

8.2 Amendment. Subject to all the provisions of this Section 8.2, the Declaration and this Supplemental Declaration and the easements, covenants, agreements and restrictions set forth therein and/or herein may be terminated or amended at any time with the written agreement of the Owners of seventy-five percent (75%) of the land area in the Shopping Center and with the agreement of all beneficiaries under any and every deed of trust encumbering Phase I or Phase II (or any portion thereof), and, in the case of any easement or the obligation to provide any utilities, the consent of the Owner and all beneficiaries under any and every deed of trust encumbering the dominant tenement or the property receiving the benefit of such utility service, as the case may be; provided, however, that this Supplemental Declaration may not be amended in a manner which would materially and adversely affect the rights of the Owner of the Theatre Parcel under this Supplemental Declaration without the prior written consent of the Owner of the Theatre Parcel and the beneficiary under any deed of trust encumbering the Theatre Parcel, which consents shall not be unreasonably withheld or delayed. In the event Declarant desires to amend the Supplemental Declaration, it shall send the Owner of the Theatre Parcel and such beneficiary a written notice to such effect. Upon receipt of such notice, the Owner of the Theatre Parcel and such beneficiary shall have thirty (30) days in which to approve or disapprove the proposed amendment. If the

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Owner of the Theatre Parcel and/or such beneficiary disapproves the proposed amendment, the Owner of the Theatre Parcel and/or such beneficiary shall send Declarant a written notice to such effect before the end of said 30-day period, specifying in reasonable detail the reasons for such disapproval. Failure to timely send a disapproval notice shall be deemed to constitute approval of the proposed amendment.

ARTICLE 9

GENERAL PROVISIONS

9.1 Assignment of Declarant's Right and Duties. Any and all of the rights, powers and reservations of Declarant may be assigned to any person, corporation or association, provided such assignee agrees in writing to accept such assignment and to assume the duties of Declarant hereunder. Declarant shall be relieved of all further obligations hereunder (except those imposed on Declarant as an Owner) after the effective date of such assignment.

9.2 Mortgage Protection. All restrictions, and other provisions contained herein, other than the easements granted pursuant to Article 4 of this Supplemental Declaration, shall be deemed subject and subordinate to and shall not affect the rights of the holder (hereafter "Secured Lender") of any mortgage or deed of trust now or hereafter executed in good faith and for value upon any portion of the Shopping Center. None of said restrictions shall supersede, impair or in any way

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Order: kp Comment:

reduce the security or affect the validity of any such mortgage or deed of trust. However, if any portion of the Shopping Center is sold through a foreclosure of any mortgage or under the provisions of any deed of trust, any purchaser at such sale, and his successors and assigns, shall hold the property so purchased subject to all the restrictions and other provisions of the Declaration and this Supplemental Declaration. Such a purchaser shall not be obligated to cure any pre-existing monetary defaults or defaults of a type which is not practical or feasible to cure. Such purchaser shall, however, be obligated to cure any pre-existing non-monetary defaults which are practical or feasible to cure.

9.3 Mutuality, Reciprocity; Runs with Land. All covenants, conditions, restrictions, reservations, easements and servitudes contained herein are made for the direct, mutual and reciprocal benefit of each and every portion of the Shopping Center; shall create mutual equitable servitudes upon each portion in favor of every other portion; shall create reciprocal rights and obligations between the respective Owners and privity of contract and estate between all grantees of each portion and their heirs, successors and assigns; and shall, as to each Owner of each portion and his heirs, successors and assigns, operate as covenants running with the land, for the benefit of all other portions.

9.4 Captions. Captions and paragraph headings used in this Supplemental Declaration are inserted for convenience of reference only and are not intended to define, limit or affect the interpretation or construction of any provision hereof.

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83-
45

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9.5 Severability. The provisions of the Declaration and this Supplemental Declaration shall be deemed independent and severable, and if any competent court holds any provision to be invalid, partially invalid or unenforceable, such invalidity or unenforceability shall not affect or invalidate any other provision.

9.6 Number; Gender. As used herein, the singular shall include the plural and the masculine shall include the feminine, wherever the context so requires.

9.7 Exhibits. All exhibits referred to herein are attached hereto and incorporated by reference.

9.8 Governing Law. The Declaration and this Supplemental Declaration shall be governed, construed and enforced in accordance with the laws of the State of California.

IN WITNESS WHEREOF, Declarant has executed this instrument as of the date first written above.

SWEETWATER TOWN & COUNTRY, a California general partnership

By: INTEREAL COMPANY, dba Jovencal Inc., General Partner

By: PERSONAL SIGNATURE
Sr. V.P.

By: PERSONAL SIGNATURE
Assistant Secretary

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By: MULVIHILL INVESTMENT CO., a California corporation, General Partner

PERSONAL SIGNATURE

By:

By: PERSONAL SIGNATURE

By: NATIONAL CENTER, LTD., a California limited partnership, General Partner

By: LA JOLLA DEVELOPMENT COMPANY, a California corporation,

PERSONAL SIGNATURE

By:

PERSONAL SIGNATURE

By:

By: COLLINS DEVELOPMENT COMPANY, a California corporation, General Partner

PERSONAL SIGNATURE

By:

PERSONAL SIGNATURE

By:

EBS:6214C
2/24/83 - #22

O. 076029 83-45

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Order: kp Comment:

STATE OF TENNESSEE)
) ss
COUNTY OF DAVIDSON)

On February 25, 1983, before me, the undersigned, a Notary Public in and for said State, personally appeared J. FRED HUMMEL personally known to me or proved to me on the basis of satisfactory evidence to be the SR. VICE President, and STEPHEN C SMALL, personally known to me or proved to be on the basis of satisfactory evidence to be the ASSISTANT Secretary of INTEREAL COMPANY, the corporation that executed the within instrument on behalf of SWEETWATER TOWN & COUNTRY, the partnership that executed the within instrument, and acknowledged to me that such corporation executed the same as such partner and that such partnership executed the same.

WITNESS my hand and official seal.

PERSONAL SIGNATURE

Notary Public

BETTY GRIGSBY
NOTARY PUBLIC
DAVIDSON COUNTY, TENN.
MY COMMISSION EXPIRES
OCTOBER 21, 1984

STATE OF CALIFORNIA)
) ss
COUNTY OF SAN DIEGO)

On March 2, 1983, before me, the undersigned, a Notary Public in and for said State, personally appeared Daniel F. Mulvihill and John Corrente, personally known to me or proved to me on the basis of satisfactory evidence to be the — President and Vice President ~~Secretary~~ of MULVIHILL INVESTMENT COMPANY, the corporation that executed the within instrument on behalf of SWEETWATER TOWN & COUNTRY, the partnership that executed the within instrument, and acknowledged to me that such corporation executed the same as such partner and that such partnership executed the same.

WITNESS my hand and official seal.

PERSONAL SIGNATURE

Notary Public

OFFICIAL SEAL
NANCY L. MEYER
NOTARY PUBLIC - CALIFORNIA
SAN DIEGO COUNTY
My Comm. Expires Dec. 5, 1983

83-076029

45

Description: CA San Diego Document - Year.DocID 1983.76029 Page 37 of 44
Order: Jp Comment:

STATE OF CALIFORNIA)
) ss
COUNTY OF SAN DIEGO)

On Mar 2, 1983, 1983, before me, the undersigned, a Notary Public in and for said State, personally appeared Jack W. Johnston and Patricia Schmit, personally known to me or proved to me on the basis of satisfactory evidence to be the Executive Vice President and Assistant Secretary of LA JOLLA DEVELOPMENT COMPANY, the corporation that executed the within instrument on behalf of NATIONAL CENTER, LTD., a partnership, known to me to be one of the partners of SWEETWATER TOWN & COUNTRY, the partnership that executed the within instrument, and acknowledged to me that such corporation executed the same as partner of National Center, Ltd., a partnership, and that said partnership executed the same on behalf of Sweetwater Town & Country, a partnership, and that said last named partnership executed the same.

WITNESS my hand and official seal.

PERSONAL SIGNATURE

Notary Public

OFFICIAL SEAL
DIANE L. KAY
NOTARY PUBLIC - CALIFORNIA
Principal Office in San Diego County
My Commission Exp. Nov. 29, 1985

OFFICIAL SEAL
DIANE L. KAY
NOTARY PUBLIC - CALIFORNIA
Principal Office in San Diego County
My Commission Exp. Nov. 29, 1985

STATE OF CALIFORNIA)
) ss
COUNTY OF SAN DIEGO)

On March 2, 1983, 1983, before me, the undersigned, a Notary Public in and for said State, personally appeared E. Tyler Miller Jr and William R. Scholer, personally known to me or proved to me on the basis of satisfactory evidence to be the Vice President and Assistant Secretary of COLLINS DEVELOPMENT COMPANY, the corporation that executed the within instrument on behalf of NATIONAL CENTER, LTD., a partnership, known to me to be one of the partners of SWEETWATER TOWN & COUNTRY, the partnership that executed the within instrument, and acknowledged to me that such corporation executed the same as partner of National Center, Ltd., a partnership, and that said partnership executed the same on behalf of Sweetwater Town & Country, a partnership, and that said last named partnership executed the same.

WITNESS my hand and official seal.

PERSONAL SIGNATURE

Notary Public

OFFICIAL SEAL
DIANE L. KAY
NOTARY PUBLIC - CALIFORNIA
Principal Office in San Diego County
My Commission Exp. Nov. 29, 1985

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LEGAL DESCRIPTION OF PHASE I

Phase I of the Shopping Center is located in the City of National City, County of San Diego, State of California and is more particularly described as follows:

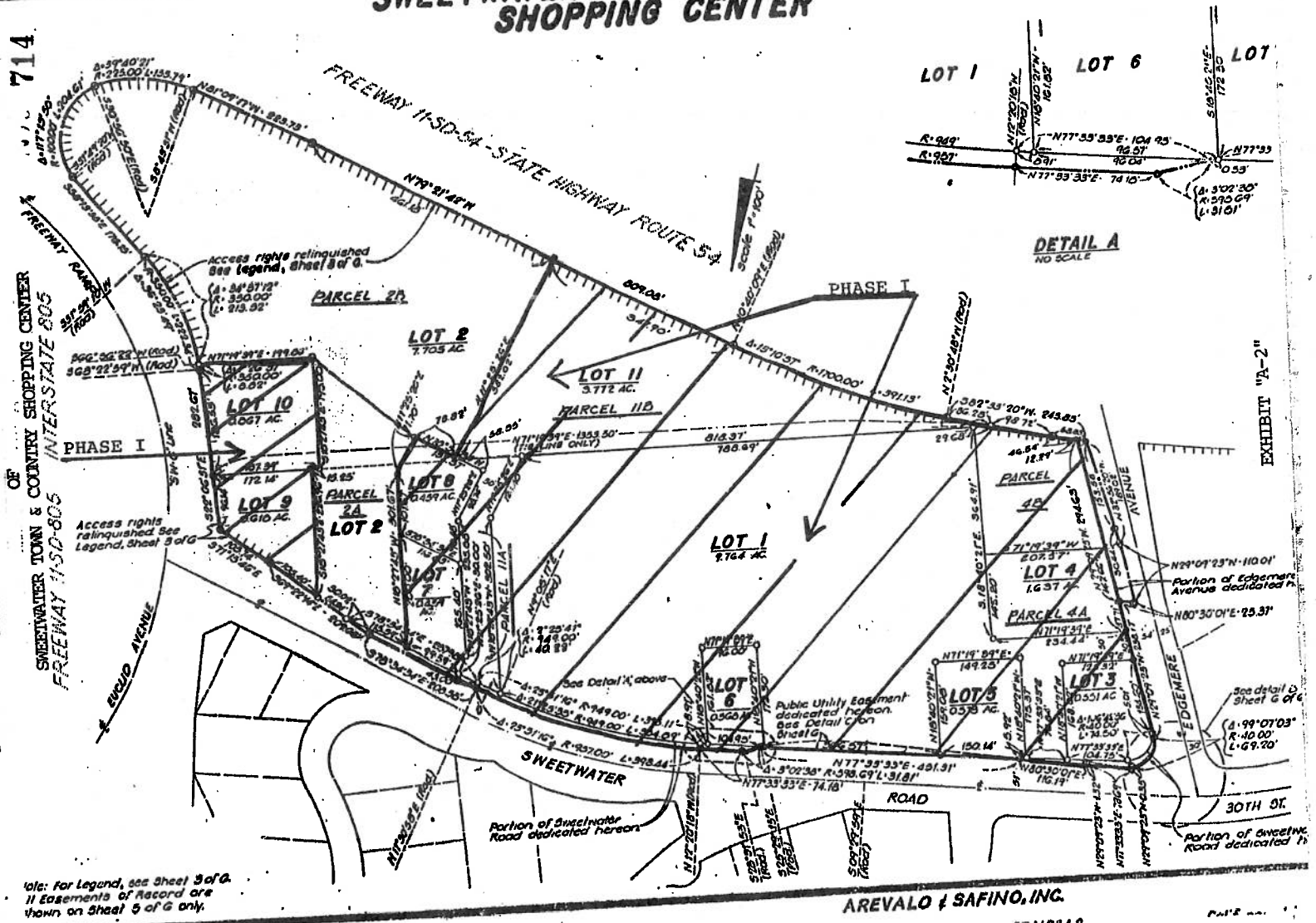
Lot 1 and Lots 3 through 11, inclusive, as shown on a map thereof No. 8432, filed in the Office of the County Recorder of San Diego County on December 10, 1976.

EXHIBIT "A-1"

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SWEETWATER TOWN & COUNTRY SHOPPING CENTER



Note: For Legend, see Sheet 3 of G.
All Easements of Record are shown on Sheet 5 of G only.

22-76

716' 714

OF SWEETWATER TOWN & COUNTRY SHOPPING CENTER
FREEWAY 1-SD-805 (INTERSTATE 805

83-

076029

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LEGAL DESCRIPTION OF PHASE II

Phase II of the Shopping Center is located in the City of National City, County of San Diego, State of California and is more particularly described as follows:

Parcels 1, 2, 3 and 4 of Parcel Map No. 12603, as shown on a map thereof, filed in the Office of the County Recorder of San Diego County on 3/7, 1983.

EXHIBIT "B-1"

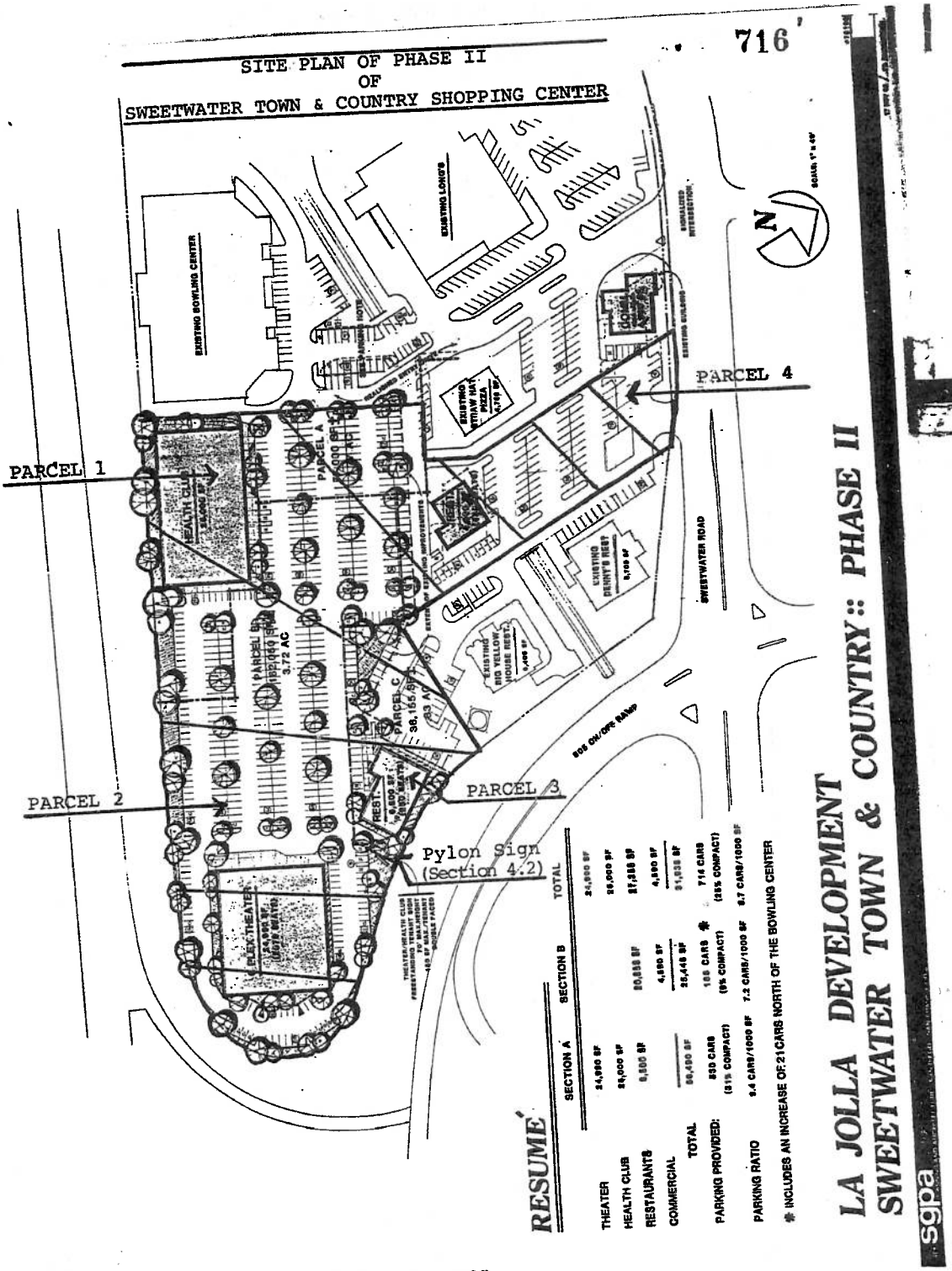
83-076029

45

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SITE PLAN OF PHASE II
OF
SWEETWATER TOWN & COUNTRY SHOPPING CENTER



RESUMÉ

	SECTION A	SECTION B	TOTAL
THEATER	24,000 SF		24,000 SF
HEALTH CLUB	32,000 SF		32,000 SF
RESTAURANTS	9,500 SF	20,000 SF	27,350 SF
COMMERCIAL		4,850 SF	4,850 SF
TOTAL	56,400 SF	25,440 SF	81,200 SF
PARKING PROVIDED:	550 CARS (21% COMPACT)	165 CARS * (0% COMPACT)	715 CARS (25% COMPACT)
PARKING RATIO	9.4 CARS/1000 SF	7.2 CARS/1000 SF	8.7 CARS/1000 SF

* INCLUDES AN INCREASE OF 21 CARS NORTH OF THE BOWLING CENTER

LA JOLLA DEVELOPMENT
SWEETWATER TOWN & COUNTRY:: PHASE II

sgpa

EXHIBIT "B-2"

076029

83-

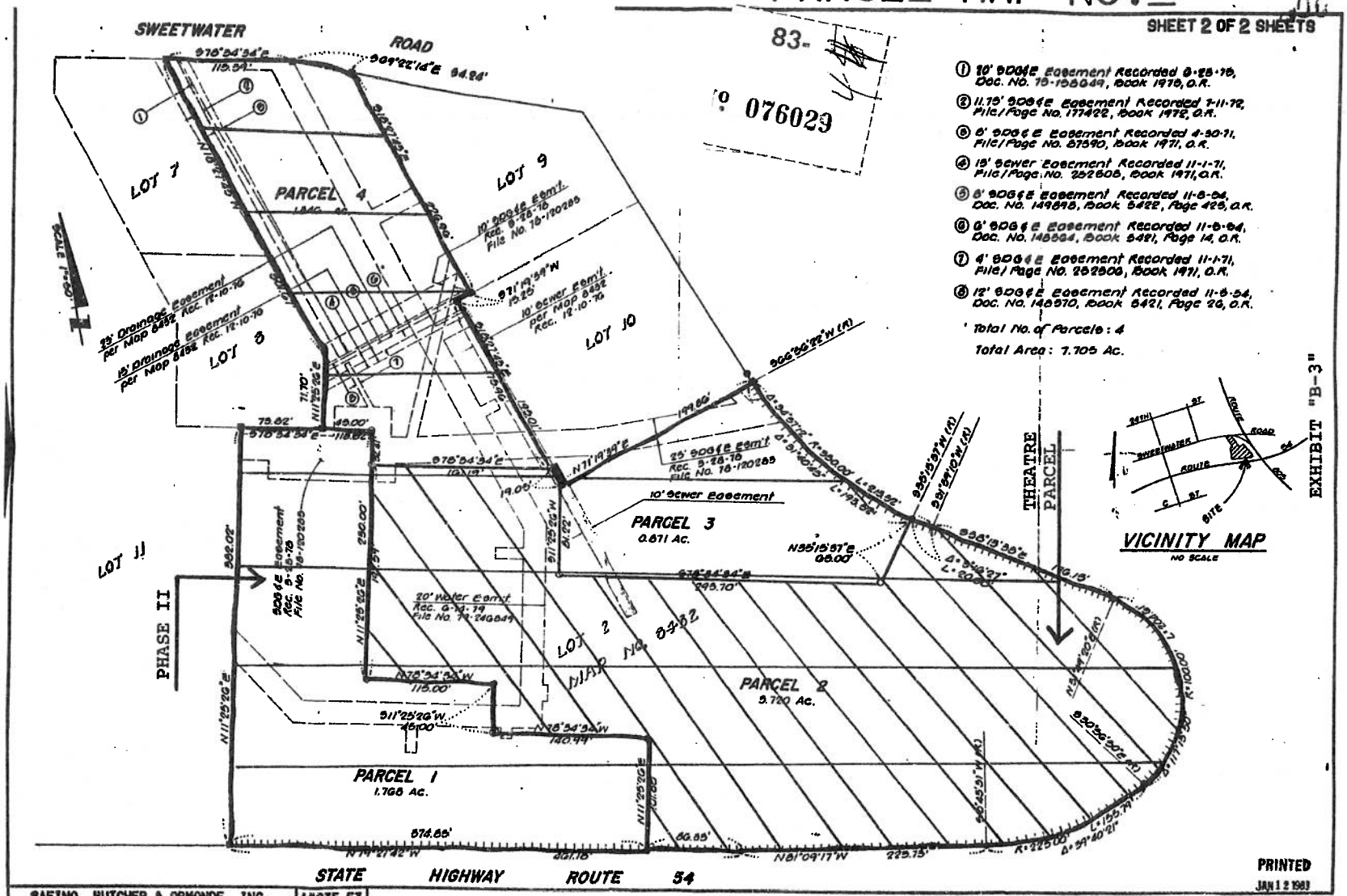
45

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No. 076029

PRELIMINARY PARCEL MAP OF PHASE II
OF
SWEETWATER TOWN & COUNTRY SHOPPING CENTER



① 10' SDG&E Easement Recorded 9-28-76, Doc. No. 76-120049, Book 1976, O.R.

② 11.75' SDG&E Easement Recorded 7-11-72, File/Page No. 177422, Book 1972, O.R.

③ 6' SDG&E Easement Recorded 4-30-71, File/Page No. 57590, Book 1971, O.R.

④ 15' Sewer Easement Recorded 11-1-71, File/Page No. 252606, Book 1971, O.R.

⑤ 8' SDG&E Easement Recorded 11-8-54, Doc. No. 149898, Book 5422, Page 425, O.R.

⑥ 6' SDG&E Easement Recorded 11-8-54, Doc. No. 149884, Book 5421, Page 14, O.R.

⑦ 4' SDG&E Easement Recorded 11-1-71, File/Page No. 252606, Book 1971, O.R.

⑧ 12' SDG&E Easement Recorded 11-8-54, Doc. No. 149870, Book 5421, Page 26, O.R.

' Total No. of Parcels : 4

Total Area : 7.705 Ac.

VICINITY MAP
NO SCALE

EXHIBIT "B-3"

SAFINO, BUTCHER & ORMONDE, INC. | 14935.53

PRINTED JAN 12 1983

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LEGAL DESCRIPTION OF THEATRE PARCEL

The Theatre Parcel is located in the City of National City, County of San Diego, State of California and is more particularly described as follows:

Parcel 2 of Parcel Map No. 12603, as filed in the Office of the County Recorder of San Diego County on 3/7, 1983.

EXHIBIT "C"

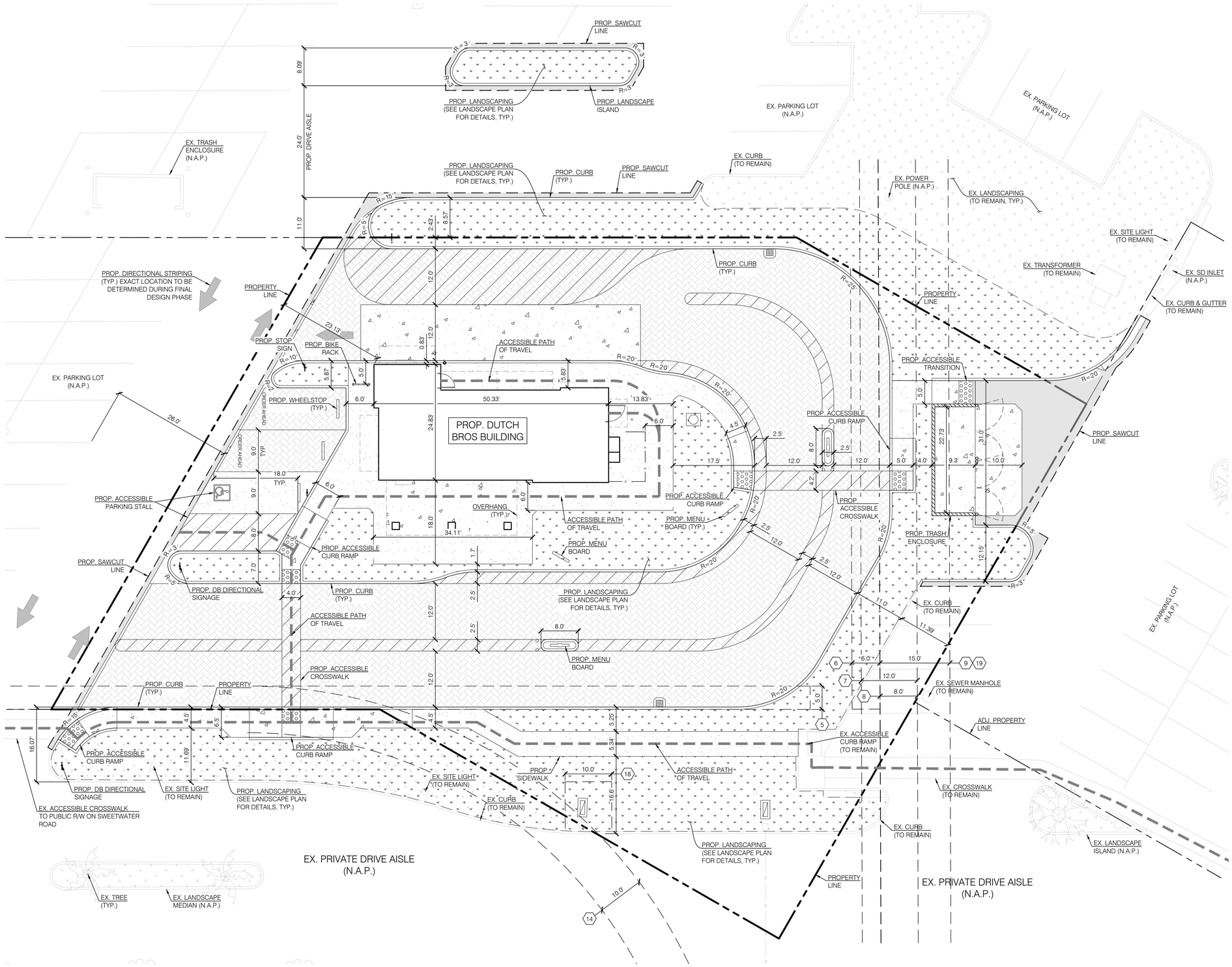
83-076029

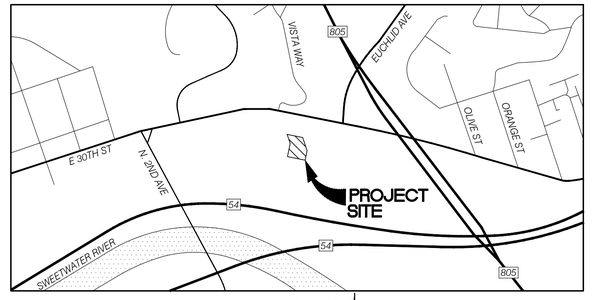
2025-29 CUP – 1838 Sweetwater Road – Overhead



N

ATTACHMENT 2





VICINITY MAP
NOT TO SCALE

LEGEND:

- PROPERTY LINE
- EXISTING EASEMENT
- CENTERLINE
- PROPOSED CONCRETE
- PROPOSED LANDSCAPE
- PROPOSED AC PAVEMENT
- PROPOSED PERVIOUS PAVERS
- PROPOSED POROUS CONCRETE
- PROPOSED FENCELINE
- ACCESSIBLE PATH OF TRAVEL
- (XX) EXISTING EASEMENT LABEL

ABBREVIATIONS:

(XX.XX)	EXISTING ELEVATION
APN	ASSESSORS PARCEL NUMBER
BW	BOTTOM OF WALL
BOW	BACK OF WALK
CF	CURB FACE
CIP	CAST IRON PIPE
CL	CENTERLINE
ELEV	ELEVATION
ELEC	ELECTRICAL
EPB	ELECTRIC PULL BOX
EX	EXISTING
FG	FINISH GRADE
FF	FINISH FLOOR
FL	FLOW LINE
FS	FINISH SURFACE
FW	FIRE WATER
GB	GRADE BREAK
MAX	MAXIMUM
MH	MANHOLE
MIN	MINIMUM
OC	ON CENTER
PL	PROPERTY LINE
PROP	PROPOSED
SD	STORM DRAIN
SS	SANITARY SEWER
TC	TOP OF CURB
TG	TOP OF GRATE
TYP	TYPICAL
TW	TOP OF WALL
VCP	VITRIFIED CLAY PIPE
W	WIDTH
WM	WATER METER

PARKING COUNT

1 SPACE PER 200 SF

BUILDING SQUARE FOOTAGE = 1,025 sf

PARKING REQUIRED: 5 STALLS
PARKING PROVIDED: 7 STALLS

SITE ADDRESS

1838 SWEETWATER ROAD
NATIONAL CITY, CA 91950

APN

563-231-32-00

DEVELOPER

BOERSMA BROS. LLC.
P.O. BOX 1929
GRANTS PASS, OR 97528
CONTACT: JOHN CAGLIA
TEL.: 714.883.9092

CIVIL ENGINEER

COMMERCIAL DEVELOPMENT RESOURCES
695 TOWN CENTER DRIVE #110
COSTA MESA, CA 92626
CONTACT: AARON ALBERTSON, P.E.
TEL.: 949.610.8997

SURVEY

CDS COMMERCIAL DUE DILIGENCE SERVICES
3550 W ROBINSON STREET, 3RD FLOOR
NORMAN, OK 73072
CONTACT: AARON M. HAVENS
TEL.: 405.253.2444

ARCHITECT

ARMET DAVIS NEWLOVE & ASSOCIATES
1330 OLYMPIC BOULEVARD
SANTA MONICA, CA 90404
CONTACT: PAUL DEPPE AIA, NCARB, CASp
TEL: 310.452.5533

EARTHWORK QUANTITIES

CUT: 290 CY
FILL: 60 CY
NET: 230 CY (EXPORT)

NOTE: THESE ARE ENGINEERS ESTIMATES ONLY. THESE QUANTITIES ARE MEANT FOR BONDING AND PERMITTING PURPOSES ONLY. CONTRACTOR TO PERFORM THEIR OWN TAKE-OFFS FOR BIDDING AND CONSTRUCTION PURPOSES. REFERENCE SOIL REPORT.

PROJECT SITE DATA

PROPERTY AREA TOTAL = 20,000 SF (0.459 AC)

DISTURBED AREA TOTAL = 21,036 SF (0.483 AC)
EXISTING CONDITION:
IMPERVIOUS AREA = 13,923 SF (66%)
PERVIOUS AREA = 7,113 SF (34%)
PROPOSED CONDITION:
IMPERVIOUS AREA = 4,656 SF (22%)
PERVIOUS AREA = 16,380 SF (78%)

GENERAL PLAN: MIXED USE

ZONING: MXD-2

FEMA FLOOD ZONE:
THE SUBJECT PROPERTY LIES WITHIN ZONE SHADED "X" OF FEDERAL EMERGENCY MANAGEMENT AGENCY FLOOD MAP NUMBER 06073C 1912 G BEARING AN EFFECTIVE DATE OF 5/16/2012.

ZONE SHADED "X" DENOTES AREAS WITH REDUCED FLOOD RISK DUE TO LEVEE.

10 0 10 20
GRAPHIC SCALE
SCALE: 1" = 10'

SHEET INDEX

SHEET NO.	SHEET TITLE
01	CONCEPTUAL SITE PLAN
02	CONCEPTUAL GRADING PLAN
03	CONCEPTUAL UTILITY PLAN

NUMBER	DATE	APP'VD

DRAWN BY: WRA
CHECKED BY: HMY
DATE: 09/17/2025

BENCHMARK:
BM #A-152-49
"K" AVE. BP W. CURB "K" AVE. @ S/O S/1 28TH ST. SW
ELEVATION = 60.97

PLANS PREPARED BY:

[redacted] 9/17/2025
AARON M. ALBERTSON DATE
R.C.E. 65513, EXP. 09/30/25

REGISTERED PROFESSIONAL ENGINEER AARON M. ALBERTSON NO. 65513 EXP. 9/30/25 CIVIL STATE OF CALIFORNIA

Commercial Development Resources
Today's Ideas. Tomorrow's Reality.
695 Town Center Drive #110 Costa Mesa CA 92626
T 949-610-8997 www.CDRwest.com

BASIS OF BEARINGS:
THE BASIS OF BEARINGS FOR THIS SURVEY IS NORTH 18°27'43" WEST ALONG THE EAST LINE OF LOT 7 AND LOT 8 AS SHOWN ON MAP NO. 8432, IN THE OFFICE OF SAN DIEGO COUNTY RECORDER, STATE OF CALIFORNIA.

CONCEPTUAL SITE PLAN

DUTCH BROS
1838 SWEETWATER ROAD
NATIONAL CITY, CA 91950
APN: 563-231-32-00

SHEET
CG-01
01 OF 03

S:\Projects\25052_Dutch Bros_1838 Sweetwater Rd_National City CA\03 - Civil\04 - Conceptual Grading\25052-CG-01-Conceptual Site Plan.dwg

ATTACHMENT 3



LANDSCAPE LEGEND

KEY	COMMENTS
A	NEW LANDSCAPE AREA WITH AMENDED SOIL
B	NEW IRRIGATION CONTROLLER - WALL MOUNTED IN STAINLESS STEEL ENCLOSURE

CONSULTANT REFERENCE LEGEND (LANDSCAPE PLAN) R#

R1	NEW CONCRETE CURB / CURB & GUTTER - REFER TO CIVIL PLANS
R2	NEW PEDESTRIAN CONCRETE PAVING - REFER TO CIVIL PLANS
R3	NEW VEHICULAR PAVING - REFER TO CIVIL PLANS
R4	NEW LIGHT POLE - REFER TO ARCHITECTURE PLANS
R5	NEW BUILDING / BUILDING COLUMNS - REFER TO ARCHITECTURE PLANS
R6	NEW TRASH ENCLOSURE - REFER TO ARCHITECTURE PLANS
R7	NEW DRIVE THRU EQUIPMENT - REFER TO ARCHITECTURE PLANS
R8	NEW SIGNAGE - REFER TO ARCHITECTURE PLANS
R9	UNDERGROUND UTILITY - REFER TO CIVIL PLANS SD = STORM DRAIN FW = FIRE WATER W = DOMESTIC WATER G = GAS SS = SANITARY SEWER E = ELECTRIC
R10	NEW CATCH BASIN - REFER TO CIVIL PLANS
R11	EXISTING IRRIGATION WATER METER & BACKFLOW PREVENTER - REFER TO CIVIL PLANS
R12	NEW DOMESTIC WATER METER & BACKFLOW PREVENTER - REFER TO CIVIL PLANS
R13	FIRE HYDRANT - REFER TO CIVIL PLANS
R14	NEW GREASE INCEPTOR - REFER TO CIVIL PLANS
R15	EXISTING ELECTRICAL TRANSFORMER - REFER TO CIVIL PLANS
R16	EXISTING ELECTRICAL POLE & OVERHEAD POWER LINES - REFER TO CIVIL PLANS
R17	EXISTING WATER METER & BACKFLOW TO BE RE-PURPOSED FOR IRRIGATION - REFER TO CIVIL PLANS

LANDSCAPE & IRRIGATION NOTES

1. A 3" DEEP LAYER OF ORGANIC PLANTING MULCH SHALL BE INSTALLED IN ALL LANDSCAPE AREAS (EXCLUDING TURF AREAS).
2. ROOT BARRIERS SHALL BE INSTALLED AT ALL TREES AS SHOWN ON PLANTING PLANS AND/OR WHEN INSTALLED WITHIN 5'-0" OF UTILITIES, CONCRETE PAVING, CURB OR OTHER FLATWORK. ROOT BARRIERS SHALL BE A MINIMUM OF 10'-0" IN LENGTH AND CENTERED ON THE TREE TRUNK.
3. ALL IRRIGATION SYSTEMS SHALL BE OPERATED BY AN AUTOMATIC CONTROLLER UTILIZING EVAPOTRANSPIRATION OR SOIL MOISTURE SENSOR DATA AND WILL HAVE MANUAL SHUT OFF VALVES.
4. ALL IRRIGATION COMPONENTS MUST COMPLY WITH ALL LOCAL, STATE AND FEDERAL LAWS AND REGULATIONS.
5. A MINIMUM OF ONE FOOT DEPTH OF UNCOMPACTED SOIL SHALL BE PROVIDED FOR WATER ABSORPTION AND ROOT GROWTH IN EACH PLANTED AREA
6. A SOILS REPORT SHALL BE PREPARED AND SUBMITTED WITH THE CERTIFICATE OF COMPLETION. SOIL SAMPLES SHALL BE COLLECTED AFTER GRADING OPERATIONS ARE CONDUCTED AND PRIOR TO THE INSTALLATION OF LANDSCAPE MATERIALS.
7. A 3 FEET (MINIMUM) CLEAR SPACE SHALL BE PROVIDED AROUND ALL FIRE PROTECTION EQUIPMENT SUCH AS FIRE HYDRANTS, FIRE DEPARTMENT CONNECTIONS (FDC), POST-INDICATOR VALVES (PIV), AND BACK FLOW PREVENTER FOR THE FIRE SPRINKLER SYSTEM (OS&Y). (CFC §507.5.5 & §509.2)
8. TREES SHALL BE MAINTAINED TO PROVIDE AN UNOBSTRUCTED VERTICAL CLEARANCE OF 13 FEET 6 INCHES (MINIMUM) FROM ALL FIRE LANES. (CFC §503.2.1)

EXISTING PLANT LEGEND

EX. TREES	BOTANICAL / COMMON NAME	EX. TREES	BOTANICAL / COMMON NAME
	EUCALYPTUS CIT. LEMON SCENTED GUM		PHOENIX DACT. DATE PALM
	TIPUANA TIPU TIPU TREE		

EX. SHRUBS	BOTANICAL / COMMON NAME
	VARIOUS SPECIES: SENECIO SP., RHAPHIOLEPIS SP., WESTRINGIA SP., LANTANA SP., DIANELLA SP.,

HYDROZONE INFORMATION TABLE

REFERENCE ETO: 48.7 (CHULA VISTA) ETAF: NON-RESIDENTIAL: 0.45

HYDROZONE # / PLANTING DESCRIPTION	PLANT FACTOR (PF)	IRRIGATION METHOD	IRRIGATION EFFICIENCY (IE)	ETAF (PF / IE)	LANDSCAPE AREA (LA) (SQ. FT.)	ESTIMATED WATER USE (EWU) = ETAF x LA x ETo x 0.62)
REGULAR LANDSCAPE AREAS (RLA)						
TREES & SHRUBS - LOW (ON SITE)	0.3	DRIP	0.81	0.37	4,039	45,168
TREES & SHRUBS - LOW (OFF SITE)	0.5	DRIP	0.81	0.37	3,049	34,097
				TOTALS	7,088	79,265
SPECIAL LANDSCAPE AREAS (SLA)						
SLA -	NA	NA	NA	1.0		
SLA -	NA	NA	NA	1.0		
				SLA TOTALS	0	0
				ESTIMATED TOTAL WATER USE (ETWU)		79,265
				MAXIMUM ALLOWED WATER ALLOWANCE (MAWA)		96,307

ETWU (ANNUAL GALLONS REQUIRED = ETO X 0.62 X ETAF X AREA
WHERE 0.62 IS A CONVERSION FACTOR THAT CONVERTS ACRE-INCHES PER ACRE PER YEAR TO GALLONS PER ACRE PER SQUARE FOOT PER YEAR

MAXIMUM APPLIED WATER ALLOWANCE (MAWA) CALCULATIONS

MAWA (ANNUAL GALLONS ALLOWED) = ETO x 0.62 x [ETAF x RLA + 1.0 x SLA]

WHERE 0.62 IS A CONVERSION FACTOR THAT CONVERTS ACRE-INCHES PER ACRE PER YEAR TO GALLONS PER ACRE PER SQUARE FOOT PER YEAR; LA IS THE TOTAL LANDSCAPE AREA IN SQUARE FEET; SLA IS THE TOTAL SPECIAL LANDSCAPE AREA IN SQUARE FEET, AND ETAF IS 0.55 FOR RESIDENTIAL AREAS AND 0.45 FOR NON-RESIDENTIAL AREAS

MAWA = 48.7 x 0.62 x [0.45 x 7,088 + 1.0 x 0]
30.194 x 3,189.6 + 0
30.194 x 3,189.6

96,307 (GALLONS PER YEAR)

LANDSCAPE AREA CALCULATIONS

- MINIMUM LANDSCAPE AREA REQUIRED = 20% (*18.44.090):
  - LANDSCAPE AREA: 4,039 SF (ON-SITE)
  - TOTAL LOT AREA: 20,000 SF.
  - 4,039 / 20,000 = .202 (20.2%)
- 1 TREE FOR 7 PARKING STALLS (*18.44.110.6.a): 7 PARKING STALLS SHOWN = 1 TREE REQUIRED (5 TREES SHOWN)

*NATIONAL CITY MUNICIPAL CODE


LAGERSTROEMIA INDICA x FAURIEI 'NATCHEZ'
NATCHEZ CRAPE MYRTLE


FURCRAEA FOETIDA 'MEDIOPICTA'
NCN


HESPERALOE PARVIFLORA
RED YUCCA


WESTRINGIA F. 'MORNING LIGHT'
MORNING LIGHT COAST ROSEMARY


ARCTOSTAPHYLOS 'EMERALD CARPET'
EMERALD CARPET MANZANITA


SENECIO MANDRALISCAE
BLUE CHALK STICKS

PLANT LEGEND

TREES	QTY.	BOTANICAL / COMMON NAME	SIZE	FORM / COMMENTS	WATER USE	DETAIL REF.	SIZE (HxW)
+	5,000	LAGERSTROEMIA INDICA x FAURIEI 'NATCHEZ' NATCHEZ CRAPE MYRTLE	24" BOX	STANDARD	LOW	-	H: 20' - 25' W: 15' - 20'
	-						

SHRUBS	QTY.	BOTANICAL / COMMON NAME	SIZE	SPACING / COMMENTS	WATER USE	DETAIL REF.	SIZE (HxW)
FF	-	FURCRAEA FOETIDA 'MEDIOPICTA' NCN	5 GAL.	PER PLAN	LOW	-	H: 4' - 5' W: 6' - 8'
HP	-	HESPERALOE PARVIFLORA RED YUCCA	5 GAL.	PER PLAN	VERY LOW	-	H: ±3' W: ±3'
WF	-	WESTRINGIA FRUTICOSA 'MORNING LIGHT' MORNING LIGHT COAST ROSEMARY	5 GAL.	3'-0" O.C.	LOW	-	H: 3' - 4' W: 4' - 5'
	-						

GROUNDCOVER	QTY.	BOTANICAL / COMMON NAME	SIZE	SPACING / COMMENTS	WATER USE	DETAIL REF.	SIZE (HxW)
	-	ARCTOSTAPHYLOS 'EMERALD CARPET' EMERALD CARPET MANZANITA	1 GAL.	3'-0" O.C.	LOW	-	H: ±1' W: 4' - 5'
	-	SENECIO MANDRALISCAE BLUE CHALK STICKS	1 GAL	2'-0" O.C.	LOW		H: 1' - 2' W: 2' - 3'
	-						

REVISIONS

NUMBER	DATE		APPVD

DRAWN BY: BH
CHECKED BY: BH
DATE: JULY 14, 2025

BENCHMARK:

BM #A-152-45
"K" AVE. BP W. CURB "K" AVE. 8' S/O S/1 28TH ST. SW
ELEVATION = 60.97

CONTACT 811 BEFORE YOU DIG
811
SAFE DIGGING PARTNER
UNDERGROUND SERVICE ALERT OF SOUTHERN CALIFORNIA

LANDSCAPE ARCHITECTURE ENTITLEMENT PLANS PREPARED BY:

LICENSED LANDSCAPE ARCHITECT
BRANDON HANNA
6135
Sept. 30, 2025
Renewal Date
STATE OF CALIFORNIA

Commercial Development Resources
Today's Ideas. Tomorrow's Reality
695 Town Center Dr. #110 Costa Mesa, CA 92626
T 949-640-8999 www.CDRwest.com

BASIS OF BEARINGS:

THE BASIS OF BEARINGS FOR THIS SURVEY IS NORTH 18°27'43" WEST ALONG THE EAST LINE OF LOT 7 AND LOT 8 AS SHOWN ON MAP NO. 8432, IN THE OFFICE OF SAN DIEGO COUNTY RECORDER, STATE OF CALIFORNIA.

LANDSCAPE PLAN

DUTCH BROS
1838 SWEETWATER ROAD
NATIONAL CITY, CA 91950
APN: 563-231-32-00

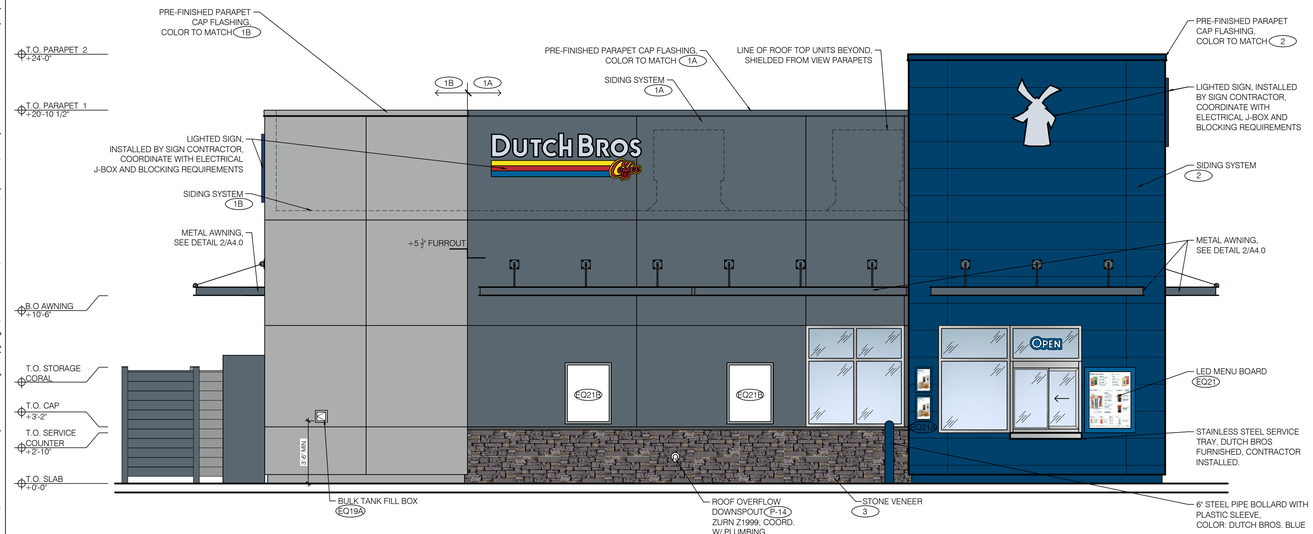
SHEET
L-1

S:\Projects\2025\25052_Dutch Bros_1838 Sweetwater Rd_National City CA\04 - Landscape\04 - Entitlement & Concept - Sheets\25052_L-1 Landscape Plan.dwg

"The name DUTCH BROS, and all associated logos, distinctive designs, content, information, and other materials featured, displayed, contained herein, and made available by Dutch Bros., including but not limited to, the "look and feel" of the establishments and products, all text, images, colors, configurations, and/or other intellectual property rights and unfair competition laws under the United States and foreign laws." (collectively, the "Materials") are owned by and/or licensed by DB Franchising USA, LLC and are protected by copyright, trademark, trade dress, patent, and/or other intellectual property rights and unfair competition laws under the United States and foreign laws."

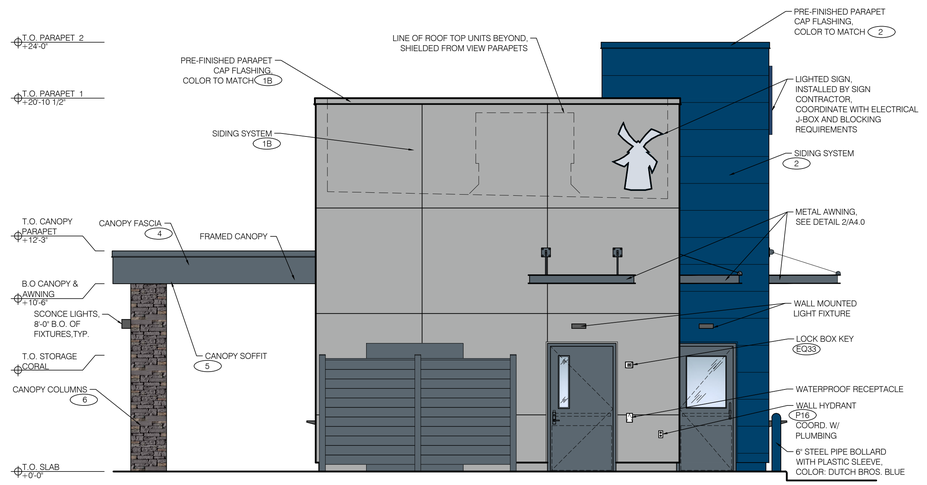
EXTERIOR FINISH SCHEDULE

ID TAG	MATERIAL	MANUFACTURER	MODEL	REMARKS
ZONE 1 (BODY)				
1A	EXTERIOR CEMENT PLASTER	SHERWIN WILLIAMS	8656-11295 - BLDG DB DARK GRAY	3-COAT SYSTEM W/ ACRYLIC MEDIUM SAND FINISH; REVEALS AS SHOWN
1B	EXTERIOR CEMENT PLASTER	SHERWIN WILLIAMS	8656-12046 - BLDG DB LIGHT GRAY	3-COAT SYSTEM W/ ACRYLIC MEDIUM SAND FINISH; REVEALS AS SHOWN
ZONE 2 (TOWER) (Z2)				
2	FIBER CEMENT SIDING	NICHIHA	ILLUMINATION, AWP 3030 W/ OPEN OUTSIDE CORNERS	GC TO ORDER PANELS UNPAINTED; OPEN OUTSIDE CORNERS AND PANELS TO BE PAINTED BY GC DB BLUE
ZONE 3 (3'-2" BASE)				
3	STONE VENEER	ELDORADO STONE	CLIFFSTONE, BANFF SPRINGS	
	STONE VENEER SILL	ELDORADO STONE	SNAPPED EDGE WAINSCOT SILL; PEWTER	
ZONE 4 (FRAMED CANOPY)				
4	FASCIA	WESTERN STATES METAL ROOFING	T-GROOVE, 10"	3 SIDES; COLOR: BLDG DB DARK GRAY
5	SOFFIT	HEWN ELEMENTS	NATURAL NORTHWESTERN SPRUCE	1X6, T&G, $\frac{3}{4}$" REVEAL
6	COLUMNS	ELDORADO STONE	CLIFFSTONE, BANFF SPRINGS	
NOTE: EXTERIOR DOORS TO BE PAINTED PER A6.1				



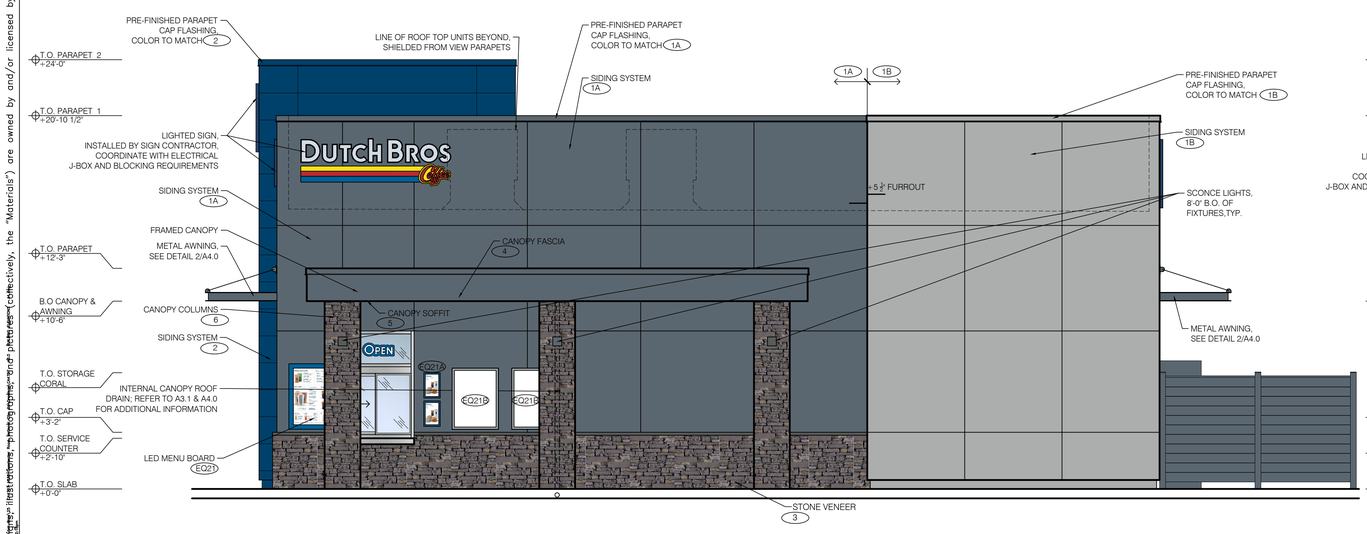
4 ELEVATION - DRIVE-THRU WINDOW

SCALE: 1/4" = 1'-0"



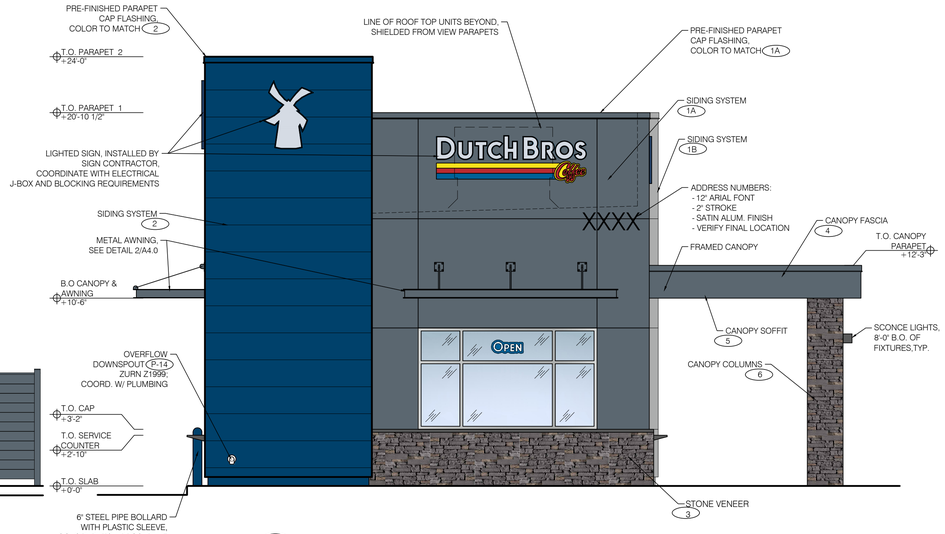
3 REAR ELEVATION

SCALE: 1/4" = 1'-0"



2 ELEVATION - WALK-UP WINDOW

SCALE: 1/4" = 1'-0"



1 FRONT ELEVATION

SCALE: 1/4" = 1'-0"

ARMET DAVIS NEWLOVE & ASSOCIATES, AIA ARCHITECTS

1330 OLYMPIC BLVD.
SANTA MONICA, CALIFORNIA 90404
PH 310 452-5533 FAX 310 450-4742

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[redacted]

Project No: CA4707
Dutch Bros Coffee - New Freestanding Store
DB2550SQ - A1 PROTOTYPE

1838 SWEETWATER ROAD
NATIONAL CITY, CA 91950

DATE: 07/07/2025

REV:	DATE:	DESCRIPTION:

SHEET NAME:

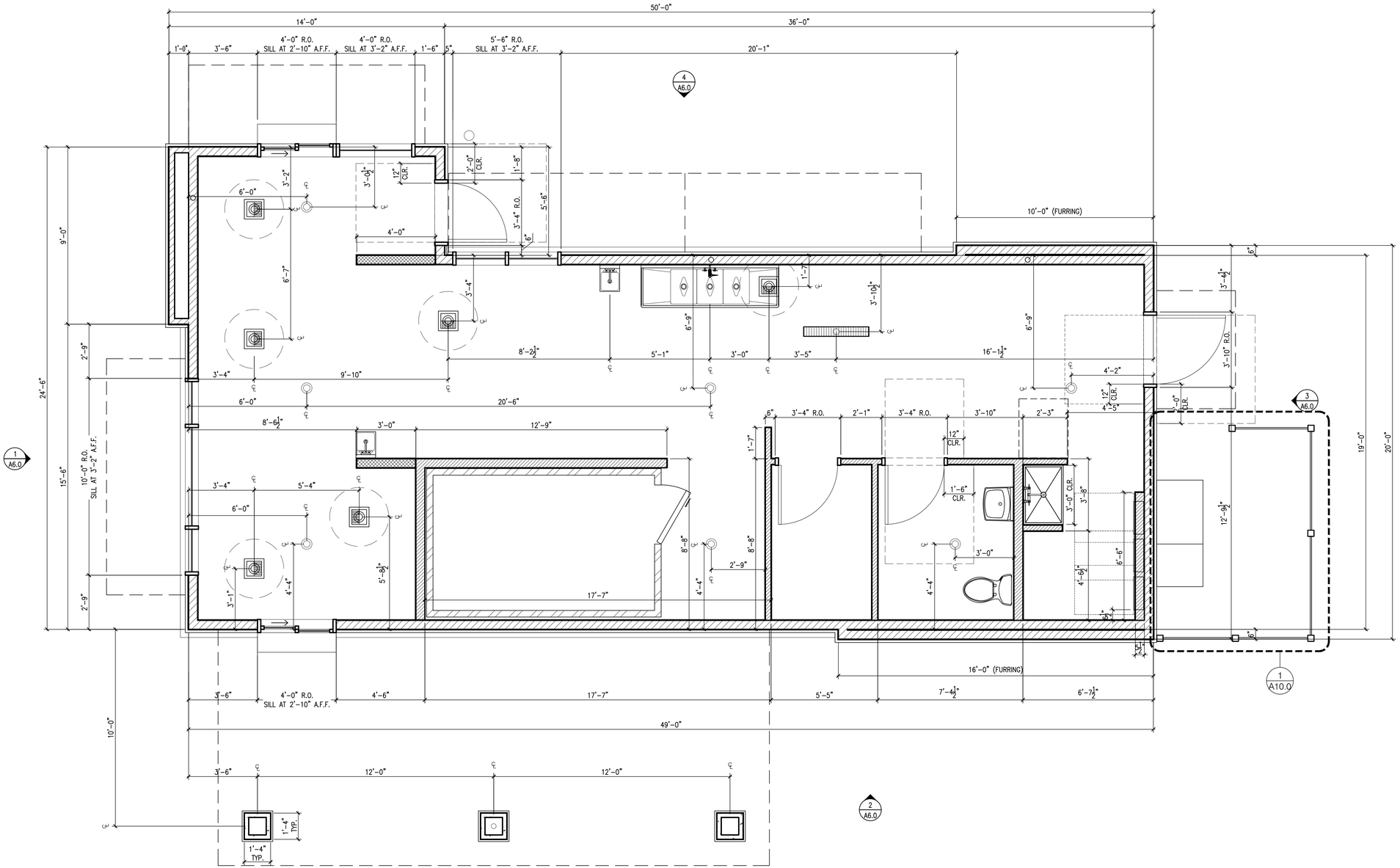
BUILDING ELEVATIONS COLOR

SHEET NUMBER:

A6.1

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1 FLOOR PLAN

SCALE: 3/8" = 1'-0"

0' 2' 4'

ARMET DAVIS NEWLOVE & ASSOCIATES, AIA ARCHITECTS

1330 OLYMPIC BLVD.
SANTA MONICA, CALIFORNIA 90404
PH 310 452-5533 FAX 310 450-4742

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LICENSED ARCHITECT [redacted] STATE OF CALIFORNIA

Project No: CA4707

Dutch Bros Coffee - New Freestanding Store
DB2550SQ - A1 PROTOTYPE

1838 SWEETWATER ROAD
NATIONAL CITY, CA 91950

DATE: 07/07/2025

REV:	DATE:	DESCRIPTION:

SHEET NAME:

FLOOR PLAN/ DETAILS

SHEET NUMBER:

A2.0

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SCOPE OF WORK: MANUFACTURE & INSTALL (4) S/F POST MOUNTED MENU SIGNS



SIDE VIEW

FOOTING PER ENGINEERING

CONCRETE FOOTING INSTALLED BY GC WITH ELECTRICAL CONDUIT IN THE CENTER OF THE PIER.

ELECTRICAL SPECIFICATIONS:

(25) WHITE LED MODULES @ 1.5W EA= 37.5 W TOTAL
(1) 12V 60W POWER SUPPLIES @ 1.2 AMPS EA.
(1) CUSTOMER PROVIDED 120V/20A/60HZ
DEDICATED CIRCUIT REQUIRED

TOTAL CIRCUIT LOAD:
1.2 AMPS @ 120 VAC

FREESTANDING BACKLIT MENU SIGN

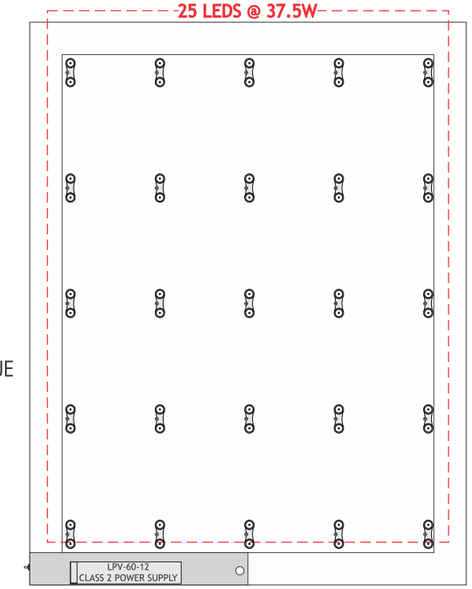
- ASSEMBLE POST & MENU
- FOOTING INSTALLED BY G.C.
- 120 V @ 1.0 AMP

POWDER COAT POST & CABINET TO MATCH DB CUSTOM DARK BLUE

COLOR CODE

DIGITAL PRINT

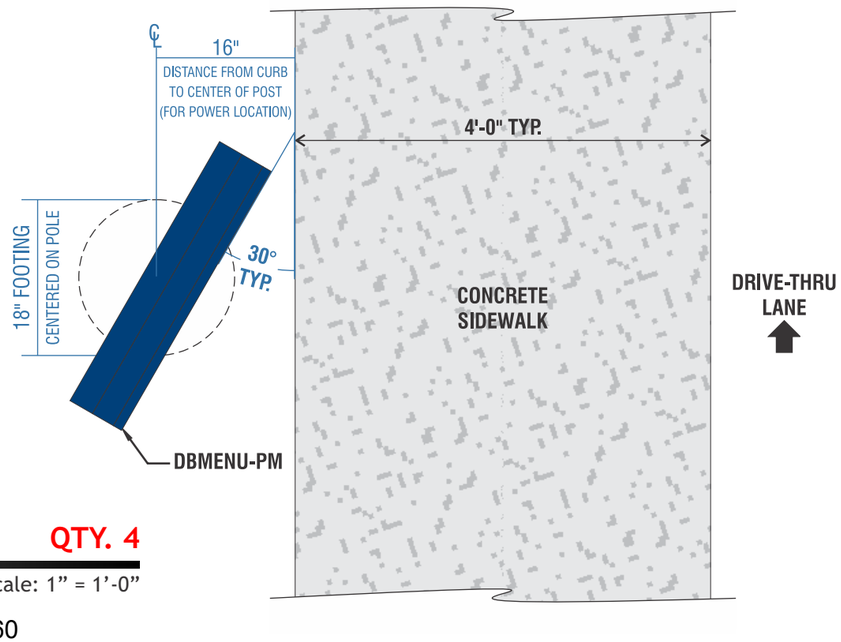
DB CUSTOM DARK BLUE



ELECTRICAL DETAIL

Scale: 1” = 1’-0”

INSTALLATION ORIENTATION DETAIL
NOT TO SCALE



CONSTRUCTION MGR.

DIRECTOR

N11 **SIGN TYPE DBMENU-PM-SF: FREE STANDING MENU BOARD** **QTY. 4**

TOTAL SQ. FT.: 10.7

Scale: 1” = 1’-0”

FUSION
Sign and Design
“Quality, Passion, and Innovation”

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Whittier, CA 90601
Tel: (562) 946-7545
Fax: (562) 949-5707
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www.fusionsign.com
Los Angeles, CA

DRAWING/REVISION NO.:
06-25-0038
Signs and Menus

PAGE NO.:
13 OF 15

CLIENT:
DUTCH BROS

ADDRESS
1838 Sweetwater Rd
National City, CA 91950

Approval Signature

DATE:
08/27/2025

PROJECT MANAGER
Joanne P.

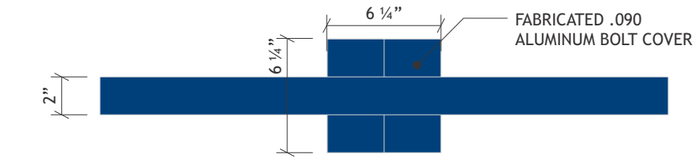
DESIGNER:
Trong T.

REVISION DATE:

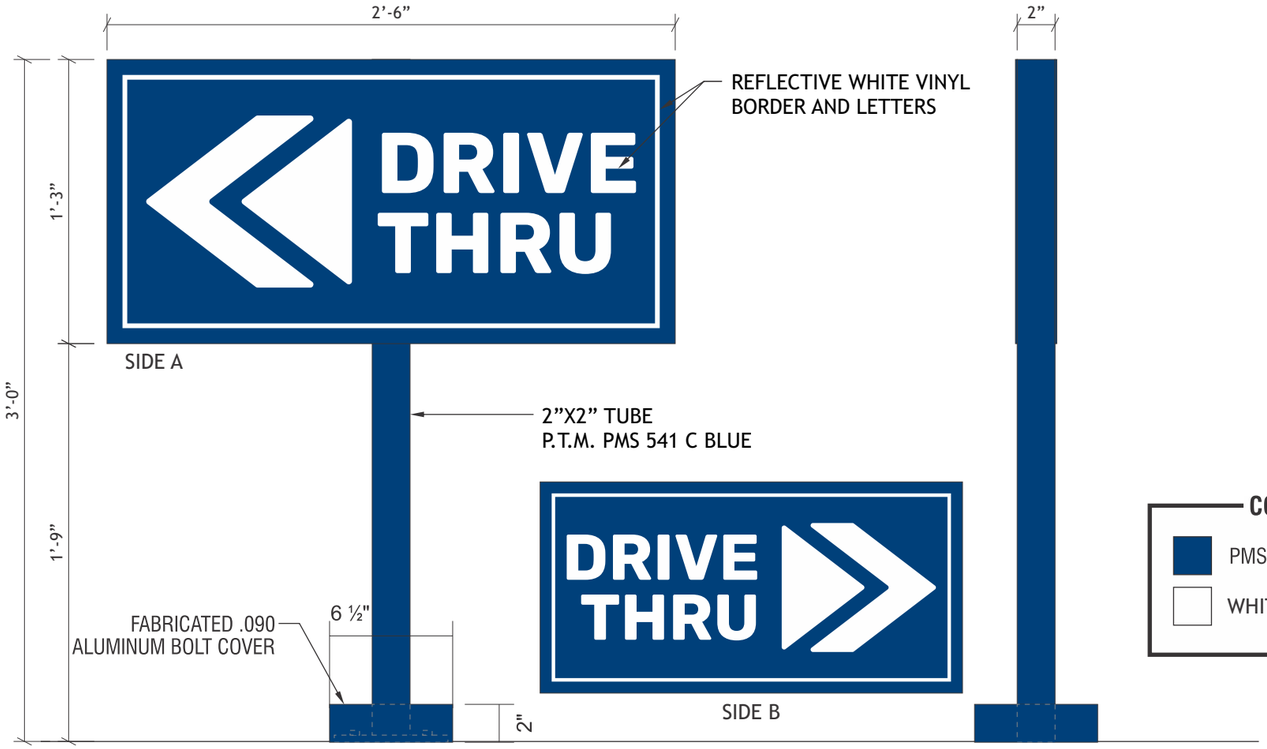
REVISION BY:

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SCOPE OF WORK: MANUFACTURE & INSTALL (1) D/F NON-ILLUMINATED DIRECTIONAL SIGN



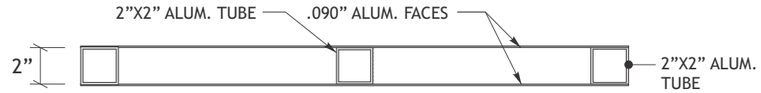
TOP VIEW



SIDE VIEW

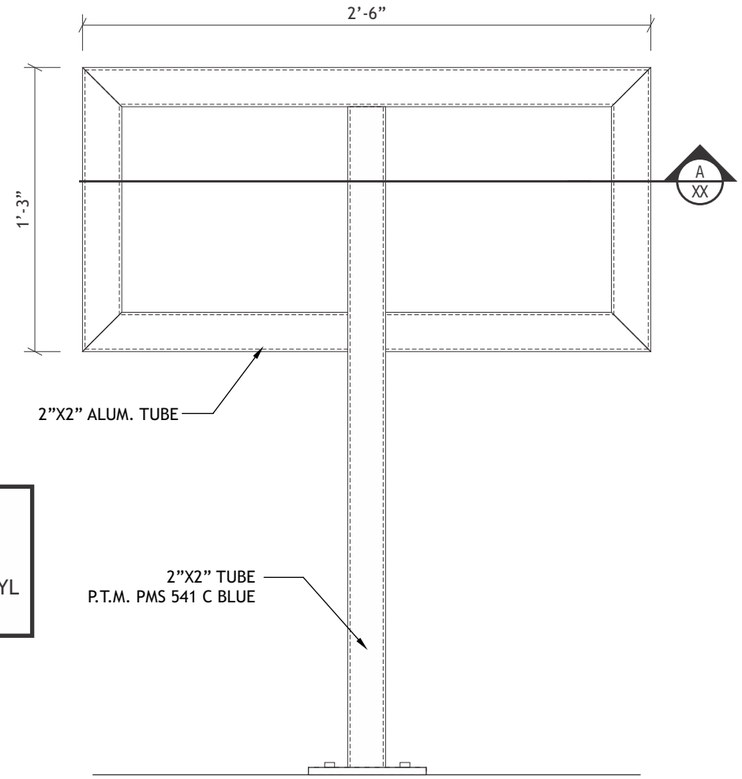
COLOR CODE

- PMS 541 C
- WHITE REFLECTIVE VINYL



A/4 **SECTION DETAIL**

Scale: 1 ½” = 1’-0”



STRUCTURE DETAIL

Scale: 1 ½” = 1’-0”

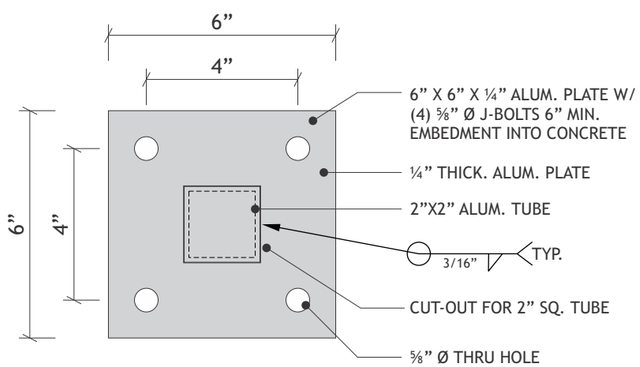


PLATE DETAIL

Scale: 3” = 1’-0”

N12 **SIGN TYPE DBDIR-DT-DF: NON-ILLUMINATED D/F DIRECTIONAL** **QTY. 1**

TOTAL SQ. FT.: 3.13

Scale: 1 ½” = 1’-0”

CONSTRUCTION MGR.

DIRECTOR

REFLECTIVE WHITE VINYL WITH DIGITALLY PRINTED BACKGROUND TO MATCH
DB CUSTOM DARK BLUE.
(SPECIAL PRODUCTION NOTE: GRAPHICS TO BE INSET FROM EDGE 1/8”).
2" X 2" SQUARE TUBE ALUMINUM FRAME & POST WITH ALUMINUM FACES & 1/4” X 6" X 6" PLATE.
FABRICATED .090 ALUMINUM BOLT COVER PAINT DB CUSTOM DARK BLUE.
INSTALL PLATE-MOUNTED.
PAD FOOTING INSTALLED BY GC.

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DRAWING/REVISION NO.:
06-25-0038
Signs and Menus

PAGE NO.:
14 OF 15

CLIENT:
DUTCH BROS

ADDRESS:
1838 Sweetwater Rd
National City, CA 91950

Approval Signature

DATE:
08/27/2025

PROJECT MANAGER
Joanne P.

DESIGNER:
Trong T.

REVISION DATE:

REVISION BY:

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CITY OF NATIONAL CITY
NOTICE OF PUBLIC HEARING

NOTICE IS HEREBY GIVEN that the City Council of the City of National City will hold a Public Hearing after the hour of 6:00 p.m., **Tuesday, December 2, 2025**, in the City Council Chambers, Civic Center, 1243 National City Blvd., National City, CA., to consider:

PUBLIC HEARING- APPEAL OF A PLANNING COMMISSION APPROVAL OF A CONDITIONAL USE PERMIT FOR A DRIVE-THROUGH COFFEE SHOP (DUTCH BROS COFFEE) TO BE LOCATED AT 1838 SWEETWATER ROAD.

Anyone interested in this matter may appear at the above time and place and be heard. The City Council will also accept written public comments regarding this matter. **Written comments or testimony from the public must be submitted via e-mail to publiccomment@nationalcityca.gov by 2:00 P.M. on the day of the City Council Meeting**. For information on registering to provide public comment via Zoom please visit the City Clerk's webpage at https://www.nationalcityca.gov/government/city-clerk/public-comments

If you challenge the nature of the proposed action in court, you may be limited to raising only those issues you or someone else raised at the Public Hearing described in this notice via e-mail, or through written correspondence delivered to the undersigned prior to the Public Hearing.

Shelley Chapel, MMC, City Clerk
Published in the Star News: Friday, November 21, 2025

CARLSBAD
CLOVIS
IRVINE
LOS ANGELES
PALM SPRINGS
POINT RICHMOND
RIVERSIDE
ROSEVILLE
SAN LUIS OBISPO

MEMORANDUM

DATE: September 10, 2025

TO: Stephen Manganiello, T.E., Director of Public Works, City of National City

FROM: Dean Arizabal, Principal, and Ambarish Mukherjee, PE, Principal, LSA

SUBJECT: Traffic Analysis for the 1838 Sweetwater Road Dutch Bros Coffee Shop Project (LSA Project No. 20252337)

LSA has prepared this Traffic Analysis (TA) for the proposed Dutch Bros Coffee shop (project) at 1838 Sweetwater Road within the Sweetwater Crossing shopping center in National City, California. The purpose of this analysis is to estimate the potential trip generation, evaluate the access locations, determine the adequacy of the drive-through configuration, and assess vehicle miles traveled (VMT) for the proposed project.

The proposed project includes a 950-square-foot (sf) Dutch Bros Coffee shop with drive-through on the southeast corner of the Prospect Street-Sweetwater Crossing driveway/Sweetwater Road intersection. Figure 1 (all figures provided in Attachment A) depicts the regional and project location. The drive-through configuration of the proposed project would accommodate 26 total vehicles within 2 lanes.

Access to the Sweetwater Crossing shopping center and project site is provided via the signalized Prospect Street-Sweetwater Crossing driveway/Sweetwater Road intersection and an unsignalized right-in/right-out (RIRO) driveway on Sweetwater Road. Figure 2 illustrates a conceptual site plan of the proposed project.

TRAFFIC ANALYSIS

This TA Scope of Work has been prepared consistent with applicable provisions of the Institute of Transportation Engineers (ITE), San Diego and Imperial County Sections, *Guidelines for Transportation Impact Studies in the San Diego Region*, dated May 2019 (ITE Guidelines), and the scope of work approved by the City of National City (City) Director of Public Works and Traffic Engineer on May 22, 2025.

Data Collection and Study Area

An independent data collection firm (Counts Unlimited) conducted trip generation and drive-through queuing surveys of similar existing Dutch Bros Coffee shops, as well as intersection counts at four comparable Dutch Bros Coffee shop locations and two study area locations.

The similar existing Dutch Bros Coffee shops surveyed include:

1. 9067 Warner Avenue, Fountain Valley
2. 3561 Hamner Avenue, Norco
3. 13322 Limonite Avenue, Eastvale
4. 877 East Hospitality Lane, San Bernardino

The study area intersections include:

1. Prospect Street-Sweetwater Crossing driveway/Sweetwater Road
2. RIRO driveway/Sweetwater Road

The specifics for the surveys and counts are:

- The trip generation surveys were conducted for one typical Saturday (May 17, 2025) and one typical weekday (Tuesday, May 20, 2025). The surveys included the hourly and daily trips for each site, as well as the average hourly and average daily trips for all sites.
- The drive-through queuing surveys were conducted during the weekday a.m. peak hour (6:00 a.m. to 9:00 a.m.), the weekday p.m. peak hour (3:00 p.m. to 6:00 p.m.), and the weekend peak hour (10:00 a.m. to 2:00 p.m.). The surveys include the average time per customer, maximum queue, and average queue for each site, as well as the average time per customer, average maximum queue, and average queue for all sites.
- The intersection counts were conducted for the typical weekday a.m. and p.m. peak hours.

Trip Generation Analysis

The daily, a.m. peak-hour, and p.m. peak-hour trips of the proposed project were developed through surveys conducted by Counts Unlimited (provided in Attachment B) at four similar existing Dutch Bros Coffee shops in Fountain Valley, Norco, Eastvale, and San Bernardino.

For coffee shops, restaurants, and similar quick-service retail facilities, a significant percentage of trips are pass-by trips. A pass-by trip is a trip where an intermediate stop is made on the way from the origin to the primary destination of the trip without making a route diversion. Pass-by trips are made by drivers already on adjacent/nearby roadways (e.g., stopped by the coffee shop on the way to work or home) and therefore are not additive trips to the circulation system. A conservative 50 percent pass-by reduction has been applied to the proposed project for weekday and weekend daily and peak-hour conditions.

The daily, a.m. peak-hour, and p.m. peak-hour trips of the previous (restaurant) use on site were also calculated based on trip rates for Land Use 932 (High-Turnover [Sit-Down] Restaurant) from the ITE *Trip Generation* Manual (11th Edition). Since an a.m. peak-hour pass-by rate is not provided for this land use, no trip reductions were applied to the a.m. peak hour and a 43 percent pass-by rate was applied to the p.m. peak hour. Since a daily pass-by rate is not provided for this land use, the average of the a.m. and p.m. pass-by rates (22 percent) was used for the daily trip reduction. For weekends, the 22 percent pass-by rate was applied to the daily trip reduction and no pass-by reductions were applied to the peak hour.

Table C-1 (provided in Attachment C) presents the trip generation summary for the proposed project, based on similar Dutch Bros Coffee shops in the area, and a comparison to the previous use.

As shown in Table C-1, the proposed project would generate 2,168 gross daily trips, including 138 trips (72 inbound and 66 outbound) in the a.m. peak hour and 130 trips (65 inbound and 65 outbound) in the p.m. peak hour on weekdays. After applying pass-by trip reductions, the weekday trip generation of the proposed project would be 1,084 daily trips, including 69 trips (36 inbound and 33 outbound) in the a.m. peak hour and 65 trips (32 inbound and 33 outbound) in the p.m. peak hour.

On weekends, the proposed project would generate 1,836 gross daily trips, including 125 trips (63 inbound and 62 outbound) during the peak hour. After applying pass-by trip reductions, the trip generation of the proposed project on weekends would be 918 daily trips, including 62 trips (31 inbound and 31 outbound) during the peak hour.

The previous (restaurant) use would have generated approximately 420 gross daily trips, including 37 trips (21 inbound and 16 outbound) in the a.m. peak hour and 36 trips (22 inbound and 14 outbound) in the p.m. peak hour on weekdays. After applying pass-by trip reductions, the weekday trip generation of the previous use would be 328 daily trips, including 37 trips (21 inbound and 16 outbound) in the a.m. peak hour and 21 trips (13 inbound and 8 outbound) in the p.m. peak hour.

On weekends, the previous use would have generated 479 gross daily trips, including 44 trips (22 inbound and 22 outbound) during the peak hour. After applying pass-by trip reductions (105 daily trips), the weekend trip generation would be 374 daily trips. No pass-by reductions were applied to the weekend peak hour, which remains at 44 trips (22 inbound and 22 outbound).

When accounting for the previous use, the net weekday trip generation for the site would be 756 additional daily trips, including 32 additional trips (15 additional inbound trips and 17 additional outbound) in the a.m. peak hour and 44 additional trips (19 additional inbound and 252 additional outbound) in the p.m. peak hour.

When accounting for the previous use, the net weekend trip generation for the site would be 544 additional daily trips and 18 additional peak-hour trips (9 additional inbound and 9 additional outbound).

However, to present a conservative analysis of the study area locations, no trip reductions were applied for pass-by or the previous (restaurant) use on site. The full project trip generation has been assumed (138 a.m. peak-hour trips [72 inbound and 66 outbound] and 130 p.m. peak-hour trips [65 inbound and 65 outbound] on weekdays, as well as 125 peak-hour trips [63 inbound and 62 outbound] on weekends).

Figure 3 illustrates the full project trip distribution and assignment at the signalized intersection of Prospect Street-Sweetwater Crossing driveway/Sweetwater Road and the unsignalized RIRO driveway on Sweetwater Road.

Intersection Operations Analysis

A level of service (LOS) analysis was conducted for the following access locations of Sweetwater Crossing shopping center and the proposed project based on the Highway Capacity Manual (HCM) 7 methodologies and the Synchro 12 software:

1. Prospect Street-Sweetwater Crossing driveway/Sweetwater Road
2. RIRO driveway/Sweetwater Road

The LOS analysis was conducted for existing and existing plus project conditions. Counts Unlimited conducted existing peak-hour driveway counts on Wednesday, May 28, 2025. The Counts Unlimited driveway counts are provided in Attachment B. The HCM worksheets are provided in Attachment D.

Figures 4 and 5 depict the existing volumes and the existing plus project volumes at the access driveways, respectively.

Table A summarizes the driveway LOS results.

Table A: Intersection Levels of Service

Intersection		Control	Existing LOS				Existing Plus Project LOS			
			AM Peak Hour		Mid-Day Peak Hour		AM Peak Hour		Mid-Day Peak Hour	
			Delay (sec)	LOS	Delay (sec)	LOS	Delay (sec)	LOS	Delay (sec)	LOS
1	Prospect Street-Sweetwater Crossing driveway/Sweetwater Road	Signal	9.7	A	18.4	B	10.3	B	20.8	C
2	RIRO driveway/Sweetwater Road	OWSC	10.8	B	17.4	C	11.1	B	18.7	C

Source: Compiled by LSA (2025).
LOS = level of service
OWSC = one-way stop control
RIRO = right-in/right-out
sec. = seconds

As shown in Table A, all access driveways operate at satisfactory LOS C or better under existing conditions during both peak hours. These intersections are forecast to continue operating at satisfactory LOS C or better under existing plus project conditions during both peak hours. The proposed project would not adversely affect the LOS of the access driveways. As such, no improvements are required or recommended for the access driveways.

Site Access and Traffic Circulation

Project patrons would access the Sweetwater Crossing shopping center and the project site at the signalized intersection of Prospect Street-Sweetwater Crossing driveway/Sweetwater Road. More specifically, vehicles would enter and exit the project site via one-way circulation pattern, as follows:

1. Enter at Prospect Street-Sweetwater Crossing driveway/Sweetwater Road,
2. Travel southbound along an internal drive aisle to the drive-through entry,
3. Turn right out of the drive-through exit,
4. Circulate around the surface parking lot back toward the internal drive aisle, and
5. Exit at Prospect Street-Sweetwater Crossing driveway/Sweetwater Road.

Dutch Bros Coffee has developed a detailed Traffic Management Plan (TMP) and Site Summary (provided in Attachment E) to ensure efficiency and quality of its service, facilitate access and one-way circulation, and minimize the drive-through queuing of the proposed project. Key TMP components include detailed staffing and signage plans. Dutch Bros Coffee would provide staff and signs (as illustrated in the TMP) within the proposed drive-through configuration and in proximity to the drive-through entry and exit.

Staff positions (and the anticipated number of staff) for the proposed project include the following:

- Line Busters (LBs) (5 staff) – LBs would increase the speed of the customer experience by taking orders while maintaining 2-foot gaps between vehicles.
- Drink Runner (DR) (1 staff) – A DR would deliver completed drinks to customers in line before reaching the pickup window.
- Dutch Bros Traffic Controller (DBTC) (1 staff) – A DBTC would direct traffic in and out of the drive-through and prevent vehicles from blocking internal drive aisles.

- Third-Party Traffic Controller or Off-Duty Police Officer (TC) (as needed) – Similar to a DBTC, a TC would also direct traffic in and out of the drive-through and prevent vehicles from blocking internal drive aisles.

Informational and directional signs include:

- Do Not Block
- Entrance
- Pick Shortest Line
- Merge Here
- Exit Here

Dutch Bros Coffee would continuously monitor traffic conditions for the proposed project. Dutch Bros Coffee would adjust its TMP (e.g., additional staffing and/or signage) in response to real-time conditions (including customer demand, gross sales, trends, local events, and weather) to ensure adequate and efficient access, one-way circulation, and drive-through operations.

Drive-Through Queuing Analysis

To determine the potential drive-through queues of the proposed project, Counts Unlimited surveyed four existing Dutch Bros Coffee locations in Fountain Valley, Norco, Eastvale, and San Bernardino. Surveys of drive-through queue lengths and customer service times were conducted on Tuesday, May 20, 2025 (weekday), and Saturday, May 17, 2025 (weekend), and are provided in Attachment B.

Based on the survey data, the average and maximum observed customer service times (in minutes:seconds) at the four Dutch Bros Coffee shops were as follows:

- **Fountain Valley (9067 Warner Avenue)**
    - Average Service Times: 5:57 in the a.m. peak hour and 20:40 in the p.m. peak hour on a weekday, and 18:42 in the peak hour on a weekend
    - Maximum Service Times: 10:42 in the a.m. peak hour and 39:56 in the p.m. peak hour on a weekday, and 31:41 in the peak hour on a weekend
- **Norco (3561 Hamner Avenue)**
    - Average Service Times: 10:18 in the a.m. peak hour and 13:57 in the p.m. peak hour on a weekday, and 13:01 in the peak hour on a weekend
    - Maximum Service Times: 19:41 in the a.m. peak hour and 30:48 in the p.m. peak hour on a weekday, and 17:44 in the peak hour on a weekend
- **Eastvale (13322 Limonite Avenue)**
    - Average Service Times: 8:30 in the a.m. peak hour and 7:57 in the p.m. peak hour on a weekday, and 9:52 in the peak hour on a weekend
    - Maximum Service Times: 19:38 in the a.m. peak hour and 19:52 in the p.m. peak hour on a weekday, and 15:53 in the peak hour on a weekend

- **San Bernardino (877 East Hospitality Lane)**
    - Average Service Times: 5:54 in the a.m. peak hour and 7:33 in the p.m. peak hour on a weekday, and 9:02 in the peak hour on a weekend
    - Maximum Service Times: 19:04 in the a.m. peak hour and 18:11 in the p.m. peak hour on a weekday, and 16:10 in the peak hour on a weekend
- **4-Site Averages**
    - Average Service Times: 7:40 in the a.m. peak hour and 12:32 in the p.m. peak hour on a weekday, and 12:39 in the peak hour on a weekend
    - Maximum Service Times: 19:04 in the a.m. peak hour and 39:56 in the p.m. peak hour on a weekday, and 31:41 in the peak hour on a weekend

Table B presents the average and maximum customer service times for the four Dutch Bros Coffee shops for the weekday a.m., weekday p.m., and Saturday peak hours.

Table B: Dutch Bros Drive-Through Service Times

Location	City	Weekday				Saturday	
		AM Peak Hour		PM Peak Hour		Peak Hour	
		Avg Time (mm:ss)	Max Time (mm:ss)	Avg Time (mm:ss)	Max Time (mm:ss)	Avg Time (mm:ss)	Max Time (mm:ss)
1. 9067 Warner Avenue	Fountain Valley	05:57	10:42	20:40	39:56	18:42	31:41
2. 3561 Hamner Avenue	Norco	10:18	19:41	13:57	30:48	13:01	17:44
3. 13322 Limonite Avenue	Eastvale	08:30	19:38	07:57	19:52	09:52	15:53
4. 877 East Hospitality Lane	San Bernardino	05:54	19:04	07:33	18:11	09:02	16:10
Four-Site Average		**07:40**	**17:16**	**12:32**	**27:12**	**12:39**	**20:22**

Source: Compiled by LSA (2025).

As shown in Table B, the highest average customer service times at any one survey site (Fountain Valley) are 20 minutes and 40 seconds on a weekday and 18 minutes and 42 seconds on a weekend. The maximum service times were also recorded at Fountain Valley at 39 minutes and 56 seconds on a weekday and 31 minutes and 41 seconds on a weekend. According to the averages of the four survey sites (Fountain Valley, Norco, Eastvale, and San Bernardino), the project service times could range from 7 minutes and 40 seconds to 12 minutes and 32 seconds during weekdays and up to 12 minutes and 39 seconds during weekends.

Based on the survey data, the average and maximum observed drive-through queues at the four Dutch Bros Coffee shops were as follows:

- **Fountain Valley (9067 Warner Avenue)**
    - Average queues: 4 a.m. peak-hour and 16 p.m. peak-hour vehicles on a weekday, and 22 peak-hour vehicles on a weekend
    - Maximum queues: 8 a.m. peak-hour and 29 p.m. peak-hour vehicles on a weekday, and 32 peak-hour vehicles on a weekend

- **Norco (3561 Hamner Avenue)**
  - Average queues: 9 a.m. peak-hour vehicles and 10 p.m. peak-hour vehicles on a weekday, and 18 peak-hour vehicles on a weekend
  - Maximum queues: 16 a.m. peak-hour vehicles and 21 p.m. peak-hour vehicles on a weekday, and 27 peak-hour vehicles on a weekend
- **Eastvale (13322 Limonite Avenue)**
  - Average queues: 7 a.m. peak-hour vehicles and 7 p.m. peak-hour vehicles on a weekday, and 11 peak-hour vehicles on a weekend
  - Maximum queues: 16 a.m. peak-hour vehicles and 13 p.m. peak-hour vehicles on a weekday, and 18 peak-hour vehicles on a weekend
- **San Bernardino (877 East Hospitality Lane)**
  - Average queues: 4 a.m. peak-hour vehicles and 4 p.m. peak-hour vehicles on a weekday, and 7 peak-hour vehicles on a weekend
  - Maximum queues: 7 a.m. peak-hour vehicles and 9 p.m. peak-hour vehicles on a weekday, and 11 peak-hour vehicles on a weekend
- **4-Site Averages**
  - Average queues: 6 a.m. peak-hour vehicles and 9 p.m. peak-hour vehicles on a weekday, and 15 peak-hour vehicles on a weekend
  - Maximum queues: 12 a.m. peak-hour vehicles and 18 p.m. peak-hour vehicles on a weekday, and 22 peak-hour vehicles on a weekend

Table C presents the average and maximum drive-through queues for the four Dutch Bros Coffee shops for the weekday a.m., weekday p.m., and Saturday peak hours.

Table C: Dutch Bros Drive-Through Queues

Location	City	Weekday				Saturday	
		AM Peak Hour		PM Peak Hour		Peak Hour	
		Avg Queue	Max Queue	Avg Queue	Max Queue	Avg Queue	Max Queue
1. 9067 Warner Avenue	Fountain Valley	4	8	16	29	22	32
2. 3561 Hamner Avenue	Norco	9	16	10	21	18	27
3. 13322 Limonite Avenue	Eastvale	7	16	7	13	11	18
4. 877 East Hospitality Lane	San Bernardino	4	7	4	9	7	11
4 Site Average		**6**	**12**	**10**	**18**	**15**	**22**

Source: Compiled by LSA (2025).

As shown in Table C, the highest maximum observed queues at any one survey site (Fountain Valley) were 29 weekday vehicles and 32 weekend vehicles. According to the averages of the four survey sites (Fountain Valley, Norco, Eastvale, and San Bernardino), the project queues ranged from 12 to 18 vehicles during the weekday peak hours and up to 22 vehicles during weekend peak hour.

However, it is important to note the distances from each Dutch Bros Coffee shop to the next nearest location. The farther a Dutch Bros Coffee shop is to the next nearest location, the longer the maximum drive-through queue. Conversely, the closer a Dutch Bros Coffee shop is to another, the shorter the maximum drive-through queue.

The four survey sites are much farther away (more than 7 miles away) from other existing Dutch Bros Coffee Shops. A new Dutch Bros Coffee shop (1606 East Plaza Boulevard) has been approved, is currently under construction, and will be built and operational only 1.5 miles from the 1838 Sweetwater Road site. As such, the queues at any one location (1606 East Plaza Boulevard and 1838 Sweetwater Road) would likely be diminished. Therefore, the drive-through queues are anticipated to fit within the proposed storage of 26 vehicles.

The proposed project incorporates a drive-through configuration that could accommodate up to 26 vehicles at one time. This 26-vehicle storage capacity would be adequate for the proposed project based on queuing surveys from existing locations in Fountain Valley, Norco, Eastvale, and San Bernardino.

Based on the proposed site plan and drive-through configuration, the proposed project queues are unlikely to extend onto the public streets (i.e., Sweetwater Road). As such, the proposed project drive-through lane and operations are not anticipated to affect the ability of patrons and employees to access, circulate, and park within the project site and the adjacent properties.

Vehicle Miles Traveled Screening Analysis

On December 28, 2018, the California Office of Administrative Law cleared the revised California Environmental Quality Act (CEQA) guidelines for use. Among the changes to the guidelines was removal of vehicle delay and LOS from consideration under CEQA. With the adopted guidelines, transportation impacts are to be evaluated based on a project's effect on VMT.

The City utilizes the State of California Governor's Office of Planning and Research (OPR) *Technical Advisory on Evaluating Transportation Impacts in CEQA* and the ITE Guidelines for assessing potential CEQA transportation impacts due to VMT. Pursuant to the project screening criteria of the ITE Guidelines, local-serving retail uses and projects less than 50,000 sf are presumed to have a less than significant transportation impact. As a 950 sf Dutch Bros Coffee shop, the proposed project is a local-serving retail use less than 50,000 sf. Therefore, based on the ITE Guidelines, the proposed project is screened out from a VMT analysis based on its size and type and is presumed to have a less than significant transportation impact.

CONCLUSION

LSA calculated the trip generation of the proposed project. The proposed project is anticipated to generate 2,168 gross weekday daily trips, including 138 trips (72 inbound and 66 outbound) in the a.m. peak hour and 130 trips (65 inbound and 65 outbound) in the p.m. peak hour. On weekends, the proposed project is anticipated to generate 1,836 gross daily trips, including 125 trips (63 inbound and 62 outbound) during the peak hour.

According to an HCM analysis of existing and existing plus project conditions, the signalized intersection of Prospect Street-Sweetwater Crossing Driveway/Sweetwater Road and the unsignalized RIRO driveway on Sweetwater Road would operate at satisfactory LOS C or better during both peak hours without and with the proposed project. The proposed project would not adversely affect access or operations at the

Sweetwater Crossing shopping center. As such, no intersection or driveway improvements are required or recommended.

Dutch Bros Coffee would continuously monitor traffic conditions, implement a detailed TMP (staffing and signage plans), and adjust the TMP as needed based on real-time conditions to ensure adequate and efficient access, one-way circulation, and drive-through operations.

LSA reviewed queuing surveys of the drive-through operations of existing Dutch Bros Coffee shops in California (Fountain Valley, Norco, Eastvale, and San Bernardino) that reflected average maximum queues of 18 vehicles on weekdays and up to 22 vehicles on weekends. Additionally, a new Dutch Bros location at 1606 East Plaza Boulevard within National City would be built and constructed 1.5 miles from the proposed project and would likely reduce queues at either location due to their proximity. The proposed drive-through configuration for 26 vehicles is anticipated to provide adequate storage capacity for the project. As such, drive-through queues of the proposed project are not anticipated to extend onto the public streets (i.e., Sweetwater Road). Therefore, the proposed project is unlikely to cause any disruption to the access or internal circulation on and around the site.

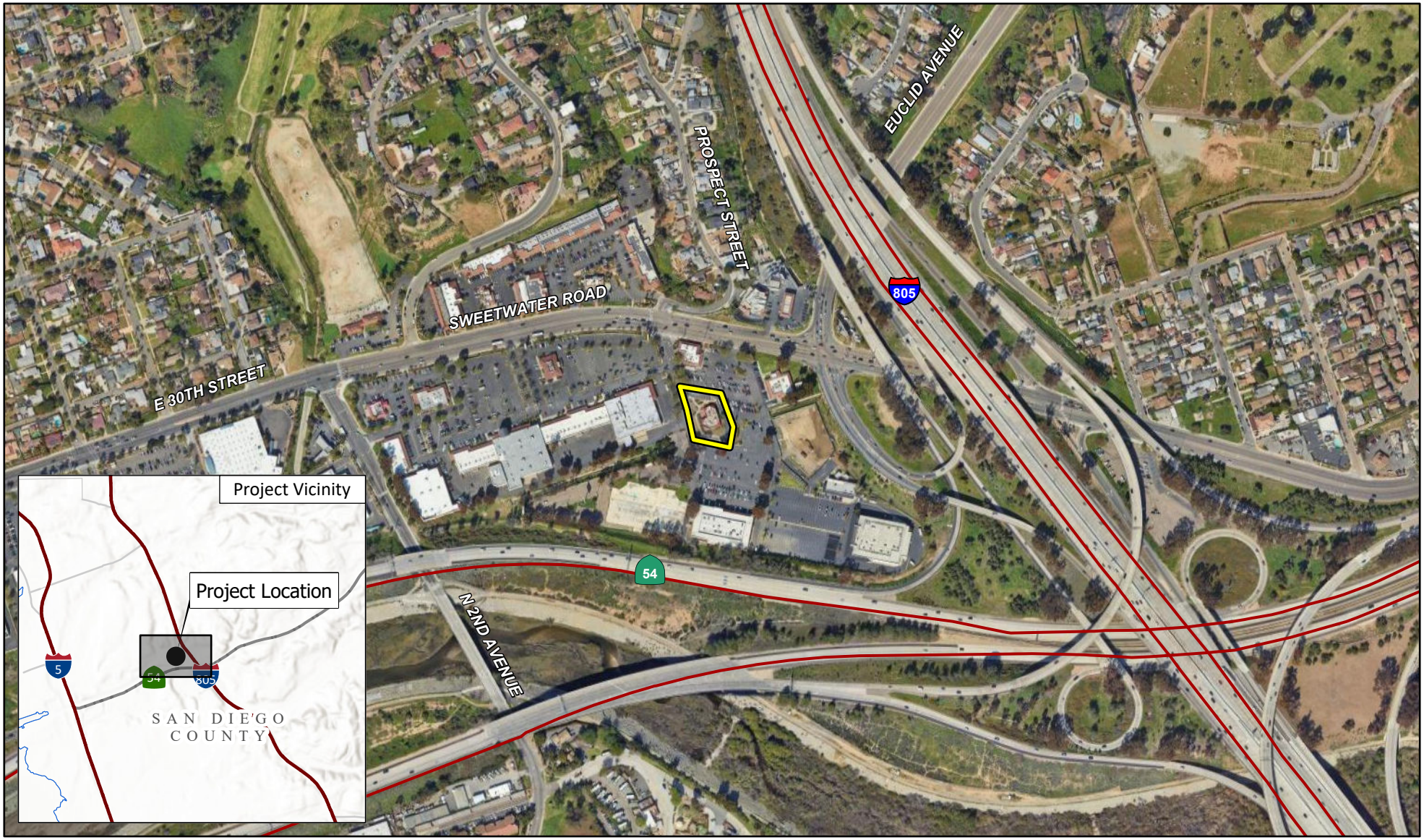
As a local-serving retail use less than 50,000 sf, the proposed project is screened out from a VMT analysis and is presumed to have a less than significant CEQA transportation impact.

If you have any questions, please contact Dean Arizabal at (949) 553-0666.

Attachments:
A: Figure 1 – Regional and Project Location
Figure 2 – Conceptual Site Plan
Figure 3 – Project Trip Distribution and Assignment
Figure 4 – Existing Peak-Hour Volumes
Figure 5 – Existing Plus Project Peak-Hour Volumes
B: Counts Unlimited Count Data and Surveys
C: Project Trip Generation
D: HCM Worksheets
E: Dutch Bros Coffee TMP and Site Summary

ATTACHMENT A

FIGURES



LSA

LEGEND

Project Site

FIGURE 1

N

0 250 500

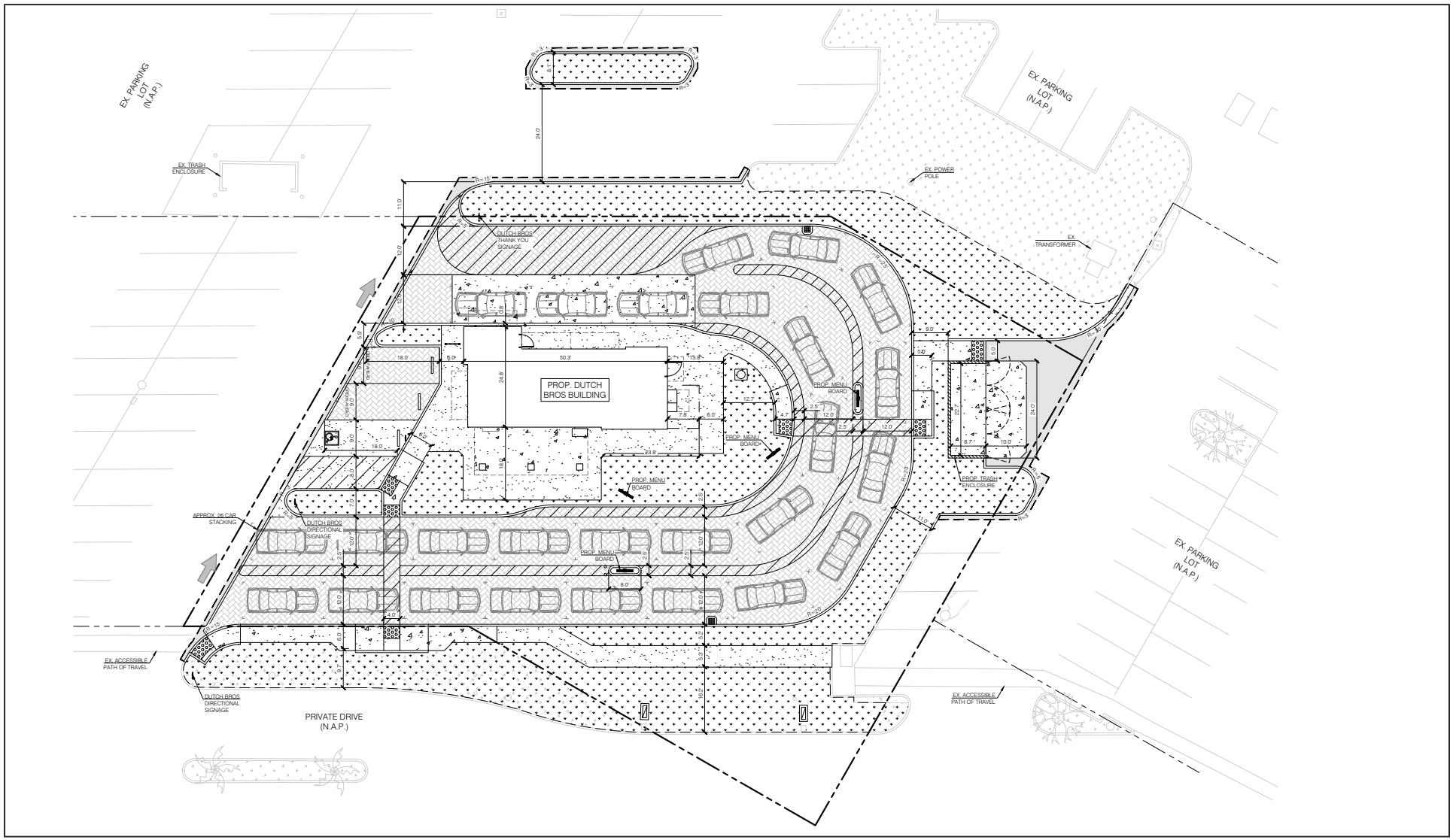
FEET

SOURCE: ESRI StreetMap 2021; Google Earth Imagery 2022

P:\2025\20252337- 1838 Sweetwater Rd Dutch Bros Coffee\gis\20252337- 1838 Sweetwater Rd Dutch Bros Coffee\20252337 1838 Sweetwater Rd Dutch Bros Coffee.aprx (5/14/2025)

1838 Sweetwater Road Dutch Bros Coffee Shop

Regional and Project Location



LSA

FIGURE 2

N

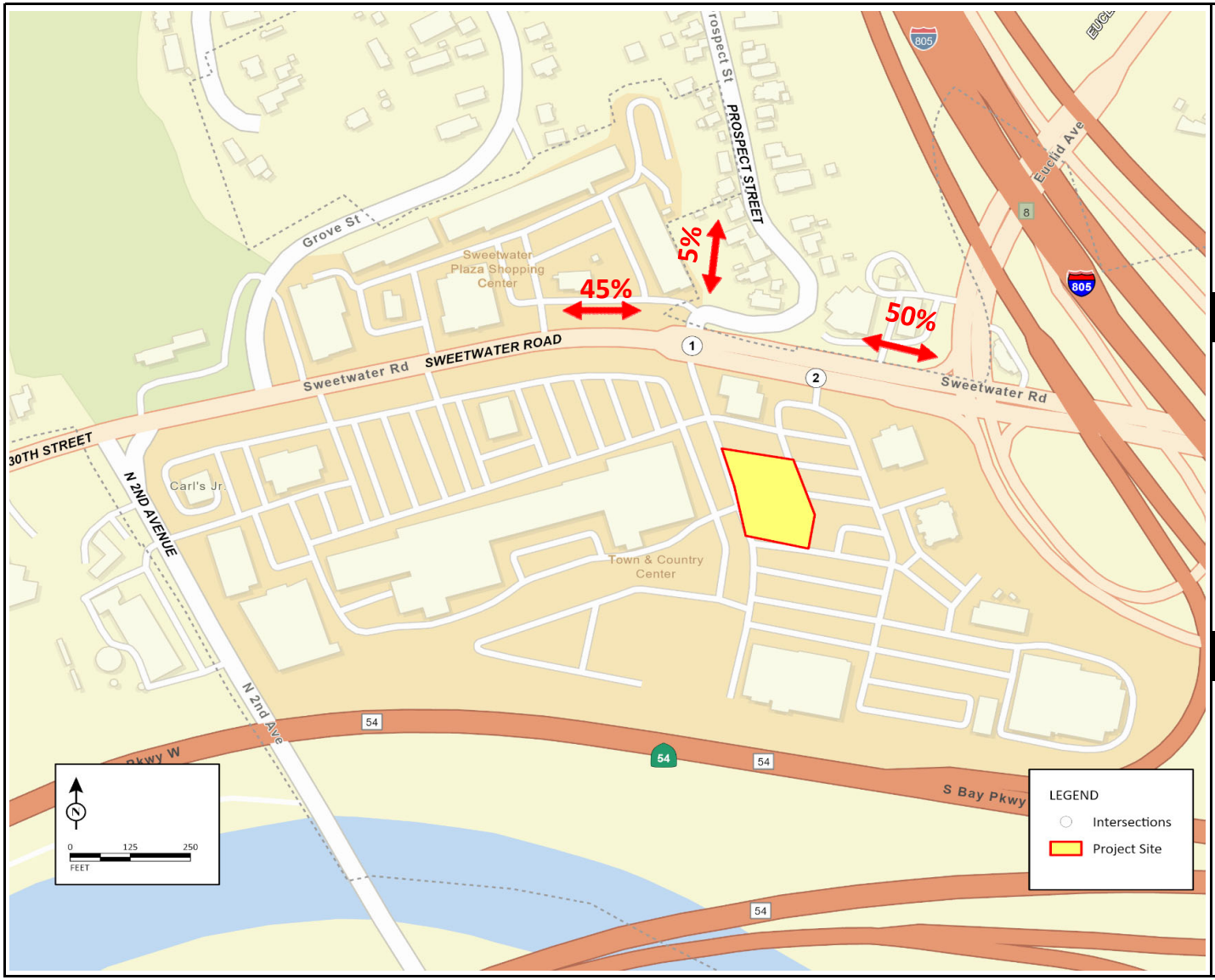
0 18 36
FEET

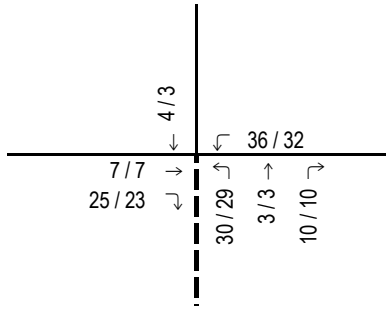
1838 Sweetwater Road Dutch Bros Coffee Shop

Conceptual Site Plan

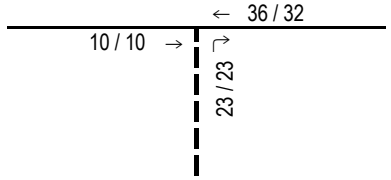
SOURCE: Dutch Bros Coffee, 2025

P:\2025\20252337- 1838 Sweetwater Rd Dutch Bros Coffee\gis\g\Project-Site-Plan.ai (9/9/2025)





1 **Prospect Street/Sweetwater Road**



2 **RIRO Driveway/Sweetwater Road**

FIGURE 3

LSA

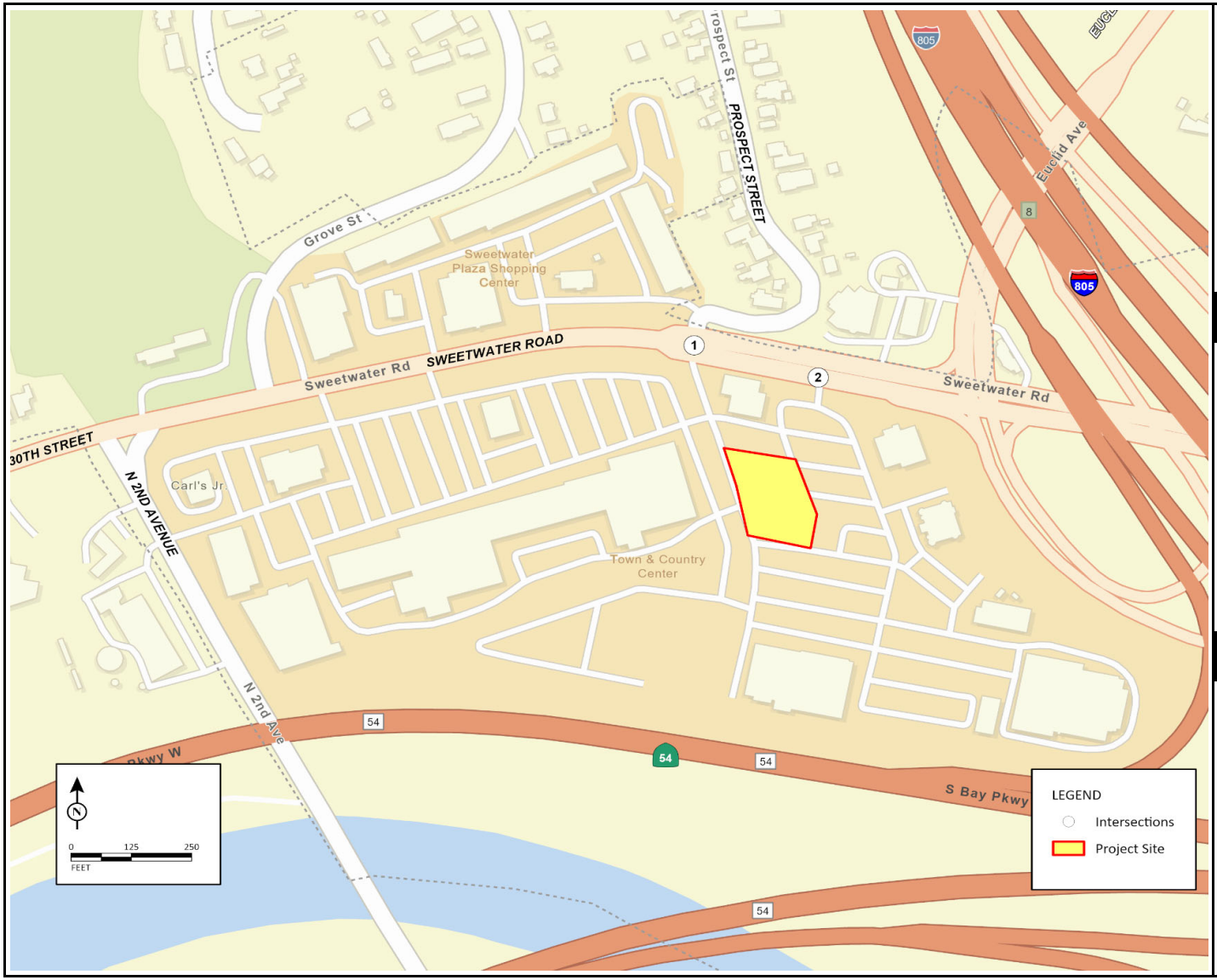
RIRO = Right In Right Out

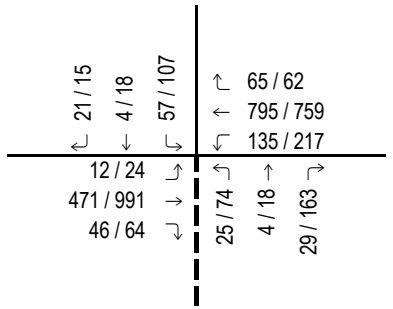
XX% Project Trip Distribution

AM (PM) Peak Hour Project Trip Assignment

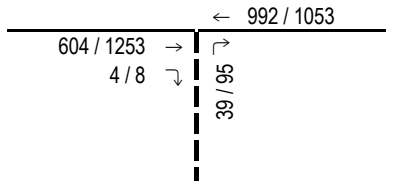
1838 Sweetwater Road Dutch Bros.

Project Trip Distribution and Assignment





1 **Prospect Street/Sweetwater Road**



2 **RIRO Driveway/Sweetwater Road**

FIGURE 4

LSA

XXXX / YYYY

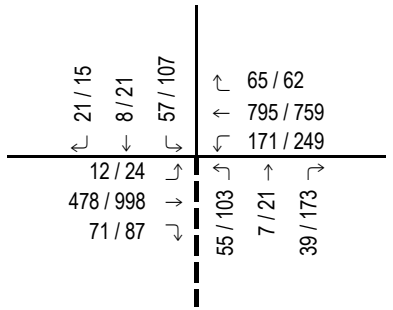
AM / PM Peak Hour Trips

RIRO = Right In Right Out

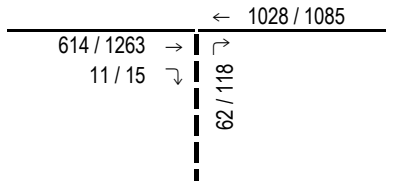
1838 Sweetwater Road Dutch Bros.

Existing Peak-Hour Volumes





1 **Prospect Street/Sweetwater Road**



2 **RIRO Driveway/Sweetwater Road**

FIGURE 5

LSA

XXXX / YYYY

AM / PM Peak Hour Trips

RIRO = Right In Right Out

1838 Sweetwater Road Dutch Bros.

Existing Plus Project Peak-Hour Volumes

ATTACHMENT B

COUNTS UNLIMITED COUNT DATA AND SURVEYS

Dutch Bros Coffee Shop (4 Sites)
Weekday Average Daily Traffic Volumes

Day: Tuesday
Date: 5/20/25

City: FV, Norco, Eastvale, San Berdo
Address: 4 Sites

DAILY TOTALS	IN	OUT		TOTAL
	1,085	1,083		2,168

AM	IN	OUT		TOTAL		PM	IN	OUT		TOTAL	
0:00	0	0		0		12:00	19	21		40	
0:15	0	0		0		12:15	26	23		49	
0:30	0	0		0		12:30	21	19		39	
0:45	0	0		0		12:45	23	19	81	41	169
1:00	0	0		0		13:00	19	21		40	
1:15	0	0		0		13:15	18	21		39	
1:30	0	0		0		13:30	21	19		40	
1:45	0	0		0		13:45	19	23	83	41	160
2:00	0	0		0		14:00	16	20		36	
2:15	0	0		0		14:15	16	17		33	
2:30	0	0		0		14:30	22	20		42	
2:45	0	0		0		14:45	15	16	72	31	141
3:00	0	0		0		15:00	18	18		36	
3:15	0	0		0		15:15	19	19		37	
3:30	0	0		0		15:30	20	18		38	
3:45	0	0		0		15:45	19	19	74	38	149
4:00	0	0		0		16:00	17	19		36	
4:15	1	0		1		16:15	15	16		31	
4:30	2	0		2		16:30	16	16		32	
4:45	1	0	0	1	4	16:45	17	14	65	31	130
5:00	5	3		8		17:00	15	17		32	
5:15	4	4		8		17:15	13	19		32	
5:30	5	5		10		17:30	13	14		28	
5:45	5	5	17	10	35	17:45	18	13	63	31	122
6:00	9	5		13		18:00	12	13		24	
6:15	6	8		14		18:15	14	18		32	
6:30	9	6		15		18:30	17	13		30	
6:45	10	8	26	18	59	18:45	12	14	58	26	112
7:00	12	13		24		19:00	12	14		25	
7:15	14	11		25		19:15	10	13		23	
7:30	12	12		24		19:30	9	10		19	
7:45	14	10	45	24	97	19:45	10	11	48	21	88
8:00	17	17		34		20:00	14	12		26	
8:15	15	15		30		20:15	12	11		23	
8:30	19	18		37		20:30	11	15		27	
8:45	21	16	66	38	138	20:45	10	10	48	20	95
9:00	18	20		38		21:00	14	13		27	
9:15	25	18		43		21:15	10	10		19	
9:30	16	20		36		21:30	11	10		21	
9:45	20	21	79	41	158	21:45	12	14	46	25	92
10:00	20	17		37		22:00	11	12		23	
10:15	24	21		45		22:15	9	10		19	
10:30	24	22		46		22:30	8	8		16	
10:45	21	20	79	41	168	22:45	5	11	40	15	73
11:00	22	23		45		23:00	1	4		4	
11:15	21	21		42		23:15	0	1		1	
11:30	22	24		47		23:30	0	1		2	
11:45	20	22	90	42	175	23:45	0	1	6	1	7
TOTALS			402		833	TOTALS			681		1,336
SPLIT %			48.2%		38.4%	SPLIT %			51.0%		61.6%

DAILY TOTALS	IN	OUT		TOTAL
	1,085	1,083		2,168

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	10:15	11:00	11:30	Peak of Site	12:15	13:00	12:00
Peak of Site Volume	90	90	177	Peak of Site Volume	88	83	169
Peak Hour	8:00	8:00	8:00	Peak Hour	16:00	16:30	16:00
Peak Hour Volume	72	66	138	Peak Hour Volume	65	65	130
AM Peak Hour	72	66	138	PM Peak Hour	65	65	130

Dutch Bros Coffee Shop (Fountain Valley)
Weekday Average Daily Traffic Volumes

Day: Tuesday
Date: 5/20/25

City: Fountain Valley
Address: 9067 Warner Avenue

DAILY TOTALS	IN	OUT		TOTAL
	1,203	1,215		2,418

AM	IN		OUT		TOTAL		PM	IN		OUT		TOTAL	
0:00	0		0		0		12:00	23		16		39	
0:15	0		0		0		12:15	23		26		49	
0:30	0		0		0		12:30	19		20		39	
0:45	0		0		0		12:45	20	85	15	77	35	162
1:00	0		0		0		13:00	16		24		40	
1:15	0		0		0		13:15	20		19		39	
1:30	0		0		0		13:30	25		25		50	
1:45	0		0		0		13:45	21	82	18	86	39	168
2:00	0		0		0		14:00	11		22		33	
2:15	0		0		0		14:15	14		11		25	
2:30	0		0		0		14:30	17		14		31	
2:45	0		0		0		14:45	10	52	18	65	28	117
3:00	0		0		0		15:00	19		15		34	
3:15	0		0		0		15:15	18		16		34	
3:30	0		0		0		15:30	15		20		35	
3:45	0		0		0		15:45	16	68	20	71	36	139
4:00	0		0		0		16:00	17		14		31	
4:15	2		0		2		16:15	12		14		26	
4:30	1		0		1		16:30	14		17		31	
4:45	1	4	0		1	4	16:45	21	64	14	59	35	123
5:00	4		2		6		17:00	15		17		32	
5:15	4		4		8		17:15	14		18		32	
5:30	7		8		15		17:30	19		10		29	
5:45	5	20	8	22	13	42	17:45	17	65	17	62	34	127
6:00	17		4		21		18:00	11		15		26	
6:15	7		9		16		18:15	6		24		30	
6:30	14		4		18		18:30	19		11		30	
6:45	9	47	9	26	18	73	18:45	14	50	16	66	30	116
7:00	19		14		33		19:00	15		11		26	
7:15	15		14		29		19:15	15		19		34	
7:30	18		13		31		19:30	15		12		27	
7:45	19	71	10	51	29	122	19:45	12	57	16	58	28	115
8:00	19		22		41		20:00	23		16		39	
8:15	14		12		26		20:15	16		11		27	
8:30	24		18		42		20:30	18		27		45	
8:45	21	78	18	70	39	148	20:45	16	73	13	67	29	140
9:00	22		20		42		21:00	21		21		42	
9:15	19		18		37		21:15	14		11		25	
9:30	13		23		36		21:30	12		14		26	
9:45	25	79	20	81	45	160	21:45	17	64	20	66	37	130
10:00	26		19		45		22:00	20		20		40	
10:15	23		21		44		22:15	17		24		41	
10:30	23		30		53		22:30	14		17		31	
10:45	18	90	21	91	39	181	22:45	2	53	19	80	21	133
11:00	26		28		54		23:00	0		6		6	
11:15	28		31		59		23:15	0		1		1	
11:30	28		24		52		23:30	0		1		1	
11:45	19	101	26	109	45	210	23:45	0		0	8	0	8
TOTALS		490		450		940	TOTALS		713		765		1,478
SPLIT %		52.1%		47.9%		38.9%	SPLIT %		48.2%		51.8%		61.1%

DAILY TOTALS	IN	OUT		TOTAL
	1,203	1,215		2,418

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	11:00	10:30	11:00	Peak of Site	12:00	13:00	13:00
Peak of Site Volume	101	110	210	Peak of Site Volume	85	86	168
Peak Hour	8:00	8:00	8:00	Peak Hour	16:45	16:30	16:30
Peak Hour Volume	78	70	148	Peak Hour Volume	69	66	130

Dutch Bros Coffee Shop (Norco)
Weekday Average Daily Traffic Volumes

Day: Tuesday
Date: 5/20/25

City: Norco
Address: 3561 Hamner Avenue

DAILY TOTALS	IN	OUT		TOTAL
	1,318	1,324		2,642

AM	IN		OUT		TOTAL		PM	IN		OUT		TOTAL	
0:00	0		0		0		12:00	24		30		54	
0:15	0		0		0		12:15	30		34		64	
0:30	0		0		0		12:30	27		25		52	
0:45	0		0		0		12:45	27	108	27	116	54	224
1:00	0		0		0		13:00	31		23		54	
1:15	0		0		0		13:15	20		29		49	
1:30	0		0		0		13:30	26		24		50	
1:45	0		0		0		13:45	21	98	31	107	52	205
2:00	0		0		0		14:00	21		17		38	
2:15	0		0		0		14:15	19		26		45	
2:30	0		0		0		14:30	25		22		47	
2:45	0		0		0		14:45	24	89	16	81	40	170
3:00	0		0		0		15:00	22		19		41	
3:15	0		0		0		15:15	22		21		43	
3:30	0		0		0		15:30	22		17		39	
3:45	0		0		0		15:45	22	88	20	77	42	165
4:00	0		0		0		16:00	22		26		48	
4:15	0		0		0		16:15	21		25		46	
4:30	1		0		1		16:30	23		17		40	
4:45	2	3	0		2	3	16:45	22	88	12	80	34	168
5:00	13		7		20		17:00	15		24		39	
5:15	5		7		12		17:15	12		19		31	
5:30	5		6		11		17:30	19		22		41	
5:45	5	28	5	25	10	53	17:45	26	72	17	82	43	154
6:00	6		5		11		18:00	16		8		24	
6:15	11		11		22		18:15	22		23		45	
6:30	9		11		20		18:30	18		18		36	
6:45	14	40	9	36	23	76	18:45	17	73	16	65	33	138
7:00	14		18		32		19:00	13		24		37	
7:15	20		12		32		19:15	11		14		25	
7:30	16		20		36		19:30	7		17		24	
7:45	19	69	14	64	33	133	19:45	13	44	10	65	23	109
8:00	20		23		43		20:00	13		17		30	
8:15	26		24		50		20:15	13		12		25	
8:30	15		29		44		20:30	12		16		28	
8:45	29	90	20	96	49	186	20:45	14	52	13	58	27	110
9:00	23		21		44		21:00	13		15		28	
9:15	32		25		57		21:15	10		15		25	
9:30	21		23		44		21:30	16		16		32	
9:45	15	91	21	90	36	181	21:45	11	50	15	61	26	111
10:00	22		19		41		22:00	10		9		19	
10:15	29		19		48		22:15	6		8		14	
10:30	26		24		50		22:30	7		7		14	
10:45	33	110	23	85	56	195	22:45	7	30	9	33	16	63
11:00	26		23		49		23:00	0		3		3	
11:15	24		21		45		23:15	0		0		0	
11:30	19		30		49		23:30	0		0		0	
11:45	26	95	23	97	49	192	23:45	0		3	6	3	6
TOTALS		526		493		1,019	TOTALS		792		831		1,623
SPLIT %		51.6%		48.4%		38.6%	SPLIT %		48.8%		51.2%		61.4%

DAILY TOTALS	IN	OUT		TOTAL
	1,318	1,324		2,642

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	10:15	11:30	11:45	Peak of Site	12:15	12:00	12:00
Peak of Site Volume	114	117	219	Peak of Site Volume	115	116	224
Peak Hour	8:00	8:00	8:00	Peak Hour	16:00	17:00	16:00
Peak Hour Volume	90	96	186	Peak Hour Volume	88	82	168

Dutch Bros Coffee Shop (Eastvale)
Weekday Average Daily Traffic Volumes

Day: Tuesday
Date: 5/20/25

City: Eastvale
Address: 13322 Limonite Avenue

DAILY TOTALS	IN	OUT		TOTAL
	1,165	1,150		2,315

AM	IN		OUT		TOTAL		PM	IN		OUT		TOTAL	
0:00	0		0		0		12:00	17		27		44	
0:15	0		0		0		12:15	31		17		48	
0:30	0		0		0		12:30	25		19		44	
0:45	0		0		0		12:45	29	102	18	81	47	183
1:00	0		0		0		13:00	15		23		38	
1:15	0		0		0		13:15	19		25		44	
1:30	0		0		0		13:30	22		13		35	
1:45	0		0		0		13:45	19	75	26	87	45	162
2:00	0		0		0		14:00	22		24		46	
2:15	0		0		0		14:15	16		22		38	
2:30	0		0		0		14:30	34		26		60	
2:45	0		0		0		14:45	18	90	19	91	37	181
3:00	0		0		0		15:00	17		18		35	
3:15	0		0		0		15:15	25		25		50	
3:30	0		0		0		15:30	29		22		51	
3:45	0		0		0		15:45	18	89	23	88	41	177
4:00	0		0		0		16:00	17		26		43	
4:15	0		0		0		16:15	15		12		27	
4:30	1		1		2		16:30	18		22		40	
4:45	2	3	0	1	2	4	16:45	16	66	16	76	32	142
5:00	2		2		4		17:00	19		15		34	
5:15	4		3		7		17:15	18		21		39	
5:30	4		3		7		17:30	8		16		24	
5:45	7	17	5	13	12	30	17:45	19	64	10	62	29	126
6:00	10		7		17		18:00	12		21		33	
6:15	4		8		12		18:15	19		13		32	
6:30	7		7		14		18:30	14		13		27	
6:45	14	35	10	32	24	67	18:45	13	58	19	66	32	124
7:00	6		13		19		19:00	8		11		19	
7:15	15		11		26		19:15	13		11		24	
7:30	11		13		24		19:30	10		10		20	
7:45	12	44	12	49	24	93	19:45	12	43	12	44	24	87
8:00	18		14		32		20:00	12		12		24	
8:15	12		17		29		20:15	13		16		29	
8:30	29		20		49		20:30	13		12		25	
8:45	19	78	13	64	32	142	20:45	7	45	8	48	15	93
9:00	15		25		40		21:00	17		11		28	
9:15	34		18		52		21:15	11		9		20	
9:30	12		19		31		21:30	14		8		22	
9:45	21	82	26	88	47	170	21:45	12	54	12	40	24	94
10:00	26		21		47		22:00	10		12		22	
10:15	24		27		51		22:15	8		8		16	
10:30	30		20		50		22:30	8		5		13	
10:45	19	99	24	92	43	191	22:45	6	32	9	34	15	66
11:00	22		22		44		23:00	2		5		7	
11:15	19		17		36		23:15	0		0		0	
11:30	24		25		49		23:30	0		3		3	
11:45	22	87	22	86	44	173	23:45	0	2	0	8	0	10
TOTALS		445		425		870	TOTALS		720		725		1,445
SPLIT %		51.1%		48.9%		37.6%	SPLIT %		49.8%		50.2%		62.4%

DAILY TOTALS	IN	OUT		TOTAL
	1,165	1,150		2,315

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	9:45	9:45	9:45	Peak of Site	12:00	13:45	13:45
Peak of Site Volume	101	94	195	Peak of Site Volume	102	98	189
Peak Hour	8:00	8:00	8:00	Peak Hour	16:30	16:00	16:30
Peak Hour Volume	78	64	142	Peak Hour Volume	71	76	145

Dutch Bros Coffee Shop (San Bernardino)
Weekday Average Daily Traffic Volumes

Day: Tuesday
Date: 5/20/25

City: San Bernardino
Address: 877 E Hospitality Lane

DAILY TOTALS	IN	OUT		TOTAL
	652	642		1,294

AM	IN		OUT		TOTAL		PM	IN		OUT		TOTAL	
0:00	0		0		0		12:00	11		11		22	
0:15	0		0		0		12:15	19		15		34	
0:30	0		0		0		12:30	11		10		21	
0:45	0		0		0		12:45	14	55	14	50	28	105
1:00	0		0		0		13:00	15		12		27	
1:15	0		0		0		13:15	14		10		24	
1:30	0		0		0		13:30	12		13		25	
1:45	0		0		0		13:45	14	55	15	50	29	105
2:00	0		0		0		14:00	11		15		26	
2:15	0		0		0		14:15	15		10		25	
2:30	0		0		0		14:30	12		16		28	
2:45	0		0		0		14:45	6	44	11	52	17	96
3:00	0		0		0		15:00	15		20		35	
3:15	0		0		0		15:15	9		13		22	
3:30	0		0		0		15:30	13		12		25	
3:45	0		0		0		15:45	18	55	14	59	32	114
4:00	0		0		0		16:00	11		10		21	
4:15	0		0		0		16:15	12		13		25	
4:30	3		0		3		16:30	8		8		16	
4:45	0	3	0		0	3	16:45	10	41	12	43	22	84
5:00	0		1		1		17:00	10		11		21	
5:15	3		2		5		17:15	9		17		26	
5:30	2		3		5		17:30	7		9		16	
5:45	4	9	1	7	5	16	17:45	9	35	8	45	17	80
6:00	1		2		3		18:00	7		6		13	
6:15	2		2		4		18:15	8		11		19	
6:30	5		3		8		18:30	16		10		26	
6:45	3	11	3	10	6	21	18:45	4	35	6	33	10	68
7:00	7		6		13		19:00	10		8		18	
7:15	5		6		11		19:15	1		9		10	
7:30	4		2		6		19:30	3		1		4	
7:45	6	22	3	17	9	39	19:45	4	18	6	24	10	42
8:00	11		8		19		20:00	7		3		10	
8:15	7		6		13		20:15	4		5		9	
8:30	7		4		11		20:30	2		6		8	
8:45	16	41	14	32	30	73	20:45	4	17	4	18	8	35
9:00	12		13		25		21:00	6		3		9	
9:15	16		11		27		21:15	3		4		7	
9:30	18		15		33		21:30	3		1		4	
9:45	18	64	17	56	35	120	21:45	6	18	7	15	13	33
10:00	6		8		14		22:00	4		5		9	
10:15	19		16		35		22:15	5		1		6	
10:30	17		12		29		22:30	4		2		6	
10:45	13	55	12	48	25	103	22:45	3	16	5	13	8	29
11:00	12		19		31		23:00	0		0		0	
11:15	14		15		29		23:15	0		1		1	
11:30	18		18		36		23:30	1		1		2	
11:45	13	57	16	68	29	125	23:45	0	1	0	2	0	3
TOTALS		262		238		500	TOTALS		390		404		794
SPLIT %		52.4%		47.6%		38.6%	SPLIT %		49.1%		50.9%		61.4%

DAILY TOTALS	IN	OUT		TOTAL
	652	642		1,294

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	9:00	11:00	11:00	Peak of Site	12:15	14:30	15:00
Peak of Site Volume	64	68	125	Peak of Site Volume	59	60	114
Peak Hour	8:00	8:00	8:00	Peak Hour	16:00	16:45	16:30
Peak Hour Volume	41	32	73	Peak Hour Volume	41	49	85

Dutch Bros Coffee Shop (4 Sites)
Saturday Average Daily Traffic Volumes

Day: Saturday
Date: 5/17/25

City: FV, Norco, Eastvale, San Berdo
Address: 4 Sites

DAILY TOTALS	IN	OUT		TOTAL
	920	916		1,836

AM	IN	OUT		TOTAL		PM	IN	OUT		TOTAL	
0:00	0	0		0		12:00	17	14		31	
0:15	0	0		0		12:15	16	17		33	
0:30	0	0		0		12:30	19	16		35	
0:45	0	0		0		12:45	19	19	65	38	136
1:00	0	0		0		13:00	17	15		32	
1:15	0	0		0		13:15	15	13		28	
1:30	0	0		0		13:30	15	17		33	
1:45	0	0		0		13:45	15	17	62	32	124
2:00	0	0		0		14:00	14	14		29	
2:15	0	0		0		14:15	13	14		27	
2:30	0	0		0		14:30	14	14		28	
2:45	0	0		0		14:45	13	15	57	28	111
3:00	0	0		0		15:00	14	12		26	
3:15	0	0		0		15:15	12	16		28	
3:30	0	0		0		15:30	12	12		24	
3:45	0	0		0		15:45	17	14	53	31	108
4:00	0	0		0		16:00	13	12		25	
4:15	0	0		0		16:15	15	15		30	
4:30	3	0		3		16:30	13	13		26	
4:45	1	0		1	4	16:45	12	12	52	24	104
5:00	5	5		10		17:00	14	14		29	
5:15	4	3		7		17:15	10	13		23	
5:30	6	6		12		17:30	11	10		21	
5:45	8	7	21	15	43	17:45	16	13	50	30	101
6:00	11	8		19		18:00	11	14		25	
6:15	13	13		26		18:15	11	10		21	
6:30	13	12		25		18:30	11	12		23	
6:45	11	10	43	22	91	18:45	10	13	48	22	91
7:00	16	14		30		19:00	13	12		24	
7:15	15	15		30		19:15	11	13		23	
7:30	13	13		26		19:30	8	9		17	
7:45	16	15	57	30	116	19:45	10	12	45	22	86
8:00	15	17		32		20:00	15	12		26	
8:15	17	13		30		20:15	14	12		26	
8:30	15	16		31		20:30	12	12		24	
8:45	17	16	62	32	125	20:45	13	16	52	29	105
9:00	18	15		33		21:00	13	12		24	
9:15	20	15		35		21:15	12	11		23	
9:30	19	20		39		21:30	9	13		22	
9:45	14	15	65	29	136	21:45	6	8	43	13	82
10:00	15	14		29		22:00	1	7		8	
10:15	15	15		30		22:15	0	1		1	
10:30	18	15		32		22:30	0	1		1	
10:45	15	17	60	32	123	22:45	0	2	10	2	12
11:00	22	17		38		23:00	0	1		1	
11:15	16	15		30		23:15	0	1		1	
11:30	18	20		38		23:30	0	0		0	
11:45	14	19	69	33	138	23:45	0	0	2	0	2
TOTALS			377		775	TOTALS			540		1,061
SPLIT %			48.6%		42.2%	SPLIT %			50.9%		57.8%

DAILY TOTALS	IN	OUT		TOTAL
	920	916		1,836

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	8:45	11:00	8:45	Peak of Site	12:00	12:15	12:15
Peak of Site Volume	73	69	139	Peak of Site Volume	71	66	137
Peak Hour	8:00	8:00	8:00	Peak Hour	16:15	16:15	16:15
Peak Hour Volume	63	62	125	Peak Hour Volume	54	54	108
AM Peak Hour	63	62	125	PM Peak Hour	54	54	108

Dutch Bros Coffee Shop (Fountain Valley)
Saturday Average Daily Traffic Volumes

Day: Saturday
Date: 5/17/25

City: Fountain Valley
Address: 9067 Warner Avenue

DAILY TOTALS	IN	OUT		TOTAL
	961	952		1,913

AM	IN		OUT		TOTAL		PM	IN		OUT		TOTAL	
0:00	0		0		0		12:00	22		14		36	
0:15	0		0		0		12:15	17		14		31	
0:30	0		0		0		12:30	15		18		33	
0:45	0		0		0		12:45	25	79	21	67	46	146
1:00	0		0		0		13:00	15		20		35	
1:15	0		0		0		13:15	19		12		31	
1:30	0		0		0		13:30	11		21		32	
1:45	0		0		0		13:45	14	59	18	71	32	130
2:00	0		0		0		14:00	17		10		27	
2:15	0		0		0		14:15	15		11		26	
2:30	0		0		0		14:30	16		19		35	
2:45	0		0		0		14:45	10	58	10	50	20	108
3:00	0		0		0		15:00	9		9		18	
3:15	0		0		0		15:15	10		15		25	
3:30	0		0		0		15:30	9		9		18	
3:45	0		0		0		15:45	23	51	14	47	37	98
4:00	0		0		0		16:00	12		7		19	
4:15	0		0		0		16:15	16		14		30	
4:30	7		0		7		16:30	14		11		25	
4:45	0	7	0		0	7	16:45	12	54	17	49	29	103
5:00	3		8		11		17:00	11		15		26	
5:15	3		2		5		17:15	8		15		23	
5:30	5		4		9		17:30	13		15		28	
5:45	4	15	3	17	7	32	17:45	14	46	13	58	27	104
6:00	9		6		15		18:00	12		15		27	
6:15	16		11		27		18:15	7		14		21	
6:30	13		14		27		18:30	9		12		21	
6:45	16	54	12	43	28	97	18:45	6	34	12	53	18	87
7:00	13		13		26		19:00	13		10		23	
7:15	8		10		18		19:15	19		15		34	
7:30	10		11		21		19:30	4		7		11	
7:45	11	42	8	42	19	84	19:45	7	43	10	42	17	85
8:00	10		16		26		20:00	20		10		30	
8:15	15		9		24		20:15	19		18		37	
8:30	13		10		23		20:30	21		19		40	
8:45	24	62	16	51	40	113	20:45	14	74	22	69	36	143
9:00	21		17		38		21:00	16		13		29	
9:15	21		12		33		21:15	19		14		33	
9:30	25		21		46		21:30	8		20		28	
9:45	23	90	18	68	41	158	21:45	9	52	9	56	18	108
10:00	15		16		31		22:00	2		10		12	
10:15	18		14		32		22:15	0		0		0	
10:30	19		14		33		22:30	0		1		1	
10:45	14	66	25	69	39	135	22:45	0	2	1	12	1	14
11:00	18		20		38		23:00	0		2		2	
11:15	19		13		32		23:15	0		3		3	
11:30	24		24		48		23:30	0		0		0	
11:45	12	73	26	83	38	156	23:45	0		0	5	0	5
TOTALS		409		373		782	TOTALS		552		579		1,131
SPLIT %		52.3%		47.7%		40.9%	SPLIT %		48.8%		51.2%		59.1%

DAILY TOTALS	IN	OUT		TOTAL
	961	952		1,913

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	8:45	11:00	9:00	Peak of Site	12:00	12:45	12:00
Peak of Site Volume	91	83	158	Peak of Site Volume	79	74	146
Peak Hour	8:00	8:00	8:00	Peak Hour	16:00	16:45	16:15
Peak Hour Volume	62	51	113	Peak Hour Volume	54	62	110

Dutch Bros Coffee Shop (Norco)
Saturday Average Daily Traffic Volumes

Day: Saturday
Date: 5/17/25

City: Norco
Address: 3561 Hamner Avenue

DAILY TOTALS	IN	OUT		TOTAL
	1,082	1,080		2,162

AM	IN		OUT		TOTAL		PM	IN		OUT		TOTAL	
0:00	0		0		0		12:00	13		20		33	
0:15	0		0		0		12:15	20		21		41	
0:30	0		0		0		12:30	29		17		46	
0:45	0		0		0		12:45	19	81	23	81	42	162
1:00	0		0		0		13:00	23		15		38	
1:15	0		0		0		13:15	18		18		36	
1:30	0		0		0		13:30	12		15		27	
1:45	0		0		0		13:45	17	70	17	65	34	135
2:00	0		0		0		14:00	13		15		28	
2:15	0		0		0		14:15	17		19		36	
2:30	0		0		0		14:30	25		20		45	
2:45	0		0		0		14:45	13	68	17	71	30	139
3:00	0		0		0		15:00	20		17		37	
3:15	0		0		0		15:15	11		18		29	
3:30	0		0		0		15:30	14		13		27	
3:45	0		0		0		15:45	19	64	17	65	36	129
4:00	0		0		0		16:00	19		18		37	
4:15	0		0		0		16:15	19		16		35	
4:30	1		0		1		16:30	15		17		32	
4:45	1	2	0		1	2	16:45	7	60	8	59	15	119
5:00	7		6		13		17:00	15		14		29	
5:15	6		3		9		17:15	10		9		19	
5:30	6		9		15		17:30	12		9		21	
5:45	14	33	14	32	28	65	17:45	16	53	17	49	33	102
6:00	15		7		22		18:00	10		19		29	
6:15	9		20		29		18:15	14		10		24	
6:30	20		16		36		18:30	18		12		30	
6:45	11	55	12	55	23	110	18:45	17	59	15	56	32	115
7:00	18		13		31		19:00	18		18		36	
7:15	22		20		42		19:15	9		16		25	
7:30	15		17		32		19:30	9		11		20	
7:45	19	74	21	71	40	145	19:45	12	48	12	57	24	105
8:00	27		21		48		20:00	14		12		26	
8:15	18		15		33		20:15	24		11		35	
8:30	20		23		43		20:30	12		15		27	
8:45	13	78	17	76	30	154	20:45	21	71	27	65	48	136
9:00	23		17		40		21:00	15		16		31	
9:15	22		19		41		21:15	11		9		20	
9:30	17		20		37		21:30	10		18		28	
9:45	11	73	21	77	32	150	21:45	6	42	9	52	15	94
10:00	17		11		28		22:00	2		3		5	
10:15	9		12		21		22:15	0		1		1	
10:30	18		16		34		22:30	0		4		4	
10:45	18	62	19	58	37	120	22:45	1	3	1	9	2	12
11:00	29		17		46		23:00	0		0		0	
11:15	17		18		35		23:15	0		0		0	
11:30	24		28		52		23:30	0		0		0	
11:45	16	86	19	82	35	168	23:45	0		0		0	
TOTALS		463		451		914	TOTALS		619		629		1,248
SPLIT %		50.7%		49.3%		42.3%	SPLIT %		49.6%		50.4%		57.7%

DAILY TOTALS	IN	OUT		TOTAL
	1,082	1,080		2,162

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	10:45	11:30	10:45	Peak of Site	12:15	12:00	12:15
Peak of Site Volume	88	88	170	Peak of Site Volume	91	81	167
Peak Hour	7:45	7:45	7:45	Peak Hour	16:00	16:00	16:00
Peak Hour Volume	84	80	164	Peak Hour Volume	60	59	119

Dutch Bros Coffee Shop (Eastvale)
Saturday Average Daily Traffic Volumes

Day: Saturday
Date: 5/17/25

City: Eastvale
Address: 13322 Limonite Avenue

DAILY TOTALS	IN	OUT		TOTAL
	945	952		1,897

AM	IN		OUT		TOTAL		PM	IN		OUT		TOTAL	
0:00	0		0		0		12:00	17		16		33	
0:15	0		0		0		12:15	11		14		25	
0:30	0		0		0		12:30	20		13		33	
0:45	0		0		0		12:45	17	65	21	64	38	129
1:00	0		0		0		13:00	15		16		31	
1:15	0		0		0		13:15	15		12		27	
1:30	0		0		0		13:30	20		18		38	
1:45	0		0		0		13:45	21	71	18	64	39	135
2:00	0		0		0		14:00	9		14		23	
2:15	0		0		0		14:15	8		13		21	
2:30	0		0		0		14:30	11		11		22	
2:45	0		0		0		14:45	17	45	16	54	33	99
3:00	0		0		0		15:00	14		14		28	
3:15	0		0		0		15:15	12		16		28	
3:30	0		0		0		15:30	18		16		34	
3:45	0		0		0		15:45	18	62	17	63	35	125
4:00	0		0		0		16:00	17		14		31	
4:15	0		0		0		16:15	17		19		36	
4:30	0		0		0		16:30	12		16		28	
4:45	1	1	0		1	1	16:45	16	62	15	64	31	126
5:00	6		3		9		17:00	14		16		30	
5:15	4		5		9		17:15	13		19		32	
5:30	8		7		15		17:30	13		9		22	
5:45	6	24	6	21	12	45	17:45	16	56	15	59	31	115
6:00	12		10		22		18:00	12		12		24	
6:15	13		11		24		18:15	14		14		28	
6:30	6		9		15		18:30	10		13		23	
6:45	9	40	9	39	18	79	18:45	10	46	15	54	25	100
7:00	16		19		35		19:00	12		10		22	
7:15	13		9		22		19:15	10		8		18	
7:30	13		12		25		19:30	10		11		21	
7:45	21	63	17	57	38	120	19:45	13	45	14	43	27	88
8:00	12		16		28		20:00	19		19		38	
8:15	27		20		47		20:15	9		10		19	
8:30	11		19		30		20:30	11		9		20	
8:45	17	67	14	69	31	136	20:45	11	50	12	50	23	100
9:00	15		16		31		21:00	12		10		22	
9:15	20		16		36		21:15	13		12		25	
9:30	20		25		45		21:30	11		9		20	
9:45	13	68	9	66	22	134	21:45	6	42	8	39	14	81
10:00	18		17		35		22:00	1		12		13	
10:15	19		19		38		22:15	0		2		2	
10:30	17		15		32		22:30	0		0		0	
10:45	19	73	13	64	32	137	22:45	0	1	4	18	4	19
11:00	24		18		42		23:00	0		0		0	
11:15	15		17		32		23:15	0		0		0	
11:30	10		14		24		23:30	0		0		0	
11:45	15	64	15	64	30	128	23:45	0		0		0	
TOTALS		400		380		780	TOTALS		545		572		1,117
SPLIT %		51.3%		48.7%		41.1%	SPLIT %		48.8%		51.2%		58.9%

DAILY TOTALS	IN	OUT		TOTAL
	945	952		1,897

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	10:15	7:45	10:15	Peak of Site	13:00	12:45	15:30
Peak of Site Volume	79	72	144	Peak of Site Volume	71	67	136
Peak Hour	7:30	7:45	7:45	Peak Hour	16:00	16:15	16:00
Peak Hour Volume	73	72	143	Peak Hour Volume	62	66	126

Dutch Bros Coffee Shop (San Bernardino)
Saturday Average Daily Traffic Volumes

Day: Saturday
Date: 5/17/25

City: San Bernardino
Address: 877 E Hospitality Lane

DAILY TOTALS	IN	OUT		TOTAL
	692	680		1,372

AM	IN		OUT		TOTAL		PM	IN		OUT		TOTAL	
0:00	0		0		0		12:00	15		6		21	
0:15	0		0		0		12:15	15		18		33	
0:30	0		0		0		12:30	13		14		27	
0:45	0		0		0		12:45	16	59	9	47	25	106
1:00	0		0		0		13:00	13		9		22	
1:15	0		0		0		13:15	8		10		18	
1:30	0		0		0		13:30	18		15		33	
1:45	0		0		0		13:45	9	48	15	49	24	97
2:00	0		0		0		14:00	18		18		36	
2:15	0		0		0		14:15	10		13		23	
2:30	0		0		0		14:30	3		7		10	
2:45	0		0		0		14:45	11	42	16	54	27	96
3:00	0		0		0		15:00	13		8		21	
3:15	0		0		0		15:15	16		13		29	
3:30	0		0		0		15:30	6		9		15	
3:45	0		0		0		15:45	8	43	8	38	16	81
4:00	1		0		1		16:00	3		9		12	
4:15	0		0		0		16:15	9		9		18	
4:30	2		0		2		16:30	9		8		17	
4:45	1	4	0		1	4	16:45	11	32	9	35	20	67
5:00	2		3		5		17:00	17		12		29	
5:15	3		2		5		17:15	7		9		16	
5:30	5		4		9		17:30	6		6		12	
5:45	6	16	5	14	11	30	17:45	19	49	8	35	27	84
6:00	9		7		16		18:00	11		9		20	
6:15	12		11		23		18:15	9		2		11	
6:30	14		9		23		18:30	7		9		16	
6:45	9	44	8	35	17	79	18:45	6	33	8	28	14	61
7:00	15		11		26		19:00	8		8		16	
7:15	18		21		39		19:15	4		11		15	
7:30	14		12		26		19:30	8		7		15	
7:45	12	59	12	56	24	115	19:45	7	27	13	39	20	66
8:00	12		14		26		20:00	6		5		11	
8:15	7		7		14		20:15	3		9		12	
8:30	14		13		27		20:30	3		5		8	
8:45	12	45	16	50	28	95	20:45	6	18	4	23	10	41
9:00	13		10		23		21:00	7		7		14	
9:15	15		14		29		21:15	4		10		14	
9:30	14		14		28		21:30	5		5		10	
9:45	9	51	12	50	21	101	21:45	2	18	4	26	6	44
10:00	10		10		20		22:00	0		1		1	
10:15	15		14		29		22:15	0		0		0	
10:30	17		13		30		22:30	0		0		0	
10:45	9	51	12	49	21	100	22:45	0		0	1	0	1
11:00	16		11		27		23:00	0		3		3	
11:15	11		10		21		23:15	0		0		0	
11:30	14		12		26		23:30	0		0		0	
11:45	12	53	15	48	27	101	23:45	0		0	3	0	3
TOTALS		323		302		625	TOTALS		369		378		747
SPLIT %		51.7%		48.3%		45.6%	SPLIT %		49.4%		50.6%		54.4%

DAILY TOTALS	IN	OUT		TOTAL
	692	680		1,372

AM	In	Out	Total	PM	In	Out	Total
Peak of Site	7:00	7:15	7:00	Peak of Site	12:00	13:30	13:30
Peak of Site Volume	59	59	115	Peak of Site Volume	59	61	116
Peak Hour	7:00	7:15	7:00	Peak Hour	17:00	16:15	16:15
Peak Hour Volume	59	59	115	Peak Hour Volume	49	38	84

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 9067 Warner Ave
CITY: Fountain Valley

DATE: 5/20/2025
DAY: Tuesday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	**TOTAL**	Average Time per Customer (mm:ss)
6:00	0	0	0	**0**	3:21
6:05	1	0	0	**1**	4:40
6:10	3	0	0	**3**	4:46
6:15	1	0	0	**1**	8:50
6:20	1	3	0	**4**	4:14
6:25	2	4	0	**6**	4:05
6:30	4	2	0	**6**	9:12
6:35	4	1	0	**5**	10:27
6:40	1	0	0	**1**	3:28
6:45	3	0	0	**3**	2:24
6:50	1	3	0	**4**	3:22
6:55	1	2	0	**3**	6:09
7:00	2	2	0	**4**	5:49
7:05	3	1	0	**4**	8:36
7:10	4	3	0	**7**	10:23
7:15	2	4	0	**6**	6:34
7:20	3	2	0	**5**	7:20
7:25	7	1	0	**8**	10:42
7:30	2	0	0	**2**	6:24
7:35	0	1	0	**1**	4:31
7:40	1	2	0	**3**	3:17
7:45	1	1	0	**2**	6:23
7:50	1	2	0	**3**	3:15
7:55	1	0	0	**1**	6:16
8:00	4	2	0	**6**	7:05
8:05	3	3	0	**6**	5:17
8:10	1	0	0	**1**	3:47
8:15	0	0	0	**0**	2:48
8:20	1	0	0	**1**	4:59
8:25	1	2	0	**3**	4:07
8:30	1	3	0	**4**	6:41
8:35	1	4	0	**5**	8:25
8:40	2	6	0	**8**	6:16
8:45	2	3	0	**5**	6:15
8:50	4	3	0	**7**	4:57
8:55	4	1	0	**5**	7:09
9:00	3	2	0	**5**	8:12

MAX QUEUE: 8
AVERAGE QUEUE: 3.8

AVERAGE: 5:57

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 9067 Warner Ave
CITY: Fountain Valley

DATE: 5/20/2025
DAY: Tuesday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	**TOTAL**	Average Time per Customer (mm:ss)
15:00	7	3	0	**10**	14:39
15:05	9	1	0	**10**	15:03
15:10	7	5	0	**12**	15:56
15:15	11	1	0	**12**	16:15
15:20	11	0	0	**11**	18:36
15:25	10	5	0	**15**	16:31
15:30	12	2	0	**14**	17:35
15:35	12	0	0	**12**	15:37
15:40	8	3	0	**11**	18:43
15:45	8	4	0	**12**	21:00
15:50	9	4	0	**13**	11:51
15:55	8	3	0	**11**	12:16
16:00	9	5	0	**14**	10:04
16:05	11	4	0	**15**	16:42
16:10	10	5	0	**15**	16:01
16:15	14	4	0	**18**	17:31
16:20	13	3	0	**16**	19:49
16:25	9	3	0	**12**	15:26
16:30	9	5	0	**14**	16:59
16:35	15	2	0	**17**	21:34
16:40	16	3	0	**19**	24:30
16:45	14	2	0	**16**	19:49
16:50	16	3	0	**19**	22:50
16:55	14	7	0	**21**	30:15
17:00	21	2	0	**23**	28:36
17:05	21	3	0	**24**	30:41
17:10	24	4	0	**28**	32:32
17:15	22	3	0	**25**	32:29
17:20	26	2	0	**28**	37:33
17:25	25	4	0	**29**	39:56
17:30	20	2	0	**22**	37:02
17:35	12	0	0	**12**	29:15
17:40	10	1	0	**11**	22:41
17:45	8	3	0	**11**	24:11
17:50	5	1	0	**6**	8:59
17:55	4	2	0	**6**	8:08
18:00	3	4	0	**7**	7:13

MAX QUEUE: 29
AVERAGE QUEUE: 15.4

AVERAGE: 16:51

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 9067 Warner Ave
CITY: Fountain Valley

DATE: 5/17/2025
DAY: Saturday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	**TOTAL**	Average Time per Customer (mm:ss)
10:00	16	4	0	**20**	15:35
10:05	14	4	0	**18**	13:34
10:10	16	2	0	**18**	14:04
10:15	17	2	0	**19**	17:56
10:20	17	9	0	**26**	28:24
10:25	15	9	0	**24**	20:33
10:30	17	11	0	**28**	21:23
10:35	18	13	0	**31**	18:48
10:40	17	12	0	**29**	21:43
10:45	16	12	0	**28**	23:06
10:50	17	10	0	**27**	26:02
10:55	18	9	0	**27**	28:55
11:00	15	8	0	**23**	27:16
11:05	16	7	0	**23**	28:15
11:10	18	5	0	**23**	30:49
11:15	18	14	0	**32**	30:03
11:20	16	13	0	**29**	27:31
11:25	18	12	0	**30**	31:41
11:30	18	10	0	**28**	20:41
11:35	18	11	0	**29**	24:20
11:40	17	8	0	**25**	21:02
11:45	16	12	0	**28**	21:21
11:50	17	10	0	**27**	18:37
11:55	17	11	0	**28**	20:00
12:00	18	13	0	**31**	21:33
12:05	17	14	0	**31**	21:19
12:10	17	12	0	**29**	24:01
12:15	16	12	0	**28**	26:52
12:20	16	9	0	**25**	23:13
12:25	15	6	0	**21**	21:49
12:30	16	3	0	**19**	19:54
12:35	16	4	0	**20**	14:52
12:40	16	7	0	**23**	16:04
12:45	15	4	0	**19**	14:19
12:50	16	2	0	**18**	16:05
12:55	15	3	0	**18**	16:10
13:00	15	3	0	**18**	13:04
13:05	15	3	0	**18**	15:35
13:10	12	2	0	**14**	13:33
13:15	12	0	0	**12**	12:10
13:20	8	0	0	**8**	12:06
13:25	8	0	0	**8**	08:26
13:30	8	0	0	**8**	10:05
13:35	8	0	0	**8**	2:40
13:40	9	0	0	**9**	6:41
13:45	11	0	0	**11**	8:52
13:50	10	0	0	**10**	8:19
13:55	9	0	0	**9**	9:25
14:00	13	0	0	**13**	7:29

MAX QUEUE: 32
AVERAGE QUEUE: 21.4

AVERAGE: 18:31

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 9067 Warner Ave
CITY: Fountain Valley

DATE: Multiple
DAY: Multiple

Site Averages

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	8	3.8	5:57
Weekday PM	29	15.4	16:51
Saturday Midday	32	21.4	18:31
SITE AVERAGES	**23**	**13.5**	**13:46**

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 3561 Hamner Ave
CITY: Norco, CA

DATE: 5/20/2025
DAY: Tuesday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	**TOTAL**	Average Time per Customer (mm:ss)
6:00	4	0	0	**4**	12:15
6:05	5	2	0	**7**	14:25
6:10	5	3	0	**8**	10:28
6:15	9	0	0	**9**	10:59
6:20	3	2	0	**5**	9:42
6:25	2	2	0	**4**	5:23
6:30	2	2	0	**4**	7:51
6:35	3	8	0	**11**	4:26
6:40	3	5	0	**8**	8:09
6:45	4	1	0	**5**	10:48
6:50	3	3	0	**6**	16:17
6:55	4	3	0	**7**	7:50
7:00	4	1	0	**5**	7:59
7:05	3	2	0	**5**	6:07
7:10	4	1	0	**5**	6:24
7:15	3	10	0	**13**	8:15
7:20	3	7	0	**10**	9:52
7:25	8	3	0	**11**	10:13
7:30	7	5	0	**12**	17:34
7:35	12	1	0	**13**	16:45
7:40	12	0	0	**12**	18:14
7:45	9	0	0	**9**	14:16
7:50	7	0	0	**7**	19:41
7:55	6	2	0	**8**	7:50
8:00	7	1	0	**8**	9:53
8:05	9	0	0	**9**	9:33
8:10	4	1	0	**5**	6:51
8:15	3	2	0	**5**	7:46
8:20	4	1	0	**5**	8:58
8:25	2	0	0	**2**	7:11
8:30	3	2	0	**5**	4:30
8:35	3	8	0	**11**	6:52
8:40	9	7	0	**16**	10:04
8:45	8	5	0	**13**	10:14
8:50	8	2	0	**10**	12:36
8:55	10	1	0	**11**	17:30
9:00	9	2	0	**11**	7:31

MAX QUEUE: 16
AVERAGE QUEUE: 8.1

AVERAGE: 10:18

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-252-6068

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 3561 Hamner Ave
CITY: Norco, CA

DATE: 5/20/2025
DAY: Tuesday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	**TOTAL**	Average Time per Customer (mm:ss)
15:00	17	1	0	**18**	20:19
15:05	14	3	0	**17**	22:15
15:10	16	5	0	**21**	27:05
15:15	13	6	0	**19**	21:54
15:20	14	1	0	**15**	30:48
15:25	11	2	0	**13**	21:00
15:30	12	1	0	**13**	24:51
15:35	12	2	0	**14**	25:05
15:40	11	0	0	**11**	21:18
15:45	10	0	0	**10**	22:00
15:50	8	5	0	**13**	22:06
15:55	13	6	0	**19**	22:03
16:00	14	2	0	**16**	14:11
16:05	14	0	0	**14**	14:59
16:10	8	2	0	**10**	15:57
16:15	12	2	0	**14**	15:12
16:20	12	1	0	**13**	16:12
16:25	13	4	0	**17**	14:55
16:30	6	7	0	**13**	12:02
16:35	9	3	0	**12**	14:08
16:40	13	2	0	**15**	14:02
16:45	11	0	0	**11**	11:18
16:50	7	0	0	**7**	11:59
16:55	5	3	0	**8**	11:07
17:00	2	2	0	**4**	8:18
17:05	3	0	0	**3**	4:31
17:10	1	1	0	**2**	3:46
17:15	2	3	0	**5**	3:53
17:20	0	0	0	**0**	2:57
17:25	1	0	0	**1**	4:07
17:30	1	0	0	**1**	2:49
17:35	0	0	0	**0**	3:12
17:40	1	1	0	**2**	2:52
17:45	3	0	0	**3**	5:20
17:50	5	3	0	**8**	6:27
17:55	4	2	0	**6**	8:28
18:00	3	0	0	**3**	12:32

MAX QUEUE: 21
AVERAGE QUEUE: 10.0

AVERAGE: 21:22

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 3561 Hamner Ave
CITY: Norco, CA

DATE: 5/17/2025
DAY: Saturday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	**TOTAL**	Average Time per Customer (mm:ss)
10:00	5	3	0	**8**	13:11
10:05	6	7	0	**13**	11:21
10:10	13	6	0	**19**	12:23
10:15	14	3	3	**20**	11:08
10:20	17	3	7	**27**	13:05
10:25	12	6	2	**20**	12:28
10:30	14	4	2	**20**	11:29
10:35	15	5	1	**21**	13:37
10:40	19	2	4	**25**	14:55
10:45	17	3	4	**24**	17:19
10:50	15	5	4	**24**	14:51
10:55	18	3	1	**22**	17:44
11:00	14	1	0	**15**	13:25
11:05	13	2	0	**15**	12:19
11:10	16	3	1	**20**	13:05
11:15	15	4	3	**22**	11:15
11:20	18	0	0	**18**	12:41
11:25	14	1	1	**16**	16:31
11:30	16	5	1	**22**	15:35
11:35	11	2	1	**14**	10:32
11:40	11	3	0	**14**	13:37
11:45	12	0	0	**12**	10:57
11:50	12	4	0	**16**	11:33
11:55	14	6	0	**20**	16:34
12:00	15	4	0	**19**	13:31
12:05	15	2	2	**19**	12:55
12:10	15	4	2	**21**	15:02
12:15	12	3	1	**16**	12:12
12:20	13	3	1	**17**	11:03
12:25	10	4	0	**14**	12:13
12:30	14	3	1	**18**	10:51
12:35	12	9	0	**21**	10:32
12:40	13	4	0	**17**	11:18
12:45	14	5	0	**19**	15:26
12:50	16	6	2	**24**	17:27
12:55	12	4	0	**16**	16:27
13:00	15	3	2	**20**	16:38
13:05	16	2	0	**18**	14:09
13:10	16	3	1	**20**	11:13
13:15	13	2	0	**15**	11:52
13:20	11	4	0	**15**	12:17
13:25	9	5	4	**18**	11:46
13:30	14	3	0	**17**	8:44
13:35	11	4	0	**15**	10:45
13:40	10	6	0	**16**	12:22
13:45	15	3	0	**18**	14:56
13:50	13	4	0	**17**	13:25
13:55	12	1	0	**13**	11:40
14:00	5	2	0	**7**	7:41

MAX QUEUE: 27
AVERAGE QUEUE: 17.9

AVERAGE: 13:01

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 3561 Hamner Ave
CITY: Norco, CA

DATE: Multiple
DAY: Multiple

Site Averages

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	16	8.1	10:18
Weekday PM	21	10.0	21:22
Saturday Midday	27	17.9	13:01
SITE AVERAGES	**21.3**	**12.0**	**14:53**

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-0268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 13322 Limonite Ave
CITY: Eastvale, CA

DATE: 5/20/2025
DAY: Tuesday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	**TOTAL**	Average Time per Customer (mm:ss)
6:00	3	0	0	**3**	3:05
6:05	3	0	0	**3**	8:41
6:10	1	0	0	**1**	10:30
6:15	4	0	0	**4**	9:54
6:20	6	0	0	**6**	7:20
6:25	5	0	0	**5**	9:46
6:30	6	0	0	**6**	5:20
6:35	6	0	0	**6**	8:55
6:40	5	0	0	**5**	12:51
6:45	4	0	0	**4**	5:59
6:50	4	0	0	**4**	6:54
6:55	4	0	0	**4**	8:16
7:00	4	0	0	**4**	7:16
7:05	4	0	0	**4**	7:34
7:10	4	0	0	**4**	6:40
7:15	3	0	0	**3**	9:08
7:20	4	0	0	**4**	5:53
7:25	2	0	0	**2**	2:51
7:30	4	0	0	**4**	5:39
7:35	4	0	0	**4**	4:19
7:40	5	0	0	**5**	5:28
7:45	3	0	0	**3**	6:45
7:50	5	0	0	**5**	5:00
7:55	8	0	0	**8**	6:38
8:00	6	0	0	**6**	8:17
8:05	11	0	0	**11**	17:34
8:10	9	2	0	**11**	11:58
8:15	7	0	0	**7**	8:09
8:20	8	0	0	**8**	10:05
8:25	9	4	0	**13**	7:11
8:30	11	5	0	**16**	11:50
8:35	11	4	0	**15**	13:58
8:40	11	1	0	**12**	14:50
8:45	9	0	0	**9**	19:38
8:50	8	0	0	**8**	10:53
8:55	4	0	0	**4**	3:22
9:00	5	0	0	**5**	6:00

MAX QUEUE: 16
AVERAGE QUEUE: 6.1

AVERAGE: 8:29

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 13322 Limonite Ave
CITY: Eastvale, CA

DATE: 5/20/2025
DAY: Tuesday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	**TOTAL**	Average Time per Customer (mm:ss)
15:00	4	0	0	**4**	8:21
15:05	4	0	0	**4**	12:35
15:10	4	0	0	**4**	6:10
15:15	6	0	0	**6**	6:08
15:20	1	0	0	**1**	4:25
15:25	5	0	0	**5**	5:05
15:30	3	0	0	**3**	4:03
15:35	4	0	0	**4**	4:40
15:40	5	0	0	**5**	7:33
15:45	4	0	0	**4**	4:46
15:50	4	0	0	**4**	7:49
15:55	4	0	0	**4**	5:09
16:00	4	0	0	**4**	5:23
16:05	9	0	0	**9**	7:05
16:10	10	0	0	**10**	7:59
16:15	7	0	0	**7**	11:53
16:20	10	1	0	**11**	10:45
16:25	7	0	0	**7**	8:40
16:30	8	0	0	**8**	10:14
16:35	7	0	0	**7**	9:39
16:40	7	0	0	**7**	13:20
16:45	5	0	0	**5**	8:09
16:50	9	2	0	**11**	9:06
16:55	13	0	0	**13**	9:37
17:00	8	0	0	**8**	11:06
17:05	11	0	0	**11**	12:11
17:10	12	0	0	**12**	16:26
17:15	10	0	0	**10**	19:52
17:20	2	0	0	**2**	3:17
17:25	3	0	0	**3**	3:46
17:30	2	0	0	**2**	3:16
17:35	4	0	0	**4**	5:36
17:40	4	0	0	**4**	5:30
17:45	6	0	0	**6**	6:02
17:50	5	0	0	**5**	4:20
17:55	5	0	0	**5**	6:06
18:00	6	0	0	**6**	7:53

MAX QUEUE: 13
AVERAGE QUEUE: 6.1

AVERAGE: 7:56

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 13322 Limonite Ave
CITY: Eastvale, CA

DATE: 5/17/2025
DAY: Saturday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	**TOTAL**	Average Time per Customer (mm:ss)
10:00	9	3	0	**12**	10:04
10:05	9	1	0	**10**	10:28
10:10	7	3	0	**10**	11:19
10:15	8	2	0	**10**	8:21
10:20	9	3	0	**12**	10:01
10:25	11	4	0	**15**	9:57
10:30	8	4	0	**12**	9:40
10:35	10	4	0	**14**	12:46
10:40	10	4	0	**14**	9:06
10:45	11	6	0	**17**	12:43
10:50	10	5	0	**15**	13:07
10:55	10	5	0	**15**	13:34
11:00	9	1	0	**10**	13:26
11:05	9	0	0	**9**	9:16
11:10	11	2	0	**13**	8:36
11:15	12	1	0	**13**	10:37
11:20	9	0	0	**9**	12:11
11:25	7	0	0	**7**	8:37
11:30	7	0	0	**7**	5:33
11:35	11	2	0	**13**	6:00
11:40	10	0	0	**10**	9:39
11:45	6	0	0	**6**	10:54
11:50	7	0	0	**7**	2:53
11:55	11	0	0	**11**	7:08
12:00	7	0	0	**7**	9:35
12:05	3	0	0	**3**	4:43
12:10	5	0	0	**5**	5:12
12:15	2	0	0	**2**	4:44
12:20	4	0	0	**4**	6:33
12:25	11	6	0	**17**	5:57
12:30	11	6	0	**17**	9:46
12:35	12	2	0	**14**	15:10
12:40	11	0	0	**11**	11:30
12:45	12	3	0	**15**	14:19
12:50	10	0	0	**10**	9:51
12:55	9	4	0	**13**	11:53
13:00	10	7	0	**17**	7:38
13:05	12	6	0	**18**	9:55
13:10	12	4	0	**16**	15:53
13:15	11	0	0	**11**	15:02
13:20	4	0	0	**4**	11:54
13:25	3	0	0	**3**	4:02
13:30	10	1	0	**11**	5:13
13:35	10	0	0	**10**	10:42
13:40	11	1	0	**12**	13:43
13:45	11	5	0	**16**	15:47
13:50	10	1	0	**11**	8:18
13:55	9	1	0	**10**	10:54
14:00	8	0	0	**8**	9:35

MAX QUEUE: 18
AVERAGE QUEUE: 10.9

AVERAGE: 9:52

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 13322 Limonite Ave
CITY: Eastvale, CA

DATE: Multiple
DAY: Multiple

Site Averages

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	16	6.1	8:29
Weekday PM	13	6.1	7:56
Saturday Midday	18	10.9	9:52
SITE AVERAGES	**15.7**	**7.7**	**8:46**

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-0268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 877 E Hospitality Lane
CITY: San Bernardino, CA

DATE: 5/20/2025
DAY: Tuesday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	**TOTAL**	Average Time per Customer (mm:ss)
6:00	1	0	0	**1**	5:55
6:05	1	0	0	**1**	5:40
6:10	2	0	0	**2**	3:16
6:15	2	1	0	**3**	4:30
6:20	2	2	0	**4**	7:49
6:25	2	0	0	**2**	7:43
6:30	0	0	0	**0**	4:01
6:35	1	3	0	**4**	6:01
6:40	2	3	0	**5**	6:41
6:45	4	2	0	**6**	11:46
6:50	5	1	0	**6**	15:14
6:55	7	0	0	**7**	19:04
7:00	4	0	0	**4**	15:01
7:05	2	0	0	**2**	2:51
7:10	4	0	0	**4**	2:57
7:15	2	2	0	**4**	2:55
7:20	2	1	0	**3**	7:34
7:25	2	3	0	**5**	5:20
7:30	3	0	0	**3**	1:25
7:35	2	1	0	**3**	4:38
7:40	2	0	0	**2**	3:48
7:45	3	2	0	**5**	2:29
7:50	0	2	0	**2**	7:04
7:55	2	1	0	**3**	4:43
8:00	0	4	0	**4**	4:13
8:05	3	0	0	**3**	7:19
8:10	0	3	0	**3**	3:45
8:15	1	1	0	**2**	3:23
8:20	0	2	0	**2**	4:10
8:25	0	1	0	**1**	4:53
8:30	0	2	0	**2**	5:04
8:35	2	1	0	**3**	6:09
8:40	2	0	0	**2**	5:18
8:45	2	1	0	**3**	4:09
8:50	1	3	0	**4**	3:16
8:55	3	0	0	**3**	6:20
9:00	0	2	0	**2**	1:57

MAX QUEUE: 7
AVERAGE QUEUE: 3.1

AVERAGE: 5:54

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
951-268-6268

DRIVE THRU SURVEY

LOCATION: Dutch Bros, 877 E Hospitality Lane
CITY: San Bernardino, CA

DATE: 5/20/2025
DAY: Tuesday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	**TOTAL**	Average Time per Customer (mm:ss)
15:00	5	0	0	**5**	9:27
15:05	2	2	0	**4**	6:37
15:10	2	3	0	**5**	5:23
15:15	2	5	0	**7**	9:04
15:20	2	6	0	**8**	10:01
15:25	5	3	0	**8**	13:04
15:30	4	3	0	**7**	12:43
15:35	5	0	0	**5**	7:57
15:40	2	0	0	**2**	3:48
15:45	1	0	0	**1**	3:43
15:50	1	2	0	**3**	3:39
15:55	1	1	0	**2**	2:27
16:00	1	0	0	**1**	3:29
16:05	1	0	0	**1**	5:37
16:10	0	1	0	**1**	3:14
16:15	0	0	0	**0**	4:35
16:20	4	1	0	**5**	3:36
16:25	2	0	0	**2**	5:43
16:30	0	0	0	**0**	2:10
16:35	2	0	0	**2**	6:47
16:40	2	0	0	**2**	7:53
16:45	3	0	0	**3**	5:08
16:50	1	0	0	**1**	3:27
16:55	1	1	0	**2**	2:48
17:00	1	1	0	**2**	3:46
17:05	3	3	0	**6**	4:32
17:10	2	5	0	**7**	6:13
17:15	2	6	0	**8**	8:43
17:20	3	3	0	**6**	14:04
17:25	2	6	0	**8**	15:50
17:30	2	3	0	**5**	18:11
17:35	5	0	0	**5**	15:04
17:40	2	0	0	**2**	17:41
17:45	0	2	0	**2**	5:46
17:50	1	2	0	**3**	5:27
17:55	1	6	0	**7**	6:14
18:00	4	5	0	**9**	15:22

MAX QUEUE: 9
AVERAGE QUEUE: 4.0

AVERAGE: 7:32

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DRIVE THRU SURVEY

LOCATION: Dutch Bros, 877 E Hospitality Lane
CITY: San Bernardino, CA

DATE: 5/17/2025
DAY: Saturday

TIME	PickUp Window To Order Board	Order Board to DT Entrance	DT Entrance Overflow	**TOTAL**	Average Time per Customer (mm:ss)
10:00	6	4	0	**10**	12:58
10:05	6	2	0	**8**	14:51
10:10	2	5	0	**7**	13:37
10:15	4	1	0	**5**	16:10
10:20	3	4	0	**7**	5:10
10:25	4	3	0	**7**	9:26
10:30	6	2	0	**8**	11:53
10:35	2	4	0	**6**	8:05
10:40	3	3	0	**6**	10:27
10:45	3	3	0	**6**	7:44
10:50	6	0	0	**6**	12:16
10:55	5	1	0	**6**	13:26
11:00	3	0	0	**3**	8:32
11:05	2	2	0	**4**	8:12
11:10	2	3	0	**5**	8:24
11:15	3	2	0	**5**	7:44
11:20	3	0	0	**3**	6:57
11:25	1	0	0	**1**	3:04
11:30	3	1	0	**4**	4:10
11:35	0	2	0	**2**	3:29
11:40	1	2	0	**3**	3:56
11:45	2	6	0	**8**	7:56
11:50	4	1	0	**5**	9:01
11:55	2	4	0	**6**	13:31
12:00	4	1	0	**5**	6:38
12:05	3	2	0	**5**	7:54
12:10	3	3	0	**6**	10:10
12:15	2	1	0	**3**	8:13
12:20	2	2	0	**4**	7:08
12:25	4	5	0	**9**	6:40
12:30	2	8	0	**10**	8:41
12:35	2	7	0	**9**	10:53
12:40	3	8	0	**11**	13:47
12:45	2	9	0	**11**	14:19
12:50	2	4	0	**6**	11:24
12:55	3	2	0	**5**	12:42
13:00	1	2	0	**3**	5:37
13:05	2	2	0	**4**	5:09
13:10	4	3	0	**7**	4:43
13:15	5	3	0	**8**	6:34
13:20	2	2	0	**4**	5:13
13:25	3	3	0	**6**	7:09
13:30	4	2	0	**6**	10:12
13:35	7	1	0	**8**	11:29
13:40	5	3	0	**8**	7:14
13:45	5	2	0	**7**	8:09
13:50	5	2	0	**7**	11:55
13:55	4	2	0	**6**	9:20
14:00	4	4	0	**8**	10:04

MAX QUEUE: 11
AVERAGE QUEUE: 6.1

AVERAGE: 9:01

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DRIVE THRU SURVEY

LOCATION: Dutch Bros, 877 E Hospitality Lane
CITY: San Bernardino, CA

DATE: Multiple
DAY: Multiple

Site Averages

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	7	3.1	5:54
Weekday PM	9	4.0	7:32
Saturday Midday	11	6.1	9:01
SITE AVERAGES	**9**	**4.4**	**7:29**

DRIVE THRU SURVEY

Site Averages

LOCATION: Dutch Bros, 9067 Warner Ave
CITY: Fountain Valley

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	8	3.8	5:57
Weekday PM	29	15.4	16:51
Saturday Midday	32	21.4	18:31
SITE AVERAGES	**23.0**	**13.5**	**13:46**

LOCATION: Dutch Bros, 3561 Hamner Ave
CITY: Norco, CA

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	16	8.1	10:18
Weekday PM	21	10.0	21:22
Saturday Midday	27	17.9	13:01
SITE AVERAGES	**21.3**	**12.0**	**14:53**

LOCATION: Dutch Bros, 13322 Limonite Ave
CITY: Eastvale, CA

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	16	6.1	8:29
Weekday PM	13	6.1	7:56
Saturday Midday	18	10.9	9:52
SITE AVERAGES	**15.7**	**7.7**	**8:46**

LOCATION: Dutch Bros, 877 E Hospitality Lane
CITY: San Bernardino, CA

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	7	3.1	5:54
Weekday PM	9	4.0	7:32
Saturday Midday	11	6.1	9:01
SITE AVERAGES	**9.0**	**4.4**	**7:29**

4-SITE AVERAGE

Day / Time	Max Queue	Average Queue	Average Time per Customer (mm:ss)
Weekday AM	11.8	5.3	7:39
Weekday PM	18.0	8.9	13:25
Saturday Midday	22.0	14.1	12:36
4-SITE AVERAGE	**17.25**	**9.4**	**11:14**

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City of National City
N/S: Prospect Street
E/W: Sweetwater Road
Weather: Clear

File Name : 01_NLC_Pro_Sw AM
Site Code : 00325619
Start Date : 5/28/2025
Page No : 1

Groups Printed- Total Volume

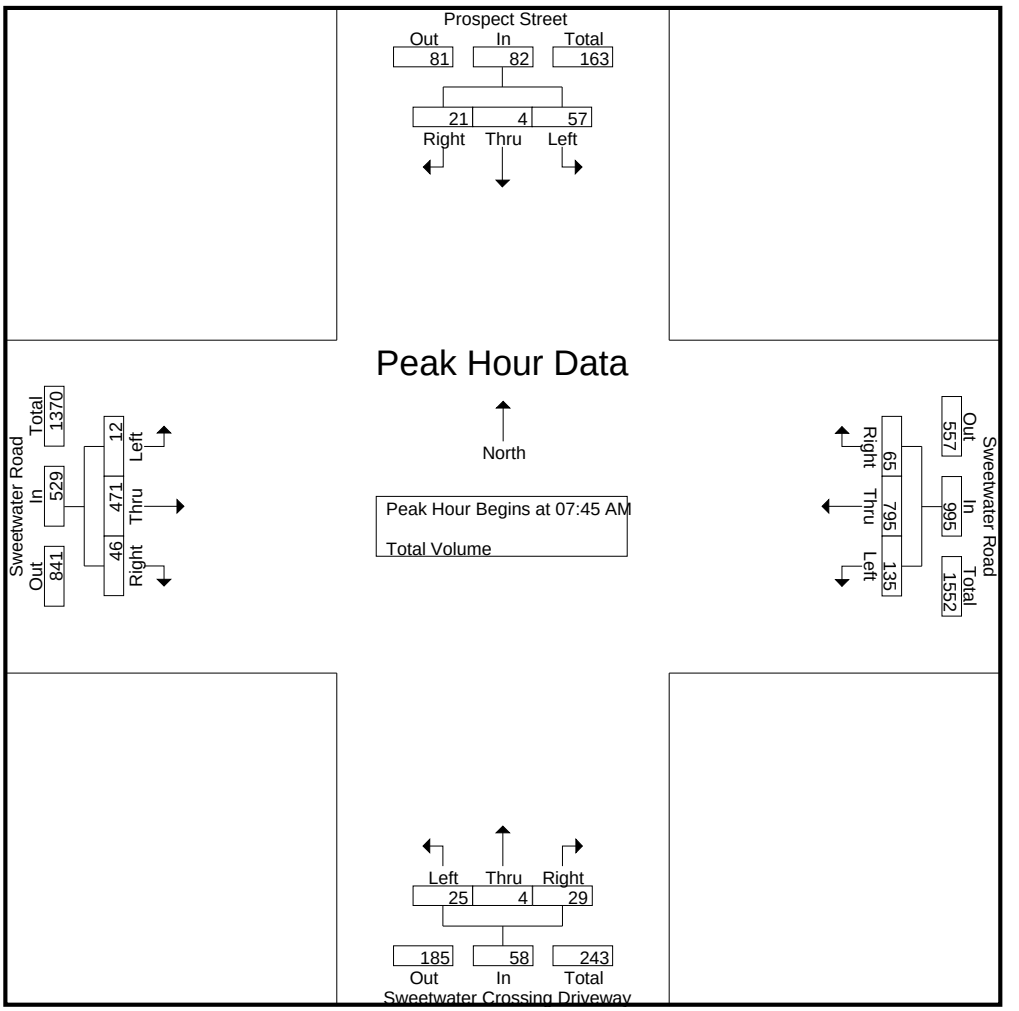
	Prospect Street Southbound				Sweetwater Road Westbound				Sweetwater Crossing Driveway Northbound				Sweetwater Road Eastbound				
Start Time	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Int. Total
07:00 AM	9	2	2	13	16	107	10	133	10	0	6	16	0	65	3	68	230
07:15 AM	15	0	4	19	17	177	4	198	11	0	7	18	0	75	9	84	319
07:30 AM	11	0	5	16	16	159	14	189	8	0	7	15	2	94	9	105	325
07:45 AM	12	2	3	17	24	201	12	237	7	0	4	11	0	103	5	108	373
Total	47	4	14	65	73	644	40	757	36	0	24	60	2	337	26	365	1247
08:00 AM	10	0	9	19	31	182	15	228	5	0	4	9	5	121	14	140	396
08:15 AM	22	1	5	28	38	258	16	312	5	1	11	17	5	124	16	145	502
08:30 AM	13	1	4	18	42	154	22	218	8	3	10	21	2	123	11	136	393
08:45 AM	15	1	2	18	37	151	22	210	3	2	13	18	0	118	7	125	371
Total	60	3	20	83	148	745	75	968	21	6	38	65	12	486	48	546	1662
Grand Total	107	7	34	148	221	1389	115	1725	57	6	62	125	14	823	74	911	2909
Apprch %	72.3	4.7	23		12.8	80.5	6.7		45.6	4.8	49.6		1.5	90.3	8.1		
Total %	3.7	0.2	1.2	5.1	7.6	47.7	4	59.3	2	0.2	2.1	4.3	0.5	28.3	2.5	31.3	

	Prospect Street Southbound				Sweetwater Road Westbound				Sweetwater Crossing Driveway Northbound				Sweetwater Road Eastbound				
Start Time	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Int. Total
Peak Hour Analysis From 07:00 AM to 08:45 AM - Peak 1 of 1																	
Peak Hour for Entire Intersection Begins at 07:45 AM																	
07:45 AM	12	**2**	3	17	24	201	12	237	7	0	4	11	0	103	5	108	373
08:00 AM	10	0	**9**	19	31	182	15	228	5	0	4	9	**5**	121	14	140	396
08:15 AM	**22**	1	5	**28**	38	**258**	16	**312**	5	1	**11**	17	5	**124**	**16**	**145**	**502**
08:30 AM	13	1	4	18	**42**	154	**22**	218	**8**	**3**	10	**21**	2	123	11	136	393
Total Volume	57	4	21	82	135	795	65	995	25	4	29	58	12	471	46	529	1664
% App. Total	69.5	4.9	25.6		13.6	79.9	6.5		43.1	6.9	50		2.3	89	8.7		
PHF	.648	.500	.583	.732	.804	.770	.739	.797	.781	.333	.659	.690	.600	.950	.719	.912	.829

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City of National City
N/S: Prospect Street
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Weather: Clear

File Name : 01_NLC_Pro_Sw AM
Site Code : 00325619
Start Date : 5/28/2025
Page No : 2



Peak Hour Analysis From 07:00 AM to 08:45 AM - Peak 1 of 1
Peak Hour for Each Approach Begins at:

	08:00 AM				07:45 AM				08:00 AM				08:00 AM			
+0 mins.	10	0	**9**	19	24	201	12	237	5	0	4	9	**5**	121	14	140
+15 mins.	**22**	**1**	5	**28**	31	182	15	228	5	1	11	17	5	**124**	**16**	**145**
+30 mins.	13	1	4	18	38	**258**	16	**312**	**8**	**3**	10	**21**	2	123	11	136
+45 mins.	15	1	2	18	**42**	154	**22**	218	3	2	**13**	18	0	118	7	125
Total Volume	60	3	20	83	135	795	65	995	21	6	38	65	12	486	48	546
% App. Total	72.3	3.6	24.1		13.6	79.9	6.5		32.3	9.2	58.5		2.2	89	8.8	
PHF	.682	.750	.556	.741	.804	.770	.739	.797	.656	.500	.731	.774	.600	.980	.750	.941

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City of National City
N/S: Prospect Street
E/W: Sweetwater Road
Weather: Clear

File Name : 01_NLC_Pro_Sw PM
Site Code : 00325619
Start Date : 5/28/2025
Page No : 1

Groups Printed- Total Volume

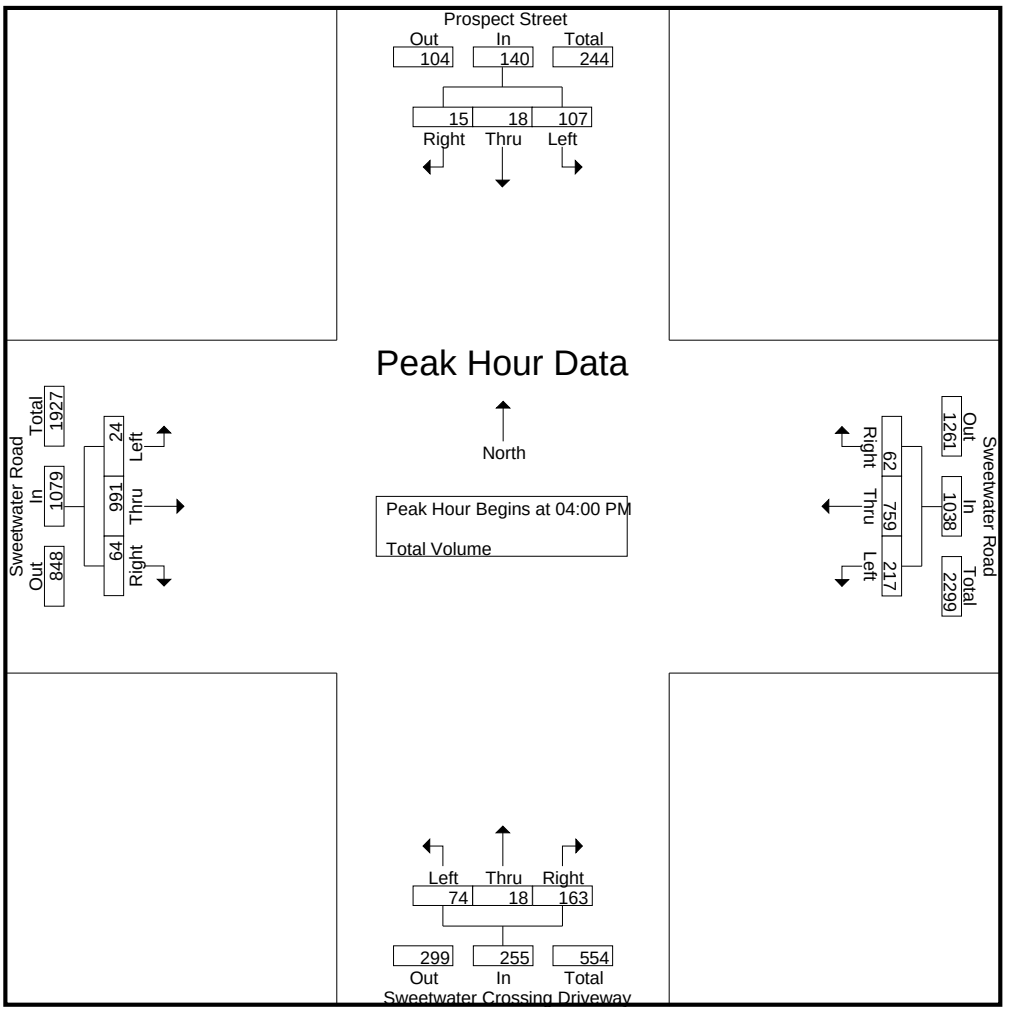
	Prospect Street Southbound				Sweetwater Road Westbound				Sweetwater Crossing Driveway Northbound				Sweetwater Road Eastbound				
Start Time	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Int. Total
04:00 PM	29	7	5	41	53	207	17	277	23	6	43	72	5	237	25	267	657
04:15 PM	29	2	0	31	69	205	16	290	14	5	40	59	6	261	14	281	661
04:30 PM	24	5	3	32	43	177	11	231	22	6	46	74	5	255	10	270	607
04:45 PM	25	4	7	36	52	170	18	240	15	1	34	50	8	238	15	261	587
Total	107	18	15	140	217	759	62	1038	74	18	163	255	24	991	64	1079	2512
05:00 PM	27	3	3	33	55	190	18	263	17	5	36	58	9	256	17	282	636
05:15 PM	17	4	4	25	67	173	17	257	9	6	20	35	6	268	19	293	610
05:30 PM	26	10	7	43	58	151	14	223	12	2	42	56	2	261	21	284	606
05:45 PM	28	2	3	33	46	168	19	233	15	3	36	54	8	203	22	233	553
Total	98	19	17	134	226	682	68	976	53	16	134	203	25	988	79	1092	2405
Grand Total	205	37	32	274	443	1441	130	2014	127	34	297	458	49	1979	143	2171	4917
Apprch %	74.8	13.5	11.7		22	71.5	6.5		27.7	7.4	64.8		2.3	91.2	6.6		
Total %	4.2	0.8	0.7	5.6	9	29.3	2.6	41	2.6	0.7	6	9.3	1	40.2	2.9	44.2	

	Prospect Street Southbound				Sweetwater Road Westbound				Sweetwater Crossing Driveway Northbound				Sweetwater Road Eastbound				
Start Time	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Left	Thru	Right	App. Total	Int. Total
Peak Hour Analysis From 04:00 PM to 05:45 PM - Peak 1 of 1																	
Peak Hour for Entire Intersection Begins at 04:00 PM																	
04:00 PM	**29**	**7**	5	**41**	53	**207**	17	277	**23**	**6**	43	72	5	237	**25**	267	657
04:15 PM	29	2	0	31	**69**	205	16	**290**	14	5	40	59	6	**261**	14	**281**	**661**
04:30 PM	24	5	3	32	43	177	11	231	22	6	**46**	**74**	5	255	10	270	607
04:45 PM	25	4	**7**	36	52	170	**18**	240	15	1	34	50	**8**	238	15	261	587
Total Volume	107	18	15	140	217	759	62	1038	74	18	163	255	24	991	64	1079	2512
% App. Total	76.4	12.9	10.7		20.9	73.1	6		29	7.1	63.9		2.2	91.8	5.9		
PHF	.922	.643	.536	.854	.786	.917	.861	.895	.804	.750	.886	.861	.750	.949	.640	.960	.950

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City of National City
N/S: Prospect Street
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Weather: Clear

File Name : 01_NLC_Pro_Sw PM
Site Code : 00325619
Start Date : 5/28/2025
Page No : 2



Peak Hour Analysis From 04:00 PM to 05:45 PM - Peak 1 of 1
Peak Hour for Each Approach Begins at:

	04:00 PM				04:00 PM				04:00 PM				04:45 PM			
+0 mins.	**29**	**7**	5	**41**	53	**207**	17	277	**23**	**6**	43	72	8	238	15	261
+15 mins.	29	2	0	31	**69**	205	16	**290**	14	5	40	59	**9**	256	17	282
+30 mins.	24	5	3	32	43	177	11	231	22	6	**46**	**74**	6	**268**	19	**293**
+45 mins.	25	4	**7**	36	52	170	**18**	240	15	1	34	50	2	261	**21**	284
Total Volume	107	18	15	140	217	759	62	1038	74	18	163	255	25	1023	72	1120
% App. Total	76.4	12.9	10.7		20.9	73.1	6		29	7.1	63.9		2.2	91.3	6.4	
PHF	.922	.643	.536	.854	.786	.917	.861	.895	.804	.750	.886	.861	.694	.954	.857	.956

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City of National City
N/S: Driveway
E/W: Sweetwater Road
Weather: Clear

File Name : 02_NLC_DW_Sw AM
Site Code : 00325619
Start Date : 5/28/2025
Page No : 1

Groups Printed- Total Volume

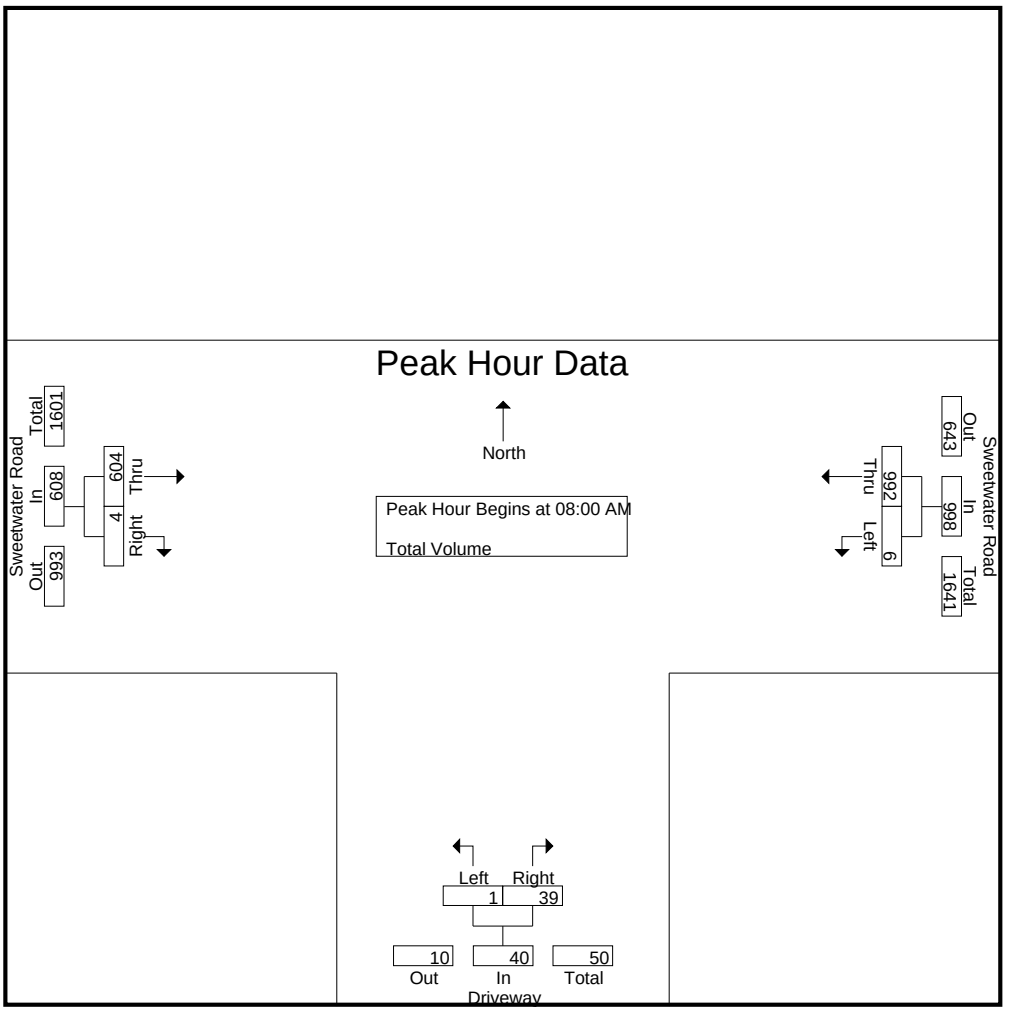
	Sweetwater Road Westbound			Driveway Northbound			Sweetwater Road Eastbound			
Start Time	Left	Thru	App. Total	Left	Right	App. Total	Thru	Right	App. Total	Int. Total
07:00 AM	0	144	144	0	8	8	83	1	84	236
07:15 AM	0	190	190	0	10	10	94	2	96	296
07:30 AM	0	195	195	1	10	11	120	2	122	328
07:45 AM	1	239	240	0	8	8	108	0	108	356
Total	1	768	769	1	36	37	405	5	410	1216
08:00 AM	0	247	247	0	6	6	141	0	141	394
08:15 AM	1	321	322	0	11	11	165	0	165	498
08:30 AM	3	209	212	0	13	13	146	3	149	374
08:45 AM	2	215	217	1	9	10	152	1	153	380
Total	6	992	998	1	39	40	604	4	608	1646
Grand Total	7	1760	1767	2	75	77	1009	9	1018	2862
Apprch %	0.4	99.6		2.6	97.4		99.1	0.9		
Total %	0.2	61.5	61.7	0.1	2.6	2.7	35.3	0.3	35.6	

	Sweetwater Road Westbound			Driveway Northbound			Sweetwater Road Eastbound			
Start Time	Left	Thru	App. Total	Left	Right	App. Total	Thru	Right	App. Total	Int. Total
Peak Hour Analysis From 07:00 AM to 08:45 AM - Peak 1 of 1										
Peak Hour for Entire Intersection Begins at 08:00 AM										
08:00 AM	0	247	247	0	6	6	141	0	141	394
08:15 AM	1	**321**	**322**	0	11	11	**165**	0	**165**	**498**
08:30 AM	**3**	209	212	0	**13**	**13**	146	**3**	149	374
08:45 AM	2	215	217	**1**	9	10	152	1	153	380
Total Volume	6	992	998	1	39	40	604	4	608	1646
% App. Total	0.6	99.4		2.5	97.5		99.3	0.7		
PHF	.500	.773	.775	.250	.750	.769	.915	.333	.921	.826

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City of National City
N/S: Driveway
E/W: Sweetwater Road
Weather: Clear

File Name : 02_NLC_DW_Sw AM
Site Code : 00325619
Start Date : 5/28/2025
Page No : 2



Peak Hour Analysis From 07:00 AM to 08:45 AM - Peak 1 of 1
Peak Hour for Each Approach Begins at:

	07:45 AM			08:00 AM			08:00 AM		
+0 mins.	1	239	240	0	6	6	141	0	141
+15 mins.	0	247	247	0	11	11	**165**	0	**165**
+30 mins.	1	**321**	**322**	0	**13**	**13**	146	**3**	149
+45 mins.	**3**	209	212	**1**	9	10	152	1	153
Total Volume	5	1016	1021	1	39	40	604	4	608
% App. Total	0.5	99.5		2.5	97.5		99.3	0.7	
PHF	.417	.791	.793	.250	.750	.769	.915	.333	.921

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City of National City
N/S: Driveway
E/W: Sweetwater Road
Weather: Clear

File Name : 02_NLC_DW_Sw PM
Site Code : 00325619
Start Date : 5/28/2025
Page No : 1

Groups Printed- Total Volume

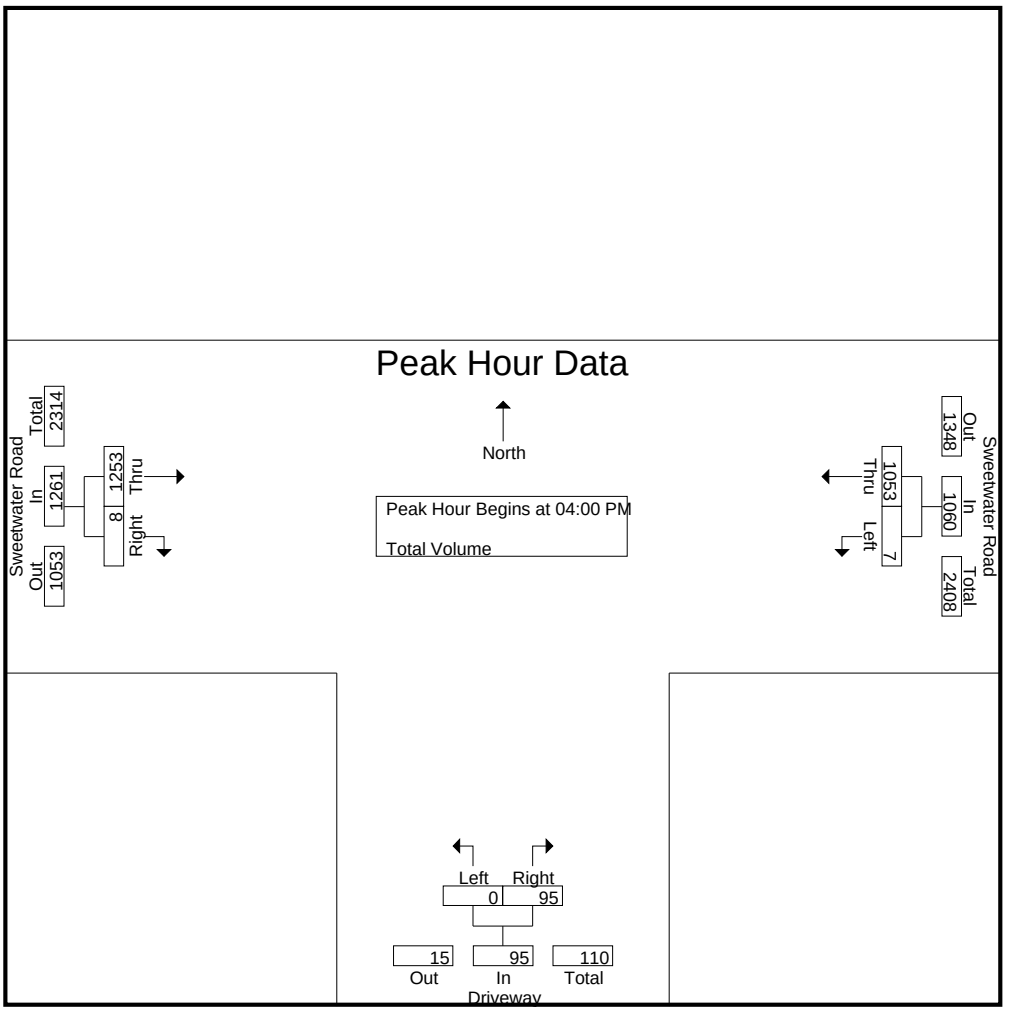
	Sweetwater Road Westbound			Driveway Northbound			Sweetwater Road Eastbound			
Start Time	Left	Thru	App. Total	Left	Right	App. Total	Thru	Right	App. Total	Int. Total
04:00 PM	3	296	299	0	27	27	307	4	311	637
04:15 PM	0	278	278	0	31	31	323	2	325	634
04:30 PM	1	259	260	0	23	23	338	1	339	622
04:45 PM	3	220	223	0	14	14	285	1	286	523
Total	7	1053	1060	0	95	95	1253	8	1261	2416
05:00 PM	0	260	260	0	22	22	297	3	300	582
05:15 PM	0	259	259	0	19	19	308	4	312	590
05:30 PM	3	216	219	0	38	38	314	4	318	575
05:45 PM	1	238	239	0	33	33	266	3	269	541
Total	4	973	977	0	112	112	1185	14	1199	2288
Grand Total	11	2026	2037	0	207	207	2438	22	2460	4704
Apprch %	0.5	99.5		0	100		99.1	0.9		
Total %	0.2	43.1	43.3	0	4.4	4.4	51.8	0.5	52.3	

	Sweetwater Road Westbound			Driveway Northbound			Sweetwater Road Eastbound			
Start Time	Left	Thru	App. Total	Left	Right	App. Total	Thru	Right	App. Total	Int. Total
Peak Hour Analysis From 04:00 PM to 05:45 PM - Peak 1 of 1										
Peak Hour for Entire Intersection Begins at 04:00 PM										
04:00 PM	**3**	**296**	**299**	0	27	27	307	**4**	311	**637**
04:15 PM	0	278	278	0	**31**	**31**	323	2	325	634
04:30 PM	1	259	260	0	23	23	**338**	1	**339**	622
04:45 PM	3	220	223	0	14	14	285	1	286	523
Total Volume	7	1053	1060	0	95	95	1253	8	1261	2416
% App. Total	0.7	99.3		0	100		99.4	0.6		
PHF	.583	.889	.886	.000	.766	.766	.927	.500	.930	.948

Counts Unlimited, Inc.
PO Box 1178
Corona, CA 92878
(951) 268-6268

City of National City
N/S: Driveway
E/W: Sweetwater Road
Weather: Clear

File Name : 02_NLC_DW_Sw PM
Site Code : 00325619
Start Date : 5/28/2025
Page No : 2



Peak Hour Analysis From 04:00 PM to 05:45 PM - Peak 1 of 1
Peak Hour for Each Approach Begins at:

	04:00 PM			05:00 PM			04:00 PM		
+0 mins.	**3**	**296**	**299**	0	22	22	307	**4**	311
+15 mins.	0	278	278	0	19	19	323	2	325
+30 mins.	1	259	260	0	**38**	**38**	**338**	1	**339**
+45 mins.	3	220	223	0	33	33	285	1	286
Total Volume	7	1053	1060	0	112	112	1253	8	1261
% App. Total	0.7	99.3		0	100		99.4	0.6	
PHF	.583	.889	.886	.000	.737	.737	.927	.500	.930

ATTACHMENT C

PROJECT TRIP GENERATION

LSA

Table C-1: Project Trip Generation

Land Use	Size	Unit	Weekday Daily	AM Peak Hour In	AM Peak Hour Out	AM Peak Hour Total	PM Peak Hour In	PM Peak Hour Out	PM Peak Hour Total	Weekend Daily	Peak Hour In	Peak Hour Out	Peak Hour Total
Trip Rates													
Dutch Bros Coffee Shop[1]		site	2,168	72.00	66.00	138.00	65.00	65.00	130.00	1,836	63.00	62.00	125.00
Restaurant[2]		tsf	107.20	5.26	4.31	9.57	5.52	3.53	9.05	122.40	5.71	5.48	11.19
Project Trip Generation													
Dutch Bros Coffee Shop	1	site	2,168	72	66	138	65	65	130	1,836	63	62	125
Pass-By Reductions[3,4]			(1,084)	(36)	(33)	(69)	(33)	(32)	(65)	(918)	(32)	(31)	(63)
Total			1,084	36	33	69	32	33	65	918	31	31	62
Previous Use Trip Generation[4]													
Restaurant	3.916	tsf	420	21	16	37	22	14	36	479	22	22	44
Pass-By Reductions[5]			(92)	0	0	0	(9)	(6)	(15)	(105)	0	0	0
Total			328	21	16	37	13	8	21	374	22	22	44
Net Trips (Project - Previous Use)[4]			**756**	**15**	**17**	**32**	**19**	**25**	**44**	**544**	**9**	**9**	**18**

Source: Compiled by LSA (2025).

[1] Trip Rates based on Counts Unlimited trip generation surveys of Dutch Bros. Coffee Shops in Fountain Valley, Norco, Eastvale, and San Bernardino in May 2025.

[2] Trip Rates from the Institute of Transportation Engineers (ITE) *Trip Generation* Manual, 11th Edition (2021), Land Use 932 (High-Turnover [Sit-Down] Restaurant), Setting/Location - General Urban/Suburban.

[3] A conservative 50 percent pass-by reduction has been applied to the proposed project for weekday and weekend daily and peak-hour conditions.

[4] For informational purposes only. The full project trip generation was assumed. Trip reductions (for pass-by and the previous use) were not included to present a conservative access (level of service) analysis of the study area locations.

[5] Pass-By Reductions from the ITE *Trip Generation* Manual, Land Use 932 (High-Turnover [Sit-Down] Restaurant). No AM and 43% PM pass-by rates were applied. Since a Daily pass-by rate is not available, the average of the AM and PM pass-by rates was used (22%). For weekends, no peak-hour and 22% Daily pass-by rates were applied.

tsf = thousand square feet

ATTACHMENT D

HCM WORKSHEETS

Movement	EBL	EBT	EBR	WBL	WBT	WBR	NBL	NBT	NBR	SBL	SBT	SBR
Lane Configurations												
Traffic Volume (veh/h)	12	471	46	135	795	65	25	4	29	57	4	21
Future Volume (veh/h)	12	471	46	135	795	65	25	4	29	57	4	21
Initial Q (Qb), veh	0	0	0	0	0	0	0	0	0	0	0	0
Lane Width Adj.	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Ped-Bike Adj(A_pbT)	1.00		1.00	1.00		1.00	1.00		1.00	1.00		1.00
Parking Bus, Adj	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Work Zone On Approach		No			No			No			No	
Adj Sat Flow, veh/h/ln	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870
Adj Flow Rate, veh/h	13	496	48	142	837	68	26	4	31	60	4	22
Peak Hour Factor	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95
Percent Heavy Veh, %	2	2	2	2	2	2	2	2	2	2	2	2
Cap, veh/h	24	1262	563	188	1458	118	363	15	118	246	4	23
Arrive On Green	0.01	0.36	0.36	0.11	0.44	0.44	0.08	0.08	0.08	0.08	0.08	0.08
Sat Flow, veh/h	1781	3554	1585	1781	3328	270	1385	184	1429	758	51	278
Grp Volume(v), veh/h	13	496	48	142	447	458	26	0	35	86	0	0
Grp Sat Flow(s),veh/h/ln	1781	1777	1585	1781	1777	1822	1385	0	1613	1087	0	0
Q Serve(g_s), s	0.2	3.5	0.7	2.6	6.3	6.3	0.0	0.0	0.7	2.0	0.0	0.0
Cycle Q Clear(g_c), s	0.2	3.5	0.7	2.6	6.3	6.3	0.5	0.0	0.7	2.7	0.0	0.0
Prop In Lane	1.00		1.00	1.00		0.15	1.00		0.89	0.70		0.26
Lane Grp Cap(c), veh/h	24	1262	563	188	778	798	363	0	134	274	0	0
V/C Ratio(X)	0.54	0.39	0.09	0.76	0.57	0.57	0.07	0.00	0.26	0.31	0.00	0.00
Avail Cap(c_a), veh/h	289	3042	1357	749	1980	2030	1175	0	1081	1149	0	0
HCM Platoon Ratio	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Upstream Filter(I)	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	1.00	1.00	0.00	0.00
Uniform Delay (d), s/veh	16.3	8.0	7.1	14.5	7.0	7.0	14.2	0.0	14.3	15.6	0.0	0.0
Incr Delay (d2), s/veh	17.1	0.2	0.1	6.1	0.7	0.7	0.1	0.0	1.0	0.7	0.0	0.0
Initial Q Delay(d3), s/veh	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
%ile BackOfQ(50%),veh/ln	0.2	0.8	0.1	1.1	1.4	1.4	0.2	0.0	0.2	0.6	0.0	0.0
Unsig. Movement Delay, s/veh												
LnGrp Delay(d), s/veh	33.5	8.2	7.2	20.5	7.7	7.7	14.3	0.0	15.3	16.2	0.0	0.0
LnGrp LOS	C	A	A	C	A	A	B		B	B		
Approach Vol, veh/h		557			1047			61			86	
Approach Delay, s/veh		8.7			9.4			14.9			16.2	
Approach LOS		A			A			B			B	

Timer - Assigned Phs	1	2		4	5	6		8				
Phs Duration (G+Y+Rc), s	8.6	17.2		7.5	5.9	20.0		7.5				
Change Period (Y+Rc), s	5.1	5.4		* 4.7	5.4	* 5.4		4.7				
Max Green Setting (Gmax), s	14.0	28.5		* 23	5.4	* 37		22.3				
Max Q Clear Time (g_c+I1), s	4.6	5.5		4.7	2.2	8.3		2.7				
Green Ext Time (p_c), s	0.2	3.3		0.4	0.0	6.3		0.2				

Intersection Summary		
HCM 7th Control Delay, s/veh	9.7	
HCM 7th LOS	A	

Notes

* HCM 7th computational engine requires equal clearance times for the phases crossing the barrier.

Intersection	
Int Delay, s/veh	0.3

Movement	EBT	EBR	WBL	WBT	NBL	NBR
Lane Configurations						
Traffic Vol, veh/h	604	4	0	992	0	39
Future Vol, veh/h	604	4	0	992	0	39
Conflicting Peds, #/hr	0	0	0	0	0	0
Sign Control	Free	Free	Free	Free	Stop	Stop
RT Channelized	-	None	-	None	-	None
Storage Length	-	0	-	-	-	0
Veh in Median Storage, #	0	-	-	0	0	-
Grade, %	0	-	-	0	0	-
Peak Hour Factor	92	92	92	92	92	92
Heavy Vehicles, %	2	2	2	2	2	2
Mvmt Flow	657	4	0	1078	0	42

Major/Minor	Major1		Major2		Minor1	
Conflicting Flow All	0	0	-	-	-	328
Stage 1	-	-	-	-	-	-
Stage 2	-	-	-	-	-	-
Critical Hdwy	-	-	-	-	-	6.94
Critical Hdwy Stg 1	-	-	-	-	-	-
Critical Hdwy Stg 2	-	-	-	-	-	-
Follow-up Hdwy	-	-	-	-	-	3.32
Pot Cap-1 Maneuver	-	-	0	-	0	667
Stage 1	-	-	0	-	0	-
Stage 2	-	-	0	-	0	-
Platoon blocked, %	-	-		-		
Mov Cap-1 Maneuver	-	-	-	-	-	667
Mov Cap-2 Maneuver	-	-	-	-	-	-
Stage 1	-	-	-	-	-	-
Stage 2	-	-	-	-	-	-

Approach	EB	WB	NB
HCM Ctrl Dly, s/v	0	0	10.76
HCM LOS			B

Minor Lane/Major Mvmt	NBLn1	EBT	EBR	WBT
Capacity (veh/h)	667	-	-	-
HCM Lane V/C Ratio	0.064	-	-	-
HCM Ctrl Dly (s/v)	10.8	-	-	-
HCM Lane LOS	B	-	-	-
HCM 95th %tile Q(veh)	0.2	-	-	-

Movement	EBL	EBT	EBR	WBL	WBT	WBR	NBL	NBT	NBR	SBL	SBT	SBR
Lane Configurations												
Traffic Volume (veh/h)	24	991	64	217	759	62	74	18	163	107	18	15
Future Volume (veh/h)	24	991	64	217	759	62	74	18	163	107	18	15
Initial Q (Qb), veh	0	0	0	0	0	0	0	0	0	0	0	0
Lane Width Adj.	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Ped-Bike Adj(A_pbT)	1.00		1.00	1.00		1.00	1.00		1.00	1.00		1.00
Parking Bus, Adj	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Work Zone On Approach		No			No			No			No	
Adj Sat Flow, veh/h/ln	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870
Adj Flow Rate, veh/h	25	1043	67	228	799	65	78	19	172	113	19	16
Peak Hour Factor	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95
Percent Heavy Veh, %	2	2	2	2	2	2	2	2	2	2	2	2
Cap, veh/h	40	1329	593	279	1676	136	437	36	325	220	36	19
Arrive On Green	0.02	0.37	0.37	0.16	0.50	0.50	0.22	0.22	0.22	0.22	0.22	0.22
Sat Flow, veh/h	1781	3554	1585	1781	3328	271	1373	160	1449	524	161	83
Grp Volume(v), veh/h	25	1043	67	228	427	437	78	0	191	148	0	0
Grp Sat Flow(s),veh/h/ln	1781	1777	1585	1781	1777	1822	1373	0	1609	769	0	0
Q Serve(g_s), s	0.9	16.1	1.7	7.7	9.7	9.7	0.0	0.0	6.5	6.1	0.0	0.0
Cycle Q Clear(g_c), s	0.9	16.1	1.7	7.7	9.7	9.7	2.8	0.0	6.5	12.6	0.0	0.0
Prop In Lane	1.00		1.00	1.00		0.15	1.00		0.90	0.76		0.11
Lane Grp Cap(c), veh/h	40	1329	593	279	895	917	437	0	361	275	0	0
V/C Ratio(X)	0.62	0.78	0.11	0.82	0.48	0.48	0.18	0.00	0.53	0.54	0.00	0.00
Avail Cap(c_a), veh/h	155	1632	728	402	1062	1089	622	0	578	463	0	0
HCM Platoon Ratio	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Upstream Filter(I)	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	1.00	1.00	0.00	0.00
Uniform Delay (d), s/veh	30.1	17.2	12.7	25.3	10.1	10.1	19.8	0.0	21.2	25.6	0.0	0.0
Incr Delay (d2), s/veh	14.7	2.1	0.1	8.3	0.4	0.4	0.2	0.0	1.2	1.6	0.0	0.0
Initial Q Delay(d3), s/veh	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
%ile BackOfQ(50%),veh/ln	0.5	5.9	0.5	3.6	3.2	3.2	0.9	0.0	2.4	2.2	0.0	0.0
Unsig. Movement Delay, s/veh												
LnGrp Delay(d), s/veh	44.7	19.3	12.8	33.6	10.5	10.5	19.9	0.0	22.4	27.2	0.0	0.0
LnGrp LOS	D	B	B	C	B	B	B		C	C		
Approach Vol, veh/h		1135			1092			269			148	
Approach Delay, s/veh		19.5			15.3			21.7			27.2	
Approach LOS		B			B			C			C	

Timer - Assigned Phs	1	2		4	5	6		8				
Phs Duration (G+Y+Rc), s	14.8	28.6		18.6	6.8	36.6		18.6				
Change Period (Y+Rc), s	5.1	5.4		* 4.7	5.4	* 5.4		4.7				
Max Green Setting (Gmax), s	14.0	28.5		* 23	5.4	* 37		22.3				
Max Q Clear Time (g_c+I1), s	9.7	18.1		14.6	2.9	11.7		8.5				
Green Ext Time (p_c), s	0.2	5.1		0.5	0.0	5.7		1.2				

Intersection Summary		
HCM 7th Control Delay, s/veh	18.4	
HCM 7th LOS	B	

Notes

* HCM 7th computational engine requires equal clearance times for the phases crossing the barrier.

Intersection	
Int Delay, s/veh	0.7

Movement	EBT	EBR	WBL	WBT	NBL	NBR
Lane Configurations						
Traffic Vol, veh/h	1253	8	0	1053	0	95
Future Vol, veh/h	1253	8	0	1053	0	95
Conflicting Peds, #/hr	0	0	0	0	0	0
Sign Control	Free	Free	Free	Free	Stop	Stop
RT Channelized	-	None	-	None	-	None
Storage Length	-	0	-	-	-	0
Veh in Median Storage, #	0	-	-	0	0	-
Grade, %	0	-	-	0	0	-
Peak Hour Factor	92	92	92	92	92	92
Heavy Vehicles, %	2	2	2	2	2	2
Mvmt Flow	1362	9	0	1145	0	103

Major/Minor	Major1		Major2		Minor1	
Conflicting Flow All	0	0	-	-	-	681
Stage 1	-	-	-	-	-	-
Stage 2	-	-	-	-	-	-
Critical Hdwy	-	-	-	-	-	6.94
Critical Hdwy Stg 1	-	-	-	-	-	-
Critical Hdwy Stg 2	-	-	-	-	-	-
Follow-up Hdwy	-	-	-	-	-	3.32
Pot Cap-1 Maneuver	-	-	0	-	0	393
Stage 1	-	-	0	-	0	-
Stage 2	-	-	0	-	0	-
Platoon blocked, %	-	-		-		
Mov Cap-1 Maneuver	-	-	-	-	-	393
Mov Cap-2 Maneuver	-	-	-	-	-	-
Stage 1	-	-	-	-	-	-
Stage 2	-	-	-	-	-	-

Approach	EB	WB	NB
HCM Ctrl Dly, s/v	0	0	17.4
HCM LOS			C

Minor Lane/Major Mvmt	NBLn1	EBT	EBR	WBT
Capacity (veh/h)	393	-	-	-
HCM Lane V/C Ratio	0.263	-	-	-
HCM Ctrl Dly (s/v)	17.4	-	-	-
HCM Lane LOS	C	-	-	-
HCM 95th %tile Q(veh)	1	-	-	-

Movement	EBL	EBT	EBR	WBL	WBT	WBR	NBL	NBT	NBR	SBL	SBT	SBR
Lane Configurations												
Traffic Volume (veh/h)	12	478	71	171	795	65	55	7	39	57	8	21
Future Volume (veh/h)	12	478	71	171	795	65	55	7	39	57	8	21
Initial Q (Qb), veh	0	0	0	0	0	0	0	0	0	0	0	0
Lane Width Adj.	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Ped-Bike Adj(A_pbT)	1.00		1.00	1.00		1.00	1.00		1.00	1.00		1.00
Parking Bus, Adj	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Work Zone On Approach		No			No			No			No	
Adj Sat Flow, veh/h/ln	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870
Adj Flow Rate, veh/h	13	503	75	180	837	68	58	7	41	60	8	22
Peak Hour Factor	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95
Percent Heavy Veh, %	2	2	2	2	2	2	2	2	2	2	2	2
Cap, veh/h	24	1148	512	240	1449	118	376	22	127	239	8	23
Arrive On Green	0.01	0.32	0.32	0.13	0.44	0.44	0.09	0.09	0.09	0.09	0.09	0.09
Sat Flow, veh/h	1781	3554	1585	1781	3328	270	1380	236	1385	671	89	246
Grp Volume(v), veh/h	13	503	75	180	447	458	58	0	48	90	0	0
Grp Sat Flow(s),veh/h/ln	1781	1777	1585	1781	1777	1822	1380	0	1621	1006	0	0
Q Serve(g_s), s	0.2	3.8	1.1	3.3	6.4	6.4	0.0	0.0	0.9	2.1	0.0	0.0
Cycle Q Clear(g_c), s	0.2	3.8	1.1	3.3	6.4	6.4	1.0	0.0	0.9	3.0	0.0	0.0
Prop In Lane	1.00		1.00	1.00		0.15	1.00		0.85	0.67		0.24
Lane Grp Cap(c), veh/h	24	1148	512	240	774	793	376	0	148	270	0	0
V/C Ratio(X)	0.54	0.44	0.15	0.75	0.58	0.58	0.15	0.00	0.32	0.33	0.00	0.00
Avail Cap(c_a), veh/h	285	3002	1339	739	1954	2003	1161	0	1072	1122	0	0
HCM Platoon Ratio	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Upstream Filter(I)	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	1.00	1.00	0.00	0.00
Uniform Delay (d), s/veh	16.5	9.0	8.1	14.0	7.2	7.2	14.4	0.0	14.3	15.8	0.0	0.0
Incr Delay (d2), s/veh	17.2	0.3	0.1	4.7	0.7	0.7	0.2	0.0	1.2	0.7	0.0	0.0
Initial Q Delay(d3), s/veh	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
%ile BackOfQ(50%),veh/ln	0.2	0.9	0.3	1.3	1.5	1.5	0.4	0.0	0.3	0.6	0.0	0.0
Unsig. Movement Delay, s/veh												
LnGrp Delay(d), s/veh	33.7	9.3	8.2	18.7	7.9	7.9	14.6	0.0	15.6	16.5	0.0	0.0
LnGrp LOS	C	A	A	B	A	A	B		B	B		
Approach Vol, veh/h		591			1085			106			90	
Approach Delay, s/veh		9.7			9.7			15.0			16.5	
Approach LOS		A			A			B			B	

Timer - Assigned Phs	1	2		4	5	6		8				
Phs Duration (G+Y+Rc), s	9.6	16.3		7.8	5.9	20.1		7.8				
Change Period (Y+Rc), s	5.1	5.4		* 4.7	5.4	* 5.4		4.7				
Max Green Setting (Gmax), s	14.0	28.5		* 23	5.4	* 37		22.3				
Max Q Clear Time (g_c+I1), s	5.3	5.8		5.0	2.2	8.4		3.0				
Green Ext Time (p_c), s	0.3	3.4		0.4	0.0	6.3		0.4				

Intersection Summary			
HCM 7th Control Delay, s/veh		10.3	
HCM 7th LOS		B	

Notes

* HCM 7th computational engine requires equal clearance times for the phases crossing the barrier.

Intersection	
Int Delay, s/veh	0.4

Movement	EBT	EBR	WBL	WBT	NBL	NBR
Lane Configurations						
Traffic Vol, veh/h	614	11	0	1028	0	62
Future Vol, veh/h	614	11	0	1028	0	62
Conflicting Peds, #/hr	0	0	0	0	0	0
Sign Control	Free	Free	Free	Free	Stop	Stop
RT Channelized	-	None	-	None	-	None
Storage Length	-	0	-	-	-	0
Veh in Median Storage, #	0	-	-	0	0	-
Grade, %	0	-	-	0	0	-
Peak Hour Factor	92	92	92	92	92	92
Heavy Vehicles, %	2	2	2	2	2	2
Mvmt Flow	667	12	0	1117	0	67

Major/Minor	Major1		Major2		Minor1	
Conflicting Flow All	0	0	-	-	-	334
Stage 1	-	-	-	-	-	-
Stage 2	-	-	-	-	-	-
Critical Hdwy	-	-	-	-	-	6.94
Critical Hdwy Stg 1	-	-	-	-	-	-
Critical Hdwy Stg 2	-	-	-	-	-	-
Follow-up Hdwy	-	-	-	-	-	3.32
Pot Cap-1 Maneuver	-	-	0	-	0	662
Stage 1	-	-	0	-	0	-
Stage 2	-	-	0	-	0	-
Platoon blocked, %	-	-		-		
Mov Cap-1 Maneuver	-	-	-	-	-	662
Mov Cap-2 Maneuver	-	-	-	-	-	-
Stage 1	-	-	-	-	-	-
Stage 2	-	-	-	-	-	-

Approach	EB	WB	NB
HCM Ctrl Dly, s/v	0	0	11.05
HCM LOS			B

Minor Lane/Major Mvmt	NBLn1	EBT	EBR	WBT
Capacity (veh/h)	662	-	-	-
HCM Lane V/C Ratio	0.102	-	-	-
HCM Ctrl Dly (s/v)	11.1	-	-	-
HCM Lane LOS	B	-	-	-
HCM 95th %tile Q(veh)	0.3	-	-	-

Movement	EBL	EBT	EBR	WBL	WBT	WBR	NBL	NBT	NBR	SBL	SBT	SBR
Lane Configurations												
Traffic Volume (veh/h)	24	998	87	249	759	62	103	21	173	107	21	15
Future Volume (veh/h)	24	998	87	249	759	62	103	21	173	107	21	15
Initial Q (Qb), veh	0	0	0	0	0	0	0	0	0	0	0	0
Lane Width Adj.	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Ped-Bike Adj(A_pbT)	1.00		1.00	1.00		1.00	1.00		1.00	1.00		1.00
Parking Bus, Adj	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Work Zone On Approach		No			No			No			No	
Adj Sat Flow, veh/h/ln	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870	1870
Adj Flow Rate, veh/h	25	1051	92	262	799	65	108	22	182	113	22	16
Peak Hour Factor	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95	0.95
Percent Heavy Veh, %	2	2	2	2	2	2	2	2	2	2	2	2
Cap, veh/h	40	1297	579	310	1705	139	435	41	336	212	39	19
Arrive On Green	0.02	0.37	0.37	0.17	0.51	0.51	0.23	0.23	0.23	0.23	0.23	0.23
Sat Flow, veh/h	1781	3554	1585	1781	3328	271	1370	174	1438	503	169	80
Grp Volume(v), veh/h	25	1051	92	262	427	437	108	0	204	151	0	0
Grp Sat Flow(s),veh/h/ln	1781	1777	1585	1781	1777	1822	1370	0	1612	751	0	0
Q Serve(g_s), s	0.9	17.8	2.6	9.5	10.3	10.3	0.0	0.0	7.4	6.7	0.0	0.0
Cycle Q Clear(g_c), s	0.9	17.8	2.6	9.5	10.3	10.3	4.3	0.0	7.4	14.2	0.0	0.0
Prop In Lane	1.00		1.00	1.00		0.15	1.00		0.89	0.75		0.11
Lane Grp Cap(c), veh/h	40	1297	579	310	910	933	435	0	376	270	0	0
V/C Ratio(X)	0.63	0.81	0.16	0.85	0.47	0.47	0.25	0.00	0.54	0.56	0.00	0.00
Avail Cap(c_a), veh/h	144	1516	676	373	987	1012	573	0	538	412	0	0
HCM Platoon Ratio	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Upstream Filter(I)	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	1.00	1.00	0.00	0.00
Uniform Delay (d), s/veh	32.4	19.1	14.3	26.7	10.5	10.5	21.3	0.0	22.5	27.4	0.0	0.0
Incr Delay (d2), s/veh	15.4	3.0	0.1	14.1	0.4	0.4	0.3	0.0	1.2	1.8	0.0	0.0
Initial Q Delay(d3), s/veh	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
%ile BackOfQ(50%),veh/ln	0.5	6.9	0.8	5.0	3.4	3.5	1.4	0.0	2.8	2.4	0.0	0.0
Unsig. Movement Delay, s/veh												
LnGrp Delay(d), s/veh	47.8	22.1	14.4	40.8	10.8	10.8	21.6	0.0	23.7	29.2	0.0	0.0
LnGrp LOS	D	C	B	D	B	B	C		C	C		
Approach Vol, veh/h		1168			1126			312			151	
Approach Delay, s/veh		22.0			17.8			22.9			29.2	
Approach LOS		C			B			C			C	

Timer - Assigned Phs	1	2		4	5	6		8				
Phs Duration (G+Y+Rc), s	16.7	29.8		20.3	6.9	39.6		20.3				
Change Period (Y+Rc), s	5.1	5.4		* 4.7	5.4	* 5.4		4.7				
Max Green Setting (Gmax), s	14.0	28.5		* 23	5.4	* 37		22.3				
Max Q Clear Time (g_c+I1), s	11.5	19.8		16.2	2.9	12.3		9.4				
Green Ext Time (p_c), s	0.2	4.6		0.4	0.0	5.7		1.3				

Intersection Summary		
HCM 7th Control Delay, s/veh		20.8
HCM 7th LOS		C

Notes

* HCM 7th computational engine requires equal clearance times for the phases crossing the barrier.

Intersection	
Int Delay, s/veh	0.9

Movement	EBT	EBR	WBL	WBT	NBL	NBR
Lane Configurations						
Traffic Vol, veh/h	1263	15	0	1085	0	118
Future Vol, veh/h	1263	15	0	1085	0	118
Conflicting Peds, #/hr	0	0	0	0	0	0
Sign Control	Free	Free	Free	Free	Stop	Stop
RT Channelized	-	None	-	None	-	None
Storage Length	-	0	-	-	-	0
Veh in Median Storage, #	0	-	-	0	0	-
Grade, %	0	-	-	0	0	-
Peak Hour Factor	92	92	92	92	92	92
Heavy Vehicles, %	2	2	2	2	2	2
Mvmt Flow	1373	16	0	1179	0	128

Major/Minor	Major1		Major2		Minor1	
Conflicting Flow All	0	0	-	-	-	686
Stage 1	-	-	-	-	-	-
Stage 2	-	-	-	-	-	-
Critical Hdwy	-	-	-	-	-	6.94
Critical Hdwy Stg 1	-	-	-	-	-	-
Critical Hdwy Stg 2	-	-	-	-	-	-
Follow-up Hdwy	-	-	-	-	-	3.32
Pot Cap-1 Maneuver	-	-	0	-	0	390
Stage 1	-	-	0	-	0	-
Stage 2	-	-	0	-	0	-
Platoon blocked, %	-	-		-		
Mov Cap-1 Maneuver	-	-	-	-	-	390
Mov Cap-2 Maneuver	-	-	-	-	-	-
Stage 1	-	-	-	-	-	-
Stage 2	-	-	-	-	-	-

Approach	EB	WB	NB
HCM Ctrl Dly, s/v	0	0	18.7
HCM LOS			C

Minor Lane/Major Mvmt	NBLn1	EBT	EBR	WBT
Capacity (veh/h)	390	-	-	-
HCM Lane V/C Ratio	0.329	-	-	-
HCM Ctrl Dly (s/v)	18.7	-	-	-
HCM Lane LOS	C	-	-	-
HCM 95th %tile Q(veh)	1.4	-	-	-

ATTACHMENT E

DUTCH BROS COFFEE TMP AND SITE SUMMARY

Standard Edition
Revised as of 02/19/2025

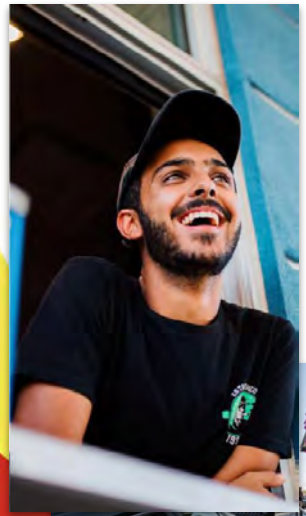
Traffic Management Plan
&
Site Summary

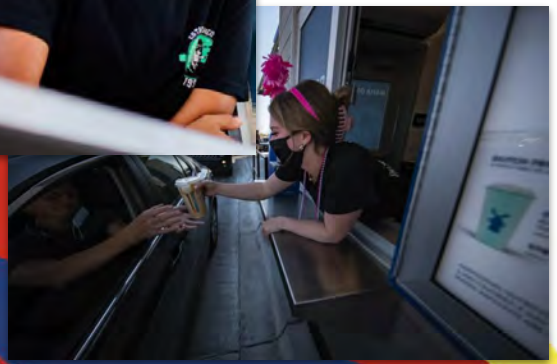
CA4707 | National City
1838 Sweetwater Road

Operator:TBD
Coach:TBD
Regional Activation Coach:TBD
Construction Manager:John Caglia
Construction Coordinator:Kelsey Staton

Created By:
Kyle Dallas | Site & Traffic Plan Administrator
C: 602.525.8737
E: Kyle.Dallas@DutchBros.com

Speed, Quality, Service





Timing Standards

45 seconds per car (at window). Speed timings conducted weekly in addition to a quarterly company wide evaluation.

Escape Lane

An escape lane permits customers to leave the line as soon as their drinks are delivered by a drink runner.

Peak Hours

DB will staff an additional traffic controller during peak hours as needed.

Speed, Quality, Service





Off-Site Operations

DB always evaluates the need of off-duty police officer support during our grand opening period.

Off duty police officers provide off-site support during business hours as determined necessary by DB leadership. Their job is to safely direct customer vehicles to and from a location. Prevent vehicles from blocking critical drives or otherwise restricting traffic flow (off-site).

Staffing Model

Schedules are written a minimum of 1-2 weeks in advance (in accordance with state and local guidelines) based on gross sales, trends, local events, and weather.

Outside Traffic Management



Line Buster (LB)

Job Duty: Increase speed of the customers experience by taking orders while ensuring 2’ gap between cars. Ensuring when the line pulls forward the customers moves forward.



Drink Runner (DR)

Job Duty: Deliver completed drinks to the customer in line before reaching the window. Ensuring escape lane is used to minimize service time.

Dutch Bros. Traffic Controller (DBTC)

Job Duty: Direct traffic in and out of location. Preventing vehicles from blocking critical drives or otherwise restricting traffic flow (on-site).



Third Party Traffic Controller or Off Duty Police Officer (TC)

Job Duty: Direct traffic in and out of location. Preventing vehicles from blocking critical drives or otherwise restricting traffic flow (off-site).

Additional Information

Full Shop Meetings:

- Monthly meetings in which all shop personnel are required to attend. Discuss traffic plans and new commitments in detail.

Pre-Shift Huddles:

- Before each shift (morning, noon, night) the crew goes over updates, important communication, issues, and ensures strategy is set for the shift

Promotional Days / Major Holidays / Sticker Days:

- Dutch will determine if needed and hire a Third-Party Traffic Control Company to come in when the Stacking could possibly be an issue.

Evolving Traffic Plan:

- The Grand Opening plan will be utilized whenever necessary to mitigate traffic congestion that may occur from our new shop opening. We reserve the right to adjust the plan as conditions dictate, and expect that after the initial community response, our traffic patterns will settle to a predictable level within the first 90 days of operation.

Directional Signage Examples



Staffing Plan



Traffic Plan Legend

LB ------- Line Buster
DR ------- Drink Runner
DBTC --- Dutch Bros Traffic Controller
TC ------- Off Duty Police Officer

------ No Stacking
------ Ingress
------ Egress

Not every position will be shown on Grand Opening Staffing Plan. Subject to site by site staffing needs.

Special Things to Note:

1. n/a
2. n/a
3. n/a

Signage Plan



Special Things to Note:

1. n/a
2. n/a
3. n/a



City of National City Planning Commission Meeting

MEETING OF OCTOBER 20, 2025

Public Hearing

CONDITIONAL USE PERMIT FOR A DRIVE-THROUGH COFFEE SHOP (DUTCH BROS COFFEE) TO BE LOCATED AT 1838 SWEETWATER ROAD

Overhead



Site Characteristics

- 1838 Sweetwater Road
  - MXD-2 (Major Mixed-Use District)
  - 0.45-acre parcel
    - Sweetwater Crossings Shopping Center
    - Replacing the vacant Pizza Hut building
  - Area is Commercial
    - Subway, Boba Time, etc. to the north
      - Across Sweetwater Road is Sweetwater Plaza Shopping Center and some residences
    - Texas Roadhouse and Denny's to the east
    - LA Fitness to the south
    - Sweetwater Crossing Shopping Center (CVS, Mors) to the west

Site Photos





Site Photos





Site Photos

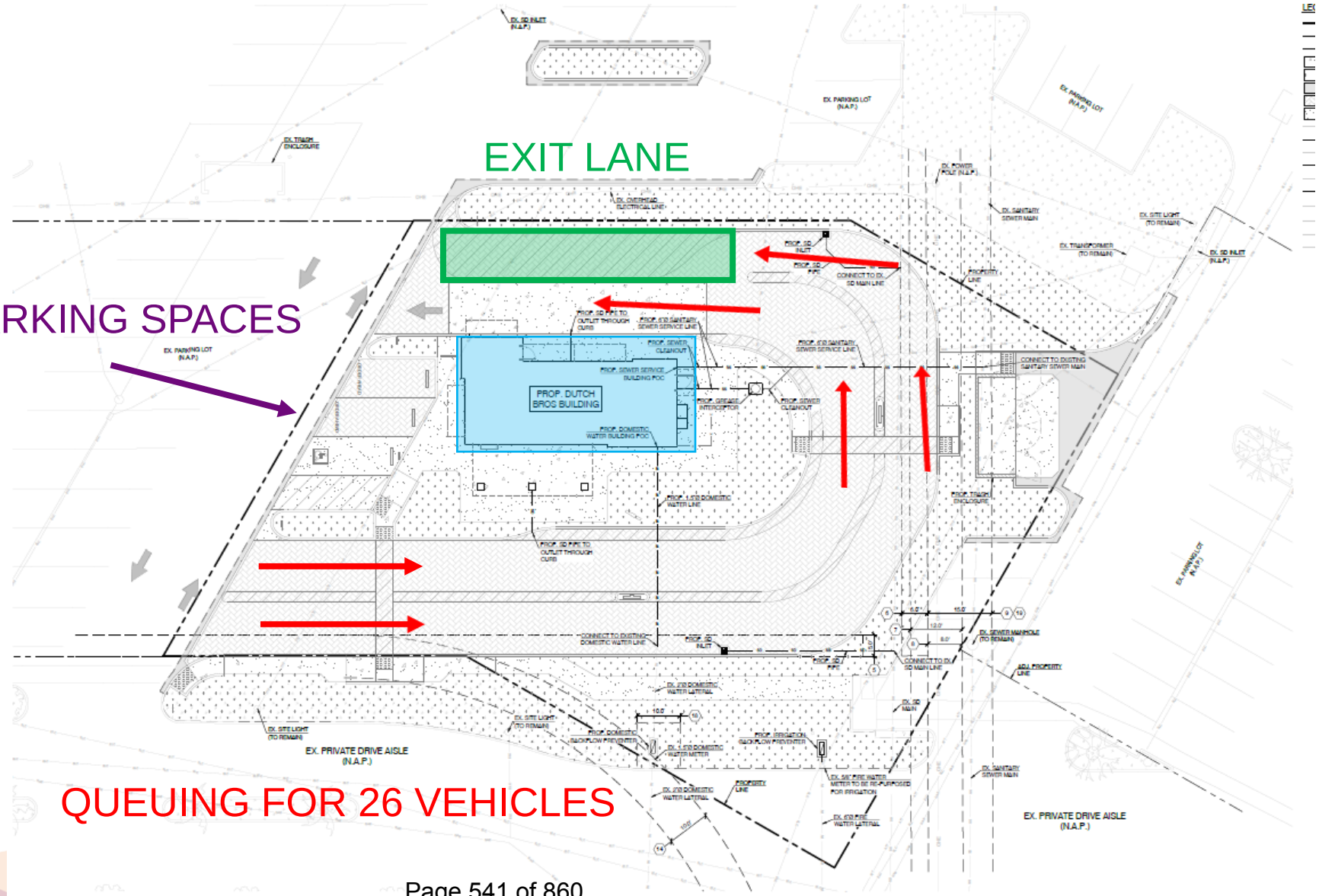




Proposal

- 950 Square Foot Drive-Through Coffee Shop (Dutch Bros Coffee)
  - Dual drive-through lanes with queuing for 26 vehicles
    - Person-to-person ordering
    - Exit lane
    - Walk-up window
    - Three parking spaces
    - Access from Sweetwater Road
    - 5 a.m. to 12 a.m. daily
    - New business would employ between eight and ten people

Site Plan


EXIT LANE
3 PARKING SPACES
QUEUING FOR 26 VEHICLES
PROP. DUTCH BROS BUILDING
EX. PRIVATE DRIVE AISLE (N.A.P.)
EX. PRIVATE DRIVE AISLE (N.A.P.)

Site Plan



Site Plan


Sweetwater Rd
DUTCH BROS
DO NOT BLOCK
ENTRANCE
PICK SHORTEST LINE
MERGE HERE
EXIT HERE

Analysis

- Proposal Consistent with General Plan
  - Policies related to fast food
    - HEJ-4.2: Encourage the development of healthy food establishments in areas with a high concentration of fast foot establishments, convenience stores, and liquor stores.
      - Coffee shop allowed by right without drive-through lane
    - HEJ-5.4: Discourage unhealthy fast food outlets from locating near schools.
      - Located over a half-mile from closest school (Sweetwater High School)
- Proposal Consistent with Land Use Code
  - A coffee shop with a drive-through is a conditionally-allowed use in MXD-2 zone
  - Chapter 18.41 – Site Planning Standards – has specific requirements for drive-through businesses
    - Minimum queuing distances, interior turning radius, location of drive-through window and landscaping requirements

CALIFORNIA NATIONAL CITY 1887 INCORPORATED

Analysis (cont.)

- Land Use Code (CONT.)
  - Minimum queuing distance
    - Traffic analysis used other Dutch Bros Coffee locations – Average maximum queuing not expect to exceed 17.25 vehicles
    - Proposed drive-through has space for 26 vehicles before impacting the shopping center circulation
    - Person-to-person ordering and exit lane proposed
  - Minimum interior turning radius of 25 feet
    - Site plan shows lesser interior turn radii of 20 feet – approved by City Engineer
    - Drive-through window location
      - If facing right-of-way, code requires a minimum 10-ft landscape buffer with trees and minimum three-foot high hedges
      - Drive-though window is facing the shopping center and landscape buffer is provided

Analysis (cont.)

- Land Use Code (CONT.)
  - Design requirements
    - Limited requirements for project of this type in the MXD-2 zone
      - Architectural variation, setbacks, height, etc.
    - Request is for the drive-through lane and the architecture of the proposed building is conceptual in nature
    - Conditions related to design, site development, and landscaping
    - Project would be allowed by right without the drive-through

Analysis (cont.)

- Traffic
  - Project expected to generate approximately 756 weekday & 544 weekend net new daily trips
    - Half the trips are pass-by
      - A pass-by trip is a trip where an intermediate stop is made on the way from the origin to the primary destination of the trip without making a route diversion
    - Project-related traffic would not result in the need for any street system improvements
      - Accessed off of signalized Sweetwater Road and Prospect Steet intersection
    - Study included Vehicle Miles Traveled (VMT) analysis – screened out of CEQA
- Noise
  - Typical concern for drive-through businesses
    - Ordering Speakers: Dutch Bros uses person to person ordering
    - Operating Hours: 5 a.m. to 12 a.m. , similar to nearby drive-though's

California Environmental Quality Act (CEQA)

- Determine To Be Categorically Exempt From Environmental Review Pursuant To Class 32, Section 15332 (In-fill Development Projects)
  - Notice of exemption will be filed subsequent to an approval

Conditions / Summary

- Conditions of Approval
  - Building and Fire Code compliance
  - Engineering comments
  - Design requirements and compliance with LUC
  - Landscape Plan
- Proposed use consistent with General Plan
  - Project is consistent with General Plan and Land Use Code
    - Consistent applicable design requirements
    - Meets applicable Site Planning Standards

Options

- FIND PROJECT EXEMPT FROM CEQA & APPROVE 2025-29 CUP BASED ON FINDINGS LISTED IN THE DRAFT RESOLUTION / FINDINGS DETERMINED BY THE COMMISSION; OR
- FIND PROJECT NOT EXEMPT FROM CEQA AND/OR DENY 2025-29 CUP BASED ON FINDINGS LISTED IN THE DRAFT RESOLUTION / FINDINGS DETERMINED BY THE COMMISSION; OR
- CONTINUE THE ITEM FOR ADDITIONAL INFORMATION
- STAFF RECOMMENDING APPROVAL
- NOTICE OF DECISION TO CITY COUNCIL

Next Regularly-Scheduled Meeting

NOVEMBER 4, 2025

RESOLUTION NO. 2025-

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DETERMINING THAT THE PROJECT IS CATEGORICALLY EXEMPT FROM THE CALIFORNIA ENVIRONMENTAL QUALITY ACT (CEQA) UNDER CLASS 32 OF THE CEQA GUIDELINES SECTION 15332 (IN-FILL DEVELOPMENT PROJECTS) AND APPROVING A CONDITIONAL USE PERMIT FOR A DRIVE-THROUGH COFFEE SHOP (DUTCH BROS COFFEE) TO BE LOCATED AT 1838 SWEETWATER ROAD.

WHEREAS, the Planning Commission of the City of National City considered the Conditional Use Permit application at a duly advertised public hearing held on October 20, 2025, at which time the Commission approved the Conditional Use Permit; and

WHEREAS, subsequent to the Planning Commission approval of the Conditional Use Permit, the Appellant, Heart Revolution Church, appealed the decision of the Planning Commission to the City Council; and

WHEREAS, the City Council of the City of National City considered the appeal of the Planning Commission's approval of the Conditional Use Permit at a duly advertised public hearing held on December 2, 2025, at which time oral and documentary evidence was presented; and

WHEREAS, at said public hearing the City Council considered the staff report contained in Case File No. 2025-29 CUP maintained by the City and incorporated herein by reference along with evidence and testimony at said hearing; and

WHEREAS, this action is taken pursuant to all applicable procedures required by State law and City law; and

WHEREAS, the action hereby taken is found to be essential for the preservation of the public health, safety and general welfare.

NOW, THEREFORE, THE CITY COUNCIL OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: That the City Council hereby denies the appellant's appeal of and upholds the Planning Commission's decision to approve the Conditional Use Permit for a drive-through coffee shop (Dutch Bros) to be located at 1838 Sweetwater Road, based on the following findings:

1. The proposed use is allowable within the applicable zoning district pursuant to a Conditional Use Permit and complies with all other applicable provisions of the Land Use Code because drive-through businesses are identified as a conditionally-allowed use in the Major Mixed-Use District (MXD-2) zone, and the conditions of approval will assure the proposed drive-through aisles will meet all requirements as contained in NCMC §18. 41 – Site Planning Standards.

2. The proposed use is consistent with the General Plan and any applicable specific plan, because the Land Use Code conditionally allows drive-through businesses in the MXD-2

zone; the Land Use Code is consistent with the General Plan. There are no Specific Plans affecting this location.

3. The design, location, size, and operating characteristics of the proposed activity would be compatible with the existing and future land uses in the vicinity, because the property will be developed based on the provisions outlined in the Land Use Code. In addition, the proposed drive-through aisle, subject to the conditions of approval, meets all requirements for such uses outlined in the Land Use Code.

4. The site is physically suitable for the type, density, and intensity of use being proposed, including access, utilities, and the absence of physical constraints, because a traffic impact analysis was conducted for the proposed use finding that the project is expected to generated approximately 756 net weekday daily trips and 544 weekend daily trips, which can be accommodated by the existing road network. Intersections in this location are currently operating at a Level of Service (LOS) of C or better (passing) and are calculated by the provided traffic impact analysis to continue to have a passing LOS after construction. The site is located within an urbanized area with access to all necessary utilities and services and the proposed restaurant replaces a similar existing building.

5. Granting the permit would not constitute a nuisance or be injurious or detrimental to the public interest, health, safety, convenience, or welfare, or materially injurious to persons, property, or improvements in the vicinity and zone in which the property is located, because noise issues related to drive-through businesses, which are usually related to vehicle queuing and ordering windows and speakers, will not be an issue given that the applicant will utilize person to person ordering in lieu of an amplified ordering system. A vehicle miles traveled (VMT) analysis was also conducted for the site and the project is presumed to have a less than significant impact on VMT. In addition, the new business will benefit the public interest by providing new jobs.

6. The proposed project has been reviewed in compliance with the California Environmental Quality Act and has been determined to be categorically exempt from environmental review pursuant to Class 32 of the CEQA Guidelines, Section 15332 (In-fill Development Projects), for which a Notice of Exemption will be filed subsequent to approval of this CUP. Class 32 consists of projects characterized as in-fill development that is consistent with applicable general plan and zoning designations, proposed on an urban site no more than five acres, has a site with no value as habitat for endangered, rare or threatened species, would not result in any significant effects relating to traffic, noise, air quality or water quality, and is adequately served by utilities and public services. The proposed use is consistent with this description and there is no potential for the project to cause either a direct or a reasonably foreseeable indirect physical change in the environment.

Section 2: That the City Council hereby approves the application for Conditional Use Permit subject to the following conditions:

General

1. This Conditional Use Permit authorizes a drive-through coffee shop at 1838 Sweetwater Road. Except as required by conditions of approval, all plans submitted for permits associated with the project shall conform to Exhibit A, Case File No. 2025-29 CUP, dated 9/29/2025.

2. Before this Conditional Use Permit shall become effective, the applicant and the property owner both shall sign and have notarized an Acceptance Form, provided by the Planning Division, acknowledging and accepting all conditions imposed upon the approval of this permit. Failure to return the signed and notarized Acceptance Form within 30 days of its receipt shall automatically terminate the Conditional Use Permit. The applicant shall also submit evidence to the satisfaction of the Planning Division that a Notice of Restriction on Real Property is recorded with the County Recorder. The applicant shall pay necessary recording fees to the County. The Notice of Restriction shall provide information that conditions imposed by approval of the Conditional Use Permit are binding on all present or future interest holders or estate holders of the property. The Notice of Restriction shall be approved as to form by the City Attorney and signed by the City Manager or assign prior to recordation.
3. Within four (4) days of approval, pursuant to Fish and Game Code 711.4 and the California Code of Regulations, Title 14, Section 753.5, the applicant shall pay all necessary environmental filing fees for the San Diego County Clerk. Checks shall be made payable to the San Diego County Clerk and submitted to the National City Planning Department.
4. This permit shall become null and void if not exercised within one year after adoption of the resolution of approval unless extended according to procedures specified in the Municipal Code.
5. This permit shall expire if the use authorized by this resolution is discontinued for a period of 12 months or longer. This permit may also be revoked, pursuant to provisions of the Land Use Code, if discontinued for any lesser period of time.
6. This Conditional Use Permit may be revoked if the operator is found to be in violation of any Conditions of Approval or applicable law.

Building

7. Building plans and permits shall be required to meet current California Building, Mechanical, Electrical, Plumbing, Accessibility, Green, Energy, and Fire Codes.
    a. A soils report is required for all new construction.
    b. Project requires Sweetwater Authority approval prior to permit issuance to determine the project has sufficient water supply.

Engineering

8. Storm Water Requirements
    a. A Hydrology study (100 year flood) is required for the new project. The study should consider the proposed project area to the closest municipal storm drain collection point. The study should consider the adequacy of the existing storm drain system to convey any additional run off. All Hydrology study findings and recommendations are part of Engineering Department requirements.
    b. The completed Storm Water BMP Requirements Applicability Form I-1 and I-2 checklist is required to be submitted to the Engineering Department along with the grading plan submittal.
    c. The Best Management Practices (BMPs) for the maintenance of the proposed construction shall be undertaken in accordance with the National Pollutant Discharge Elimination System (NPDES) regulations which may require a Storm Water Pollution Prevention Plan (SWPPP) for the project. An approved SWPPP will be required prior to issuing of a construction permit.

d. All surface run-off shall be treated with an approved Standard Urban Runoff Mitigation Plan (SUSMP) Best Management Practice (BMP) for all Priority SUSMP projects. No runoff will be permitted to flow over the sidewalk. Adjacent properties shall be protected from surface run-off resulting from this development.

e. All existing and proposed curb inlet on property shall be provided with a “No Dumping” signage in accordance with the NPDES program.

f. A hydromodification plan or a letter sealed and signed by the Engineer of Work explaining why the project is exempt from hydromodification requirements shall be submitted.

9. Engineering Land Development Requirements

a. The Property is in the Federal Flood Plain area. Flood hazard permit shall be obtained from the Engineering Department.

b. A grading and drainage plan shall be submitted showing all of the proposed and existing on-site and off-site improvements. The plan shall be prepared in accordance with the City’s standard requirements by a Registered Civil Engineer. All necessary measures for prevention of storm water pollution and hazardous material run-off to the public storm drain system from the proposed parking lot or development shall be implemented with the design of the grading. This shall include the provision of such devices as storm drain interceptors, clarifiers, or filters. Best Management Practices for the maintenance of the parking lot, including sampling, monitoring, and cleaning of private catch basins and storm drains, shall be undertaken in accordance with the National Pollution Discharge Elimination System (NPDES) regulations. A private storm water treatment maintenance agreement shall be signed and recorded. A check list for preparation of the grading plan/drainage plan is available at the Engineering Department.

c. The method of sewage collection and disposal shall be shown on the grading/drainage plan. Any new sewer lateral in the City right-of-way shall be 6 inch in size with a clean out. A sewer stamp “S” shall be provided on the curb to mark the location of the lateral.

d. Separate street and sewer plans prepared by Registered Civil Engineer, shall be submitted showing all of the existing and proposed improvements. The plans shall be in accordance with City requirements.

e. A soils engineering report shall be submitted for the Engineering Department’s review, after Planning Commission approval. The report shall address the stability of all of the existing and proposed slopes on the property. It shall also address the adequacy of the building pads, the criteria for any new retaining wall design, the maximum allowable soil bearing pressure and the required pavement structural sections for the proposed streets, the parking areas, and the driveways. As a minimum, the parking lot pavement sections shall be 2 inch A.C. over 4 inch Class II aggregate base. The street pavement sections shall be in accordance with National City modified Standard Drawing G-34. All soils report findings and recommendations shall be part of the Engineering Department requirements.

f. A title report shall be submitted to the Engineering Department, after the Planning Commission approval, for review of all existing easements and the ownership at the property.

g. A limited traffic study is required for the proposed development.

h. A cost estimate for all of the proposed grading, drainage, street improvements, landscaping and retaining wall work shall be submitted with the plans. A performance bond equal to the approved cost estimate shall be posted. Three percent (3%) of the estimated cost shall also be deposited with the City as an initial cost for plan checking and inspection services at the time the plans are submitted. The deposit is subject to adjustment according to actual worked hours and consultant services

Fire

10. Plans are to be designed, fabricated and installed to code.
11. Project to be in compliance with the current editions of the National Fire Protection Association, California Fire Code 2022 Edition, Title 19 and local City of National City Municipal Codes.
12. California Fire Code Change (CFC) will occur beginning in 2026 with this Authority Having Jurisdiction (AHJ).
13. California fire code shall be considered if structure is to be outfitted with fire alarm and fire sprinklers.
14. A fire flow letter shall be requested from this AHJ early in the process if fire sprinklers will be installed.
15. Fire apparatus access roads shall comply with the requirements of this section (Section 5 CFC 2022) and shall extend to within 150 feet of all portions of the facility and all portions of the exterior walls of the first story of the building as measured by an approved route around the exterior of the building. Dead-end fire apparatus access roads in excess of 150 feet in length shall be provided with an approved area for turning around fire apparatus. This comment shall apply to new residential structures. The fire code official shall have the authority to require or permit modifications to the required access widths where they are inadequate for fire rescue operations or where necessary to meet the public safety objectives of the jurisdiction.
16. The required width of emergency fire apparatus access roads shall not be obstructed in any manner, including parking of vehicles. All access roads shall be no less than 20 feet wide, no less than 14 feet high and shall have an all weathered road with the ability to support 75 thousand pounds or greater. Where a fire hydrant is located on a fire apparatus road; the minimum road width shall be 26 feet. A 28 foot turning radius is required for fire department access through site. All fire department access roads shall be painted and signed to prevent parking in these required designated emergency areas.
17. Grade of fire apparatus road shall be within the limits established (15% Grade) by the fire code official based on fire department's apparatus.
18. Buildings or portions of buildings or facilities exceeding 30 feet in height measured vertically from the centerline of the street adjacent to the project above the lowest level of fire department vehicle access shall be provided with approved fire apparatus access roads capable of accommodating fire department aerial apparatus.
19. Overhead utility and power lines shall not be located over the aerial fire apparatus access road or between the aerial fire apparatus road and the building. Other obstructions shall be permitted to be placed with approval of the fire code official.
20. Aerial fire apparatus roads shall have a minimum unobstructed width of 26 feet, exclusive of shoulders, in the immediate vicinity of the building or portion thereof.

21. Fire hydrants to be located throughout the project as not to have a separation distance greater than 300 feet. Fire hydrants to be located within 400 feet of all locations which are roadway accessible. (Measurement starts from nearest existing fire hydrant to project).
22. The following items pertain to fire hydrants:
    a. Size and location, including size and number of outlets and whether outlets are to be equipped with independent gate valves.
    b. Fire hydrant to be of three outlet design
23. Provide calculation confirming flow availability to meet fire flow demands and supply large diameter hose (4 inch).
24. Fire hydrants to be marked by use of blue reflective marker in the roadway.
25. Upon submittal for an underground permit, the following shall be included:
    a. Data sheet for Back-Flows
    b. Data sheets for Private and Commercial Hydrants
    c. Data sheets for Post Indicator Valves

    Information on required fire hydrants back-flow devices, etc.; can be acquired from Sweetwater Authority. All pipe and their appliances, shall meet industry/code standards for underground use
26. An approved water supply for fire protection, either temporary or permanent, shall be made available as soon as combustible material arrives on the site.
27. Approved vehicle access for firefighting shall be provided to all construction and demolition sites. Vehicle access shall be provided to within 100 feet of temporary or permanent fire department connections. Vehicle access shall be provided by either temporary or permanent roads, capable of supporting vehicle loading under all weather conditions. Vehicle access shall be maintained until permanent fire apparatus access roads are available.
28. Where there is conflict between a general requirement and a specific requirement, the specific requirement shall be applicable. Where, in a specific case, different sections of this code specify different materials, methods of construction or other requirements, the most restrictive shall govern.
29. Should any plan corrections be required, contractor must correct the plan and re-submit to the Fire Department for approval once again prior to installation.

<u>Planning</u>

30. A landscape and underground irrigation plan shall be submitted as part of the construction permitting process in compliance with Land Use Code Chapter 18.44. The landscaping and irrigation required by this approval shall be maintained for the life of the project.
31. Plans submitted for construction shall conform to minimum turning radius requirements for drive-through businesses unless the City Engineer approves a lesser radius. Building permit plans shall be fully dimensioned and include all proposed signage and striping for the drive-through aisles, driveways, and parking spaces.
32. Business operations shall comply with Municipal Code Title 12 (Noise) at all times. Plans submitted for construction shall reflect the use of sound-attenuating speakers that automatically reduce the volume of ordering speakers during periods of low ambient noise should an electronic ordering system be installed.

33. Plans submitted for construction shall conform to Land Use Code Chapter 18.46 (Outdoor Lighting).
34. Plans submitted for construction shall comply with the guidelines stated in Land Use Code Section 18.42.050 (Commercial and institutional building design standards).
35. The trash enclosure design shall be in compliance with Municipal Code Title 7, Section 7.10.080 (Enclosures required), including the use of flame retardant materials.
36. The trash enclosure shall be painted with graffiti-resistant coating to a height of six feet.
37. The business shall only be permitted to operate between the hours of 5:00 a.m. to 12:00 a.m. daily.
38. Directional signs are not to exceed three square-feet per sign.
39. No new pole signs or monument signs are permitted. The business shall co-locate on existing monument and pole signs within the shopping center.
40. The operator of the business shall maintain an active business license and ensure that the business license renewed annually.

Indemnification Agreement

The Applicant shall defend, indemnify, and hold harmless the City, its agents, officers, and employees from any and all claims, actions, proceedings, damages, judgments, or costs, including attorney's fees, against the City or its agents, officers, or employees, relating to the issuance of this permit including, but not limited to, any action to attack, set aside, void, challenge, or annul this development approval and any environmental document or decision. The City will promptly notify the Applicant of any claim, action, or proceeding. The City may elect to conduct its own defense, participate in its own defense, or obtain independent legal counsel in defense of any claim related to this indemnification. In the event of such election, the Applicant shall pay all of the costs related thereto, including without limitation reasonable attorney's fees and costs. In the event of a disagreement between the City and Applicant regarding litigation issues, the City shall have the authority to control the litigation and make litigation related decisions, including, but not limited to, settlement or other disposition of the matter. However, the Applicant shall not be required to pay or perform any settlement unless such settlement is approved by the Applicant.

Section 3: The City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of orginal Resolutions.

PASSED and ADOPTED this 2nd day of December, 2025.

_____
Ron Morrison, Mayor

ATTEST:

_____
Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

_____

Barry J. Schultz, City Attorney

RESOLUTION NO. 2025-

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, APPROVING THE APPEAL AND OVERTURNING THE PLANNING COMMISSION APPROVAL OF A CONDITIONAL USE PERMIT FOR A DRIVE-THROUGH COFFEE SHOP TO BE LOCATED AT 1838 SWEETWATER ROAD.

WHEREAS, the Planning Commission of the City of National City considered the Conditional Use Permit application at a duly advertised public hearing held on October 20, 2025, at which time the Commission approved the Conditional Use Permit; and

WHEREAS, subsequent to the Planning Commission approval of the Conditional Use Permit, the appellant appealed the decision of the Planning Commission to the City Council; and

WHEREAS, the City Council of the City of National City considered the appeal of the Planning Commission's approval of the Conditional Use Permit at a duly advertised public hearing held on December 2, 2025, at which time oral and documentary evidence was presented; and

WHEREAS, at said public hearing the City Council considered the staff report contained in Case File No. 2025-29 CUP maintained by the City and incorporated herein by reference along with evidence and testimony at said hearing; and

WHEREAS, this action is taken pursuant to all applicable procedures required by State law and City law; and

WHEREAS, the action hereby taken is found to be essential for the preservation of the public health, safety and general welfare.

NOW, THEREFORE, THE CITY COUNCIL OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: That the City Council hereby approves the appellants' appeal of and overturns the Planning Commission's decision to approve Conditional Use Permit 2025-29 CUP for a drive-through coffee shop to be located at 1838 Sweetwater Road, and is supported by the following finding:

1. Granting the permit would constitute a nuisance or be injurious or detrimental to the public interest, health, safety, convenience, or welfare, or materially injurious to persons, property, or improvements in the vicinity and zone in which the property is located, because it would contribute to a concentration of unhealthy fast food eating places.

Section 2: That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

PASSED and ADOPTED this 2nd day of December, 2025.

_____
Ron Morrison, Mayor

ATTEST:

_____
Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

_____
Barry J. Schultz, City Attorney

AGENDA REPORT

Department: **Planning**
Prepared by: **Sophia Depew, Assistant Planner**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Interim City Manager**

SUBJECT:
Public Hearing – Appeal of a Planning Commission Denial of a Conditional Use Permit for a Proposed Recycling Center to be Located at 1240 East Plaza Boulevard.

RECOMMENDATION:
Staff Recommended Approval of the CUP to the Planning Commission and Recommends Affirming the Appeal and Adopting the Resolution Entitled: "Resolution of the City Council of the City of National City, California, Determining that the Project is Categorically Exempt from the California Environmental Quality Act (CEQA) under Class 1 of The CEQA Guidelines Section 15301 (Existing Facilities) and Approving a Conditional Use Permit for a Recycling Center to be Located at 1240 E Plaza Boulevard."

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
On October 20, 2025, the Planning Commission recommended denial of the CUP by the following vote:

Ayes: Armenta, Castle, Gogue, Quinones Nays: Miller, Valenzuela Absent: Sanchez

EXPLANATION:

Executive Summary
The applicant is proposing a mobile recycling center to be located behind the Smart & Final grocery store within the shopping center. The recycling center will consist of three mobile recycling containers. The business will operate from 9:00 a.m. to 5:00 p.m. Monday through Saturday. The facility proposes to recycle aluminum cans, glass, and plastic bottles.

Planning Commission Action
Planning Commission held a public hearing on October 20, 2025 and denied the request for a CUP based on the finding in the attached Planning Commission Resolution No. 2025-15. The applicant has appealed the decision of the Planning Commission and is thereby afforded the opportunity to present their appeal to the City Council. The requested action by City Council is to either uphold or reverse the decision of the Planning Commission (grant or deny the appeal request). One public comment in opposition of the project was provided at the Planning Commission Public Hearing.

Site Characteristics
The proposed recycling center is located within a large shopping center, behind the Smart & Final grocery store. The area of the facility is primarily accessible from an entrance off of 'N' Avenue that leads to the back of the shopping center. No screening of the facility is proposed since the

facility is proposed in an area not easily visible from neighboring properties. While there are single-family homes located south of the proposed recycling center, the homes are separated by a substantial grade change and therefore the project area is not visible from any of the homes.

Proposed Use

The applicant proposes to install a mobile recycling center consisting of two 18-foot by 8-foot and one 8-foot by 5-foot prefabricated steel containers. The facility will be located behind the Smart & Final grocery store in an area accessible from either end of the shopping center. The proposed operating hours are 9:00 a.m. to 5:00 p.m. Monday through Saturday. An attendant will be on-site while in operation. The facility proposes to recycle aluminum cans, glass, and plastic bottles. California Redemption Value (CRV) payments will be provided in cash by the operators of the facility.

Analysis

The facility, as proposed, is consistent with Land Use Code section 18.30.170 – Recycling Collection Facilities. It is less than 350 square feet in area and more than 50 feet from a residential zone.

The State (Department of Resources Recycling and Recovery - CalRecycle) requires that a "convenience zone" have access to a recycling facility. A convenience zone is defined as an area within a one-mile radius of a supermarket with more than $2 million in annual sales. According to the State, National City has 10 such zones (see table). The other primary recycling location currently servicing National City is located at 1320 East 30th Street (Food 4 Less) which is in Chula Vista.

Market Name	Market Address	Zone Status
Seafood City Supermarket	1420 E Plaza Blvd	Hold
Smart & Final	1220 E Plaza Blvd	Hold
Grocery Outlet	3446 Highland Ave	Served
Foodland IGA Supermarket	303 Highland Ave	Hold
Manila Seafood Oriental Market	2220 E Plaza Blvd	Exempt
Carnival Supermarket	1750 E 8th St	Hold
Food 4 Less	1320 E 30th St	Served
Vallarta Supermarkets 36	901 Euclid Ave	Exempt
El Super	3007 Highland Ave	Served
Walmart Supercenter	1200 Highland Ave	Hold

The Smart & Final is considered a convenience zone. The zone is currently on hold, which indicates that the zone was once served, but there is no longer a recycling center in the zone. The status may change to unserved or exempt, depending on the proximity to new or existing recycling facilities. Currently, there are no operating recycling centers within the Smart & Final Convenience zone, so it is considered unserved. If approved, the recycling center could serve multiple convenience zones if they are within half a mile of the project.

One concern about recycling centers is the potential for the accumulation of litter, including materials dropped off after hours. In an effort to avoid this situation, a condition has been included that requires that the area be maintained in a clean condition at all times, including sweeping at the end of the day. Furthermore, a condition of approval is included in the draft resolution for the applicant to post signage prohibiting material left after hours.

Police Department

The Police Department provided comments regarding the proposed recycling center. The comments included concerns over increased traffic, the high crime rate, and propensity for trash accumulation.

Conditions of approval for the CUP are intended to alleviate these concerns. The business is only operating during daytime hours, the site shall be swept and cleared of litter at the end of each day, containers shall be locked when not in use and emptied on a regular basis, (once to twice a week). Additionally, there is a condition requiring that no recyclable material be accepted from persons transporting the material in an unconventional fashion – such as shopping carts and similar non-motorized carrying devices, which are often discarded afterwards.

Traffic

The facility is not anticipated to significantly increase traffic to and from the site as customers will likely also be shopping at the shopping center. The applicant intends to use temporary traffic control devices to ensure efficient circulation during operation Furthermore, no parking spaces are located in the area of the proposed facility, therefore none are being removed. The facility is also to be located clear of any required parking lot aisles, and does not impinge on any backup areas. There will be an employee on-site during operating hours that will ensure customers do not block any required access to the shopping center or the abutting right-of-way (N Avenue).

Noise

Noise issues related to recycling center are regulated by the Land Use Code. Noise levels for the project shall not exceed sixty dBA as measured at the property line of residentially zoned property, and not to exceed sixty-five dBA in any instance. Recycling centers are also required to be 50 feet from residentially zoned properties. The proposed recycling center is located over 50 feet from the nearest single-family residence as is separated by a substantial grade change. Since the proposed business is located within one hundred feet of residential zone, the business can only operate between 9:00 a.m. to 7:00 p.m. daily. The applicant has proposed operating hours from 9:00 a.m. to 5:00 p.m. Monday through Saturday. Additionally, the recycling center is not permitted to use any power-driven processing equipment, which will limit the noise created on site.

Mailing

All property owners and occupants within a distance of 300 feet are required to be notified of a public hearing for a CUP application. Notice of this public hearing was sent to 141 occupants and owners. No public comment has been received as of the writing this report.

Department Comments

Comments were provided by the Building Division and the Engineering, Fire, and Police Departments. All comments have been incorporated as conditions of approval for the CUP. Adherence to building and fire codes have also been addressed in the Conditions of Approval.

Findings for Approval

The following are the required findings in the attached draft resolution:

1. Allowable Use: Recycling Centers are a conditionally-allowed use in the Major Mixed-Use District (MXD-2) zone, and conditions of approval will ensure the proposed recycling center will meet all requirements as contained in NCMC §18.30.170 – Recycling collection facilities. Additionally, the recycling facility is located within an unserved convenience zone, which means use is allowed in the convenience zone, as identified by the State.

2. General Plan Consistency: Mobile recycling centers are permitted uses, subject to a CUP, by the Land Use Code, which is consistent with the General Plan. In addition, a Mobile recycling center is consistent with the Major Mixed-Use District zone land use designation and there are no Specific Plans affecting this location.

3. Compatibility, LUC, Traffic: The mobile recycling center will be in compliance with the City's LUC and all applicable building and fire codes. There is adequate area on-site for a mobile recycling facility in accordance with the LUC requirements and the facility does not remove any parking spaces. In addition, the proposed mobile recycling center, subject to the conditions of approval, meets all requirements for such uses outlined in the Land Use Code, as discussed above.

4. Suitability: The site has sufficient access to a major street that is adequate in width and pavement type to carry the volume and type of traffic generated by the proposed use, since the use is expected to generate a minimal amount of additional traffic for the Smart & Final shopping center, as many of the customers will also shop at the center.

5. No Nuisance: Nuisance issues related to mobile recycling centers are usually related to noise, traffic, and litter. The business operates during daytime hours, the site shall be swept and cleared of litter at the end of each day, containers shall be locked when not in use and emptied on a regular basis, the business is located in an area separate from residences that will not interfere with parking or circulation for the shopping center.

6. California Environmental Quality Act (CEQA): The proposed project has been reviewed in compliance with the California Environmental Quality Act (CEQA) and has been determined to be categorically exempt from environmental review pursuant to Class 1, Section 15301 (Existing Facilities) for which a Notice of Exemption will be filed subsequent to approval of this Conditional Use Permit. The reason for the exemption is that the use is proposed within an existing shopping center, the use is ancillary and does not include the addition of any permanent structures, and the use is similar to other commercial uses in the area, which are permitted in Major Mixed-Use District zone.

Finding for Denial

There is one finding for denial as follows:

1. Granting the permit would constitute a nuisance or be injurious or detrimental to the public interest, health, safety, convenience, or welfare, or materially injurious to persons, property, or improvements in the vicinity and zone in which the property is located, because it would contribute to increased traffic, crime, and litter.

Conditions of Approval

Conditions of Approval are included that address comments from the Police, Fire, and Engineering Departments. Additional conditions are included related to adherence to California Building and Fire Codes and the City's Land Use Code.

Summary

As previously mentioned, the project area complies with all operation and design standards for mobile recycling centers found in Section 18.30.170 of the Land Use Code. The project is located within an unserved Convenience Zone as identified by the State, and the project is not visible from any residences.

Options

1. Find the project exempt from CEQA under Class 1 of the CEQA Guidelines Section 15301 and approve 2025-19 CUP, subject to the conditions included in the Resolution, or other conditions, and based on the findings included in the Resolution, or other findings to be determined by the City Council; or,

2. Find the project not exempt from CEQA and/or deny 2025-19 CUP based on the attached findings, or findings to be determined by the City Council; or,

3. Continue the item to a specific date in order to obtain additional information.

FINANCIAL STATEMENT:
An application fee of $3,700 was paid with the submittal of the subject CUP. Fees are anticipated to cover the cost of staff review time and processing of the permit. An appeal fee of $1,500 was paid with the submittal of the appeal.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Balanced Budget and Economic Development

ENVIRONMENTAL REVIEW:
This is a project under CEQA subject to a Categorical Exemption. Existing Facilities. CCR 15301(c).

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A – Planning Commission Resolution 2025-15
Exhibit B – Overhead
Exhibit C – Applicants Plans
Exhibit D – Public Hearing Notice
Exhibit E – CalRecycle Certificate
Exhibit F – Appeal Letter
Exhibit G – Draft Council Resolution AFFIRMING Appeal
Exhibit H – Draft Council Resolution DENYING Appeal

RESOLUTION NO. 2025-15

A RESOLUTION OF THE PLANNING COMMISSION
OF THE CITY OF NATIONAL CITY, CALIFORNIA
DENYING A CONDITIONAL USE PERMIT FOR A MOBILE RECYCLING FACILITY TO BE LOCATED AT 1240 E PLAZA BOULEVARD
CASE FILE NO. 2025-19 CUP
APN: 557-322-10-00

WHEREAS, the Planning Commission of the City of National City considered a Conditional Use Permit for mobile recycling facility to be located at 1240 E Plaza Boulevard at a duly advertised public hearing held on October 20, 2025, at which time oral and documentary evidence was presented; and,

WHEREAS, at said public hearings the Planning Commission considered the staff report contained in Case File No. 2025-19 CUP maintained by the City and incorporated herein by reference along with evidence and testimony at said hearing; and,

WHEREAS, this action is taken pursuant to all applicable procedures required by State law and City law.

NOW, THEREFORE, BE IT RESOLVED by the Planning Commission of the City of National City, California, that the testimony and evidence presented to the Planning Commission at the public hearing held on October 20, 2025, support the following finding:

1. Granting the permit would constitute a nuisance or be injurious or detrimental to the public interest, health, safety, convenience, or welfare, or materially injurious to persons, property, or improvements in the vicinity and zone in which the property is located, because it would contribute to increased traffic, crime, and litter.

BE IT FURTHER RESOLVED that copies of this Resolution be transmitted forthwith to the applicant and to the City Council.

BE IT FINALLY RESOLVED that this Resolution shall become effective and final on the day following the City Council meeting where the Planning Commission resolution is set for review, unless an appeal in writing is filed with the City Clerk prior to

5:00 p.m. on the day of that City Council meeting. The City Council may, at that meeting, appeal the decision of the Planning Commission and set the matter for public hearing.

CERTIFICATION:

This certifies that the Resolution was adopted by the Planning Commission at their meeting of October 20, 2025, by the following vote:

AYES: Quinones, Castle-Salgado, Gogue, Armenta.

NAYS: Valenzuela, Miller.

ABSENT: Sanchez.

ABSTAIN: None.

[redacted]

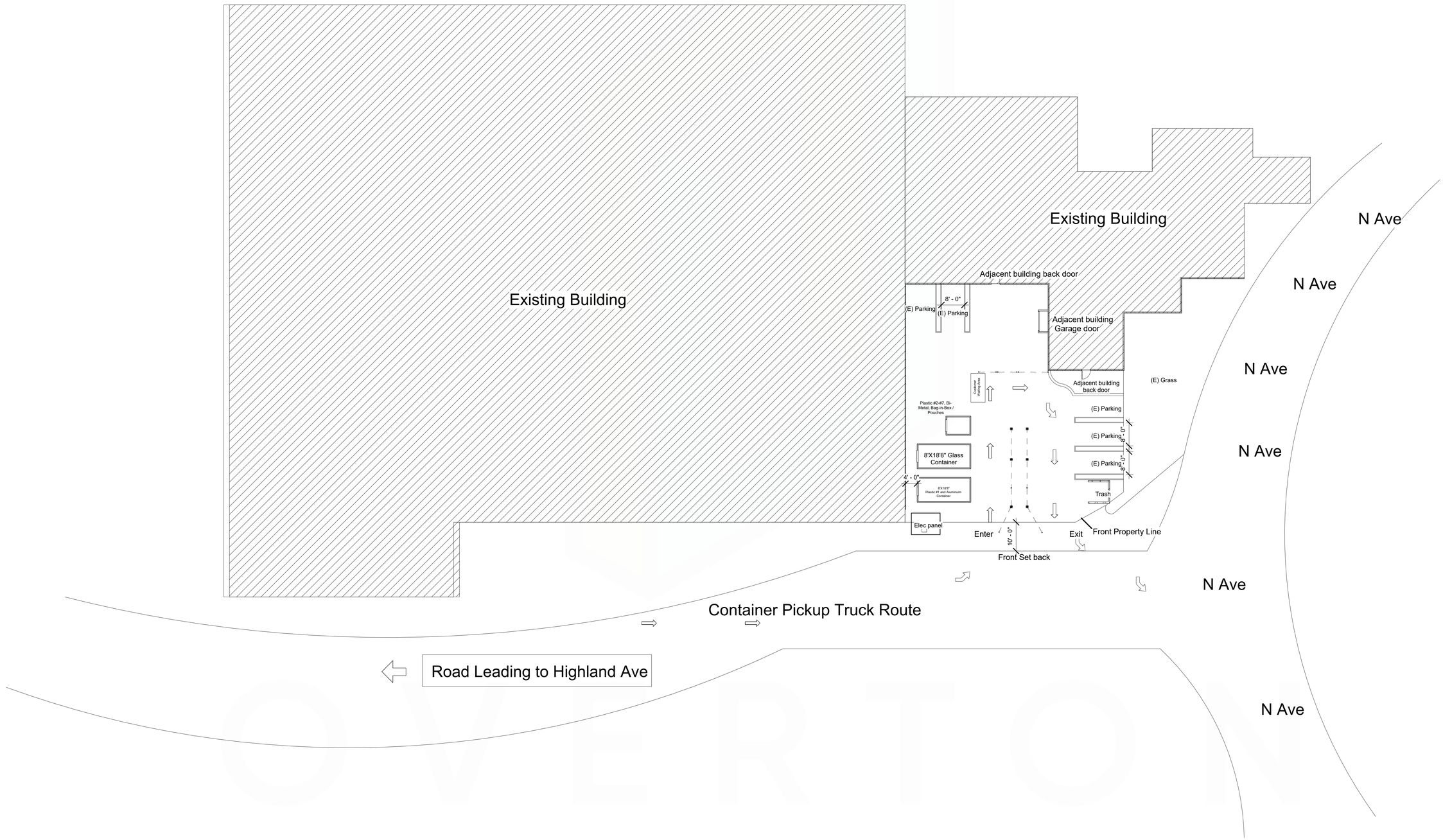
CHAIRPERSON

2025-19 CUP – 1240 East Plaza Boulevard – Overhead



N

ATTACHMENT 2



1 Site Plan
1/16" = 1'-0"

SITE PLAN
Scale: 1/16" = 1'-0"

ATTACHMENT 3

OVERTON DESIGN STUDIOS

OVERTON
DESIGN STUDIOS

National City CRV Center,
(619-994-8564)
SoCalEcoSolutionsInc@Gmail.com

Stephan Overton
Designer
San Diego, CA
TEL: (619) 875-9116

TITLE: SITE PLAN

PROJECT: PRPOSED PLAN OF NATIONAL CITY CRV CENTER
1240 EAST PLAZA BLVD., NATIONAL CITY, CA 91950

REVISION	BY	DATE
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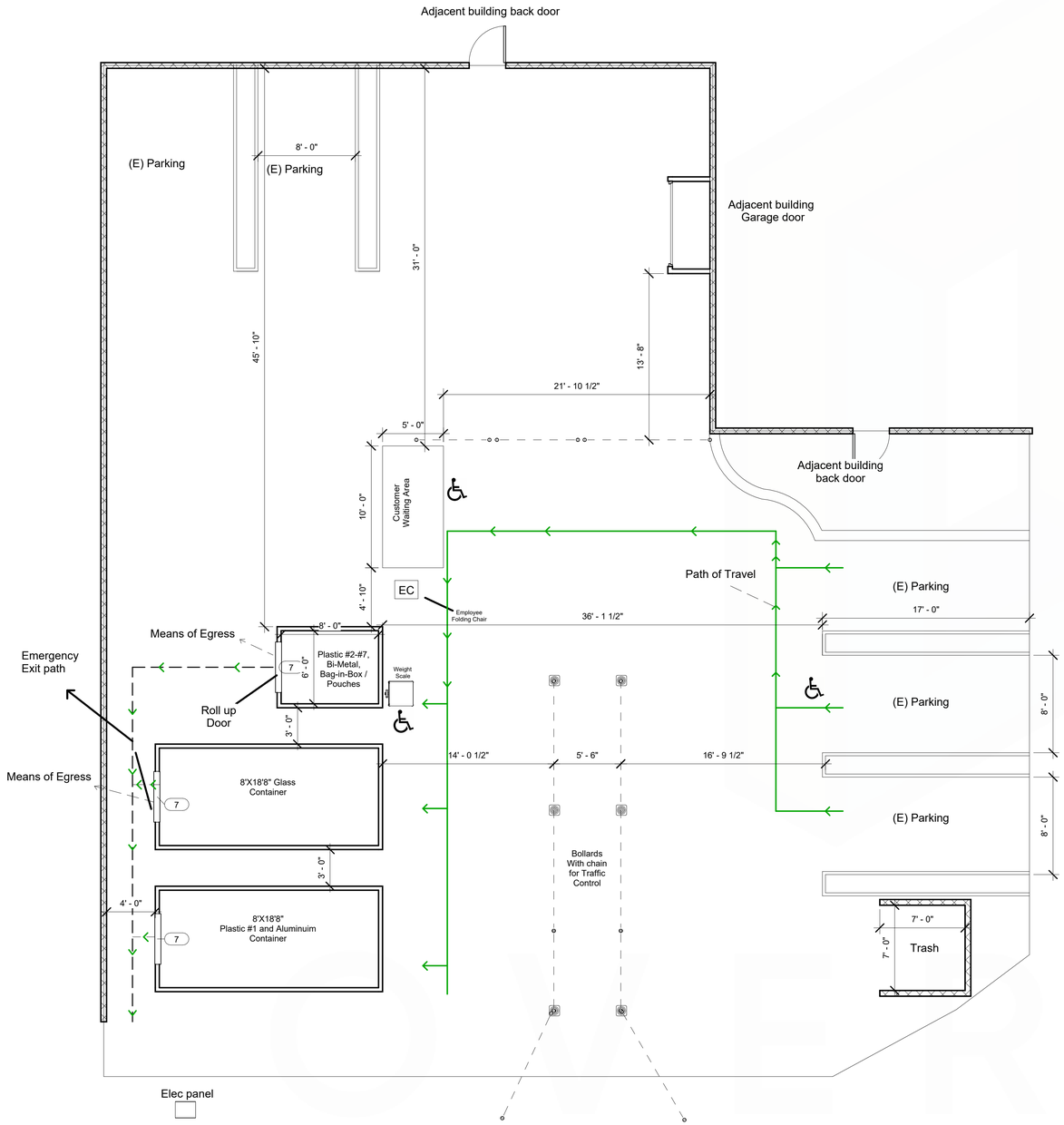
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DRAWN BY: M.U

SCALE: 1/16"=1'-0"

SHEET NO.
A-1.0



1 Floor Plan
3/16" = 1'-0"

Hours of operation:

Monday-Saturday 8:30 AM - 5 PM, Closed Sundays

Employees on site per shift:1-2

Payment method to customers :Cash

Container haul-off frequency: 1 to 2 times a week

OPERATIONAL NOTES

- The employee is responsible for sweeping and making sure trash is picked up.
- Customers must park in recycling-designated parking spots to be accommodated.
- Cones with a yellow safety chain for line control during Busy Hours
- The truck will enter the site through the Highland Avenue entrance of the shopping center, proceed along the rear service drive behind the center, and exit through N Avenue
- An electric generator will be used to power the scale, register, and camera/security system.

Disclaimer: Final container selection and artwork by owner.

PROPOSED FLOOR PLAN

Scale: 3/16" = 1'-0"

OVERTON
DESIGN STUDIOS

National City CRV Center,
(619-994-8564)
SoCalEcoSolutionsInc@Gmail.com

Stephan Overton
Designer
San Diego, CA
TEL: (619) 875-91116

TITLE: PROPOSED FLOOR PLAN

PROJECT: PROPOSED PLAN OF NATIONAL CITY CRV CENTER
1240 EAST PLAZA BLVD., NATIONAL CITY, CA 91950

REVISION	BY	DATE
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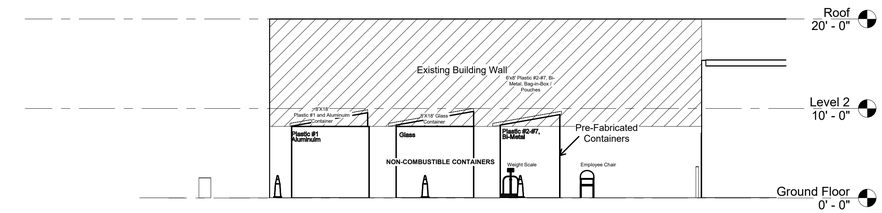
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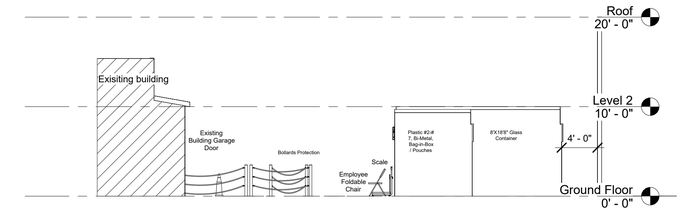
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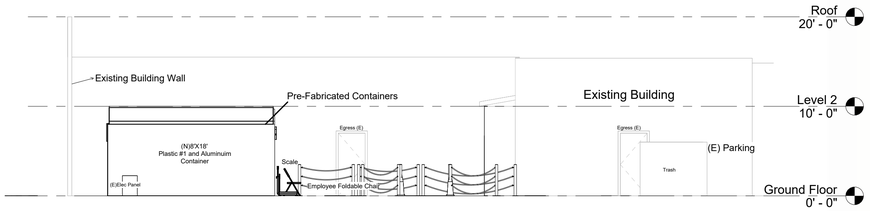
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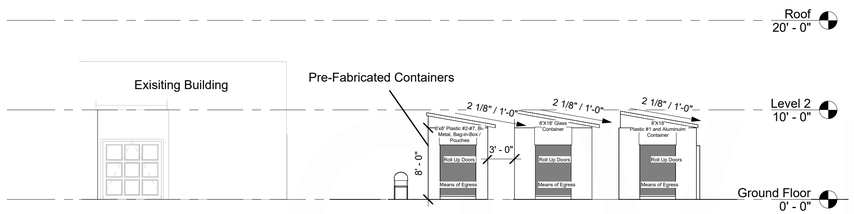
1 East
1/8" = 1'-0"



2 North
1/8" = 1'-0"



3 South view
1/8" = 1'-0"



4 West
1/8" = 1'-0"

Hours of operation:

Monday-Saturday 8:30 AM - 5 PM, Closed Sundays

Employees on site per shift:1-2

Payment method to customers :Cash

Container haul-off frequency: 1 to 2 times a week

OPERATIONAL NOTES

- The employee is responsible for sweeping and making sure trash is picked up.
- Customers must park in recycling-designated parking spots to be accommodated.
- Cones with a yellow safety chain for line control during Busy Hours
- The truck will enter the site through the Highland Avenue entrance of the shopping center, proceed along the rear service drive behind the center, and exit through N Avenue
- An electric generator will be used to power the scale, register, and camera/security system.

Disclaimer: Final container selection and artwork by owner.

ELEVATION PLAN

Scale: 1/8" = 1'-0"

OVERTON
DESIGN STUDIOS

National City CRV Center,
(619-994-8564)
SoCalEcoSolutionsInc@Gmail.com

Stephan Overton
Designer
San Diego, CA
TEL: (619) 875-9116

TITLE: ELEVATION PLAN

PROJECT: PRPOSED PLAN OF NATIONAL CITY CRV CENTER
1240 EAST PLAZA BLVD., NATIONAL CITY, CA 91950

REVISION BY	DATE
1	
2	
3	

DATE:

JOB NO.:

DRAWN BY: M.U

SCALE: 1/8"=1'-0"

SHEET NO.

A-2.0

OVERTON DESIGN STUDIOS

CITY OF NATIONAL CITY
NOTICE OF PUBLIC HEARING

NOTICE IS HEREBY GIVEN that the City Council of the City of National City will hold a Public Hearing after the hour of 6:00 p.m., **Tuesday, December 2, 2025**, in the City Council Chambers, Civic Center, 1243 National City Blvd., National City, CA., to consider:

PUBLIC HEARING - APPEAL OF A PLANNING COMMISSION DENIAL OF A CONDITIONAL USE PERMIT FOR A PROPOSED RECYCLING CENTER TO BE LOCATED AT 1240 EAST PLAZA BOULEVARD.

Anyone interested in this matter may appear at the above time and place and be heard. The City Council will also accept written public comments regarding this matter. **Written comments or testimony from the public must be submitted via e-mail to publiccomment@nationalcityca.gov by 2:00 P.M. on the day of the City Council Meeting**. For information on registering to provide public comment via Zoom please visit the City Clerk's webpage at https://www.nationalcityca.gov/government/city-clerk/public-comments.

If you challenge the nature of the proposed action in court, you may be limited to raising only those issues you or someone else raised at the Public Hearing described in this notice via e-mail, or through written correspondence delivered to the undersigned prior to the Public Hearing.

Shelley Chapel, MMC, City Clerk
Published in the Star News: Friday, November 21, 2025

State of California

CalRecycle

DIVISION OF RECYCLING

Certification is Non-Transferable

Certified Recycling Center

Certificate issued to:

Contact Person: **Anthony St John**
Organization: **SoCal EcoSolutions Inc.**
Program/DBA: **National City CRV Center**
1240 East Plaza Boulevard
National City, CA 91950

For Collection Of:
Aluminum | Bag-in-Box | Bimetal | Glass | Paperboard Carton | Plastic | Multilayer Pouch

Is [redacted]

Jennifer Akins
Chief, Certification and Registration Branch

Certification Number: **RC367459.001**
Probationary End Date: **02/28/2027**
Renewal Expiration Date: **02/28/2030**

CALIFORNIA
NATIONAL CITY
1887
INCORPORATED

PLANNING DIVISION
1243 NATIONAL CITY BOULEVARD
NATIONAL CITY, CA 91950
(619) 336-4310
planning@nationalcityca.gov

STAFF ONLY

Case Number_____

Filing Fee $_____Receipt No._____

Date Received_____ By_____

Zoning Designation_____ U.G_____

New or Modification_____

Related Cases_____

E.A.F. Required_____ Fee_____

DISCRETIONARY PERMIT APPLICATION

_____ Annexation
__✓__ Appeal
_____ Certificate of Compliance
_____ Coastal Development Permit
_____ Code Amendment
_____ Conditional Use Permit
_____ Consistency Review
_____ General Plan Amendment
_____ Historic Site Designation/Mills Act
_____ Interim Use Permit
_____ Minor Use Permit
_____ Planned Development Permit
_____ Preliminary Site Plan Review
_____ Request to Initiate
_____ Specific Plan
_____ Street/Alley Vacation
_____ Substantial Conformance
_____ Tentative Parcel Map
_____ Tentative Subdivision Map
_____ Variance
_____ Zone Map Change
_____ Other

SUBJECT PROPERTY ADDRESS:

Address: 1240 E. Plaza Blvd, National City 91950 APN: _____

APPLICANT:

Name: Anthony St. John Signature: PERSONAL SIGNATURE 10/28/2025
(Please type or print) Date:

Address: PERSONAL INFORMATION

Phone No. PERSONAL INFORMATION Fax No. _____ Email: PERSONAL INFORMATION

PROPERTY OWNER(S):

Name:_____ Signature: _____
(Please type or print) Date:

Address: _____

Phone No. _____ Fax No. _____ Email: _____

Updated 3.15.21

PROPERTY AND PROJECT DESCRIPTION

1. PROPERTY DESCRIPTION (fill in blanks)

	Existing	Proposed
No. of parcels		
No. of units/suites		
Building/suite square footage		
Parking spaces – covered		
Parking spaces – uncovered		

2. PROJECT DESCRIPTION (examples provided below)

- Purpose of request
- Number of employees
- Hours of operation
- Days of week open to public
- Neighboring uses
- List license/permits required by governmental agencies
- Live entertainment / karaoke
- Types of alcohol sold on site
- Unit square footages
- Number of bedrooms
- Building height
- Setbacks
- Private open space per unit
- Common open space

Please appeal the decision the Planning Commission made on October 20, 2025 regarding the CRV Collection Center located at 1240 E. Plaza Blvd. to the City Council. Thank you.

Updated 3.15.21

RESOLUTION NO. 2025-

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DETERMINING THAT THE PROJECT IS CATEGORICALLY EXEMPT FROM THE CALIFORNIA ENVIRONMENTAL QUALITY ACT (CEQA) UNDER CLASS 1 OF THE CEQA GUIDELINES SECTION 15301 (EXISTING FACILITIES) AND APPROVING A CONDITIONAL USE PERMIT FOR A RECYCLING CENTER TO BE LOCATED AT 1240 E PLAZA BOULEVARD.

WHEREAS, the Planning Commission of the City of National City considered the Conditional Use Permit for a proposed recycling center, located at 1240 E Plaza Blvd. at a duly advertised public hearing held on October 20, 2025, at which time the Commission denied the Conditional Use Permit; and

WHEREAS, subsequent to the Planning Commission denial of the Conditional Use Permit, the applicant ("APPELLANT") appealed the decision of the Planning Commission to the City Council; and

WHEREAS, the City Council of the City of National City considered the appeal of the Planning Commission's denial of the Conditional Use Permit at a duly advertised public hearing held on December 2, 2025, at which time oral and documentary evidence was presented; and

WHEREAS, at said public hearing the City Council considered the staff report contained in Case File No. 2025-19 CUP maintained by the City and incorporated herein by reference along with evidence and testimony at said hearing; and

WHEREAS, this action is taken pursuant to all applicable procedures required by State law and City law. .

NOW, THEREFORE, THE CITY COUNCIL OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: That the City Council hereby upholds the appellants' appeal of and overturns the Planning Commission's decision to deny the Conditional Use Permit No. 2025-19 CUP for a proposed recycling center based on the following findings:

1. The proposed use is allowable within the applicable zoning district pursuant to a Conditional Use Permit and complies with all other applicable provisions of the Land Use Code because mobile recycling centers are a conditionally-allowed use in the Major Mixed-Use District (MXD-2) zone, and the conditions of approval will ensure the proposed recycling center will meet all requirements as contained in NCMC §18.30.170 – Recycling collection facilities.

2. The proposed use is consistent with the General Plan and any applicable specific plan, because the Land Use Code conditionally allows mobile recycling centers in the MXD-2 zone; the Land Use Code is consistent with the General Plan. There are no Specific Plans affecting this location.

3. The design, location, size, and operating characteristics of the proposed activity would be compatible with the existing and future land uses in the vicinity, because the recycling facility will be in compliance with the City's LUC and all applicable building and fire codes. There is adequate area on-site for a mobile recycling facility in accordance with the LUC requirements and the facility does not remove any parking spaces. In addition, the proposed mobile recycling center, subject to the conditions of approval, meets all requirements for such uses outlined in the Land Use Code, as discussed above.

4. The site is physically suitable for the type, density, and intensity of use being proposed, including access, utilities, and the absence of physical constraints, because the site has sufficient access to a major street that is adequate in width and pavement type to carry the volume and type of traffic generated by the proposed use, since the use is expected to generate a minimal amount of additional traffic for the Smart & Final shopping center, as many of the customers will also shop at the center.

5. Granting the permit would not constitute a nuisance or be injurious or detrimental to the public interest, health, safety, convenience, or welfare, or materially injurious to persons, property, or improvements in the vicinity and zone in which the property is located, because the proposed use will be subject to conditions that limit issues related to mobile recycling centers such as noise, traffic, and litter. The business operates during daytime hours, the site shall be swept and cleared of litter at the end of each day, containers shall be locked when not in use and emptied on a regular basis, the business is located in an area separate from residences that will not interfere with parking or circulation for the shopping center.

6. The proposed project has been reviewed in compliance with the California Environmental Quality Act and has been determined to be categorically exempt from environmental review pursuant to Class 1 of the CEQA Guidelines, Section 15301 (Existing Facilities), for which a Notice of Exemption will be filed subsequent to approval of this CUP. The reason for the exemption is that the use is proposed within an existing shopping center, the use is ancillary and does not include the addition of any permanent structures, and the use is similar to other commercial uses in the area, which are permitted in Major Mixed-Use District zone.

Section 2: That the City Council hereby approves the application for Conditional Use Permit subject to the following conditions:

General

1. This *Conditional Use Permit* authorizes a mobile recycling center at 1240 East Plaza Boulevard. Except as required by conditions of approval, all plans submitted for permits associated with the project shall conform to Exhibit A, Case File No. 2025-19 CUP, dated 9/17/2025.
2. Before this *Conditional Use Permit* shall become effective, the applicant and the property owner both shall sign and have notarized an Acceptance Form, provided by the Planning Division, acknowledging and accepting all conditions imposed upon the approval of this permit. Failure to return the signed and notarized Acceptance Form within 30 days of its receipt shall automatically terminate the Conditional Use Permit. The applicant shall also submit evidence to the satisfaction of the Planning Division that a Notice of Restriction on

Real Property is recorded with the County Recorder. The applicant shall pay necessary recording fees to the County. The Notice of Restriction shall provide information that conditions imposed by approval of the Conditional Use Permit are binding on all present or future interest holders or estate holders of the property. The Notice of Restriction shall be approved as to form by the City Attorney and signed by the City Manager or assign prior to recordation.

3. *Within four (4) days of approval*, pursuant to Fish and Game Code 711.4 and the California Code of Regulations, Title 14, Section 753.5, the applicant shall pay all necessary environmental filing fees for the San Diego County Clerk. Checks shall be made payable to the San Diego County Clerk and submitted to the National City Planning Division.
4. This permit shall become null and void if not exercised within one year after adoption of the resolution of approval unless extended according to procedures specified in the Municipal Code.
5. This permit shall expire if the use authorized by this resolution is discontinued for a period of 12 months or longer. This permit may also be revoked, pursuant to provisions of the Land Use Code, if discontinued for any lesser period of time.
6. This *Conditional Use Permit* may be revoked if the operator is found to be in violation of any Conditions of Approval or applicable law.

Building

7. Building plans and permits shall be required to meet current California Building, Mechanical, Electrical, Plumbing, Accessibility, Green, Energy, and Fire Codes.
8. An accessible path of travel must be identified and/or implemented from a public right of way to the facility. This path of travel must meet accessibility requirements set forth in the California Building Code for minimum width, grade, markings, etc.
9. An accessible path of travel to a restroom must be identified and/or implemented and must be no further than 500 feet from the employee workplace. There shall be an agreement in place with the property owner or management group for use of one of the existing business' restrooms.
10. The facility must ensure dedicated working area for employees and customers loading/off-loading recycling material so to not impede traffic, parking, and ensure safety.
11. The facility must ensure proper best management practices for runoff.

Engineering

12. The operator shall maintain compliance with all the routine industrial/commercial facility BMPs in the National City BMP Manual (Table 2, Minimum BMPs for Industrial, Commercial, and Municipal Sites)
    a. These are operational BMPs like regularly picking up trash and cleaning up/preventing spills.
13. The operator of the recycle center shall enter into a BMP maintenance agreement and shall execute said agreement and submit it to the National City Engineering/Public Works Department.
14. The operator shall be responsible for sweeping the area on a daily basis and removing all loose recycling material that has fallen onto the ground.

Fire

15. Plans are to be designed, fabricated and installed to code.
16. Project to be in compliance with the current editions of the National Fire Protection Association, California Fire Code 2022 Edition, Title 19 and local City of National City Municipal Codes.
17. The proposed recycling business must not, at any time, obstruct or impede the exits, access pathways, or areas designated for safe egress and refuge for surrounding businesses. A thorough evaluation of these considerations shall be conducted by the responsible party for the proposed business. This evaluation must take into account the impact on all adjacent and affected businesses and ensure continued compliance with all applicable safety and accessibility regulations.
18. Fire apparatus access roads shall comply with the requirements of this section (Section 5 CFC 2022) and shall extend to within 150 feet of all portions of the facility and all portions of the exterior walls of the first story of the building as measured by an approved route around the exterior of the building. Dead-end fire apparatus access roads in excess of 150 feet in length shall be provided with an approved area for turning around fire apparatus. This comment shall apply to new residential structures. The fire code official shall have the authority to require or permit modifications to the required access widths where they are inadequate for fire rescue operations or where necessary to meet the public safety objectives of the jurisdiction
19. The required width of emergency fire apparatus access roads shall not be obstructed in any manner, including parking of vehicles. All access roads shall be no less than 20 feet wide, no less than 14 feet high and shall have an all-weathered road with the ability to support 75 thousand pounds or greater. Where a fire hydrant is located on a fire apparatus road; the minimum road width shall be 26 feet. A 28-foot turning radius is required for fire department access through site. All fire department access roads shall be painted and signed to prevent parking in these required designated emergency areas
20. All designated fire access roads—including those located at the front, east, and rear of the business—must remain unobstructed at all times.
    a. This requirement applicable to all vehicles associated with the business, including but not limited to customer parking, delivery vehicles, and product retrieval trucks. It is the responsibility of the business to ensure that these fire lanes remain fully accessible and free from obstructions at all times during business operations.
    b. Failure to maintain clear fire access roads may result in enforcement action in accordance with applicable fire code regulations.
21. Fire hydrants to be located throughout the project as not to have a separation distance greater than 300 feet. Fire hydrants to be located within 400 feet of all locations which are roadway accessible. (Measurement starts from nearest existing fire hydrant to project)
22. Approved vehicle access for firefighting shall be provided to all construction and demolition sites. Vehicle access shall be provided to within 100 feet of temporary or permanent fire department connections. Vehicle access shall be provided by either temporary or permanent roads, capable of supporting vehicle loading under all weather conditions. Vehicle access shall be maintained until permanent fire apparatus access roads are available.
23. Where there is conflict between a general requirement and a specific requirement, the specific requirement shall be applicable. Where, in a specific case, different sections of

this code specify different materials, methods of construction or other requirements, the most restrictive shall govern.

Planning

24. The recycling collection facility shall conform to all provisions in Land Use Code Section 18.30.170 – Recycling Collection Facilities.
25. The recycling collection facility shall be established in conjunction with an existing commercial use or community service facility which is in compliance with the zoning, building, and fire codes of the city.
26. The recycling collection facility shall be no larger than three hundred and fifty square feet and occupy no more than three parking spaces.
27. The business shall not obstruct pedestrian or vehicular circulation.
28. The business shall only accept only glass, aluminum, nonaluminum, and plastic containers.
29. The use of power-driven processing equipment is prohibited.
30. Containers shall be constructed and maintained with durable waterproof and rustproof material, covered when the site is not attended, secured from unauthorized entry or removal of material, and have a capacity sufficient to accommodate materials collected and the collection schedule.
31. All recyclable material shall be stored in containers and not left outside of designated storage containers at any time; the recycling center area shall be maintained free of litter, and any undesirable materials, and removed at the end of each collection day. Any discarded material left overnight shall be removed immediately upon opening of business in the morning.
32. Noise levels shall not exceed sixty dBA as measured at the property line of residentially zoned property, and otherwise not exceed sixty-five dBA.
33. Containers shall be labeled to identify the type of material which may be deposited. Labels shall include: facility name, facility operator telephone number, hours of operation, and notice stating that no material shall be left outside the recycling enclosure or containers.
34. Any required landscape areas shall not be occupied or interfered with.
35. The area shall be clearly marked to prohibit other vehicular parking during hours when the mobile unit is scheduled to be present.
36. No recyclable material shall be accepted from persons transporting said material in non-motorized carrying devices including, but not limited to, shopping carts, wagons, etc.
37. Loitering at the facility or in its vicinity shall be prohibited.
38. The hours of operation shall be permitted only between the hours of 9 a.m. and 5 p.m. Monday through Saturday.
39. A signage plan shall be submitted to the Planning Division showing the location, size and type of signage, including labeling of containers, prior to operation of the facility.
40. Exterior walls of containers to a height of not less than 6 feet shall be treated with a graffiti resistant coating subject to approval from the Building Official. Graffiti shall be removed within 24 hours of its observance.

Indemnification Agreement

The Applicant shall defend, indemnify, and hold harmless the City, its agents, officers, and employees from any and all claims, actions, proceedings, damages, judgments, or costs, including attorney's fees, against the City or its agents, officers, or employees, relating to the issuance of this permit including, but not limited to, any action to attack, set aside, void, challenge, or annul this development approval and any environmental document or decision. The City will promptly notify the Applicant of any claim, action, or proceeding. The City may elect to conduct its own defense, participate in its own defense, or obtain independent legal counsel in defense of any claim related to this indemnification. In the event of such election, the Applicant shall pay all of the costs related thereto, including without limitation reasonable attorney's fees and costs. In the event of a disagreement between the City and Applicant regarding litigation issues, the City shall have the authority to control the litigation and make litigation related decisions, including, but not limited to, settlement or other disposition of the matter. However, the Applicant shall not be required to pay or perform any settlement unless such settlement is approved by the Applicant.

Section 3: The City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of orginal Resolutions.

PASSED and ADOPTED this 2nd day of December, 2025.

_____
Ron Morrison, Mayor

ATTEST:

_____
Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

_____
Barry J. Schultz.
City Attorney

RESOLUTION NO. 2025-

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DENYING THE APPEAL AND AFFIRMING THE PLANNING COMMISSION DENIAL OF A CONDITIONAL USE PERMIT FOR A RECYCLING CENTER TO BE LOCATED AT 1240 E PLAZA BOULEVARD.

WHEREAS, the Planning Commission of the City of National City considered a Conditional Use Permit for a proposed recycling center at a duly advertised public hearing held on October 20, 2025, at which time the Commission denyed the Conditional Use Permit; and

WHEREAS, subsequent to the Planning Commission denial of the Conditional Use Permit, the applicant ("APPELLANT") appealed the decision of the Planning Commission to the City Council; and

WHEREAS, the City Council of the City of National City considered the appeal of the Planning Commission's denial of the Conditional Use Permit at a duly advertised public hearing held on December 2, 2025, at which time oral and documentary evidence was presented; and

WHEREAS, at said public hearing the City Council considered the staff report contained in Case File No. 2025-19 CUP maintained by the City and incorporated herein by reference along with evidence and testimony at said hearing; and

WHEREAS, this action is taken pursuant to all applicable procedures required by State law and City law.

NOW, THEREFORE, THE CITY COUNCIL OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: That the City Council hereby denies the appellants' appeal of and upholds the Planning Commission's decision to deny Conditional Use Permit No. 2025-19 CUP for a recycling center to be located at 1240 East Plaza Boulevard, and is supported by the following finding:

1. Granting the permit would constitute a nuisance or be injurious or detrimental to the public interest, health, safety, convenience, or welfare, or materially injurious to persons, property, or improvements in the vicinity and zone in which the property is located, because it would contribute to increased traffic, crime, and litter.

Section 2: The City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

PASSED and ADOPTED this 2nd day of December, 2025.

_____
Ron Morrison, Mayor

ATTEST:

_____
Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

_____
Barry J. Schultz.
City Attorney

AGENDA REPORT

Department: **Community Development**
Prepared by: **David Welch, Principal Planner**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
Introduction and First Reading of Land Use Code Amendment to Restore Omitted Sections 18.10.060, 18.11.120, 18.22.020, 18.30.310, 18.30.340 & 345.

RECOMMENDATION:
Hold the Public Hearing and Introduce the Ordinance Entitled: "An Ordinance Amending Sections 18.10.060 (Rules of Measurement), 18.11.120 (Interim Uses), 18.22.020 (Allowed Land Uses Et Seq.), 18.30.310 (Tattoo Parlors Et Al), and 18.30.340 & 345 (Medical Marijuana Dispensaries and Cultivation) of Title 18 (Zoning) of the National City Municipal Code to Restore Previously Omitted Sections."

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
On the dates of March 15, 2021, October 18, 2021, October 17, 2022, November 7, 2022, and December 4, 2023, the Planning Commission made recommendations that the City Council Adopt Certain Ordinances Amending Title 18 of the Municipal Code.

EXPLANATION:
Various code amendments to Title 18 were adopted by City Council in the years 2021 through 2024. Concurrently, significant amendments to the same Title were being prepared by a consultant as part of the Focused General Plan Update. After passage of the code updates related to the Focused General Plan Update project, staff became aware of the omission of recently-adopted code amendments in the Ordinance adopted by City Council on June 18, 2024. To that end, staff is requesting that the City Council approve a follow-up Code amendment so that the previously-adopted Sections of Title 18 can be restored in the Zoning Code. The draft language is attached as Exhibit A.

FINANCIAL STATEMENT:
The requested code amendments to Title 18 were previously prepared by City staff and provide more flexibility for new development and business activity within the City. Negligible resources were required to create this item.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Balanced Budget and Economic Development

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
First Reading

EXHIBITS:
Exhibit A – Draft Code Amendments
Exhibit B – Draft Ordinance

Section 18.10.060 (Rules of Measurement) is proposed to be amended to read as follows:

18.10.060 – Rules of Measurement.

A. Purpose. The purpose of this section is to explain how various measurements referenced in this title are to be calculated.

B. Applicant Responsibility. For all calculations, the applicant shall be responsible for supplying drawings illustrating the measurements that apply to a project. These drawings shall be drawn to scale and of sufficient detail to allow easy verification upon inspection by the city.

C. Fractions. When calculating a maximum requirement, round down to nearest whole number. When calculating a minimum requirement, round up to nearest whole number.

D. Measuring Distances.

1. Measurements are the Shortest Distance. When measuring a required distance, such as the minimum distance between a structure and a lot line, the measurement is made at the closest or shortest distance between the two objects.

2. Distances are Measured Horizontally. Distances are measured along a horizontal plane unless otherwise specified.

3. Measurements Involving a Structure. Measurements involving a structure are made to the closest wall of the structure, unless otherwise specified.

4. Measurements Between Uses. When measuring the distance between two different uses, the measurement is calculated from closest lot line to lot line.

E. Measuring Height.

1. General. Height shall be considered the vertical distance from the highest point of any structure to the ground level directly below, except as otherwise provided in this section. On sloped lots, the height shall be measured from the average grade to the tallest point of the structure.

2. Measuring the Height of Buildings Located Near Retaining Walls. If any portion of a building lies within the setback area of a lot and the base of the retaining wall is at a lower elevation than the building, the height of the

building shall be calculated from the base of the retaining wall (at the lower of natural or finished grade) rather than from the base of the building wall.

3. Measuring the Height of Combined Fences and Retaining Walls. When a fence is constructed on top of or within one foot of the face of an above-ground retaining wall, and located in a required yard, the height of the fence shall be measured from the top of the fence to the midpoint height of the retaining wall.

F. Measuring Lot Width and Depth.

1. Lot Width. Minimum lot width shall be measured at the front setback line, or from the front property line is there is no required setback, as determined by the zoning of the parcel.

2. Lot Depth. Lot depth is measured along an imaginary straight line drawn from the midpoint of the front property line of the lot to the midpoint of the rear property line or to the most distant point on any other lot line where there is no rear lot line.

G. Determining Floor Area. Floor area is the horizontal area (expressed in square feet) of all floors included within a building or buildings, according to the following rules:

1. Included in Floor Area. Floor area is deemed to include:

a. The floor of atrium and lobby areas.

b. Enclosed and roofed storage and equipment spaces.

c. Enclosed and roofed halls, stairways, and elevator shafts.

d. Enclosed and roofed porches and balconies.

e. Portions of basements and attics that meet building code height requirements for living space.

f. The actual floor space of mezzanines, interior balconies, and lofts.

2. Excluded from Floor Area. Floor area does not include:

a. Unenclosed balconies, decks, porches, and stairs.

b. Substandard height portions of attics and basements.

c. The area within a building adjacent to, and in an imaginary horizontal plane with, interior balconies, mezzanines, or lofts.

H. Determining Floor Area Ratio. Floor area ratio (FAR) is the ratio of the floor area of all principal and accessory buildings on a lot to the lot area. To calculate FAR, floor area is divided by lot area, and typically expressed as a decimal. For example, if the floor area of all buildings on a lot totals twenty thousand square feet, and the lot area is ten thousand square feet, the FAR is expressed as 2.0.

I. Determining Lot Coverage. Lot coverage is the ratio of the footprint of all structures on a lot to the lot area, typically expressed as a percentage. The footprints of all principal and accessory structures, including garages, carports and roofed porches, shall be summed in order to calculate lot coverage. The following structures shall be excluded from the calculations:

1. Unenclosed and unroofed structures; porches, landings, balconies, and stairways less than three feet in height.

2. Unenclosed and unroofed decks less than eighteen inches in height.

3. Eaves and roof overhangs projecting up to four feet from a wall.

4. Trellises and similar structures that do not have solid roofs.

5. Swimming pools and hot tubs that are not enclosed in roofed structures.

6. Trash enclosures.

7. Solar collectors.

Section 18.11 (Nonconforming uses, structures, and parcels) is proposed to be amended to read as follows:

18.11.120 – Interim Uses.

A. Purpose. To provide a process for the temporary use of buildings that were previously legal nonconforming and lost their nonconforming status due to lack of use and establish a set amount of time for their use in the interim period between the current nonconforming situation and the eventual redevelopment of the property. The interim use will require administrative review in order to evaluate the compatibility of the proposed use with surrounding uses and the suitability of the use to the site.

B. Applicability. An interim use permit is required to authorize proposed interim land uses as being allowable in the applicable zoning district subject to the approval of an interim use permit.

C. Application Requirements. An application for an interim use permit shall contain all information required by the city manager or his/her designee necessary to determine compliance with the Land Use Code and to accomplish the requirements of this section, including the means to provide notice of the application. It is the responsibility of the applicant to provide evidence in support of the findings required by this section. A nonrefundable fee in such amount as the city council shall from time to time establish by resolution shall be paid to the finance officer at the time of filing. The application shall include a timeline for eventual redevelopment of the property.

D. Notice of Application.

1. The designated staff person shall mail notice of the application no later than ten days after an application has been deemed complete to:

a. The applicant; and

b. The owners of any real property, as shown on the latest equalized property tax assessment roll of the San Diego County Assessor, located within three hundred feet of the boundary of the property that is the subject of the application.

E. Contents of the Notice of Application.

1. The notice of application shall include at least the following information:

a. A general description of the proposed use, including activities and duration of the use.

b. The location and size of the property that is the subject of the application.

c. The name, telephone number, and city address of the designated staff person to contact for additional information.

d. An explanation that an interim use permit is an administrative process whereby the decision to approve, conditionally approve, or deny the proposed development will be made by the planning division without a public hearing.

e. An explanation of the process to appeal the decision.

F. Requests for Notice of Decision. Persons who wish to receive notice of the approval or denial of the application may request this information from the staff person indicated in the notice of application. The request must be received no later than ten business days after the date on which the notice of application is mailed.

G. Findings and Decision. The planning division may approve or deny an application for an interim use permit. The designated staff person shall record the decision and the findings on which the decision is based. The planning division may approve an interim use permit only after first finding all of the following:

1. The proposed use is consistent with the General Plan and any applicable specific plan;

2. The design, location, size, and operating characteristics of the proposed activity would be compatible with the existing and future land uses in the vicinity;

3. The site is physically suitable for the type, density, and intensity of use being proposed, including access, utilities, and the absence of physical constraints; and

4. Granting the permit would not constitute a nuisance or be injurious or detrimental to the public interest, health, safety, convenience, or welfare, or materially injurious to persons, property, or improvements in the vicinity and zoning district in which the property is located.

H. Issuance of Permit and Duration.

1. Upon the approval of an application, the planning division shall authorize the issuance of an interim use permit, with or without conditions, and one copy of which shall be forwarded to each of the following:

a. The applicant;

b. The building official;

c. Any other department or agency the planning division considers affected by the issuance of the permit; and

d. The division files for permanent retention.

2. Interim use permits shall be in effect for five years, at which time up to two annual extensions may be granted for a total of seven years. Application for an extension shall be subject to a nonrefundable fee, in such amount as established by the

city council from time to time by resolution and in effect at the time of filing of the extension. Extensions exceeding two additional years or seven total years may be requested and require a public hearing and approval by the Planning Commission.

3. No expansion of the premises shall be permitted.

I. Conditions of Approval. In approving an interim use permit, the planning division may impose any conditions deemed reasonable and necessary to ensure that the approval would comply with the findings required by this section.

J. This Code section shall be in effect for 15 years from time of adoption, at which time the Interim Use Permit program will cease and all issued Interim Use Permits shall be null and void.

Subsection 18.22.020 of the National City Municipal Code is proposed to be amended to read as follows:

18.22.020 Allowed land uses and permit requirements.

Table 18.22.020 identifies the uses of land allowed in each commercial zone. This table does not apply to the CL zone. For a list of allowable uses in the CL zone, please refer to Appendix A of the Westside Specific Plan.

Table 18.22.020
Allowed Land Uses
Commercial Zones

Land Use	Zone		Specific Use Regulations
	CA	CS	
Used auto and truck sales	-	C	
P Permitted C Conditional use permit M Minor use permit — Not permitted			

Section 18.30.310 (Tattoo Parlors and Body-Piercing Establishments) is proposed to be amended to read as follows:

18.30.310 – Tattoo parlors and body-piercing establishments

A. Restrictions.

1. No tattoo or body piercing establishment shall be located within one-mile of another such establishment.

2. Tattoo parlors and body-piercing establishments shall be located no less than 1,000 feet from a church, school, or playground.

3. Tattoo parlors and body-piercing establishments shall be no closer than two hundred fifty feet from a residential zone.

4. No tattoo and body-piercing establishments shall be located east of Interstate 805 except within the MXD-2 zone.

5. A Conditional Use Permit is required.

Section 18.30.340 (Medical Marijuana Dispensaries) is proposed to be amended to read as follows:

18.30.340 - Commercial Marijuana Activity

A. Prohibition.

1. Commercial marijuana activity is prohibited except as provided for in Chapter 9.60 of the National City Municipal Code.

B. Definitions.

1. "Commercial marijuana activity" includes the cultivation, possession, manufacture, distribution, processing, storing, laboratory testing, labeling, transportation, distribution, delivery, or sale of marijuana and marijuana products.

2. For purposes of this section, "marijuana" shall have the same meaning as the definition of that word in Section 11018 of the California Health and Safety Code.

Section 18.30.345 (Medical Marijuana Cultivation) is proposed to be struck in its entirety.

ORDINANCE NO. 2026 –

AN ORDINANCE AMENDING SECTIONS 18.10.060 (RULES OF MEASUREMENT), 18.11.120 (INTERIM USES), 18.22.020 (ALLOWED LAND USES ET SEQ.), 18.30.310 (TATTOO PARLORS ET AL), AND 18.30.340 & 345 (MEDICAL MARIJUANA DISPENSARIES AND CULTIVATION) OF TITLE 18 (ZONING) OF THE NATIONAL CITY MUNICIPAL CODE TO RESTORE PREVIOUSLY OMITTED SECTIONS.

WHEREAS, the City of National City (the "City"), pursuant to the police powers delegated to it by the California Constitution, has the authority to enact or amend laws which promote the public health, safety, and general welfare of its residents; and

WHEREAS, pursuant to the terms and provisions of the Government Code of the State of California, proceedings were duly initiated for the amendment of the National City Municipal Code; and

WHEREAS, on the dates of March 15, 2021, October 18, 2021, October 17, 2022, November 7, 2022, and December 4, 2023, noticed public hearings were held by the Planning Commission related to the various proposed code amendments, and all persons interested were given the opportunity to appear and be heard before the National City Planning Commission; and

WHEREAS, the Planning Commission regularly and duly certified its report to the City Council of National City and recommended approval of the amendments to NCMC Title 18: and

WHEREAS, pursuant to a published 10-day notice of the adoption of said ordinance, a public hearing was held by the City Council on January 20, 2026, and at said public hearing, all persons interested were given the opportunity to appear and be heard before the City Council.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY DOES ORDAIN AS FOLLOWS:

Section 1. All protests, if any, against said amendment to the Municipal Code and each of them be and hereby are denied and overruled.

Section 2. Section 18.10.060 (Rules of Measurement) is hereby amended to read as follows:

18.10.060 – Rules of Measurement.

A. Purpose. The purpose of this section is to explain how various measurements referenced in this title are to be calculated.

B. Applicant Responsibility. For all calculations, the applicant shall be responsible for supplying drawings illustrating the measurements that apply to a project. These

drawings shall be drawn to scale and of sufficient detail to allow easy verification upon inspection by the city.

C. Fractions. When calculating a maximum requirement, round down to nearest whole number. When calculating a minimum requirement, round up to nearest whole number.

D. Measuring Distances.

1. Measurements are the Shortest Distance. When measuring a required distance, such as the minimum distance between a structure and a lot line, the measurement is made at the closest or shortest distance between the two objects.

2. Distances are Measured Horizontally. Distances are measured along a horizontal plane unless otherwise specified.

3. Measurements Involving a Structure. Measurements involving a structure are made to the closest wall of the structure, unless otherwise specified.

4. Measurements Between Uses. When measuring the distance between two different uses, the measurement is calculated from closest lot line to lot line.

E. Measuring Height.

1. General. Height shall be considered the vertical distance from the highest point of any structure to the ground level directly below, except as otherwise provided in this section. On sloped lots, the height shall be measured from the average grade to the tallest point of the structure.

2. Measuring the Height of Buildings Located Near Retaining Walls. If any portion of a building lies within the setback area of a lot and the base of the retaining wall is at a lower elevation than the building, the height of the building shall be calculated from the base of the retaining wall (at the lower of natural or finished grade) rather than from the base of the building wall.

3. Measuring the Height of Combined Fences and Retaining Walls. When a fence is constructed on top of or within one foot of the face of an above-ground retaining wall, and located in a required yard, the height of the fence shall be measured from the top of the fence to the midpoint height of the retaining wall.

F. Measuring Lot Width and Depth.

1. Lot Width. Minimum lot width shall be measured at the front setback line, or from the front property line is there is no required setback, as determined by the zoning of the parcel.

2. Lot Depth. Lot depth is measured along an imaginary straight line drawn from the midpoint of the front property line of the lot to the midpoint of the rear property line or to the most distant point on any other lot line where there is no rear lot line.

G. Determining Floor Area. Floor area is the horizontal area (expressed in square feet) of all floors included within a building or buildings, according to the following rules:

1. Included in Floor Area. Floor area is deemed to include:

a. The floor of atrium and lobby areas.

b. Enclosed and roofed storage and equipment spaces.

c. Enclosed and roofed halls, stairways, and elevator shafts.

d. Enclosed and roofed porches and balconies.

e. Portions of basements and attics that meet building code height requirements for living space.

f. The actual floor space of mezzanines, interior balconies, and lofts.

2. Excluded from Floor Area. Floor area does not include:

a. Unenclosed balconies, decks, porches, and stairs.

b. Substandard height portions of attics and basements.

c. The area within a building adjacent to, and in an imaginary horizontal plane with, interior balconies, mezzanines, or lofts.

H. Determining Floor Area Ratio. Floor area ratio (FAR) is the ratio of the floor area of all principal and accessory buildings on a lot to the lot area. To calculate FAR, floor area is divided by lot area, and typically expressed as a decimal. For example, if the floor area of all buildings on a lot totals twenty thousand square feet, and the lot area is ten thousand square feet, the FAR is expressed as 2.0.

I. Determining Lot Coverage. Lot coverage is the ratio of the footprint of all structures on a lot to the lot area, typically expressed as a percentage. The footprints of all principal and accessory structures, including garages, carports and roofed porches, shall be summed in order to calculate lot coverage. The following structures shall be excluded from the calculations:

1. Unenclosed and unroofed structures; porches, landings, balconies, and stairways less than three feet in height.

2. Unenclosed and unroofed decks less than eighteen inches in height.

3. Eaves and roof overhangs projecting up to four feet from a wall.

4. Trellises and similar structures that do not have solid roofs.

5. Swimming pools and hot tubs that are not enclosed in roofed structures.

6. Trash enclosures.

7. Solar collectors.

Section 3. Section 18.11 (Nonconforming uses, structures, and parcels) is hereby amended to read as follows:

18.11.120 – Interim Uses.

A. Purpose. To provide a process for the temporary use of buildings that were previously legal nonconforming and lost their nonconforming status due to lack of use and establish a set amount of time for their use in the interim period between the current nonconforming situation and the eventual redevelopment of the property. The interim use will require administrative review in order to evaluate the compatibility of the proposed use with surrounding uses and the suitability of the use to the site.

B. Applicability. An interim use permit is required to authorize proposed interim land uses as being allowable in the applicable zoning district subject to the approval of an interim use permit.

C. Application Requirements. An application for an interim use permit shall contain all information required by the city manager or his/her designee necessary to determine compliance with the Land Use Code and to accomplish the requirements of this section, including the means to provide notice of the application. It is the responsibility of the applicant to provide evidence in support of the findings required by this section. A nonrefundable fee in such amount as the city council shall from time to time establish by resolution shall be paid to the finance officer at the time of filing. The application shall include a timeline for eventual redevelopment of the property.

D. Notice of Application.

1. The designated staff person shall mail notice of the application no later than ten days after an application has been deemed complete to:

a. The applicant; and

b. The owners of any real property, as shown on the latest equalized property tax assessment roll of the San Diego County Assessor, located within three hundred feet of the boundary of the property that is the subject of the application.

E. Contents of the Notice of Application.

1. The notice of application shall include at least the following information:

a. A general description of the proposed use, including activities and duration of the use.

b. The location and size of the property that is the subject of the application.

c. The name, telephone number, and city address of the designated staff person to contact for additional information.

d. An explanation that an interim use permit is an administrative process whereby the decision to approve, conditionally approve, or deny the proposed development will be made by the planning division without a public hearing.

e. An explanation of the process to appeal the decision.

F. Requests for Notice of Decision. Persons who wish to receive notice of the approval or denial of the application may request this information from the staff person indicated in the notice of application. The request must be received no later than ten business days after the date on which the notice of application is mailed.

G. Findings and Decision. The planning division may approve or deny an application for an interim use permit. The designated staff person shall record the decision and the findings on which the decision is based. The planning division may approve an interim use permit only after first finding all of the following:

1. The proposed use is consistent with the General Plan and any applicable specific plan;

2. The design, location, size, and operating characteristics of the proposed activity would be compatible with the existing and future land uses in the vicinity;

3. The site is physically suitable for the type, density, and intensity of use being proposed, including access, utilities, and the absence of physical constraints; and

4. Granting the permit would not constitute a nuisance or be injurious or detrimental to the public interest, health, safety, convenience, or welfare, or materially injurious to persons, property, or improvements in the vicinity and zoning district in which the property is located.

H. Issuance of Permit and Duration.

1. Upon the approval of an application, the planning division shall authorize the issuance of an interim use permit, with or without conditions, and one copy of which shall be forwarded to each of the following:

a. The applicant;

b. The building official;

c. Any other department or agency the planning division considers affected by the issuance of the permit; and

d. The division files for permanent retention.

2. Interim use permits shall be in effect for five years, at which time up to two annual extensions may be granted for a total of seven years. Application for an extension shall be subject to a nonrefundable fee, in such amount as established by the city council from time to time by resolution and in effect at the time of filing of the extension. Extensions exceeding two additional years or seven total years may be requested and require a public hearing and approval by the Planning Commission.

3. No expansion of the premises shall be permitted.

I. Conditions of Approval. In approving an interim use permit, the planning division may impose any conditions deemed reasonable and necessary to ensure that the approval would comply with the findings required by this section.

J. This Code section shall be in effect for 15 years from time of adoption, at which time the Interim Use Permit program will cease and all issued Interim Use Permits shall be null and void.

Section 4. That Subsection 18.22.020 of the National City Municipal Code is amended to read as follows:

18.22.020 Allowed land uses and permit requirements.

Table 18.22.020 identifies the uses of land allowed in each commercial zone. This table does not apply to the CL zone. For a list of allowable uses in the CL zone, please refer to Appendix A of the Westside Specific Plan.

Table 18.22.020
Allowed Land Uses
Commercial Zones

Land Use	Zone		Specific Use Regulations
	CA	CS	
Used auto and truck sales	-	C	
P Permitted C Conditional use permit M Minor use permit — Not permitted			

Section 5. Section 18.30.310 (Tattoo Parlors and Body-Piercing Establishments) is hereby amended to read as follows:

18.30.310 – Tattoo parlors and body-piercing establishments

A. Restrictions.

1. No tattoo or body piercing establishment shall be located within one-mile of another such establishment.

2. Tattoo parlors and body-piercing establishments shall be located no less than 1,000 feet from a church, school, or playground.

3. Tattoo parlors and body-piercing establishments shall be no closer than two hundred fifty feet from a residential zone.

4. No tattoo and body-piercing establishments shall be located east of Interstate 805 except within the MXD-2 zone.

5. A Conditional Use Permit is required.

Section 6. Section 18.30.340 (Medical Marijuana Dispensaries) is hereby amended to read as follows:

18.30.340 - Commercial Marijuana Activity

A. Prohibition.

1. Commercial marijuana activity is prohibited except as provided for in Chapter 9.60 of the National City Municipal Code.

B. Definitions.

1. "Commercial marijuana activity" includes the cultivation, possession, manufacture, distribution, processing, storing, laboratory testing, labeling, transportation, distribution, delivery, or sale of marijuana and marijuana products.

2. For purposes of this section, "marijuana" shall have the same meaning as the definition of that word in Section 11018 of the California Health and Safety Code.

Section 7. Section 18.30.345 (Medical Marijuana Cultivation) is hereby struck in its entirety.

Section 8. Severability. If any section, sentence, clause or phrase of this Ordinance is for any reason held to be invalid or unconstitutional by a decision of any court of competent jurisdiction, such decision shall not affect the validity of the remaining portions of this Ordinance. The City Council hereby declares that it would have passed this Ordinance and adopted this Ordinance and each section, sentence, clause or phrase thereof, irrespective of the fact that any one or more section, subsections, sentences, clauses, or phrases be declared invalid or unconstitutional.

Section 9. This Ordinance shall take effect and be in force thirty (30) days from the date of its passage, and before the expiration of fifteen (15) days after its passage, it or a summary of it, shall be published once, with the names of the members of the City Council voting for and against the same in the Star News, a newspaper of general circulation published in the County of San Diego, California.

INTRODUCED this 2nd day of December, 2025

PASSED and ADOPTED this ____ day of _____, 2026.

_____
Ron Morrison, Mayor

ATTEST:

_____
Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

_____
Barry J. Schultz, City Attorney

AGENDA REPORT

Department: **Community Services**
Prepared by: **Mike Pacheco, Community Services Director**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
Approval of an Amendment to the Lease and Operating Agreement Between the City of National City and American Golf Corporation for the Operation of the Las Palmas Municipal Golf Course to Extend the Term Five (5) years to October 31, 2030.

RECOMMENDATION:
Adopt the Resolution entitled, "Resolution of the City Council of the City of National City, California, Authorizing the Mayor to Execute an Amendment to the Agreement with American Golf Corporation for the Maintenance and Operation of the National City Golf Course to Extend the Agreement by Five-Years.

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
The City of National City entered into a Lease and Operating Agreement with American Golf Corporation (AGC) on May 3, 1984 for the operation of the Las Palmas Municipal Golf Course, a City-owned facility. The agreement provided for an initial five-year term with seven (7) five-year extensions at AGC's discretion, and two (2) additional five-year options at the City's discretion.

AGC exercised all seven of its extensions, with the lease scheduled to expire on August 31, 2025. On August 19, 2025, per Resolution 2025-100, the City and AGC approved a short-term sixty-day extension to allow time for staff and legal review of the existing agreement, given that many provisions were outdated and did not reflect current operational standards or City policy.

The proposed Second Amendment represents a comprehensive update to ensure continued operation of the golf course while improving accountability, maintenance oversight, and financial return to the City.

Key Terms of the Second Amendment
The amendment includes the following substantive updates:

1. Term Extension
    a. Extends the agreement an additional five (5) years, from November 1, 2025 through October 31, 2030
2. Updated Rent and Revenue Sharing
    a. Increases the minimum annual rent to $100,000 per year.
    b. Establishes a 10% gross revenue share across all categories, including green fees, cart rentals, driving range, food and beverage, and pro shop sales.

3. Indemnification and Hold Harmless Clause
    a. Adds a comprehensive indemnity provision requiring AGC to defend, indemnify, and hold harmless the City, its officers, and employees against claims arising from AGC's operations
4. Capital Reserve Fund
    a. Establishes a Capital Reserve Fund requiring AGC to deposit 2% of monthly gross income into a restricted account for capital improvements and major repairs, subject to City approval before use
5. Annual Report of Capital Improvements and Expenditures
    a. Requires AGC to submit an annual capital expenditure report within 60 days of each lease year's end, including actual expenditures, upcoming plans, and a five-year capital needs study every five years
6. Monthly Operational Meetings
    a. Requires monthly coordination meetings between City staff and AGC management to discuss operations, revenues, maintenance, and community programming
7. Annual Fee Review
    a. Adds an annual review meeting with the City to assess golf course fees to ensure compliance with the original lease intent and market conditions.

FINANCIAL STATEMENT:
The amendment is projected to increase General Fund revenue through both higher minimum rent and enhanced revenue-sharing provisions. Additionally, the Capital Reserve Fund ensures continued investment in facility improvements without reliance on City capital funds.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Parks, Recreation and Library

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A – Agreement
Exhibit B – Resolution

AMENDMENT TO THE AGREEMENT
BY AND BETWEEN
THE CITY OF NATIONAL CITY
AND
AMERICAN GOLF CORPORATION

THIS AMENDMENT TO THE AGREEMENT is entered into this 1st day of November, 2025 (the "Effective Date"), by and between the CITY OF NATIONAL CITY, a municipal corporation ("CITY" or "LANDLORD"), and AMERICAN GOLF CORPORATION ("TENANT").

RECITALS

WHEREAS, the CITY and TENANT entered into a Lease and Operating Agreement for the Las Palmas Municipal Golf Couse on May 3, 1984 (the "Agreement" or "Lease"), wherein CITY leased real property to TENANT for operation of a golf course for an initial term of five (5) years, with the option to extend this term for up to seven (7) five-year extensions at the discretion of TENANT, plus two (2) additional five-year option periods at the discretion of CITY; and

WHEREAS, on July 2, 1985, CITY and TENANT entered into an amendment to the Agreement to modify language related to the "Construction Period," from which time the lease term would commence; and

WHEREAS, TENANT exercised all seven (7) extensions at its discretion, extending the Agreement to August 31, 2025; and

WHEREAS, on August 19, 2025, the City Council of CITY approved further extending the Agreement by sixty (60) days to allow sufficient time to evaluate compliance with the obligations of the Agreement and consider potential modifications to the Agreement, and to ensure continuation of golf course operations by TENANT in the interim; and

WHEREAS, given the age of the Agreement, amendments to the Agreement are necessary to more accurately reflect changing times and ensure continued operation of the golf course for the benefit of both TENANT and CITY and its residents; and

WHEREAS, the parties desire to amend the Agreement to amend certain specific terms and conditions of the Agreement as indicated below and by extending the term of the Agreement five (5) years to October 31, 2030 in order to continue the Agreement and operation of the golf course.

AGREEMENT

NOW, THEREFORE, the parties hereto agree that:

1. Term. The May 3, 1984 Agreement is hereby amended to further extend the term of the Agreement by five (5) years to October 31, 2030. From and after the Effective Date, the "Lease Year," defined in section 4.4 of the Lease, shall commence on November 1st and end on October 31st of the following calendar year. For purposes of the Lease

Year that immediately preceded the Effective Date, such Lease Year shall mean the fourteen (14) month period that commenced on September 1, 2024 and ended on October 31, 2025.

2. Section 4(A) of the Agreement is amended to read as follows:

4. RENT

…

A. During the term of this Lease, the annual rent shall be the greater of either the minimum rent hereinafter set forth for the periods stated or the percentage of gross sales stated in this paragraph.

In no event shall any annual rental payment be less than the following:

1) November 1, 2025 through, and including October 31, 2030, $100,000.00 per year.

Beginning November 1, 2025 and continuing through the end of this Lease, the percentages shall be as follows:

1) Sales from green fees, cart rentals and driving range – ten percent (10%) of gross income;

2) Sales of food and beverages – ten percent (10%) of gross income;

3) Sales from Pro Shop – ten percent (10%) of gross income.

3. Section 5.5 of the Agreement is added to read as follows:

5.5. Annual Report of Capital Improvements and Expenditures.

Tenant shall maintain complete and accurate books and records of all Capital Expenditures and provide an annual report and accounting of the same within sixty (60) days of the end of each Lease Year. The annual report shall also include planned and anticipated Capital Expenditures for the upcoming Lease Year and shall, at least once every five (5) years, include a capital needs study that analyzes and discusses both necessary and desirable Capital Expenditures for commercially reasonable operation and maintenance activities of the course. Landlord shall have the right to inspect and audit such books and records in accordance with the general procedures for Landlord's inspection and audit of Tenant's books and records under section 4, above.

For purposes of this section, "Capital Expenditures" shall mean, subject to the exclusions below, the costs and expenses (including, but not limited to, labor and materials) incurred to construct, restore, reconstruct, refurbish, replace, augment, and enhance capital improvements. "Capital Expenditures" shall not include costs and expenses for (a) improvements having a minimum

useful life or useful life expectancy of less than one year, or (b) routine maintenance activities (which shall be activities which maintain but do not enhance the quality of the improvement, such as cleaning, adjusting, and servicing improvements).

4. Section 10.5 of the Agreement is added to read as follows:

10.5 Landlord and Tenant shall meet at least annually to review fees charged to patrons at the Premises and confirm compliance with the first paragraph of section 10.2, above.

5. Section 24 of the Agreement is added to read as follows:

24. HOLD HARMLESS AND INDEMNIFICATION

To the maximum extent allowed by law, Tenant agrees to indemnify, defend and hold harmless Landlord and its Councilmembers, agents, officers, and employees and volunteers from and against any and all liability or claim of liability, loss or expense, including defense costs and legal fees and claims for damages of whatsoever character, nature and kind, arising from Tenant's performance or other obligations under this Lease including, but not limited to, claims, losses, or expenses arising from (a) an act or omission of Tenant, or an agent, invitee, guess or employee of Tenant; (b) Tenant's operations or services under this Lease including, but not limited to, liability, expense and claims for: bodily injury, death, personal injury, or property damage caused by negligence, creation or maintenance of a dangerous condition of property, breach of express or implied warranty of product, defectiveness of product, or intentional or reckless infliction of harm, including any workers' compensation suits, liability or expense, arising from or connected with services performed by or on behalf of Tenant by any person pursuant to this Lease; (c) nonpayment for labor, materials, appliances or power, performed on, or furnished or contributed to the Premises at the request of Tenant; (d) Tenant's infringement of a patent or copyright or disclosure of a trade secret; and (e) Tenant's violation of state and federal antitrust laws. Tenant's obligation to indemnify hereunder shall not be limited by Tenant's insurance coverage or limits not shall it be restricted to insurance proceeds, if any, received by Landlord and its Councilmembers, officers, employees, agents and volunteers.

The preceding paragraph shall not apply to liability, claims, damages and other matters to the extent they arise from or pertain to (a) the established sole negligence or willful misconduct of the Landlord (which, for the purposes of this paragraph, shall include the Councilmembers, officers, employees, contractors, consultants, agents, representatives, guests, invitees, tenants, subtenants or licensees of Landlord); and (b) Landlord's violation of any law or breach of this Lease.

6. Section 25 of the Agreement is added to read as follows:

25. CAPITAL RESERVE FUND

Commencing November 1, 2025, Tenant shall establish a fund (the “Capital Reserve Fund”) with an institutional lender selected by Tenant that shall be available exclusively to pay for additional capital improvements and major repairs at the Premises (“Eligible Work”), but not for ordinary maintenance or routine, minor repairs. Within thirty (30) days after the end of each month of the remaining term of this Lease thereafter, Tenant shall make a deposit into the Capital Reserve Fund an amount equal to two percent (2%) of total gross income for the immediately preceding month. Such Capital Reserve Fund deposits shall not be deducted from total gross income. The Capital Reserve Fund shall be expended to depletion during the remaining term of this Lease for the purposes outlined herein and for projects mutually agreeable to Landlord and Tenant.

Tenant shall provide to Landlord an annual report detailing the deposits and balance of the Capital Reserve Fund. In addition, the reports shall include all disbursements from the Capital Reserve Funds as well as the Eligible Work financed by such disbursements.

Upon the expiration or earlier termination of this Lease, Tenant shall not be entitled to retain the remainder of the Capital Reserve Fund. Such remaining funds shall be disbursed to Landlord immediately following Tenant's surrender of the Premises in accordance with the terms of this Lease.

For purposes of this section, “capital improvements” shall mean all construction, reconstruction, renovation or replacement of the Premises or portions thereof.

7. Section 26 of the Agreement is added to read as follows:

26. MONTHLY MEETINGS

Landlord and Tenant agree to meet monthly to monitor and discuss any relevant matters under this Lease including, but not limited to, fees and revenues, maintenance of the Premises, operations of the golf course, and special and community events. Landlord hereby designates its Community Services Director or designee to attend such monthly meetings. Tenant hereby designates its Regional Vice President of Operations and the Golf Course Operations Manager, or their respective designees, to attend such monthly meetings.

8. The parties further agree that, with the foregoing exceptions, each and every other term and provision of the May 3, 1984 Agreement, as amended by prior amendments, shall remain in full force and effect.

IN WITNESS WHEREOF, the parties hereto have executed this Second Amendment to the Agreement on the date and year first above written.

CITY OF NATIONAL CITY

By:_____
Ron Morrison, Mayor

APPROVED AS TO FORM:

By:_____
Barry J. Schultz
City Attorney

AMERICAN GOLF CORPORATION

By:
_____

Title:_____

RESOLUTION NO. 2025 -

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, AUTHORIZING THE MAYOR TO EXECUTE AN AMENDMENT TO THE AGREEMENT WITH AMERICAN GOLF CORPORATION FOR THE MAINTENANCE AND OPERATION OF THE NATIONAL CITY GOLF COURSE TO EXTEND THE AGREEMENT BY FIVE YEARS

WHEREAS, on May 3, 1984, the City of National City ("City") and American Golf Corporation ("American Golf") entered into a Lease and Operating Agreement for the Las Palmas Municipal Golf Course (the "Agreement") for operation of the golf course located at 1439 Sweetwater Rd. for an initial term of five (5) years, with the option for seven (7) five-year extensions at the discretion of American Golf, plus two (2) additional five-year option periods at the discretion of City; and

WHEREAS, on July 2, 1985, City and American Golf amended the Agreement to modify language related to the "Construction Period," from which time the lease term would commence, and subsequently entered into a number of other amendments to the Agreement to address contractual and operational updates, include fee updates; and

WHEREAS, American Golf has exercised all seven (7) extensions at its discretion, extending the Agreement to August 31, 2025, and requested an offer of an additional five-year extension from City; and

WHEREAS, the parties discussed further extending the Agreement through exercise of the City's option but, instead, extended the Agreement for sixty (60) days to allow time to evaluate the requested extension and consider potential modifications to the Agreement, as approved by the City Council on August 19, 2025; and

WHEREAS, under the Agreement, American Golf currently pays $72,000 annually for the operation of the property and an additional 10% of sales from green fees, cart rentals, and driving range, plus 6% of sales from pro shop, food and beverage sales; and

WHEREAS, to ensure continuation of operations and maintenance of the golf course under updated terms that better reflect current standards and practices, City staff recommends approval of an Amendment to the Agreement with American Golf that extends the Agreement by five (5) years to October 31, 2030; increases the minimum annual rent to $100,000; increases revenue sharing to 10% for all categories; establishes a Capital Reserve Fund; and makes other administrative changes, including an indemnity provision, monthly coordination meetings, an annual review of fees charged, and annual capital reporting.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: That the City Council hereby authorizes the Mayor to execute an Amendment to the agreement with American Golf Corporation to extend the agreement by five years to October 31, 2030, among other amendments.

Section 2: That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

PASSED and ADOPTED this 2nd day of December, 2025.

Ron Morrison, Mayor

ATTEST:

Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

Barry J. Schultz, City Attorney

AGENDA REPORT

Department: City Manager's Office
Prepared by: Pedro Garcia, Economic Development Manager
Meeting Date: Tuesday, December 2, 2025
Approved by: Alejandro Hernandez, Acting City Manager

SUBJECT:
Professional Services Agreement with Hinderliter, de Llamas & Associates for a Revenue Modernization Study of the City's Business License Program

RECOMMENDATION:
Adopt the Resolution Entitled: "Resolution of the City Council of the City of National City, California, Authorizing the Mayor to Execute an Agreement with Hinderliter, de Llamas & Associates to Conduct a Revenue Modernization Study of the City's Business License Program in the Amount of $50,000."

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
The City of National City contracts with Hinderliter, de Llamas & Associates ("HdL") for business tax and Transient Occupancy Tax (TOT) administration services. HdL provides auditing, compliance, and operational support to ensure accuracy and efficiency in the City's business license revenue collection processes.

As part of the City's ongoing efforts to improve financial resilience and expand revenue opportunities, staff is recommending a specialized engagement with HdL to conduct a Revenue Modernization Study of the City's business license program.

The proposed work aligns with the City Council's direction to explore proactive, data-driven approaches to revenue management and diversification, ensuring the City can sustain service delivery levels while addressing long-term fiscal challenges.

HdL will perform a comprehensive evaluation of the City's business license revenue program, including:

- Reviewing existing business classifications, fee structures, and administrative processes to identify modernization opportunities.
- Conducting a comparative analysis of similar-sized and regional cities to assess best practices and identify potential efficiency improvements.
- Modeling various revenue and administrative scenarios to determine potential impacts on small, medium, and large businesses under different policy approaches.
- Providing data visualizations, benchmarking, and recommended policy adjustments to align with equitable and sustainable revenue management practices.

The study will provide a technical foundation for understanding how National City's business license program, in particular the business tax revenue, compares regionally and what modernization strategies could improve efficiency, compliance, and fairness.

The work will also help staff and Council identify opportunities to:

- Streamline business registration and compliance processes.
- Modernize revenue collection tools and data management.
- Enhance customer service for business owners.
- Strengthen the City's fiscal position through improved administration and policy alignment.

HdL's proposed scope of work includes analysis, interactive modeling, and presentations to staff and Council summarizing key findings and potential strategies for improvement.

The proposed study is exploratory and informational in nature, does not authorize or implement any new tax or fee, and any future policy changes would require separate City Council action. Upon completion, staff would present the study findings and recommendations to the City Council for discussion and further policy direction.

FINANCIAL STATEMENT:
The total cost for the engagement is $50,000, which will be funded through the City Revitalization Project account 100-10-13-13500-7213-.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Balanced Budget and Economic Development

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A – Agreement
Exhibit B – Scope of Services
Exhibit C – Resolution

AGREEMENT
BY AND BETWEEN
THE CITY OF NATIONAL CITY
AND
HINDERLITER, DE LLAMAS & ASSOCIATES

THIS AGREEMENT is entered into on this 2nd day of December, 2025 by and between the CITY OF NATIONAL CITY, a municipal corporation ("CITY"), and HINDERLITER, DE LLAMAS & ASSOCIATES, a California corporation (the CONSULTANT").

R E C I T A L S

WHEREAS, the CITY desires to employ a CONSULTANT to conduct a revenue modernization study of CITY's business license program.

WHEREAS, the CITY has determined that the CONSULTANT is a municipal finance, budgeting, and economic development firm specializing in providing auditing, operations and revenue solutions for public agencies and is qualified by experience and ability to perform the services desired by the CITY, and the CONSULTANT is willing to perform such services.

NOW, THEREFORE, THE PARTIES HERETO DO MUTUALLY AGREE AS FOLLOWS:

1. **ENGAGEMENT OF CONSULTANT.** The CITY agrees to engage the CONSULTANT to conduct a revenue modernization study of CITY's business license program, and the CONSULTANT agrees to perform the services set forth here in accordance with all terms and conditions contained herein.

The CONSULTANT represents that all services shall be performed directly by the CONSULTANT or under direct supervision of the CONSULTANT.

2. **EFFECTIVE DATE AND LENGTH OF AGREEMENT.** This Agreement shall not become effective and binding until fully executed by both the CITY and CONSULTANT. The duration of this Agreement is for the period December 2, 2025 through December 31, 2026.

3. **SCOPE OF SERVICES.** The CONSULTANT will perform services as set forth in the attached Exhibit "A".

The CONSULTANT shall be responsible for all research and reviews related to the work and shall not rely on personnel of the CITY for such services, except as authorized in advance by the CITY. The CONSULTANT shall appear at meetings specified in Exhibit "A" to keep staff and City Council advised of the progress on the project.

The CITY may unilaterally, or upon request from the CONSULTANT, from time to time reduce or increase the Scope of Services to be performed by the CONSULTANT under this Agreement. Upon doing so, the CITY and the CONSULTANT agree to meet in good faith and confer for the purpose of negotiating a corresponding reduction or increase in the copensation associated with said change in services.

4. **PROJECT COORDINATION AND SUPERVISION.** Bruce Foltz, Finance Director, hereby is designated as the Project Coordinator for the CITY and will monitor the progress and execution of this Agreement. The CONSULTANT shall assign a single Project Director to provide supervision and have overall responsibility for the progress and execution of this Agreement for the CONSULTANT. Connor Duckworth thereby is designated as the Project Director for the CONSULTANT.

5. **COMPENSATION AND PAYMENT.** The compensation for the CONSULTANT shall be based on the schedule and amounts set forth in Exhibit "A" covering actual work performed. The total cost for all work described in Exhibit "A" shall not exceed $50,000. Invoices pursuant to the schedule in Exhibit "A" will be processed for payment and remitted within thirty (30) days from receipt of invoice, provided that work is accomplished consistent with Exhibit "A", as determined by the CITY.

The CONSULTANT shall maintain all books, documents, papers, employee time sheets, accounting records, and other evidence pertaining to costs incurred, and shall make such materials available at its office at all reasonable times during the term of this Agreement and for three (3) years from the date of final payment under this Agreement, for inspection by the CITY, and for furnishing of copies to the CITY, if requested.

6. **ACCEPTABILITY OF WORK.** The CITY shall decide any and all questions which may arise as to the quality or acceptability of the services performed and the manner of performance, the acceptable completion of this Agreement, and the amount of compensation due. In the event the CONSULTANT and the CITY cannot agree to the quality or acceptability of the work, the manner of performance, and/or the compensation payable to the CONSULTANT in this Agreement, the CITY or the CONSULTANT shall give to the other written notice. Within ten (10) business days, the CONSULTANT and the CITY shall each prepare a report which supports their position and file the same with the other party. The CITY shall, with reasonable diligence, determine the quality or acceptability of the work, the manner of performance, and/or the compensation payable to the CONSULTANT.

7. **DISPOSITION AND OWNERSHIP OF DOCUMENTS.** The Memoranda, Reports, Maps, Drawings, Plans, Specifications, and other documents prepared by the CONSULTANT for this project, whether paper or electronic, shall: (1) be free from defects; (2) become the property of the CITY for use with respect to this project; and (3) shall be turned over to the CITY upon completion of the project, or any phase thereof, as contemplated by this Agreement.

Contemporaneously with the transfer of documents, the CONSULTANT hereby assigns to the CITY, and CONSULTANT thereby expressly waives and disclaims any copyright in, and the right to reproduce, all written material, drawings, plans, specifications, or other work prepared under this Agreement, except upon the CITY's prior authorization regarding reproduction, which authorization shall not be unreasonably withheld. The CONSULTANT shall, upon request of the CITY, execute any further document(s) necessary to further effectuate this waiver and disclaimer.

The CONSULTANT agrees that the CITY may use, reuse, alter, reproduce, modify, assign, transfer, or in any other way, medium, or method utilize the CONSULTANT's written work product for the CITY's purposes, and the CONSULTANT expressly waives and disclaims any residual rights granted to it by Civil Code Sections 980 through 989 relating to intellectual property and artistic works.

Any modification or reuse by the CITY of documents, drawings, or specifications prepared by the CONSULTANT shall relieve the CONSULTANT from liability under Section 15, but only with respect to the effect of the modification or reuse by the CITY, or for any liability to the CITY should the documents be used by the CITY for some project other than what was expressly agreed upon within the Scope of Services of this project, unless otherwise mutually agreed.

8. **INDEPENDENT CONTRACTOR.** Both parties hereto in the performance of this Agreement will be acting in an independent capacity and not as agents, employees, partners, or joint venturers with one another. Neither the CONSULTANT nor the CONSULTANT's employees are employees of the CITY, and are not entitled to any of the rights, benefits, or privileges of the CITY's employees, including but not limited to retirement, medical, unemployment, or workers' compensation insurance.

This Agreement contemplates the personal services of the CONSULTANT and the CONSULTANT's employees, and it is recognized by the parties that a substantial inducement to the CITY for entering into this Agreement was, and is, the professional reputation and competence of the CONSULTANT and its employees. Neither this Agreement, nor any interest herein, may be assigned by the CONSULTANT without the prior written consent of the CITY. Nothing herein contained is intended to prevent the CONSULTANT from employing or hiring as many employees, or SUBCONSULTANTS, as the CONSULTANT may deem necessary for the proper and efficient performance of this Agreement. All agreements by CONSULTANT with its SUBCONSULTANT(S) shall require the SUBCONSULTANT(S) to adhere to the applicable terms of this Agreement.

9. **CONTROL.** Neither the CITY, nor its officers, agents, or employees shall have any control over the conduct of the CONSULTANT or any of the CONSULTANT's employees, except as set forth in this Agreement. The CONSULTANT, or the CONSULTANT's agents, servants, or employees are not in any manner agents, servants, or employees of the CITY. The CONSULTANT and its agents, servants, and employees are wholly independent from the CITY and CONSULTANT's obligations to the CITY are solely prescribed by this Agreement.

10. **COMPLIANCE WITH APPLICABLE LAW.** The CONSULTANT, in the performance of the services to be provided herein, shall comply with all applicable state and federal statutes and regulations, and all applicable ordinances, rules, and regulations of the City of National City, whether now in force or subsequently enacted. The CONSULTANT and each of its SUBCONSULTANT(S), shall obtain and maintain a current City of National City business license prior to and during performance of any work pursuant to this Agreement.

11. **LICENSES, PERMITS, ETC.** The CONSULTANT represents and covenants that it has all licenses, permits, qualifications, and approvals of whatever nature that are legally required to practice its profession. CONSULTANT must promptly produce a copy of any such license, permit, or approval to CITY upon request. The CONSULTANT represents and covenants that the CONSULTANT shall, at its sole cost and expense, keep in effect at all times during the term of this Agreement, any license, permit, or approval which is legally required for the CONSULTANT to practice its profession.

12. **STANDARD OF CARE.**

A. The CONSULTANT, in performing any services under this Agreement, shall perform in a manner consistent with that level of care and skill ordinarily exercised by members of the CONSULTANT's trade or profession currently practicing under similar conditions and in similar locations. The CONSULTANT shall take all special precautions necessary to protect the CONSULTANT's employees and members of the public from risk of harm arising out of the nature of the work and/or the conditions of the work site.

B. Unless disclosed in writing prior to the date of this Agreement, the CONSULTANT warrants to the CITY that it is not now, nor has it for the five (5) years preceding, been debarred by a governmental agency or involved in debarment, arbitration, or litigation proceedings concerning the CONSULTANT's professional performance or the furnishing of materials or services relating thereto.

C. The CONSULTANT is responsible for identifying any unique products, treatments, processes, or materials whose availability is critical to the success of the project the CONSULTANT has been retained to perform, within the time requirements of the CITY, or, when no time is specified, then within a commercially reasonable time. Accordingly, unless the CONSULTANT has notified the CITY otherwise, the CONSULTANT warrants that all products, materials, processes, or treatments identified in the project documents prepared for the CITY are reasonably commercially available. Any failure by the CONSULTANT to use due diligence under this sub-section will render the CONSULTANT liable to the CITY for any increased costs that result from the CITY's later inability to obtain the specified items or any reasonable substitute within a price range that allows for project completion in the time frame specified or, when not specified, then within a commercially reasonable time.

13. **DRUG FREE WORKPLACE.** The CONSULTANT agrees to comply with the CITY's Drug-Free Workplace requirements. Every person awarded a contract by the CITY for the provision of services shall certify to the CITY that it will provide a drug-free workplace. Any subcontract entered into by the CONSULTANT pursuant to this Agreement shall contain this provision.

14. **NON-DISCRIMINATION PROVISIONS.** The CONSULTANT shall not discriminate against any employee or applicant for employment because of age, race, color, ancestry, religion, sex, sexual orientation, marital status, national origin, physical handicap, or medical condition. The CONSULTANT will take positive action to insure that applicants are employed without regard to their age, race, color, ancestry, religion, sex, sexual orientation, marital status, national origin, physical handicap, or medical condition. Such action shall include, but not be limited to, the following: employment, upgrading, demotion, transfer, recruitment or recruitment advertising, layoff or termination, rates of pay or other forms of compensation, and selection for training, including apprenticeship. The CONSULTANT agrees to post in conspicuous

places available to employees and applicants for employment any notices provided by the CITY setting forth the provisions of this non-discrimination clause.

15. **CONFIDENTIAL INFORMATION.** The CITY may from time to time communicate to the CONSULTANT certain confidential information to enable the CONSULTANT to effectively perform the services to be provided herein. The CONSULTANT shall treat all such information as confidential and shall not disclose any part thereof without the prior written consent of the CITY. The CONSULTANT shall limit the use and circulation of such information, even within its own organization, to the extent necessary to perform the services to be provided herein. The foregoing obligation of this Section 15, however, shall not apply to any part of the information that (i) has been disclosed in publicly available sources of information; (ii) is, through no fault of the CONSULTANT, hereafter disclosed in publicly available sources of information; (iii) is already in the possession of the CONSULTANT without any obligation of confidentiality; or (iv) has been or is hereafter rightfully disclosed to the CONSULTANT by a third party, but only to the extent that the use or disclosure thereof has been or is rightfully authorized by that third party.

The CONSULTANT shall not disclose any reports, recommendations, conclusions, or other results of the services or the existence of the subject matter of this Agreement without the prior written consent of the CITY. In its performance hereunder, the CONSULTANT shall comply with all legal obligations it may now or hereafter have respecting the information or other property of any other person, firm, or corporation.

CONSULTANT shall be liable to CITY for any damages caused by breach of this condition, pursuant to the provisions of Section 16.

16. **INDEMNIFICATION AND HOLD HARMLESS.** To the maximum extent provided by law, the CONSULTANT agrees to defend, indemnify, and hold harmless the City of National City, its officers, officials, agents, employees, and volunteers against and from any and all liability, loss, damages to property, injuries to, or death of any person or persons, and all claims, demands, suits, actions, proceedings, reasonable attorneys' fees, and defense costs, of any kind or nature, including workers' compensation claims, of or by anyone whomsoever, resulting from or arising out of the CONSULTANT's performance or other obligations under this Agreement; provided, however, that this indemnification and hold harmless shall not include any claims or liability arising from the established sole negligence or willful misconduct of the CITY, its agents, officers, employees, or volunteers. CITY will cooperate reasonably in the defense of any action, and CONSULTANT shall employ competent counsel, reasonably acceptable to the City Attorney.

The indemnity, defense, and hold harmless obligations contained herein shall survive the termination of this Agreement for any alleged or actual omission, act, or negligence under this Agreement that occurred during the term of this Agreement.

17. **EMPLOYEE PAYMENTS AND INDEMNIFICATION.**

17.1 PERS Eligibility Indemnification. If CONSULTANT's employee(s) providing services under this Agreement claims, or is determined by a court of competent jurisdiction or the California Public Employees Retirement System ("PERS") to be eligible for enrollment in PERS of the CITY, CONSULTANT shall indemnify, defend, and hold harmless CITY for the payment of any employer and employee contributions for PERS benefits on behalf of the employee as well

as for payment of any penalties and interest on such contributions which would otherwise be the responsibility of the CITY.

CONSULTANT'S employees providing service under this Agreement shall not: (1) qualify for any compensation and benefit under PERS; (2) be entitled to any benefits under PERS; (3) enroll in PERS as an employee of CITY; (4) receive any employer contributions paid by CITY for PERS benefits; or (5) be entitled to any other PERS-related benefit that would accrue to a CITY employee. CONSULTANT's employees hereby waive any claims to benefits or compensation described in this Section 17. This Section 17 applies to CONSULTANT notwithstanding any other agency, state, or federal policy, rule, regulation, law, or ordinance to the contrary.

17.2 Limitation of CITY Liability. The payment made to CONSULTANT under this Agreement shall be the full and complete compensation to which CONSULTANT and CONSULTANT's officers, employees, agents, and subcontractors are entitled for performance of any work under this Agreement. Neither CONSULTANT nor CONSULTANT's officers, employees, agents, and subcontractors are entitled to any salary or wages, or retirement, health, leave, or other fringe benefits applicable to CITY employees. The CITY will not make any federal or state tax withholdings on behalf of CONSULTANT. The CITY shall not be required to pay any workers' compensation insurance on behalf of CONSULTANT.

17.3 Indemnification for Employee Payments. CONSULTANT agrees to defend and indemnify the CITY for any obligation, claim, suit, or demand for tax, retirement contribution including any contribution to PERS, social security, salary or wages, overtime payment, or workers' compensation payment which the CITY may be required to make on behalf of (1) CONSULTANT, (2) any employee of CONSULTANT, or (3) any employee of CONSULTANT construed to be an employee of the CITY, for work performed under this Agreement. This is a continuing obligation that survives the termination of this Agreement.

18. **WORKERS' COMPENSATION.** The CONSULTANT shall comply with all of the provisions of the Workers' Compensation Insurance and Safety Acts of the State of California, the applicable provisions of Division 4 and 5 of the California Labor Code, and all amendments thereto; and all similar state or federal acts or laws applicable; and shall indemnify, and hold harmless the CITY and its officers, employees, and volunteers from and against all claims, demands, payments, suits, actions, proceedings, and judgments of every nature and description, including reasonable attorney's fees and defense costs presented, brought, or recovered against the CITY or its officers, employees, or volunteers, for or on account of any liability under any of said acts which may be incurred by reason of any work to be performed by the CONSULTANT under this Agreement.

19. **INSURANCE.** The CONSULTANT, at its sole cost and expense, shall purchase and maintain, and shall require its SUBCONSULTANT(S), when applicable, to purchase and maintain throughout the term of this Agreement, the following insurance policies:

A. ☐ If checked, **Professional Liability Insurance** (errors and omissions) with minimum limits of $1,000,000 per occurrence.

B. **Automobile Insurance** covering all bodily injury and property damage incurred during the performance of this Agreement, with a minimum coverage of $1,000,000

combined single limit per accident. Such automobile insurance shall include owned, non-owned, and hired vehicles. The policy shall name the CITY and its officers, agents, employees, and volunteers as additional insureds, and a separate additional insured endorsement shall be provided.

C. **Commercial General Liability Insurance**, with minimum limits of either $2,000,000 per occurrence and $4,000,000 aggregate, or $1,000,000 per occurrence and $2,000,000 aggregate with a $2,000,000 umbrella policy, covering all bodily injury and property damage arising out of its operations, work, or performance under this Agreement. The policy shall name the CITY and its officers, agents, employees, and volunteers as additional insureds, and a separate additional insured endorsement shall be provided. The general aggregate limit must apply solely to this "project" or "location". The "project" or "location" should be noted with specificity on an endorsement that shall be incorporated into the policy.

D. **Workers' Compensation Insurance** in an amount sufficient to meet statutory requirements covering all of CONSULTANT's employees and employers' liability insurance with limits of at least $1,000,000 per accident. In addition, the policy shall be endorsed with a waiver of subrogation in favor of the CITY. Said endorsement shall be provided prior to commencement of work under this Agreement.

If CONSULTANT has no employees subject to the California Workers' Compensation and Labor laws, CONSULTANT shall execute a Declaration to that effect. Said Declaration shall be provided to CONSULTANT by CITY.

E. The aforesaid policies shall constitute primary insurance as to the CITY, its officers, officials, employees, and volunteers, so that any other policies held by the CITY shall not contribute to any loss under said insurance. Said policies shall provide for thirty (30) days prior written notice to the CITY's Risk Manager, at the address listed in subsection G below, of cancellation or material change.

F. If required insurance coverage is provided on a "claims made" rather than "occurrence" form, the CONSULTANT shall maintain such insurance coverage for three (3) years after expiration of the term (and any extensions) of this Agreement. In addition, the "retro" date must be on or before the date of this Agreement.

G. The Certificate Holder for all policies of insurance required by this Section shall be:

City of National City
c/o Risk Manager
1243 National City Boulevard
National City, CA 91950-4397

H. Insurance shall be written with only insurers authorized to conduct business in California that hold a current policy holder's alphabetic and financial size category rating of not less than A:VII according to the current Best's Key Rating Guide, or a company of equal financial stability that is approved by the CITY's Risk Manager. In the event coverage is provided by non-admitted "surplus lines" carriers, they must be included on the most recent List of Approved Surplus Line Insurers ("LASLI") and otherwise meet rating requirements.

I. This Agreement shall not take effect until certificate(s) or other sufficient proof that these insurance provisions have been complied with, are filed with and approved by the CITY's Risk Manager. If the CONSULTANT does not keep all insurance policies required by this Section 19 in full force and effect at all times during the term of this Agreement, the CITY may

treat the failure to maintain the requisite insurance as a breach of this Agreement and terminate the Agreement as provided herein.

J. All deductibles and self-insured retentions in excess of ten-thousand dollars ($10,000) must be disclosed to and approved by the CITY. CITY reserves the right to modify the insurance requirements of this Section 19, including limits, based on the nature of the risk, prior experience, insurer, coverage, or other special circumstances.

K. If the CONSULTANT maintains broader coverage or higher limits (or both) than the minimum limits shown above, the CITY shall be entitled to the broader coverage or higher limits (or both) maintained by the CONSULTANT. Any available insurance proceeds in excess of the specified minimum limits of insurance and coverage shall be available to the CITY.

20. **LEGAL FEES.** If any party brings a suit or action against the other party arising from any breach of any of the covenants or agreements or any inaccuracies in any of the representations and warranties on the part of the other party arising out of this Agreement, then in that event, the prevailing party in such action or dispute, whether by final judgment or out-of-court settlement, shall be entitled to have and recover of and from the other party all costs and expenses of suit, including attorneys' fees.

For purposes of determining who is to be considered the prevailing party, it is stipulated that attorney's fees incurred in the prosecution or defense of the action or suit shall not be considered in determining the amount of the judgment or award. Attorney's fees to the prevailing party if other than the CITY shall, in addition, be limited to the amount of attorney's fees incurred by the CITY in its prosecution or defense of the action, irrespective of the actual amount of attorney's fees incurred by the prevailing party.

21. **TERMINATION.**

A. This Agreement may be terminated with or without cause by the CITY. Termination without cause shall be effective only upon sixty (60) day's written notice to the CONSULTANT. During said sixty (60) day period the CONSULTANT shall perform all services in accordance with this Agreement.

B. This Agreement may also be terminated immediately by the CITY for cause in the event of a material breach of this Agreement, misrepresentation by the CONSULTANT in connection with the formation of this Agreement or the performance of services, or the failure to perform services as directed by the CITY.

C. Termination with or without cause shall be effected by delivery of written Notice of Termination to the CONSULTANT as provided for herein.

D. In the event of termination, all finished or unfinished Memoranda Reports, Maps, Drawings, Plans, Specifications, and other documents prepared by the CONSULTANT, whether paper or electronic, shall immediately become the property of and be delivered to the CITY, and the CONSULTANT shall be entitled to receive just and equitable compensation for any work satisfactorily completed on such documents and other materials up to the effective date of the Notice of Termination, not to exceed the amounts payable hereunder, and less any damages caused the CITY by the CONSULTANT's breach, if any. Thereafter, ownership of said written material shall vest in the CITY all rights set forth in Section 7.

E. The CITY further reserves the right to immediately terminate this Agreement upon: (1) the filing of a petition in bankruptcy affecting the CONSULTANT; (2) a reorganization of the CONSULTANT for the benefit of creditors; or (3) a business reorganization, change in business name, or change in business status of the CONSULTANT.

22. **NOTICES.** All notices or other communications required or permitted hereunder shall be in writing, and shall be personally delivered; or sent by overnight mail (Federal Express or the like); or sent by registered or certified mail, postage prepaid, return receipt requested; or sent by ordinary mail, postage prepaid; or telegraphed or cabled; or delivered or sent by telex, telecopy, facsimile, or fax; and shall be deemed received upon the earlier of (i) if personally delivered, the date of delivery to the address of the person to receive such notice, (ii) if sent by overnight mail, the business day following its deposit in such overnight mail facility, (iii) if mailed by registered, certified, or ordinary mail, five (5) days (ten (10) days if the address is outside the State of California) after the date of deposit in a post office, mailbox, mail chute, or other like facility regularly maintained by the United States Postal Service, (iv) if given by telegraph or cable, when delivered to the telegraph company with charges prepaid, or (v) if given by telex, telecopy, facsimile, or fax, when sent. Any notice, request, demand, direction, or other communication delivered or sent as specified above shall be directed to the following persons:

To CITY: Bruce Foltz
Finance Director
City of National City
1243 National City Boulevard
National City, CA 91950-4397

To CONSULTANT:
Connor Duckworth
Client Advisor
Hinderliter, De Llamas & Associates
120 S State College Blvd. #200
Brea, CA 92821

Notice of change of address shall be given by written notice in the manner specified in this Section. Rejection or other refusal to accept or the inability to deliver because of changed address of which no notice was given shall be deemed to constitute receipt of the notice, demand, request, or communication sent. Any notice, request, demand, direction, or other communication sent by cable, telex, telecopy, facsimile, or fax must be confirmed within forty-eight (48) hours by letter mailed or delivered as specified in this Section.

23. **CONFLICT OF INTEREST AND POLITICAL REFORM ACT OBLIGATIONS.** During the term of this Agreement, the CONSULTANT shall not perform services of any kind for any person or entity whose interests conflict in any way with those of the City of National City. The CONSULTANT also agrees not to specify any product, treatment, process, or material for the project in which the CONSULTANT has a material financial interest, either direct or indirect, without first notifying the CITY of that fact. The CONSULTANT shall at all times comply with the terms of the Political Reform Act and the National City Conflict of Interest Code. The CONSULTANT shall immediately disqualify itself and shall not use its official position to influence in any way any matter coming before the CITY in which the CONSULTANT has a financial interest as defined in Government Code Section 87103. The CONSULTANT represents that it has no knowledge of any financial interests that would require it to disqualify itself from any matter on which it might perform services for the CITY.

☐ If checked, the CONSULTANT shall comply with all of the reporting requirements of the Political Reform Act and the National City Conflict of Interest Code. Specifically, the CONSULTANT shall file a Statement of Economic Interests with the City Clerk of the City of National City in a timely manner on forms which the CONSULTANT shall obtain from the City Clerk.

The CONSULTANT shall be strictly liable to the CITY for all damages, costs, or expenses the CITY may suffer by virtue of any violation of this Section 23 by the CONSULTANT.

24. **PREVAILING WAGES**. State prevailing wage rates may apply to work performed under this Agreement. State prevailing wage rates apply to all public works contracts as set forth in California Labor Code, including but not limited to, Sections 1720, 1720.2, 1720.3, 1720.4, and 1771. Consultant is solely responsible to determine if state prevailing wage rates apply and, if applicable, pay such rates in accordance with all laws, ordinances, rules, and regulations.

25. **ADMINISTRATIVE PROVISIONS.**

A. *Computation of Time Periods.* If any date or time period provided for in this Agreement is or ends on a Saturday, Sunday, or federal, state, or legal holiday, then such date shall automatically be extended until 5:00 p.m. Pacific Time of the next day which is not a Saturday, Sunday, or federal, state, or legal holiday.

B. *Counterparts.* This Agreement may be executed in multiple counterparts, each of which shall be deemed an original, but all of which, together, shall constitute but one and the same instrument.

C. *Captions.* Any captions to, or headings of, the sections or subsections of this Agreement are solely for the convenience of the parties hereto, are not a part of this Agreement, and shall not be used for the interpretation or determination of the validity of this Agreement or any provision hereof.

D. *No Obligations to Third Parties.* Except as otherwise expressly provided herein, the execution and delivery of this Agreement shall not be deemed to confer any rights upon, or obligate any of the parties hereto, to any person or entity other than the parties hereto.

E. *Exhibits and Schedules.* The Exhibits and Schedules attached hereto are hereby incorporated herein by this reference for all purposes. To the extent any exhibits, schedules, or provisions thereof conflict or are inconsistent with the terms and conditions contained in this Agreement, the terms and conditions of this Agreement shall control.

F. *Amendment to this Agreement.* The terms of this Agreement may not be modified or amended except by an instrument in writing executed by each of the parties hereto.

G. *Assignment & Assumption of Rights*. CONSULTANT shall not assign this Agreement, in whole or in part, to any other party without first obtaining the written consent of CITY.

H. *Waiver*. The waiver or failure to enforce any provision of this Agreement shall not operate as a waiver of any future breach of any such provision or any other provision hereof.

I. *Applicable Law*. This Agreement shall be governed by and construed in accordance with the laws of the State of California. The venue for any legal action arising under this Agreement shall be in either state or federal court in the County of San Diego, State of California.

J. *Audit*. If this Agreement exceeds ten-thousand dollars ($10,000), the parties shall be subject to the examination and audit of the State Auditor for a period of three (3) years after final payment under the Agreement, per Government Code Section 8546.7.

K. *Entire Agreement.* This Agreement supersedes any prior agreements, negotiations, and communications, oral or written, and contains the entire agreement between the parties as to the subject matter hereof. No subsequent agreement, representation, or promise made by either party hereto, or by or to an employee, officer, agent, or representative of any party hereto shall be of any effect unless it is in writing and executed by the party to be bound thereby.

L. *Successors and Assigns.* This Agreement shall be binding upon and shall inure to the benefit of the successors and assigns of the parties hereto.

M. *Subcontractors or Subconsultants.* The CITY is engaging the services of the CONSULTANT identified in this Agreement. The CONSULTANT shall not subcontract any portion of the work, unless such subcontracting was part of the original proposal or is allowed by the CITY in writing. In the event any portion of the work under this Agreement is subcontracted, the subconsultant(s) shall be required to comply with and agree to, for the benefit of and in favor of the CITY, both the insurance provisions in Section 19 and the indemnification and hold harmless provision of Section 16 of this Agreement.

N. *Construction.* The parties acknowledge and agree that (i) each party is of equal bargaining strength, (ii) each party has actively participated in the drafting, preparation, and negotiation of this Agreement, (iii) each such party has consulted with or has had the opportunity to consult with its own, independent counsel and such other professional advisors as such party has deemed appropriate, relative to any and all matters contemplated under this Agreement, (iv) each party and such party's counsel and advisors have reviewed this Agreement, (v) each party has agreed to enter into this Agreement following such review and the rendering of such advice, and (vi) any rule or construction to the effect that ambiguities are to be resolved against the drafting party shall not apply in the interpretation of this Agreement, or any portions hereof, or any amendments hereto.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement on the date and year written below.

CITY OF NATIONAL CITY

By: _____
Ron Morrison, Mayor

Date: _____

HINDERLITER, DE LLAMAS & ASSOCIATES
(Corporation – signatures of two corporate officers required)
(Partnership or Sole proprietorship – one signature)

By: _____
(Name)
(Title)

Date: _____

APPROVED AS TO FORM:

By: _____
Barry J. Schultz
City Attorney

Date: _____

By: _____
(Name)
(Title)

Date: _____

CONTACT INFORMATION

CITY OF NATIONAL CITY
1243 National City Boulevard
National City, CA 91950-4397

Phone: 619-336-4265
Contact: Bruce Foltz
Title: Finance Director
Dept.: Finance Department
Email: bfoltz@nationalcityca.gov

HINDERLITER, DE LLAMAS & ASSOCIATES
120 S State College Blvd. #200
Brea, CA 92821

Phone: 714-879-5000
Contact: Connor Duckworth
Title: Client Advisor
Email: cduckworth@hdlcompanies.com

Revenue Modernization Study

Scope of Services

City of National City, CA

Consultant will provide the following Services relative to Client's Revenue Modernization Study of the City's business license program, inclusive of the scope elements and deliverables listed below.

1. Business Tax Ordinance / Fee Study

1.1. Current Tax Registry Analysis – Consultant will conduct an analysis of the City's business tax registration database. Data will be compiled on the number of businesses, current tax revenues received by the City, categories, and other related information to provide a baseline of the City's current tax structure and to allow consultant to model the potential impact of changes to the current model. Contingent on data availability, this analysis will include the following:

1.1.1. A calculation of the effective tax rate paid by small, medium, and large businesses in the City. (Consultant will use estimated or actual gross receipts to create these categories.)

1.1.2. An analysis of the length of tenure of currently active businesses in the City.

1.1.3. An analysis of the trends within major economic sectors, including whether revenue is tracking the measure of the tax (or if the current tax structure is deviating from the trend of the underlying input/measure of the tax).

1.1.4. An analysis of the net growth in numbers of inside businesses.

1.1.5. An analysis of the top 100 businesses (by the City's current business tax measure) looking at their contribution to the total revenue and key trends, if any, in the top 100 businesses.

1.1.6. A review of the existing municipal code structure for both business tax and TOT to indicate any opportunities for administrative improvements.

1.2. Fee Analysis and Comparative Study – Using the data compiled from the registration analysis, as well as data compiled from other sources, such as revenue data from the State, Consultant will prepare a report comparing the City model to those of neighboring cities. Contingent on data availability, this analysis will include the following.

1.2.1. Identification of a set of nine similar jurisdictions to use for comparison.

1.2.2. Review of the total revenue trends for each of the ten jurisdictions (nine comparison jurisdictions and the City) along with key attributes like population and number of businesses, the last substantial update to the code, and primary business tax measure.

1.2.3. Visualization of the City's business tax revenue per capita and per business compared to the other nine jurisdictions.

1.2.4. Trend of the overall growth of business tax revenue for each of the ten jurisdictions, benchmarked against the highest year of revenue for the City.

1.2.5. Creation of a basket of hypothetical businesses and comparison of how each of the ten jurisdictions would tax those hypothetical businesses. The hypothetical businesses will be drawn from composites of small, medium, and large businesses in your City.

1.3. Modified Tax Structure Options – As a result of the findings of the comparison report, Consultant will prepare a report with three options for tax structure changes. Contingent on data availability, this analysis will include the following

1.3.1. An analysis of how the taxes paid by the hypothetical businesses in the basket of business identified in the comparison study would change for each model.

1.3.2. An analysis of how the effective tax rate would be changed for small, medium, and large businesses (as identified in the Current Registry Analysis).

1.3.3. An analysis of the models' impact on locally owned and small businesses. (Consultant defines a "locally owned business" as one with a physical and mailing address within the City.)

1.3.4. A comparison of the per-capita and per-business revenue for each of the three models against the ten comparison jurisdictions and, where useful, against additional high-revenue cities identified by Consultant.
1.3.5. A visualization of the proposed tax rates in the models compared to other tax rates, like sales tax.
1.3.6. A comparison of the % of revenues from the top 100 businesses pre- and post-change, assuming that one of the models is adopted.

1.4. Additional Support – the following activities are included at no additional cost.
1.4.1. Staff Meetings – Consultant will schedule the following meetings to review deliverables and questions with City staff.
1.4.1.1. Kick-off meeting
1.4.1.2. Review and approve the comparison jurisdictions
1.4.1.3. Review of the interactive model
1.4.1.4. Review of the first draft of the report
1.4.1.5. Review of the revised final report
1.4.2. Meetings with Committees and Council - Consultant will make ourselves available for the following meetings with reasonable advance notice.
1.4.2.1. A presentation of the draft report to a committee
1.4.2.2. The presentation of a revised, final draft report to the committee. (Consultant can make changes that take less than a total of two hours to revise at no additional cost. Changes beyond that two-hour limit will be made on a time and material basis after written approval from the City.)
1.4.2.3. Presentation of the final report to City Council
1.4.2.4. A second meeting with Council to answer technical questions post-polling
1.4.3. Technical Support for Community Meetings
1.4.3.1. Consultant will provide responses to the City to technical questions raised by community stakeholders in any community meetings the City holds.
1.4.3.2. Consultant will also provide a list of the top businesses that the City may want to contact to discuss the potential impact on their businesses.
1.4.4. Deliverables – The deliverables from the study will be:
1.4.4.1. Comparison jurisdiction set
1.4.4.2. Interactive model
1.4.4.3. Draft of report
1.4.4.4. PowerPoint for presentation of the report to the committee, Council, or both
1.4.4.5. Final report
1.4.4.6. List of potential businesses for community outreach
1.4.5. Additional Support Activities
1.4.5.1. Consultant will also review and work with the City Attorney's office to draft new ordinance language supporting a chosen model
1.4.5.2. Consultant will provide reasonable support to assist any polling or ballot firm the City chooses to understand the models
1.4.6. Timeline - Once the contract is signed by both parties and the data is available to Consultant, the clock on the below timeline begins to run. For the timeline, Week 1 is the week on which the clock starts to run.
1.4.6.1. Schedule the kick-off meeting. (By week 2)
1.4.6.2. Meet to review the Jurisdiction comparisons (By week 3)
1.4.6.3. Meet to review the interactive model (By week 6)
1.4.6.4. Deliver the first draft report. (By week 10)
1.4.6.5. Deliver PowerPoint for presentations. (By week 11)

1.4.6.6. Deliver the final report. (TBD based on presentations to the Council and staff direction.)

1.4.7. A Note on Implementation – Once a model is chosen and initial polling is completed, Consultant can meet with the City to discuss options for implementation. Changing the code also requires changes in forms, software set-up, process, and likely some community outreach ahead of renewal season. Consultant will be happy to meet with the City to discuss the additional scope of that work.

FEES

2. **Business Tax Ordinance / Fee Study** – Fee is $50,000.00, due 45% at the project kickoff meeting, 45% upon delivery of the first draft report for review, and 10% upon delivery of the final report.

RESOLUTION NO. 2025 -

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, AUTHORIZING THE MAYOR TO EXECUTE AN AGREEMENT WITH HINDERLITER, DE LLAMAS & ASSOCIATES IN THE AMOUNT OF $50,000 TO CONDUCT A REVENUE MODERNIZATION STUDY OF THE CITY'S BUSINESS LICENSE PROGRAM.

WHEREAS, the City of National City ("City") engages outside consultants for specialized services, as needed, and previously entered into an agreement with Hinderliter, de Llamas & Associates ("HdL") for business tax and transient occupancy tax administration services; and

WHEREAS, the City seeks to strengthen long-term fiscal sustainability through modernization of revenue administration, benchmarking against peer jurisdictions, and improved customer service for local businesses, and is desirous of entering into a new agreement with HdL due to their specialized expertise in municipal revenue analysis, program evaluation, and policy benchmarking; and

WHEREAS, based on HdL's expertise and experience providing such specialized services, City staff recommends executing a new agreement with HdL, in the amount of $50,000, to perform a comprehensive revenue modernization study of the City's business license program, including the review of classifications, processes, regional practices, and administrative scenarios.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: That the City Council hereby authorizes the Mayor to execute an agreement with Hinderliter, de Llamas & Associates in the amount of $50,000 to conduct a revenue modernization study of the City's business license program. The Agreement is attached to the Agenda Report as Exhibit A.

Section 2: That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

PASSED and ADOPTED this 2nd day of December, 2025.

_____
Ron Morrison, Mayor

ATTEST:

_____
Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

_____
Barry J. Schultz, City Attorney

AGENDA REPORT

Department: **Finance**
Prepared by: **Bruce Foltz, Finance Director**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
City of National City Annual Comprehensive Financial Report (ACFR) for the Fiscal Year Ended June 30, 2024.

RECOMMENDATION:
Accept and File the Report.

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
Transmitted herewith is the City of National City's Annual Comprehensive Financial Report (ACFR) for the Fiscal Year ended June 30, 2024, prepared by the City's external auditors, The Pun Group, LLP. The report includes all agencies under the control of the City Council, as well as the Successor Agency to the Community Development Commission as the National City Redevelopment Agency. The auditors have conducted their examination of the financial statements in accordance with generally accepted auditing standards and have expressed an unmodified ("clean") opinion of those statements.

FINANCIAL STATEMENT:
The FY 2024 ACFR presents the financial position of the City as of June 30, 2024.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Balanced Budget and Economic Development

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBIT:
Exhibit A - Fiscal Year 2024 Annual Comprehensive Financial Report (ACFR)

City of National City

National City, California

Annual Comprehensive Financial Report

For the Year Ended June 30, 2024

Prepared by:
Finance Department, City of National City

City of National City
Annual Comprehensive Financial Report
For the Year Ended June 30, 2024

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November 12, 2025

To the Honorable Mayor, Members of the City Council, and Citizens of the City of National City:

It is our pleasure to submit the Annual Comprehensive Financial Report (ACFR) of the City of National City (the "City") for the fiscal year ended June 30, 2024. The ACFR has been prepared in conformity with accounting principles generally accepted in the United States (GAAP) and audited in accordance with Generally Accepted Government Auditing Standards by an independent firm of licensed certified public accountants.

This report consists of management's representations concerning the finances of the City. Consequently, management assumes full responsibility for the completeness and reliability of the information presented in this report. To provide a reasonable basis for making these representations, management has established a comprehensive internal control framework that is designed both to protect the City's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, internal controls have been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects. All disclosures necessary to enable the reader to gain an understanding of the City's financial activities have been included.

The Pun Group, LLP, an independent auditing firm of certified public accountants, has issued an unmodified opinion (clean opinion) on the City's financial statements for the fiscal year ended June 30, 2024. The independent auditor's report is presented as the first component of the financial section of this ACFR.

The Management's Discussion and Analysis (MD&A), which immediately follows the independent auditor's report, provides a narrative introduction, overview, and analysis of the basic financial statements. The MD&A complements this letter of transmittal and should be read in conjunction with this letter.

The independent audit of the financial statements of the City was part of a broader, federally mandated Single Audit designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on internal controls and compliance with legal requirements, with emphasis on those involving the administration of federal awards. The City's Single Audit Report is issued separately.

PROFILE OF THE CITY OF NATIONAL CITY

The City of National City, incorporated on September 17, 1887, is located in southwestern San Diego County, bordered by the City of San Diego to the north and east, San Diego Bay to the west, and the City of Chula Vista to the south. The City is home to a fairly constant population of about 62,000 residents and occupies 9.2 square miles.

The City is a general law city and operates under the council/manager form of government. The City Council has five members, with the Mayor elected at large and the four Councilmembers elected by district. The Mayor is the presiding officer of the Council. In 2022, National City voters approved transitioning the previously elected positions of City Treasurer and City Clerk to become appointive at the end of the current terms that ended in November 2024.

The City Council is responsible for enacting ordinances, adopting the budget, establishing policies, reviewing the General Plan, appointing committees, and appointing the City Manager and the City Attorney. The City Manager is responsible for carrying out the policies and ordinances of the Council, overseeing the day-to-day operations of the City, and appointing the heads of departments. The City Attorney is the legal counsel for the City, the Community Development Commission, Parking Authority, and the Successor Agency, and advises the City Council, the City's boards and commissions, and City staff.

The City provides a full range of services, which include general government, public safety (police, fire, disaster preparedness, and building inspection), construction and maintenance of the City's infrastructure, economic development, affordable housing, cultural and recreational programs, library and literacy programs, and senior and nutrition services.

BUDGETARY CONTROL

The annual budget serves as the foundation for the City's financial planning and control. The proposed budget is presented to the City Council for review and adoption prior to the beginning of each fiscal year, July 1st. The budget is prepared by fund, department and account. After budget adoption, in accordance with the National City Municipal Code, City Council must approve any revisions that increase total appropriations of a fund. The City Manager is authorized to make budgetary revisions between budget line items within a fund, and department directors may transfer appropriations within their respective departments. The budget is regularly monitored and the Council receives quarterly updates. Budget-to-actual comparisons are provided in this report for each major governmental fund for which an annual budget has been adopted. For the General Fund, this comparison is presented as part of the required supplementary information for the governmental funds. The budget-to-actual comparison for governmental funds other than the General Fund, are provide as supplementary information within this report.

FACTORS AFFECTING FINANCIAL CONDITION

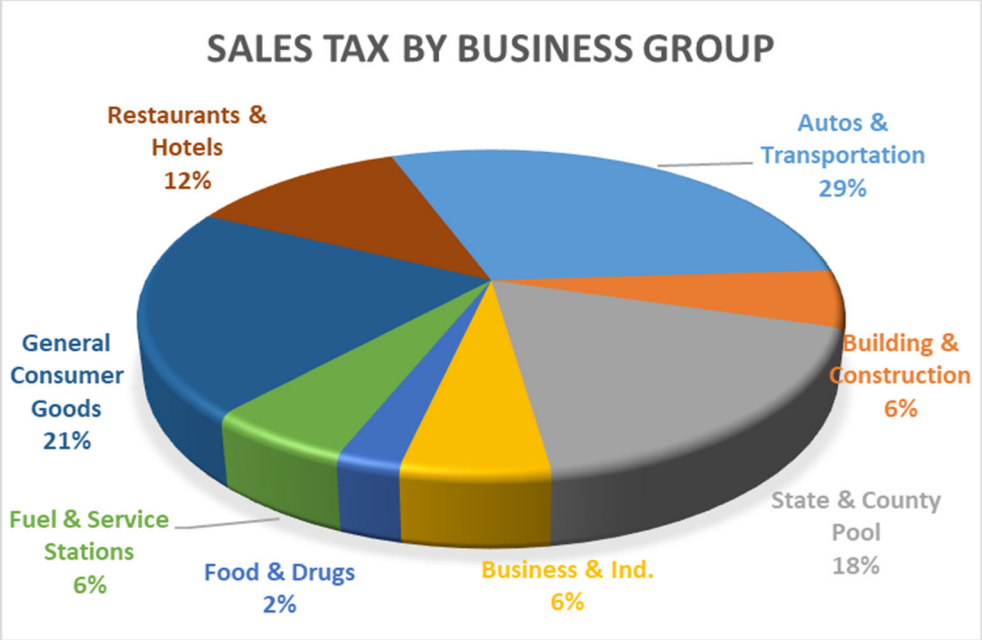
Economic Profile

During fiscal year 2023-2024 National City continued its economic recovery from the impacts of the COVID-19 pandemic, building on the progress that began in fiscal year 2021. The National City unemployment rate peaked in April 2020 at 18.8%, falling steadily throughout fiscal year 2021 and 2022, and measured; at 5.1% as of June 2024.

During the budget development in the Spring of 2023, given continued uncertainty about how the City's revenue would be impacted by the unpredictable pandemic recovery and global supply chain issues, the City budgeted sales tax revenue for fiscal year 2024 based on a 2.5% increase over FY 2023 actual sales tax revenues.

Sales tax is the City's main revenue source, accounting for approximately 53% of General Fund resources. In fiscal year 2024, 59% of sales tax revenue came from the Bradley-Burns uniform local tax and 41% came from the National City voter-approved 1% district transactions and use tax ("Proposition D"). Though the City is heavily dependent upon retail sales-related tax revenues, it has, as Table 1 illustrates, a diversified commercial, retail, and industrial presence, which reduces the impacts of economic downturns and helps it recuperate steadily.

Table 1



Bradley-Burns sales tax revenue increased in FY 2024 from FY 2023 by $853,937) or 3.72% while the City's District sales tax increased in FY 2024 by $791,651 or 5.12% over FY 2023.

The second largest revenue source for the City is property tax revenue. During fiscal year 2024 assessed values of property within National City increased for the thirteenth consecutive year. Net taxable values rose by 7.0% for the fiscal year 2024 property tax rolls, with details in table 2. Between June 2023 and June 2024, the median price in the City for a detached single-family residential home grew 17.4%, reaching an average price of $691,089 and a median home price of $705,500. The increase in home prices is driven by demand outpacing supply, a common situation that occurs throughout San Diego County.

Table 2

Net Taxable Assessed Property Value History

Fiscal Year Ended June 30	Total Assessed Valuation	Increase over Prior Year	Percent Increase over Prior Year	Cumulative Increase Since 2015
2015	3,354,840,139	100,050,287	3.1%	244,871,069
2016	3,440,631,221	85,791,082	2.6%	330,662,151
2017	3,588,038,313	147,407,092	4.3%	478,069,243
2018	3,877,829,380	289,791,067	8.1%	767,860,310
2019	4,057,201,760	179,372,380	4.6%	947,232,690
2020	4,279,008,825	221,807,065	5.5%	1,169,039,755
2021	4,607,750,481	328,741,656	7.7%	1,497,781,411
2022	4,703,355,402	95,604,921	2.1%	1,593,386,332
2023	4,980,959,054	277,603,652	5.9%	1,870,989,984
2024	5,328,291,892	347,332,838	7.0%	2,218,322,822
			Total Increase	**58.8%**

The City built a budget for fiscal year 2024 which anticipated growing unassigned fund balance by $1.9 million. Actual unassigned fund balance increased by $3.6 million due to a combination of revenues increasing by $5.5 million over budget and expenditure savings of approximately $13.0 million.

The largest contributors to the increase in revenue was an increase in property tax by $1.1 million; total Sales Tax of $1.6 million and investment income of 2.5 million. Personnel costs make up approximately 59% of the total General Fund's budget. For the current fiscal year, the budget to actual expenditures for personnel costs saw a positive variance of $5.3 million primarily due to vacant positions, however, total overtime costs exceeded budget by $2.0 primarily in the Police and Fire departments.

Under the City's General Fund, Maintenance & Operations ("M&O") saw a savings of $1.0 million which was realized across various accounts, particularly in contract services $774,000, and professional services $333,000.

The capital projects category had a positive variance of $6.7 million between the budget and actuals. This $6.7 million variance does not represent savings. Rather, it is unspent monies on specifically authorized capital improvement projects that are still ongoing. The unspent appropriations were carried over to the fiscal year 2024 budget and are reflected in the assigned fund balance component of the fund balance.

Regarding the City's fund balance categories, the majority of the increase, $5.5 million, was to the General Fund unassigned fund balance, which had a balance of $23.0 million as of June 30, 2023, and increased to $26.7 million as of June 2024.

National City has a progressive history of commercial development, including the "Mile of Cars," San Diego County's first major auto park, and Westfield Plaza Bonita, the County's first indoor mall and largest enclosed mall in the South San Diego Bay area. Both attract shoppers from throughout the County and outlying areas and continue to be major revenue sources for the City. The Walmart Supercenter is the retail hub of the City's central section, generating significant tax revenue and bringing shoppers to nearby stores and restaurants. Despite these successes, however, National City has experienced economic ebbs and flows which have directly impacted community service levels. In 2005 and 2006, the City faced revenue shortfalls and a structural deficit that led to reductions in services.

In response, National City voters in 2006 approved the "Proposition 'D" transactions & use tax, which produced a high of $16.3 million of revenue in fiscal year 2024. During the November 2014 General Election, National City voters approved a measure extending the tax for an additional twenty years. Proposition "D" has allowed the City to continue to provide important programs and services to its citizens. During fiscal year 2022, the five-year Proposition D independent review committee convened and after a thorough review of the City's General Fund finances, recommended maintaining the current district transactions and use tax rate of 1% for the following five years. City Council agreed with the recommendation and therefore the tax rate will remain at 1% through fiscal year 2027.

Long-Term Financial Planning

During fiscal year 2020, City management reviewed and updated the City's five-year strategic plan. Its purpose is to:

- establish a long-range vision and direction for the City;
- ensure all participants are working toward the same goals and objectives;
- assess/adjust the direction of the organization given the current (and changing) environment;
- communicate goals and initiatives of the organization; and
- provide a basis for developing a work plan to ensure the goals and initiatives of the Strategic Plan are carried out.

City of National City Strategic Plan Goals 2020-2025

Balanced Budget & Economic Development

Communication & Outreach

Health, Environment, & Sustainability

Housing & Community Development

Parks, Recreation, & Library

Public Safety

Transportation Choices & Infrastructure

The City updates its five-year Capital Improvement Program ("CIP") annually. The CIP encompasses and highlights some of the City's needed infrastructure improvements. The City has identified approximately $89 million in capital needs over the next five years. Funding comes from multiple sources, including available fund balance, general purpose revenues, user fees, special tax revenues, and regional, state, and federal funds. In addition to routine sewer, drainage, and transportation-related projects, the CIP includes improvements to parks, recreation, and community services facilities and municipal buildings and facilities, such as the library, community center, police department, and fire stations. Recently completed and ongoing projects are described below under "Major Accomplishments and Initiatives."

Funding Long-Term Liabilities

In November 2021, the City took action to refinance the City's pension unfunded accrued liability owed to CalPERS by issuing approximately $84M in Pension Obligation Bonds (POB). The issuance will provide the City with about $20 million in savings over the term of the bonds by reducing the interest rate on the liability from a then 7% (now 6.8%) charged by CalPERS, to an average bond interest rate of 3%. In addition, the financing restructured the liability to smooth out future payments related to pension liabilities over the following fourteen years. The payment smoothing will have the greatest impact on the next few years, which would have had large spikes in payments owed to CalPERS had the POBs not been issued.

As part of the bond issuance process, the City had a credit rating review. The City's general obligation bond rating was upgraded from 'A+' to 'AA-' stable. In the ratings report, S & P Global stated "the raised rating reflects our view of the City's significantly improved financial policies and practices coupled with strong performance and very strong and consistent reserves."

Reserves

A portion of the fund balance of the General Fund, the "Economic Contingency Reserve," is committed to strengthening the City's ability to withstand unexpected financial emergencies and economic downturns. During fiscal year 2021, City Council approved amendments to City Council Policy #201, Maintenance of Reserve Funds. The City's reserve policy establishes that the City will strive to accumulate and maintain an Economic Contingency Reserve balance equal to a minimum of twenty percent (20%) of a single year's General Fund operating expenditures for these purposes. The amended policy also formalized using a portion of General Fund unassigned fund balance as a reserve to be maintained at a minimum of ten percent (10%) General Fund operating expenditures. As of June 30, 2024, based on the final FY 2024 General Fund Budget of $75,200,881 less capital expenditures, the Economic Contingency Reserve is at 19.2% and the General Fund unassigned fund balance is at 35.4% as defined by the policy.

The 2021 revision to the reserve policy also updated the funding target for the Facilities Maintenance Reserve to be three times the annual base needed for performing major maintenance on the City's facilities, which is defined as being 1.5% of the City's General Fund operating expenditures. The policy also specifies that the City's annual budget includes funding for major maintenance in the amount of 1.5% of the General Fund operating expenditures. Based on the FY 2024 General Fund Budget, the Facility Maintenance Reserve is at 4.3% which is below the policy level of 4.5%. In accordance with the reserve policy, the assets maintained in the Facilities Maintenance Reserve, as well as those in the Contingency Reserve, described above, are designated as committed fund balance.

In addition to the Contingency Reserve and Facilities Maintenance Reserve, the City maintains a number of other reserves, most of which have accumulated their minimum target balances, as of June 30, 2024.

Cash Management Policies and Practices

As National City's governing body, the City Council is granted the authority to manage the City's investment program, pursuant to California Government Code Section 53600 *et seq*. Management responsibility for the cash and investment of City funds is delegated to the Director of Finance and/or Financial Services Officer.

The City annually adopts a comprehensive investment policy specifying investment objectives, such as type and term of investments, reporting requirements, and investment oversight. The City's investments generally include US Treasury and Agency securities, Certificate of Deposit Account Registry Service deposits, medium-term corporate notes, negotiable certificates of deposit, commercial paper, the State of California's Local Agency Investment Fund, and the County of San Diego Pooled Money Fund. See Note 2 for a list of the City's authorized investments. The investment policy complies in all respects with State laws governing deposit and investment of public funds.

The objective of the investment portfolio is to enhance the City's cash resources, while meeting the short and long term cash flow demands of the City. To achieve this objective, the portfolio is structured to provide safety of principal and liquidity, while providing a reasonable return on investments.

MAJOR ACCOMPLISHMENTS AND INITIATIVES

The City of National City's Capital Improvement Program (CIP) addresses the City's initiatives of enhancing public safety and quality of life, and promoting a healthy community. The following summary contains notable projects that were recently completed, under construction or soon to be under construction. Project names, descriptions, construction costs and completion dates are provided.

Infrastructure

Completed Projects FY 23-24

P-1 Sewer Upsize Project - Phase II, CIP No. 20-01

- Project Cost: $1,478,225.71
- Completion Date: January 2024
- The scope of the P-1 Sewer Upsize Project - Phase II consisted of replacing approximately 600 linear feet of existing 8-inch sewer main with new 12-inch sewer main and approximately 400 linear feet with new 14-inch pipe. The area adjacent to the old land fill site (locally known historically as the "Duck Pond") and also a portion of the pipe alignment within developed private property required trenchless installation using jack and bore construction.

The existing 8-inch clay pipe, which was identified as undersized in the City's Sewer Master Plan, had reached the end of its useful life and therefore, needed to be replaced.

Sweetwater Road Bikeway, CIP No. 19-20

- Project Cost: $3,175,016.43
- Completion Date: May 2024
- This project provided nearly 1.2 miles of protected bike facilities along Sweetwater Road and extended the Class 1 bike path on Plaza Bonita Road to Sweetwater Road (0.4 miles). The project included a road diet, bicycle-friendly intersection improvements, and pedestrian enhancements. This new bicycle facility directly linked the City's bike network to the regional network.

National City Street Resurfacing Project FY 21-22, CIP No. 22-19

- Project Cost: $2,398,563.39
- Completion Date: October 2023
- On November 17, 2020, the City Council authorized an agreement with Bucknam Infrastructure Group (Bucknam), to prepare the Pavement Management Program (PMP) and to perform street sign inventory. As part of the PMP, Bucknam conducted a pavement condition survey of all City streets in order to identify the most cost-effective strategies to fund Capital Improvement Program (CIP) projects to maintain and repair existing City streets. Based on the findings from the PMP, staff prioritized the following City streets to be resurfaced:
  - National City Boulevard from 16th Street to 33rd Street
  - E. Plaza Boulevard from D Avenue to N Avenue
  - E. 16th Street between D Avenue and Highland Avenue
  - Mann Avenue from Beta Street to Alpha Street
  - Driveway for Fire Squad Station 33 (northeast side of 4th and U Avenue)
  - Roosevelt Avenue from 8th Street to 15th Street

Ongoing Projects

Bicycle Wayfinding Project, CIP No. 19-25

- Project Cost: $336,990
- Estimated completion Date: December 2025
- The Bicycle Wayfinding Project, CIP 19-25, consists of the fabrication and installation of more than 100 signs and five kiosks at key decision points throughout the City of National City's recently constructed bicycle network. The wayfinding signs will direct people on bikes to important destinations such as schools, transit stations, community centers, and parks.

Paradise Creek Water Quality and Community Enhancement Project Phase II, CIP No. 19-11

- Project Cost: $2,610,245.00
- Estimated completion Date: August 2025
- The Paradise Creek Water Quality and Community Enhancement project Ph. II, CIP 19-11 is the second implementation phase that will provide immediate benefit to the creek and the community. The first phase of the project included construction of a biofiltration detention basin for treatment of the storm water flows collected from Paradise Creek. Also included in Phase I was the installation of slope stability and erosion control measures surrounding the biofiltration basin and construction of an access road for Public Works staff to provide maintenance of the creek. On June 5, 2020, Phase I construction was completed.

Eastside I-805 Community Greenbelt Project, CIP No. 22-09

- Project Cost: $3,155,990.50
- Estimated completion Date: March 2025
- The proposed project is a combination of public right-of-way, multi-use path, and local park improvements. The project is located in the City of National City along the east side of Interstate 805 between Division Street and Plaza Boulevard. It addresses ongoing issues related to waste debris, under-utilized public right-of-way, safety, and comfort. The project is intended to implement a greenbelt for the neighborhoods on the east side of Interstate 805 between Division Street and Plaza Boulevard. The project will also improve connections to El Toyon Elementary School, Rancho de la Nacion Elementary School, El Toyon Park, and local shopping centers.

Parks & Facilities

Completed Projects FY 23-24

Kimball Park Dog Park and Tot Lot + Las Palmas Park Dog Park project, CIP No. 23-06

- Project Cost: $1,036,359.28
- Completion Date: April 2024
- The project constructed new amenities and improvements at both Kimball and Las Palmas parks. At Kimball Park construction included a dog park with dog agility equipment, chain link fence and gate, trash receptacles, pet waste station, wood bench, concrete pathway, removal and replacement of drinking fountain, removal and replacement of children play equipment and drainage system for Tot Lot, batting cage, installation of baseball field infield mix, and baseball field storage container. At Las Palmas Park improvements included a dog park with dog agility equipment, chain link fence and gate, trash receptacles, pet waste station, wood bench, full square and circle metal benches, solar lighting, removal and replacement of drinking fountain, handrail, and removal and replacement of small section of sidewalk.

MLK Community Center, CIP No. 23-02

- Project Cost: $665,867.02
- Completion Date: April 2024
- This project replaced the entry hallway and meeting/dining room floor and upgraded the kitchen equipment at the Martin Luther King, Jr. Community Center, located at 140 E 12th Street.

Paradise Creek Educational Park Extension, CIP No. 19-33

- Project Cost: $752,716.26
- Completion Date: August 2023
- This project involved the expansion of Paradise Creek Educational Park, located behind Kimball Elementary School, with access from Hoover Avenue and W. 19th Street. Improvements included the removal of existing asphalt pavement and concrete sidewalk at the northern entrance to the park on Hoover Avenue and replacement with decomposed granite and permeable pavers for stormwater infiltration; installation of new trees, native vegetation, and additional stormwater treatment/infiltration features; construction of a community gathering area; traffic calming and pedestrian enhancements such as pedestrian curb ramps for Americans with Disabilities Act (ADA) compliance, curb extensions, a high-visibility crosswalk, and pedestrian actuated flashing crosswalk signs at the intersection of W. 18th Street and Hoover Avenue; and new bicycle facilities.

Las Palmas Swimming Pool Renovation Project, CIP 22-01

- Project Cost: $3,447,287.51
- Completion Date: June 2024
    - The scope of the Las Palmas Swimming Pool Renovation project included re-plastering, re-decking and expanding the width of the pool by 10 feet. The pool's expansion was based on the City Council's desire to increase the pool's capacity for both programming opportunities and swimming time for City residents. The expansion of the width of the pool created positive benefits for the community, including:
        - A 100% increase in lap and recreational swimming for both programmed (fee-based) and free swimming.
        - Brought the pool to the standard size for competition at the high school and collegiate level.
        - Created the ability to construct different configurations for pool usage, resulting in more flexibility for programmed and free swim options simultaneously, increasing the overall use of the pool.

Ongoing Projects

Police Pistol Range Safety Improvements, CIP 20-05

- Project Cost: $624,111
- Estimated completion Date: January 2025
- The firing range (Range), which is located within the National City Police Department headquarters, is being updated to address insufficient air filtration of metal contaminated dust from the Range and to address/enhance laminar air flow during multiple user training exercises.

Information on the City's CIP projects can be found at:
https://www.nationalcityca.gov/government/engineering-public-works/engineering-division/capital-improvement-projects-cip

ACKNOWLEDGEMENTS

The preparation of this report would not have been possible without the dedication and professionalism of the entire staff of the Finance Department. We would like to express our gratitude to those who devoted significant hours in preparing the report. We appreciate and commend all the City departments who assisted and contributed materials to this document. And we acknowledge the Mayor and members of the City Council for their interest, dedication, and constant support for planning and conducting the financial operations of the City in a responsible and progressive manner.

Respectfully submitted,



Bruce Foltz
Finance Director

Directory of City Officials

City Council

Ron Morrison
Mayor

Luz Molina
Vice Mayor

Jose Rodriguez
Councilmember

Marcus Bush
Councilmember

Ditas Yamane
Councilmember

City Treasurer

R. Mitchel Beauchamp

City Clerk

Shelley Chapel

City Manager

Benjamin Martinez

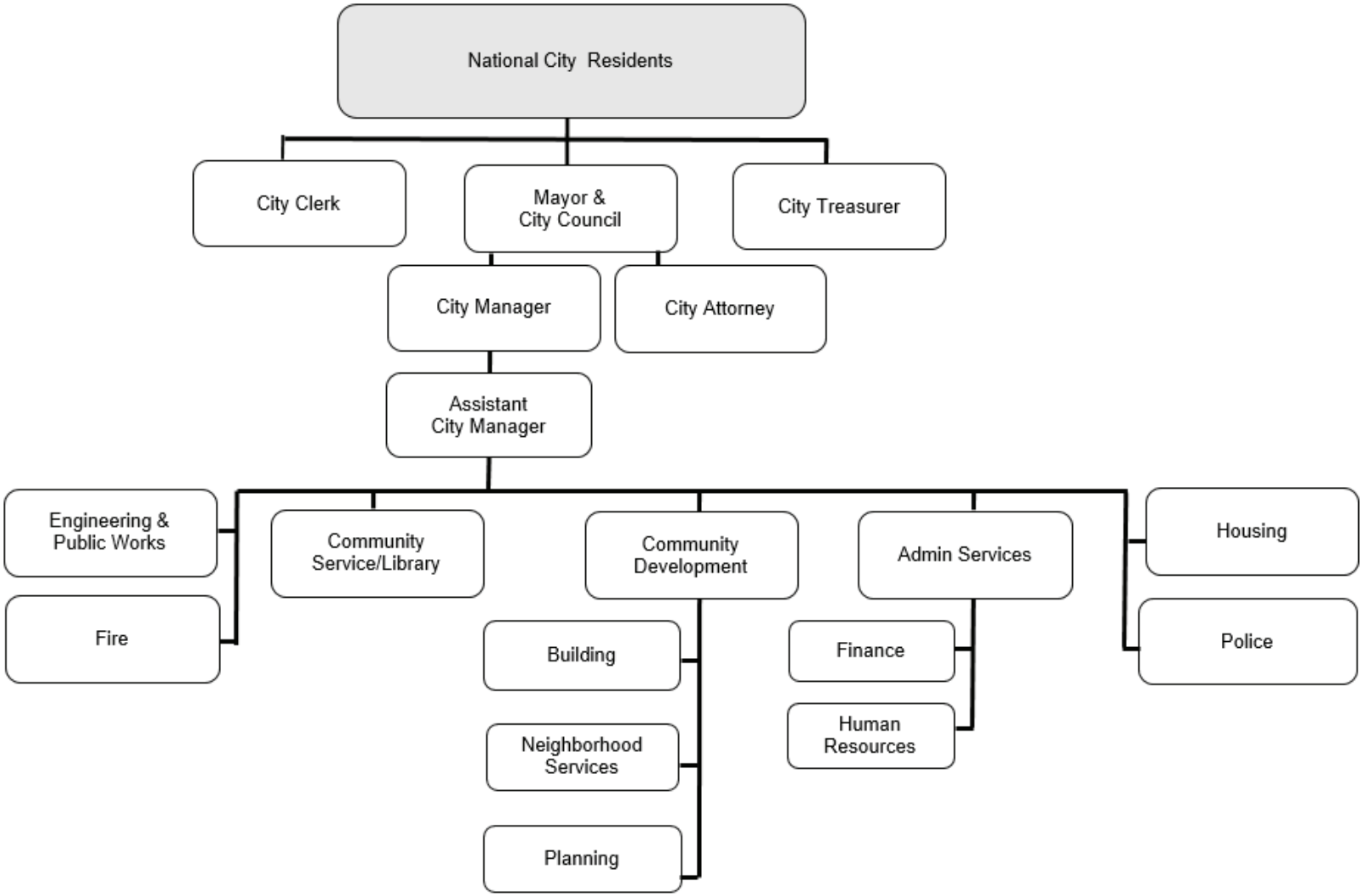
City Attorney

Barry J. Schultz

Department Heads

Jose Tellez	Chief of Police
Sergio Mora	Fire Chief
Molly Brennan	Director of Administrative Services
Roberto Yano	Director of Engineering & Public Works
Carlos Aguirre	Director of Housing Authority
Joyce Ryan	Director of Library & Community Services
Ben Martinez	Acting Director of Community Development

City Organizational Chart





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ACCOUNTANTS & ADVISORS

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INDEPENDENT AUDITOR'S REPORT

To the Honorable Mayor and Members of the City Council
of the City of National City
National City, California

Report on the Audit of the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the City of National City, California (the "City"), as of and for the year ended June 30, 2024, and the related notes to the basic financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the City, as of June 30, 2024, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are required to be independent of the City, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the City's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with auditing standards generally accepted in the United States of America and the *Government Auditing Standards*, we

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, no such opinion is expressed.
- evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the City's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Budgetary Comparison Schedules, Schedule of Changes in the Net Pension Liability and Related Ratios, Schedules of Pension Contributions, and Schedule of Changes in Total OPEB Liability and Related Ratios to be presented to supplement the basic financial statements. Such information, although not a part of the financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the financial statements, and other knowledge we obtained during our audit of the financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audits were conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The Combining and Individual Non-Major Fund Financial Statements and the Budgetary Comparison Schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards*. In our opinion, the Combining and Individual Non-Major Fund Financial Statements and the Budgetary Comparison Schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audits of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated November 12, 2025, on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

The Pun Group, LLP

San Diego, California
November 12, 2025



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Management's Discussion and Analysis (Unaudited)

Management of the City of National City (the "City") offers this narrative overview and analysis of the financial activities of the City for the fiscal year ended June 30, 2024.

We encourage readers to consider the information presented here in conjunction with our letter of transmittal, which can be found beginning on page V of this report. The intent of this discussion and analysis is to provide a summarized view of the City's financial performance, as a whole; therefore, readers should also review the basic financial statements and supporting notes to enhance their understanding of the City's financial performance.

Overview of the Financial Statements

This Management's Discussion & Analysis ("MD&A") is intended to serve as an introduction to the City's basic financial statements, which comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the basic financial statements.

Government-Wide Financial Statements. The *government-wide financial statements* are designed to provide readers with a broad overview of the City's finances, in a manner similar to a private-sector business. The *government-wide financial statements* consist of the Statement of Net Position and the Statement of Activities.

The Statement of Net Position presents information on all of the City's assets, liabilities, and deferred inflows and outflows of resources, with the difference reported as net position. Over time, increases or decreases in the City's net position may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The Statement of Activities and Changes in Net Position presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

The *government-wide financial statements* distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the City include general government, public safety, transportation, community development, health, and culture and recreation.

The *government-wide financial statements* report the activities of the City and its three blended component units: the Housing Authority of the City of National City, the Parking Authority of the City of National City, and the National City Joint Powers Financing Authority. Although legally separate, the component units function, for all practical purposes, as departments of the City and, therefore, have been blended, as part of the primary government. The Successor Agency to the Community Development Commission as the National City Redevelopment Agency ("Successor Agency") is included as a fiduciary component unit, since it would be misleading to exclude it, due to the nature and significance of the relationship between it and the City. The activity of the Successor Agency is reported with the City's fiduciary funds, which are not included in the government-wide statements because the resources of those funds are not available to support the City's own programs.

The *government-wide financial statements* are presented using the accrual basis of accounting, which differs from the modified accrual basis of accounting used for preparing the *governmental fund financial statements*. Note 1 of the Notes to the Basic Financial Statements section fully describes these bases of accounting. Proprietary funds, discussed below, also are reported using the accrual basis of accounting.

The *government-wide financial statements* can be found on pages 18-20 of this report.

Fund Financial Statements. A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. In the basic financial statements, the emphasis is on major funds. Each of the City's funds falls into one of three categories: governmental, proprietary, or fiduciary.

Governmental Funds. Governmental funds are used to account for the same functions reported as governmental activities in the *government-wide financial statements*. However, unlike the *government-wide financial statements*, the *governmental fund financial statements* focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the City's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the *government-wide financial statements*, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the *government-wide financial statements*. By doing so, readers can better understand the long-term impact of the government's near-term financing decisions. Reconciliations between the *government-wide financial statements* and the *governmental fund financial statements* are included as part of the basic financial statements. The major reconciling items relate to capital assets and debt. In the governmental funds, acquisitions of capital assets are treated as "expenditures," because, upon purchase of a capital asset, cash used to acquire it is no longer available for other purposes. The issuance of debt provides cash, which is then available for specified purposes. At the end of the fiscal year, the unassigned fund balances in the *governmental fund financial statements* reflect spendable resources available for appropriation by the City Council. Spendable balances are not presented on the face of the *government-wide financial statements*.

The City maintains forty-seven individual governmental funds, including the General Fund. Information is presented separately in the governmental funds' Balance Sheet and Statement of Revenues, Expenditures, and Changes in Fund Balance for the General Fund, Housing Fund, Housing Choice Voucher (aka "Section 8") Program Fund, Sewer Service Fund and American Rescue Plan Act (ARPA) Fund, all of which are major funds. The City's other governmental funds are considered non-major, and their data are combined into a single, aggregated presentation.

The *governmental fund financial statements* can be found on pages 24-30. Individual fund information for each of the non-major governmental funds is provided in the form of combining statements and can be found on pages 114-119.

The City adopts annual budgets for its General, Housing, Housing Choice Voucher Program, Sewer Service, and the American Rescue Plan Act (ARPA) Funds. Budgetary comparison statements, found on pages 96-100, have been provided, to reflect compliance with these budgets.

Proprietary Funds. The City maintains two types of proprietary funds: enterprise and internal service. Enterprise funds are used to report the same functions presented as business-type activities in the *government-wide financial statements.* Internal service funds are used to accumulate and allocate costs internally among the City's functions. The City has seven internal service funds: the Facilities Maintenance Fund, the Liability Insurance Fund, the Information Systems Maintenance Fund, the Motor Vehicle Services Fund, the Equipment Replacement Reserve Fund, the Office Equipment Depreciation Fund, and the Telecommunications Revolving Fund. Because these services predominantly benefit governmental, rather than business-type, functions, their financial information is included within the governmental activities in the *government-wide financial statements*.

Proprietary fund financial statements provide the same type of information as the *government-wide financial statements* (business-type activities), only in more detail. The internal service funds are combined into a single, aggregated presentation in the *proprietary fund financial statements*.

The *proprietary fund financial statements* can be found on pages 33-35. Individual fund data for the internal service funds is provided in the form of supplementary combining statements and can be found on pages 130-137.

Fiduciary Funds. Fiduciary funds are used to account for activities for which the City's role is purely custodial. The fiduciary funds of the City are the Agency Funds (comprising the COBRA Insurance Fund and Miscellaneous Deposits Fund) and the Successor Agency Private-purpose Trust Fund. These funds are not reflected in the *government-wide financial statements* because the resources of the funds are not available to support the City's programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The *fiduciary fund financial statements* can be found on pages 39 and 40.

Notes to the Basic Financial Statements. The Notes to the Basic Financial Statements section provides additional information essential for a full understanding of the data provided in the *government-wide financial statements*. The Notes to the Basic Financial Statements section begins on page 45.

Other Information. In addition to the basic financial statements and accompanying notes, this report presents certain required supplementary information concerning the City's progress in funding its obligation to provide pension and other postemployment benefits ("OPEB") to its employees. Required supplementary information can be found on pages 93-107.

The combining statements referred to earlier in connection with non-major governmental funds and internal service funds are presented on pages 114-119 and 130-137, respectively.

Government-wide Financial Analysis

As noted earlier, over time, a government's net position may serve as a useful indicator of its financial position. Table 1 below presents a summarization of the City's assets, liabilities, deferred outflows and inflows, and net position for its governmental and business-type activities.

TABLE 1

NET POSITION
For the years ended June 30, 2024 and 2023

	Governmental Activities			
	2024	2023	$ Change	% Change
Current and Other Assets	$ 213,314,961	$ 208,857,933	$ 4,457,028	2.13%
Capital Assets, Net	186,819,555	178,444,289	8,375,266	4.69%
TOTAL ASSETS	400,134,516	387,302,222	12,832,294	3.31%
Deferred Outflows of Resources	30,311,682	36,158,165	(5,846,483)	-16.17%
Current Liabilities	26,704,420	29,862,468	(3,158,048)	-10.58%
Long-term Liabilities	150,084,042	148,563,951	1,520,091	1.02%
TOTAL LIABILITIES	176,788,462	178,426,419	(1,637,957)	-0.92%
Deferred Inflows of Resources	5,889,854	8,483,849	(2,593,995)	-30.58%
Net Position:				
Net Investment in Capital Assets	180,196,910	170,389,264	9,807,646	5.76%
Restricted	110,060,972	106,369,321	3,691,651	3.47%
Unrestricted (Deficit)	(42,490,000)	(40,208,465)	(2,281,535)	5.67%
TOTAL NET POSITION	$ 247,767,882	$ 236,550,119	$ 11,217,762	4.74%

The City's assets and deferred outflows of resources exceeded its liabilities and deferred inflows of resources by $206,036,990 at June 30, 2024, an increase of $59,146,860 from June 30, 2023. By far, the largest portion of the City's net position, $180,196,910 is its investment in capital assets (i.e., land, buildings, machinery, equipment, and infrastructure less the associated debt on these assets). These capital assets are used to provide services to citizens and, consequently, are not available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other resources, since the capital assets themselves cannot be used to liquidate the liabilities.

Another portion of the City's net position, $110,060,972, represents resources that are subject to external restrictions on how they may be used. The remainder of net position, unrestricted deficit in net position, increased $2,281,535 year over year. The $9,807,646 increase in capital assets was the main driver of the overall gain in net position between 2024 and 2023.

TABLE 2

CHANGES IN NET POSITION
For the years ended June 30, 2024 and 2023

	Governmental Activities			
	2024	2023	$ Change	% Change
REVENUES:				
Program revenues:				
Charges for services	$ 23,218,318	$ 38,087,351	$ (14,869,033)	-39.04%
Operating grants and contributions	29,396,626	18,456,518	10,940,108	59.28%
Capital grants and contributions	218,889	7,090,261	(6,871,372)	-96.91%
Total program revenues	52,833,833	63,634,130	(10,800,297)	-16.97%
General revenues:				
Taxes:				
Property taxes	18,689,432	17,559,333	1,130,099	6.44%
Sales taxes	40,326,068	38,678,895	1,647,173	4.26%
Franchise taxes	3,400,238	2,490,691	909,547	36.52%
Business license taxes	871,831	935,316	(63,485)	-6.79%
Transient occupancy taxes	2,042,380	2,488,614	(446,234)	-17.93%
Total taxes	65,329,949	62,152,849	3,177,100	5.11%
Investment earnings (loss)	7,782,297	1,358,614	6,423,683	472.81%
Miscellaneous	276,557	194,882	81,675	41.91%
Total general revenues	73,388,803	63,706,345	9,682,458	15.20%
TOTAL REVENUES	126,222,636	127,340,475	(1,117,839)	-0.88%
EXPENSES:				
General government	15,511,130	12,467,497	3,043,633	24.41%
Public safety	49,930,158	50,093,848	(163,690)	-0.33%
Transportation	9,528,332	9,619,556	(91,224)	-0.95%
Community development	19,932,582	17,168,341	2,764,241	16.10%
Health	9,004,358	9,301,026	(296,668)	-3.19%
Culture and leisure	9,920,765	9,651,503	269,262	2.79%
Interest on long-term debt	1,177,548	3,367,717	(2,190,169)	-65.03%
TOTAL EXPENSES	115,004,873	111,669,488	3,335,385	2.99%
CHANGE IN NET POSITION	11,217,763	15,670,987	(4,453,224)	-28.42%
NET POSITION, BEGINNING OF YEAR	236,550,119	220,879,132	15,670,987	7.09%
NET POSITION, END OF YEAR	$ 247,767,882	$ 236,550,119	$ 11,217,763	4.74%

Table 2 provides a condensed summary of activities of the City's government for the period ended June 30, 2024, with the prior fiscal year presented for comparative purposes. The $11,217,763 (4.74%) increase in the City's total net position is the result of overall revenues exceeding expenses with investment earnings, representing the largest single increase in revenues were up $6,423,683 (472.81%) over June 30, 2023. During the fiscal year the City was able to take advantage of higher-than-normal interest rates as the Federal Reserve raised the Federal Fund Rate to 5.33% in August 2023 as a means to combat the growing inflation rate, this interest rate remained in effect throughout the entire fiscal year. The Federal Fund Rate had not reached this level since March 2001. The Governmental and Business-type operating results for the current fiscal year are provided in greater detail on page 24.

Governmental Activities. The City's total revenues from governmental activities were $126,222,636 for the fiscal year ended June 30, 2024, decreasing $1,117,839 or 0.88%, compared to the prior year. The largest source of revenue for the City, at 31.95%, is sales-related taxes (comprising sales & use tax and district transaction & use tax). Revenues from sales-related taxes increased by $1,647,173 or 4.26%. Property tax which represents property-related taxes (real property taxes, personal property taxes, and property tax in lieu of vehicle license fee ["VLF"]), increased $1,130,099 or 6.44% compared to FY 2023, moistly due to the full increase in assessed values of 2% set by the County Assessor's Office and the increase in assessed values from the turnover of home sales within the City. The remaining taxes, Franchise, Business License and Transient Occupancy Tax represents 8.9% of the City's total revenues increased by $399,828 or 6.76%.

Capital grants and contributions for governmental activities ended the fiscal year at $218,889, for a 96.91% decrease from the prior year. The primary driver of this decrease was due to the completion of several capital projects in FY 2023 which were funded under the American Rescue Plan Act. Charges for services decreased by $14,869,033, or 39.04%, compared to the prior fiscal year as the accounting of funding for the pension obligation bond (POB) was treated as a charge for services during the prior fiscal year while during the current fiscal year these proceeds were treated as a transfer from other funds to the POB fund. Lastly, operating grants and contributions increased by $10,940,108, or 59.28%.

The City's expenses for governmental activities cover a wide array of services, with $49,930,158, or 43.42%, for fiscal year 2024 related to public safety and $15,511,130, or 13.49%, to general government activities. Overall, expenses for governmental activities rose $3,335,385, or 2.99%, with the primary driver of the increase due to growth in general government and community development and decline in long-term debt interest payments.

Financial Analysis of the City's Funds

As noted earlier, the City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds. The focus of the City's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

The City's classifications of fund balance comprise a hierarchy based on the extent to which the City is bound to observe constraints imposed upon the use of the financial resources of the funds. Fund balance is reported in five categories, based upon the following defining characteristics:

- non-spendable – either not in spendable form or legally or contractually required to be maintained intact;
- restricted fund – subject to externally enforceable limitations by law, enabling legislation, or limitations imposed by creditors or grantors;
- committed – may be spent only for the specific purposes determined by formal action of the government's highest level of decision-making authority (City Council) and, therefore, may be used for different purposes only upon the government's taking the same formal action that imposed the original constraint;
- assigned – constrained by the City's intent to utilize fund balance for specific purposes;
- unassigned – fund balance not falling in any of the foregoing categories and available for spending at the City's discretion.

TABLE 3

GOVERNMENTAL FUNDS SUMMARY
For the years ended June 30, 2024 and 2023

	General Fund		Other Governmental Funds		Total Governmental Funds	
	2024	2023	2024	2023	2024	2023
Total Assets	$ 76,827,786	$ 72,283,735	$ 117,817,550	$ 118,481,803	$ 194,645,336	$ 190,765,538
Total Liabilities	6,351,699	6,879,016	18,041,704	21,523,835	24,393,403	28,402,851
Total Deferred Inflows of Resources	2,576,494	3,029,498	423,918	487,703	3,000,412	3,517,201
Fund Balances						
Non-spendable	4,085,866	4,094,518	25,805	25,805	4,111,671	4,120,323
Restricted	10,781,807	9,956,427	101,164,731	97,320,165	111,946,538	107,276,592
Committed	15,680,000	15,680,000	-	-	15,680,000	15,680,000
Assigned	10,697,013	9,604,056	-	-	10,697,013	9,604,056
Unassigned	26,654,907	23,040,220	(1,838,608)	(875,705)	24,816,299	22,164,515
Total fund balance	67,899,593	62,375,221	99,351,928	96,470,265	167,251,521	158,845,486
Total liabilities, deferred inflows of resources, and fund balances	$ 76,827,786	$ 72,283,735	$ 117,817,550	$ 118,481,803	$ 194,645,336	$ 190,765,538

The table above summarizes the balance sheet of the City's General Fund and other governmental funds.

As of the end of the current fiscal year, the City's governmental funds reported combined ending fund balances of $167,251,521, an increase of $67,284,555 over the prior year. The restricted component represents the largest portion, $111,946,538, of the ending fund balance which includes the two bank notes the City holds pertaining to the sale of Kimball & Morgan Towers.

The General Fund is the principal operating fund of the City. At the end of the current fiscal year, the total fund balance of the General Fund increased to $67,899,593 in comparison to $62,375,221 in the prior fiscal year, an increase of $5,524,372. General Fund revenues grew $4,167,479, or 5.97%, with increases of $2,841,422 in taxes, and $3,404,295 in use of money and property. Revenue decreased by $363,033 from charges for services, $1,429,765 from other revenues, and $55,174 from licenses and permits. Fines and forfeitures and intergovernmental revenues decreased by $212,563, and $17,703 respectively. General Fund expenditures decreased by $1,758,824, with a majority of the decrease in the public safety mostly due to vacant positions and capital outlay due to delayed project construction.

The fund balance classification for the General Fund and other major funds can be found on page 90, in Note 14 of the Notes to Financial Statements section.

Proprietary Funds. As noted earlier, the City's proprietary funds provide the same type of information found in the *government-wide financial statements*, but in more detail. Factors concerning the finances of these funds have already been addressed in the discussion of the City's business-type activities.

General Fund Budgetary Highlights

Below in Table 4, shows the of the General Fund actual to budget comparison for fiscal year 2024. The City's General Fund is the City's largest discretionary fund and is the primary operating fund for the City. The original adopted budget for the General Fund anticipated a deficit of $1,046,190 which including net transfers-out of $993,946 however, the General Fund ending June 30, 2024, actual revenues exceeded net expenditures and transfers-out by $5,524,372 increasing the ending fund balance to $67,899,593.

TABLE 4

For the year ended June 30, 2024

	Original Budget	Final Budget	Actual Amounts	Variance with Final Budget
Total Revenues	$ 68,111,577	$ 68,190,313	$ 73,969,629	$ 5,779,316
Expenditures:				
General government	11,514,687	11,667,405	9,781,914	1,885,491
Public safety	43,208,928	43,529,117	40,982,897	2,546,220
Transportation	4,633,703	5,754,954	4,858,238	896,716
Community development	289,232	289,232	227,624	61,608
Culture and leisure	4,700,277	4,852,508	3,850,661	1,001,847
Capital outlay	3,310,000	8,600,671	1,939,247	6,661,424
Principal	324,738	324,738	356,664	(31,926)
Interest on long-term debt	182,256	182,256	172,753	9,503
Total expenditures	68,163,821	75,200,881	62,169,998	13,030,883
Revenues over (under) expenditures	(52,244)	(7,010,568)	11,799,631	18,810,199
Other Financing Sources	(993,946)	(1,267,446)	(6,275,259)	(5,007,813)
Net change in fund balance	$ (1,046,190)	$ (8,278,014)	5,524,372	$ 13,802,386
Beginning fund balance			62,375,221	
Ending fund balance			$ 67,899,593	

Actual amounts differed from the final General Fund budget as follows:

- Actual revenues were $5,779,316 more than the final budget. The two largest revenues sources for the General Fund consist of property tax and sales tax which exceed their respective budget by $868,827 and 697,816. The largest single variance was reflected in interest income which exceeded budget by $2,679,115 as a result of high interest rates throughout the entire fiscal year.

- Actual expenditures were less than their overall budgeted amount by $13,030,883. The most significant variance of $6,661,424 is attributable to unspent appropriations for capital projects not completed during the year. Capital budget appropriations are carried over to the following fiscal year and reflected in the committed portion of fund balance.

Capital Asset and Debt Administration

Capital Assets. The City's investment in capital assets (net of accumulated depreciation and amortization) for governmental and business-type activities, as of June 30, 2024, amounted to $186,819,555. This investment includes land, rights of ways, construction in progress, buildings and improvements, machinery, and infrastructure. Infrastructure assets represented 45.48% of total combined assets.

TABLE 5

CAPITAL ASSETS AT YEAR-END
(NET OF DEPRECIATION AND AMOTIZATION)
For the years ended June 30, 2024 and 2023

	Governmental Activities			
	2024	2023	$ Change	% Change
Land	$ 25,597,009	$ 25,597,009	$ -	0.00%
Right-of-way	4,245,088	4,245,088	-	0.00%
Construction in progress	44,560,120	38,237,313	6,322,807	16.54%
Buildings and improvements	19,845,330	21,827,709	(1,982,379)	-9.08%
Machinery and equipment	6,750,272	6,062,497	687,775	11.34%
Infrastructure	84,957,832	81,547,231	3,410,601	4.18%
Right-to-use lease assets	101,445	101,445	-	0.00%
Radio rights	762,459	825,997	(63,538)	-7.69%
TOTALS	$ 186,819,555	$ 178,444,289	$ 8,375,266	4.69%

Construction in progress totaled $44,560,120, which included new spending of $6,322.807. Depreciation and amortization expense during the fiscal year was $7,237,993 for governmental activities.

Additional information on the City's capital assets can be found in Note 6 on page 68 of this report.

Long-term Debt. At the end of the current fiscal year, the City had total debt outstanding of $84,185,891.

TABLE 6

OUTSTANDING LONG-TERM DEBT
For the years ended June 30, 2024 and 2023

	Governmental Activities			
	2024	2023	$ Change	% Change
2012 General Obligation Refunding Bonds	$ 1,845,000	$ 2,175,000	$ (330,000)	-15.17%
Bond Premium	6,418	8,023	(1,605)	-20.00%
HUD 108 Bonds, Series A	-	605,000	(605,000)	-100.00%
2017 Clean Energy Bonds	1,715,365	1,800,000	(84,635)	-4.70%
2017 Lease Revenue Bonds	2,622,125	2,743,061	(120,936)	-4.41%
2021 Pension Obligation Bonds	77,675,000	81,330,000	(3,655,000)	-
Bond Premium	(128,554)	(135,696)	7,142	-
Notes payable	282,867	418,569	(135,702)	-32.42%
Lease liabilities	167,670	326,372	(158,702)	-48.63%
TOTALS	$ 84,185,891	$ 89,270,329	$ (5,084,438)	-5.70%

The City's total debt decreased by $5,084,438 during the fiscal year 2024. The net decrease is due from debt that was retired due to the payment of principal on the City's debt. As of November 2021, the City's general obligation bond rating is "AA-." Additional information on the City's long-term debt can be found in Note 7 on pages 69-74 of this report.

Economic Factors and Next Year's Budget

Many economic factors were considered in the development of the City's fiscal year 2025 budget. The most significant factors are described below.

Property values continue to rise significantly throughout California and the San Diego County area resulting in increases to total assessed property valuation in the City. However, since assessed value increases are capped at 2% per year per Proposition 13, the City is only seeing consistent increases of 2% to 3% per year in property tax revenue. As a result, the projected increase in property tax revenues in the fiscal year 2025 budget is approximately 3.0% above the actual revenues received in the prior year.

Fiscal year 2024 actuals for sales & use tax and district transactions and use tax revenue combined exceed budget estimates and expectations as inflation grew but consumer spending remained high. Sales & use tax and district transactions & use tax revenues are budgeted at a combined $39.5 million for fiscal year 2025, a slight increase over fiscal year 2024 revised budget projections. Staff forecasts year over year growth of 1.01% for fiscal year 2025 as interest rates increases, inflation, and a possible recession slow down the economy. Beyond fiscal year 2025, the City is forecasting sales tax revenue growth of 0.25% per year.

Fiscal year 2024 was the seventeenth full year of collection of the City's 1% district transactions & use tax. The tax measure ("Proposition 'D") was approved by National City voters in June 2006 and became effective in October 2006. The initial measure was effective for a period of ten years; however, in November 2014, voters approved a measure to extend the tax for an additional twenty years.

The tax now generates approximately $16 million in revenue annually, allowing the City to continue to provide important programs and services to its citizens. In accordance with the measure, every five years an independent committee is appointed to evaluate the status of the district transactions and use tax. The committee's purpose is to report a recommendation to City Council on whether the tax should remain in effect at the rate of one percent, or whether the rate should be reduced, or the tax terminated. In fiscal year 2022, an independent evaluation committee convened and recommended to City Council to maintain the current tax rate of 1% for an additional five-year period. City Council approved the recommendation.

Requests for Information

This financial report is designed to provide a general overview of the City's finances for all those interested. Questions concerning any information provided in this report or requests for additional financial information should be addressed to the Director of Finance, 1243 National City Boulevard, National City, CA 91950.



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BASIC FINANCIAL STATEMENTS



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GOVERNMENT-WIDE FINANCIAL STATEMENTS

City of National City
Statement of Net Position
June 30, 2024

	Governmental Activities
ASSETS	
Current assets:	
Cash and investments	$ 137,608,414
Receivables:	
Accounts	2,981,071
Taxes	7,754,525
Leases	395,183
Interest	717,776
Due from other governments	109,370
Land held for resale	4,866,182
Inventories and prepaid items	171,110
Total current assets	154,603,631
Noncurrent assets:	
Restricted cash and investments:	
Section 115 pension trust	7,222,427
Section 115 OPEB trust	3,539,380
Held by fiscal agent	10,334
Leases receivable	2,339,583
Loans receivable	45,599,606
Non-depreciable capital assets	74,402,217
Depreciable/amortizable capital assets, net	112,417,338
Total noncurrent assets	245,530,885
Total assets	400,134,516
DEFERRED OUTFLOWS OF RESOURCES	
Deferred loss on refunding	16,800
Pension-related deferred outflows	29,857,777
OPEB-related deferred outflows	437,105
Total deferred outflows of resources	30,311,682

See accompanying Notes to the Basic Financial Statements.

City of National City
Statement of Net Position (Continued)
June 30, 2024

	Governmental Activities
LIABILITIES	
Current liabilities:	
Accounts payable	$ 5,149,911
Due to other governments	61,220
Accrued liabilities	2,813,703
Interest payable	219,613
Unearned revenue	8,327,791
Total OPEB liability - due within one year	330,824
Compensated absences - due within one year	2,711,493
Claims payable - due within one year	2,541,967
Long-term debt - due within one year	4,547,898
Total current liabilities	26,704,420
Noncurrent liabilities:	
Developer deposits	1,156,042
Total OPEB liability	4,651,936
Aggregate net pension liability	52,260,932
Compensated absences - due in more than one year	1,986,106
Claims payable - due in more than one year	10,391,033
Long-term debt - due in more than one year	79,637,993
Total noncurrent liabilities	150,084,042
Total liabilities	176,788,462
DEFERRED INFLOWS OF RESOURCES	
Pension-related deferred inflows	2,144,838
OPEB-related deferred inflows	1,168,522
Lease-related	2,576,494
Total deferred inflows of resources	5,889,854
NET POSITION	
Net investment in capital assets	180,196,910
Restricted:	
General services	27,775,884
Community development	20,000
Public safety	320,086
Housing	65,602,772
Debt service	964,910
Capital projects	4,615,513
Investment in Section 115 OPEB trust	3,539,380
Investment in Section 115 pension trust	7,222,427
Total restricted	110,060,972
Unrestricted (deficit)	(42,490,000)
Total net position	$ 247,767,882

See accompanying Notes to the Basic Financial Statements.

City of National City
Statement of Activities
For the Year Ended June 30, 2024

Functions/Programs	Expenses	Program Revenues: Charges for Services	Program Revenues: Operating Grants and Contributions	Program Revenues: Capital Grants and Contributions	Net (Expense) Revenue and Changes in Net Position: Governmental Activities
Primary government:					
Governmental activities:					
General government	$ 15,511,130	$ 2,814,908	$ 7,627,437	$ -	$ (5,068,785)
Public safety	49,930,158	3,774,597	1,283,779	218,889	(44,652,893)
Transportation	9,528,332	3,526,439	-	-	(6,001,893)
Community development	19,932,582	171,785	19,850,943	-	90,146
Health	9,004,358	12,572,073	16,177	-	3,583,892
Culture and leisure	9,920,765	358,516	618,290	-	(8,943,959)
Interest on long-term debt	1,177,548	-	-	-	(1,177,548)
Total governmental activities	115,004,873	23,218,318	29,396,626	218,889	(62,171,040)
	General revenues:				
	Taxes:				
	Property taxes				18,689,432
	Sales taxes				40,326,068
	Franchise taxes				3,400,238
	Business license taxes				871,831
	Transient occupancy taxes				2,042,380
	Total taxes				65,329,949
	Investment earnings				7,846,082
	Miscellaneous				276,557
	Total general revenues				73,452,588
	Change in net position				11,281,548
	Net position - beginning of year				236,550,119
	Net position - end of year				$ 247,831,667

See accompanying Notes to the Basic Financial Statements.

FUND FINANCIAL STATEMENTS



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GOVERNMENTAL FUND FINANCIAL STATEMENTS

General Fund - This is the primary operating fund of the City. It is used to account for all revenues and expenditures that are not required to be accounted for in another fund.

Housing Asset Fund - This fund is used to account for activities of housing assistance and assistance to low income families.

Housing Choice Voucher Program ("Section 8") Fund - This fund is used to account for the activities of housing assistance program funded by HUD. The program provides rental assistance to low income families by subsidizing a portion of the rent directly to landlords on behalf of very low income households.

Sewer Service Fund - This fund is used to account for the collection of sewer connection fees and monthly sewer service charges used for the construction and maintenance of City sewers.

ARPA Special Revenue Fund - This fund is used to account for the proceeds and expenditures of the American Recovery Plan Act funding received by the City.

Other Special Revenue Fund - This represents a combination of minor and less active funds that the City has combined for reporting purposes.

Housing Authority Special Revenue Fund - This fund is used to account for the activities of the development of a viable urban community by providing decent housing, a suitable living environment, and expanding economic opportunities, principally for persons with low and moderate incomes.

POB Debt Service Fund - This fund is used to account for the sources and uses of and debt service on the 2021 Pension Obligation Bonds.

City of National City
Balance Sheet
Governmental Funds
June 30, 2024

	Major Funds				
	General Fund	Housing Asset Special Revenue Fund	Housing Choice Voucher Program Special Revenue Fund	Sewer Service Special Revenue Fund	ARPA Special Revenue Fund
ASSETS					
Cash and investments	$ 41,034,919	$ 1,108,927	$ 875,409	$ 29,252,011	$ 6,371,056
Receivables:					
Accounts	2,636,517	-	72,891	109,747	-
Taxes	7,450,524	-	-	5,373	-
Interest	429,550	5,393	-	148,130	-
Leases	2,734,766	-	-	-	-
Loans	-	10,359,183	-	-	-
Due from other funds	7,657,165	-	-	-	-
Due from other governments	36,672	-	-	4,563	-
Inventories and prepaid items	64,684	-	-	-	-
Land held for resale	4,021,182	845,000	-	-	-
Restricted cash and investments:					
Investment in Section 115 pension trust	7,222,427	-	-	-	-
Investment in Section 115 OPEB trust	3,539,380	-	-	-	-
Total assets	$ 76,827,786	$ 12,318,503	$ 948,300	$ 29,519,824	$ 6,371,056
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES					
Liabilities:					
Accounts payable	$ 2,403,251	$ -	$ 19,609	$ 139,572	$ 264,449
Due to other governments	61,220	-	-	-	-
Accrued liabilities	2,439,903	8,298	53,342	25,002	-
Due to other funds	-	-	-	-	-
Deposits	118,052	-	-	-	-
Unearned revenue	1,329,273	-	-	-	6,106,607
Total liabilities	6,351,699	8,298	72,951	164,574	6,371,056
Deferred inflows of resources:					
Lease-related	2,576,494	-	-	-	-
Unavailable revenues	-	-	-	-	-
Total deferred inflows of resources	2,576,494	-	-	-	-
Fund Balances:					
Nonspendable	4,085,866	-	-	-	-
Restricted	10,781,807	12,310,205	875,349	29,355,250	-
Committed	15,680,000	-	-	-	-
Assigned	10,697,013	-	-	-	-
Unassigned (deficit)	26,654,907	-	-	-	-
Total fund balances	67,899,593	12,310,205	875,349	29,355,250	-
Total liabilities, deferred inflows of resources, and fund balances	$ 76,827,786	$ 12,318,503	$ 948,300	$ 29,519,824	$ 6,371,056

(Continued)

City of National City
Balance Sheet (Continued)
Governmental Funds
June 30, 2024

	Major Funds				
	Other Special Revenue Fund	Housing Authority Special Revenue Fund	POB Debt Service Fund	Total Non-major Governmental Funds	Total Governmental Funds
ASSETS					
Cash and investments	$ 7,935,710	$ 17,838,723	$ 9,699	$ 7,006,443	$ 111,432,897
Receivables:					
Accounts	3,867	45	-	97,686	2,920,753
Taxes	68	-	-	298,560	7,754,525
Interest	18,328	91,931	-	24,444	717,776
Leases	-	-	-	-	2,734,766
Loans	-	34,908,623	-	331,800	45,599,606
Due from other funds	-	-	-	-	7,657,165
Due from other governments	7,210	-	-	60,925	109,370
Inventories and prepaid items	-	25,805	-	-	90,489
Land held for resale	-	-	-	-	4,866,182
Restricted cash and investments:					
Investment in Section 115 pension trust	-	-	-	-	7,222,427
Investment in Section 115 OPEB trust	-	-	-	-	3,539,380
Total assets	$ 7,965,183	$ 52,865,127	$ 9,699	$ 7,819,858	$ 194,645,336
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES					
Liabilities:					
Accounts payable	$ 1,044,692	$ 125,699	$ -	$ 404,411	$ 4,401,683
Due to other governments	-	-	-	-	61,220
Accrued liabilities	33,652	5,626	-	223,679	2,789,502
Due to other funds	5,858,438	-	-	1,798,727	7,657,165
Deposits	949,717	88,273	-	-	1,156,042
Unearned revenue	-	890,823	-	1,088	8,327,791
Total liabilities	7,886,499	1,110,421	-	2,427,905	24,393,403
Deferred inflows of resources:					
Lease-related	-	-	-	-	2,576,494
Unavailable revenues	-	423,918	-	-	423,918
Total deferred inflows of resources	-	423,918	-	-	3,000,412
Fund Balances:					
Nonspendable	-	25,805	-	-	4,111,671
Restricted	78,684	51,304,983	9,699	7,230,561	111,946,538
Committed	-	-	-	-	15,680,000
Assigned	-	-	-	-	10,697,013
Unassigned (deficit)	-	-	-	(1,838,608)	24,816,299
Total fund balances	78,684	51,330,788	9,699	5,391,953	167,251,521
Total liabilities, deferred inflows of resources, and fund balances	$ 7,965,183	$ 52,865,127	$ 9,699	$ 7,819,858	$ 194,645,336

(Concluded)

See accompanying Notes to the Basic Financial Statements.



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City of National City
Reconciliation of the Governmental Funds Balance Sheet to the Government-Wide Statement of Net Position
June 30, 2024

Total Fund Balances - Total Governmental Funds	$ 167,251,521
Amounts reported for governmental activities in the Statement of Net Position were different because:	
Capital assets used in governmental activities were not financial resources and therefore were not reported in governmental funds.	
Government-wide Statement of Net Position	186,819,555
Less: internal service funds' capital assets	(5,557,354)
Total capital assets	181,262,201
Interest payable on long-term debt did not require current financial resources. Therefore, interest payable was not reported as a liability in Governmental Funds Balance Sheet (net of $2,069 in internal service funds).	(217,544)
Long-term liabilities were not due and payable in the current period and therefore were not reported in the governmental funds.	
Amount reported in Government-wide Statement of Net Position:	
Compensated absences - due within one year	(2,711,493)
Compensated absences - due in more than one year	(1,986,106)
Claims payable - due within one year	(2,541,967)
Claims payable - due in more than one year	(10,391,033)
Long-term debt - due within one year	(4,547,898)
Long-term debt - due in more than one year	(79,637,993)
Aggregate net pension liability	(52,260,932)
Total OPEB liability - due within one year	(330,824)
Total OPEB liability - due in more than one year	(4,651,936)
	(159,060,182)
Less: amount reported in internal service funds	
Leases payable - due within one year	167,670
Compensated absences - due within one year	161,728
Claims payable - due within one year	2,541,967
Claims payable - due in more than one year	10,391,033
	13,262,398
Net long-term liabilities	(145,797,784)
Deferred outflows of resources related to pensions are not available for current period and, therefore, are deferred in the governmental funds or not recorded in the governmental funds.	29,857,777
Deferred outflows of resources related to OPEB are not available for current period and, therefore, are deferred in the governmental funds or not recorded in the governmental funds.	437,105
Deferred inflows of resources related to pensions are not available for current period and, therefore, are deferred in the governmental funds or not recorded in the governmental funds.	(2,144,838)
Deferred inflows of resources related to OPEB are not available for current period and, therefore, are deferred in the governmental funds or not recorded in the governmental funds.	(1,168,522)
Deferred amounts on refunding are not available for current period and, therefore, are deferred in the governmental funds or not recorded in the governmental funds.	16,800
Unavailable revenues are deferred in the governmental funds, but are recognized as revenues in the Government-wide statement of Net Position.	423,918
Internal service funds were used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service funds were included in governmental activities in the Government-wide Statement of Net Position.	17,847,248
Net Position of Governmental Activities	$ 247,767,882

See accompanying Notes to the Basic Financial Statements.

City of National City
Statement of Revenues, Expenditures, and Changes in Fund Balance
Governmental Funds
For the Year Ended June 30, 2024

	Major Funds				
	General Fund	Housing Asset Special Revenue Fund	Housing Choice Voucher Program Special Revenue Fund	Sewer Service Special Revenue Fund	ARPA Special Revenue Fund
REVENUES:					
Taxes	$ 62,178,442	$ -	$ -	$ -	$ -
Licenses and permits	994,198	-	-	-	-
Fines and forfeitures	560,697	-	-	-	-
Use of money and property	5,505,978	269,931	3,671	1,151,945	-
Intergovernmental	934,022	-	18,091,824	-	4,056,132
Charges for services	3,295,758	-	-	12,236,588	-
Other revenues	500,534	-	-	-	-
Total revenues	73,969,629	269,931	18,095,495	13,388,533	4,056,132
EXPENDITURES:					
Current:					
General government	9,781,914	-	-	-	-
Public safety	40,982,897	-	-	-	-
Transportation	4,858,238	-	-	-	-
Community development	227,624	337,808	17,846,636	-	-
Health	-	-	-	8,618,475	-
Culture and leisure	3,850,661	-	-	-	-
Capital outlay	1,939,247	-	4,623	1,597,663	2,056,132
Debt service:					
Principal	356,664	-	-	-	-
Interest and fiscal charges	172,753	-	-	-	-
Total expenditures	62,169,998	337,808	17,851,259	10,216,138	2,056,132
REVENUES OVER (UNDER) EXPENDITURES	11,799,631	(67,877)	244,236	3,172,395	2,000,000
OTHER FINANCING SOURCES (USES):					
Transfers in	2,005,500	-	-	-	-
Transfers out	(8,280,759)	-	-	(99,142)	(2,000,000)
Total other financing sources (uses)	(6,275,259)	-	-	(99,142)	(2,000,000)
CHANGES IN FUND BALANCES	5,524,372	(67,877)	244,236	3,073,253	-
FUND BALANCES:					
Beginning of year	62,375,221	12,378,082	631,113	26,281,997	-
End of year	$ 67,899,593	$ 12,310,205	$ 875,349	$ 29,355,250	$ -

(Continued)

See accompanying Notes to the Basic Financial Statements.

City of National City
Statement of Revenues, Expenditures, and Changes in Fund Balance (Continued)
Governmental Funds
For the Year Ended June 30, 2024

	Major Funds				
	Other Special Revenue Fund	Housing Authority Special Revenue Fund	POB Debt Service Fund	Total Non-major Governmental Funds	Total Governmental Funds
REVENUES:					
Taxes	$ 476,716	$ -	$ -	$ 5,800,019	$ 68,455,177
Licenses and permits	390,686	-	-	-	1,384,884
Fines and forfeitures	95,627	-	-	118,700	775,024
Use of money and property	159,635	1,843,068	-	194,367	9,128,595
Intergovernmental	4,784,679	869,870	-	1,364,428	30,100,955
Charges for services	178,373	-	-	50,109	15,760,828
Other revenues	-	169,908	-	10,516	680,958
Total revenues	6,085,716	2,882,846	-	7,538,139	126,286,421
EXPENDITURES:					
Current:					
General government	396,043	-	1,500	-	10,179,457
Public safety	1,298,438	-	-	5,693	42,287,028
Transportation	-	-	-	1,239,940	6,098,178
Community development	107,762	745,689	-	609,877	19,875,396
Health	284,383	-	-	-	8,902,858
Culture and leisure	157,835	-	-	5,279,343	9,287,839
Capital outlay	6,009,703	-	-	1,814,562	13,421,930
Debt service:					
Principal	-	-	3,655,000	919,609	4,931,273
Interest and fiscal charges	-	-	2,151,469	76,003	2,400,225
Total expenditures	8,254,164	745,689	5,807,969	9,945,027	117,384,184
REVENUES OVER (UNDER) EXPENDITURES	(2,168,448)	2,137,157	(5,807,969)	(2,406,888)	8,902,237
OTHER FINANCING SOURCES (USES):					
Transfers in	397,571	-	5,806,467	3,186,166	11,395,704
Transfers out	(469,481)	(620,608)	-	(421,916)	(11,891,906)
Total other financing sources (uses)	(71,910)	(620,608)	5,806,467	2,764,250	(496,202)
CHANGES IN FUND BALANCES	(2,240,358)	1,516,549	(1,502)	357,362	8,406,035
FUND BALANCES:					
Beginning of year	2,319,042	49,814,239	11,201	5,034,591	158,845,486
End of year	$ 78,684	$ 51,330,788	$ 9,699	$ 5,391,953	$ 167,251,521

(Concluded)

See accompanying Notes to the Basic Financial Statements.

City of National City
Reconciliation of the Governmental Statement of Revenues, Expenditures, and Changes in Fund Balances to the Government-Wide Statement of Activities and Changes in Net Position
For the Year Ended June 30, 2024

Net Change in Fund Balances - Total Governmental Funds	$	8,406,035
Amounts reported for governmental activities in the Statement of Activities were different because:		
Governmental funds reported capital outlay as expenditures. However, in the Government-Wide Statement of Activities and Changes in Net Position, the cost of those assets was allocated over their estimated useful lives as depreciation expense. This was the amount of capital assets recorded in the current period (net of $2,401,992 added in internal service funds).		13,211,267
Depreciation and amortization expense on capital assets was reported in the Government-Wide Statement of Activities and Changes in Net Position, but they did not require the use of current financial resources. Therefore, depreciation and amortization expense was not reported as an expenditure in the Governmental Funds. This amount did not include the depreciation and amortization expense for Internal Service Funds in the amount of $1,237,879.		(6,000,114)
Repayment of long-term liabilities was an expenditures in governmental funds, but the repayment reduced long-term liabilities in the Government-Wide Statement of Net Position.		
Principal payment of long-term debt (net of $151,532 reported in internal service funds)		4,931,273
Amortization expenses were reported in the Government-Wide Statement of Activities and Changes in Net Position, but they did not require the use of current financial resources. Therefore, amortization expenses were not reported as expenditures in the Governmental Funds.		
Bond premium/discount		(5,537)
Deferred amount on refunding		(4,200)
Certain long-term liabilities were reported in the Government-Wide Statement of Activities and Changes in Net Position, but they did not require the use of current financial resources. Therefore, long-term liabilities were not reported as expenditures in governmental funds. These amounts represented the changes in long-term liabilities from prior year.		
Changes in compensated absences		(205,133)
Changes in total OPEB liabilities		(150,590)
Changes in the net pension liability		(6,709,269)
The net effect of various miscellaneous transactions involving pension plans (i.e. deferred inflow/outflow amortization, contributions after measurement date) decreased net position.		(3,881,390)
The net effect of various miscellaneous transactions involving the OPEB plan (i.e. deferred inflow/outflow amortization) decreased net position.		180,097
Unavailable revenues in the governmental funds were reported as revenue in the Government-Wide Statement of Net Position as follows:		
Investment earnings		(63,785)
Interest expense on long-term debt was reported in the Government-Wide Statement of Activities and Changes in Net Position, but it did not require the use of current financial resources. This amount represented the change in accrued interest from prior year.		1,232,415
Internal service funds were used by management to charge the costs of certain activities to individual funds. The net revenue of internal service funds was reported with governmental activities.		276,694
Change in Net Position of Governmental Activities	$	11,217,763

PROPRIETARY FUND FINANCIAL STATEMENTS

Internal Service Funds are funds used to account for interdepartmental operations where it is the stated intent that costs of providing services to the departments of the City on a continuing basis be financed or recovered primarily by charges to the user departments.



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City of National City
Statement of Net Position
Proprietary Funds
June 30, 2024

	Governmental Activities Internal Service Funds
ASSETS	
Current assets:	
Cash and investments	$ 26,175,517
Accounts receivable	60,318
Prepaid items and deposits	80,621
Total current assets	26,316,456
Noncurrent assets:	
Restricted cash and investments	10,334
Capital assets:	
Depreciable/amortizable assets, net of accumulated depreciation and amortization	5,557,354
Total capital assets, net	5,557,354
Total noncurrent assets	5,567,688
Total assets	31,884,144
LIABILITIES AND NET POSITION	
Liabilities:	
Current liabilities:	
Accounts payable and accrued liabilities	748,228
Salaries payable	24,201
Interest payable	2,069
Leases payable - due within one year	167,670
Compensated absences - due within one year	161,728
Claims payable - due within one year	2,541,967
Total current liabilities	3,645,863
Noncurrent liabilities:	
Claims payable - due in more than one year	10,391,033
Total noncurrent liabilities	10,391,033
Total liabilities	14,036,896
Net Position:	
Net investment in capital assets	5,389,684
Restricted:	
Debt service	10,334
Total restricted	10,334
Unrestricted	12,447,230
Total net position	$ 17,847,248

See accompanying Notes to the Basic Financial Statements.

City of National City
Statement of Revenues, Expenses, and Changes in Net Position
Proprietary Funds
For the Year Ended June 30, 2024

	Governmental Activities Internal Service Funds
OPERATING REVENUES:	
Charges for services	$ 14,162,819
Other	82,049
Total operating revenues	14,244,868
OPERATING EXPENSES:	
Operations and administration	8,178,106
Maintenance	5,039,005
Depreciation and amortization	1,237,879
Total operating expenses	14,454,990
OPERATING INCOME	(210,122)
NONOPERATING REVENUES (EXPENSES):	
Interest expense	(9,386)
Total nonoperating revenues (expenses)	(9,386)
INCOME (LOSS) BEFORE TRANSFERS	(219,508)
TRANSFERS	
Transfers in	653,486
Transfers out	(157,284)
Total transfers	496,202
CHANGES IN NET POSITION	276,694
NET POSITION:	
Beginning of year	17,570,554
End of year	$ 17,847,248

See accompanying Notes to the Basic Financial Statements.

City of National City
Statement of Cash Flows
Proprietary Funds
For the Year Ended June 30, 2024

	Governmental Activities Internal Service Funds
CASH FLOWS FROM OPERATING ACTIVITIES:	
Cash received from other funds	$ 14,164,066
Cash payments for goods and services	(11,940,416)
Other operating revenues	82,049
Net cash provided by operating activities	2,305,699
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:	
Principal paid on leases	(158,702)
Acquisition of capital assets	(2,401,991)
Interest paid	(13,233)
Net cash (used in) capital and related financing activities	(2,573,926)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:	
Transfers in	653,487
Transfers (out)	(157,284)
Net cash provided by noncapital financing activities	496,203
Net change in cash and cash equivalents	227,976
CASH AND CASH EQUIVALENTS:	
Beginning of year	25,957,875
End of year	$ 26,185,851
RECONCILIATION TO STATEMENT OF NET POSITION:	
Cash and investments	$ 26,175,517
Restricted cash and investments	10,334
Total cash and cash equivalents	$ 26,185,851
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED BY OPERATING ACTIVITIES:	
Operating income (loss)	$ (210,122)
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:	
Depreciation and amortization	1,237,879
Changes in operating assets and liabilities:	
Accounts payable and accrued liabilities	(386,756)
Salaries payable	2,175
Compensated absences	20,276
Claims payable	1,641,000
Total adjustments	2,515,821
Net cash provided by operating activities	$ 2,305,699

See accompanying Notes to the Basic Financial Statements.



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FIDUCIARY FUND FINANCIAL STATEMENTS

Custodial Fund – This fund is used to account for assets held by the City in a custodial capacity for individuals, private organizations, and/or other governments.

The Successor Agency to the Community Development Commission as the National City Redevelopment Agency ("Successor Agency") Private-Purpose Trust Fund – This fund is used to account for monies received from the San Diego County Auditor Controller for the payment of the enforceable obligations of the former National City Redevelopment Agency. These funds are restricted for the sole purpose of payment of items on an approved Recognized Payment Obligation Schedule (ROPS).

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City of National City
Statement of Fiduciary Net Position
Fiduciary Activities
June 30, 2024

	Custodial Fund	Successor Agency Private-Purpose Trust Fund
ASSETS		
Cash and investments	$ 2,835,551	$ 4,146,581
Receivables:		
Accounts	-	10,963
Loans	-	244,424
Restricted cash and investments with fiscal agent	-	26,464
Total assets	2,835,551	4,428,434
DEFERRED OUTFLOWS OF RESOURCES		
Deferred amount on refunding	-	4,110,208
Total deferred outflows of resources	-	4,110,208
LIABILITIES		
Accounts payable and accrued liabilities	104,282	-
Interest payable	-	306,892
Long-term debt - due within one year	-	3,363,000
Long-term debt - due in more than one year	-	26,079,000
Developer deposits	2,731,269	25,000
Total liabilities	2,835,551	29,773,892
NET POSITION (DEFICIT)		
Restricted for:		
Held in trust for dissolution of redevelopment agency	-	(21,235,250)
Total net position (deficit)	$ -	$ (21,235,250)

See accompanying Notes to the Basic Financial Statements.

City of National City
Statement of Changes in Fiduciary Net Position
Fiduciary Activities
For the Year Ended June 30, 2024

	Custodial Fund	Successor Agency Private-Purpose Trust Fund
ADDITIONS:		
Property taxes	$ -	$ 3,950,251
Investment income	-	8,677
Total additions	-	3,958,928
DEDUCTIONS:		
Community development	-	1,119,440
Administrative expenses	-	193,350
Total deductions	-	1,312,790
Changes in net position	-	2,646,138
NET POSITION (DEFICIT):		
Beginning of year	-	(23,881,388)
End of year	$ -	$ (21,235,250)

See accompanying Notes to the Basic Financial Statements.

NOTES TO THE BASIC FINANCIAL STATEMENTS



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City of National City
Index to the Notes to the Basic Financial Statements
For the Year Ended June 30, 2024

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Note 1 – Reporting Entity and Summary of Significant Accounting Policies

The basic financial statements of the City of National City, California (the "City") have been prepared in conformity with accounting principles generally accepted of the United States of America ("US GAAP") as applied to governmental agencies. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The more significant of the City's accounting policies are described below.

A. Reporting Entity

The City was incorporated September 17, 1887 under the general laws of the State of California. The City operates under a Council-Manager form of government and provides basic local governmental services including public safety (police and fire), maintenance and construction of public improvements, cultural, recreation, planning, zoning, transportation, health services and general administration. In addition, the City operates the Community Development Commission (which formerly included the Morgan Towers and Kimball Towers Enterprise Funds). The City sold Kimball Towers and Morgan Towers to two not-for-profit organizations on March 28, 2019. The sale was intended to ensure the feasibility of the renovation, since not-for-profit organizations have financing sources that are unavailable to a developer such as a City.

In evaluating how to define the City for financial reporting purposes, management has considered all potential component units. The primary criteria for including a potential component unit within the reporting entity are the governing body's financial accountability and a financial benefit or burden relationship and whether it is misleading to exclude. A primary government is financially accountable and shares a financial benefit or burden relationship if it appoints a voting majority of an organization's governing body and it is able to impose its will on the organization, or if there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on the primary government. A primary government may also be financially accountable if an organization is fiscally dependent on the primary government regardless of whether the organization has a separately elected governing board, a governing board appointed by a higher level of government, or a jointly appointed board, and there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on the primary government.

Blended Component Units

The financial reporting entity consists of the primary government, the City, and its component units. Component units are legally separate entities for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the primary government is accountable and their exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

Blended component units, although legally separate entities, are, in substance part of the government's operation and so data from these units are combined with data of the primary government. Discretely presents component units, on the other hand, are reported in a separate column in the combined financial statements to emphasize that they are legally separate from the government.

Although the following are legally separate from the City, they have been "blended" as though they are part of the City because the component unit's governing body is substantially the same as the City's and there is a financial benefit or burden relationship between the City and the component unit; management of the City has operational responsibilities for the component units; and/or the component units provide services entirely, or almost entirely, to the City or otherwise exclusively, or almost exclusively, benefits the City, even though it does not provide services directly to it.

Note 1 – Reporting Entity and Summary of Significant Accounting Policies (Continued)

A. Reporting Entity (Continued)

Blended Component Units (Continued)

National City Joint Powers Financing Authority

The National City Joint Powers Financing Authority (the "NCJPFA") was created pursuant to a joint exercise of powers agreement entered into by and between the City and the CDC on April 16, 1991. The purpose of such agreement was to provide for the financing and construction of a new police facility and a new community center. The NCJPFA is administered by a commission consisting of the members of the City Council and all voting power of the NCJPFA resides in the commission. The NCJPFA exclusively benefits the City. In 2017 the NCJPFA facilitated the lease financing of the 2017 Energy Savings Project. There are no separate financial statements available.

Parking Authority of the City of National City

In July 1977, the Parking Authority of the City of National City (the "Parking Authority") was activated pursuant to the Parking Law of 1949 for the financing and construction of the Plaza Bonita Parking Facility. Currently it is used to account for the City's parking enforcement activities and developing solutions to demand for parking in various sections of the City. The City Council is the governing board of the Authority. The Authority exclusively benefits the City. The capital assets of the Parking Authority have been included in the Government-Wide Financial Statements. There are no separate financial statements available.

Community Development Commission of the City of National City

The National City Redevelopment Agency (the "RDA"), pursuant to provisions of the California Health and Safety Code, was established in April 1967 to undertake and carry out the redevelopment of certain areas within the City that were determined to be blighted. In 1975, the City formed the Housing Authority and concurrently established the Community Development Commission (the "CDC") to oversee both the RDA and the Housing Authority. In 2012, redevelopment agencies throughout the state of California were dissolved, including the National City RDA. The CDC remains as an active entity with respect to its Housing Authority functions. The City Council is the Governing Board of the CDC. There are no separate financial statements available.

The following specific criteria were used in determining the status of these component units:

- Members of the City Council also act as the governing body of the NCJPFA, the Parking Authority, and the CDC;
- The City, the NCJPFA, the Parking Authority, and the CDC are financially interdependent;
- The NCJPFA, the Parking Authority, and the CDC are managed by employees of the City, who provide various support functions including financial reporting and investment decisions.

B. Basis of Accounting and Measurement Focus

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures or expenses, as appropriate. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained in accordance with legal and managerial requirements.

Note 1 – Reporting Entity and Summary of Significant Accounting Policies (Continued)

B. Basis of Accounting and Measurement Focus (Continued)

The Statement of Net Position and Balance Sheet – Governmental Funds report separate sections for deferred outflows of resources, and deferred inflows of resources, when applicable.

Deferred Outflows of Resources represent outflows of resources (consumption of net assets that applies to future periods) that apply to future periods and that, therefore, will not be recognized as an expense until that time.

Deferred Inflows of Resources represent inflows of resources (acquisition of net assets that applies to future periods) that apply to future periods and that, therefore, are not recognized as revenue until that time.

Government - Wide Financial Statements

The City's Government-Wide Financial Statements include a Statement of Net Position and a Statement of Activities and Changes in Net Position. These statements present summaries of governmental and business-type activities for the City accompanied by a total column. Fiduciary activities of the City are not included in these statements.

These financial statements are presented on an *"economic resources"* measurement focus and the accrual basis of accounting. Accordingly, all of the City's assets and liabilities, including capital assets, as well as infrastructure assets, and long-term liabilities, are included in the accompanying Statement of Net Position. The Statement of Activities presents changes in net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred.

Certain types of transactions are reported as program revenues for the City in three categories:

- Charges for services;
- Operating grants and contributions;
- Capital grants and contributions

Certain eliminations have been made in regards to interfund activities, payables and receivables. All internal balances in the Statement of Net Position have been eliminated except those representing balances between the governmental activities and the business-type activities, which are presented as internal balances and eliminated in the total primary government column. In the Statement of Activities and Changes in Net Position, internal service fund transactions have been eliminated; however, those transactions between governmental and business-type activities have not been eliminated. The following interfund activities have been eliminated:

- Due to/from other funds;
- Advances to/from other funds;
- Transfers in/out

Governmental Fund Financial Statements

Governmental Fund Financial Statements include a Balance Sheet and a Statement of Revenues, Expenditures and Changes in Fund Balances for all major governmental funds and non-major funds aggregated. An accompanying schedule is presented to reconcile and explain the differences in net position as presented in these statements to the net position presented in the Government-Wide Financial Statements. The City has presented all major funds that met the applicable criteria.

Note 1 – Reporting Entity and Summary of Significant Accounting Policies (Continued)

B. Basis of Accounting and Measurement Focus (Continued)

Governmental Fund Financial Statements (Continued)

All governmental funds are accounted for on a spending or *"current financial resources"* measurement focus and the modified accrual basis of accounting. Accordingly, only current assets and current liabilities are included on the Balance Sheet. The Statement of Revenues, Expenditures and Changes in Fund Balances presents increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the current period.

Revenues are recognized as soon as they are both "measurable" and "available". Revenues are considered to be available when they are collectible within the current period or as soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. The primary revenue sources, which have been treated as susceptible to accrual by the City, are property tax, sales tax, intergovernmental revenues and other taxes. Expenditures are recorded in the accounting period in which the related fund liability is incurred.

The Reconciliation of the Fund Financial Statements to the Government-Wide Financial Statements is provided to explain the differences created by the integrated approach of GASB Statement No. 34.

The City reports the following major governmental funds:

General Fund **-** This is the primary operating fund of the City. It is used to account for all revenues and expenditures that are not required to be accounted for in another fund.

Housing Asset Special Revenue Fund **-** This fund was established in 2012 pursuant to the redevelopment agency dissolution legislation to account for the assets and activities of the former RDA's Low-and-Moderate-Income Housing Fund.

Housing Choice Voucher Program ("Section 8") Special Revenue Fund **-** This fund is used to account for the activities of Housing Assistance Program. The program provides rental assistance to low-income families by subsidizing a portion of the rent directly to landlords on behalf of low-income households. The major revenue source for this fund is Housing Assistance Payments and Administrative Fees.

Sewer Service Special Revenue Fund **-** This fund is used to account for the collection of sewer connection fees and sewer service charges billed and paid via the County's annual property tax collection system which are used for the construction and maintenance of the City's sewer system. The major revenue source for this fund is the sewer service charge.

ARPA Special Revenue Fund **-** This fund is used to account for the proceeds and expenditures of the American Recovery Plan Act funding received by the City.

Other Special Revenue Fund **-** This represents a combination of minor and less active funds that the City has combined for reporting purposes. The major revenue sources consist of intergovernmental revenues, user-charge fees, franchise fees, and development impact fees.

Housing Authority Special Revenue Fund **-** This fund is used to account for the activities of the development of a viable urban community by providing decent housing, a suitable living environment, and expanding economic opportunities, principally for persons with low and moderate incomes.

POB Debt Service Fund **-** This fund is used to account for the sources and uses of and debt service on the 2021 Pension Obligation Bonds.

Note 1 – Reporting Entity and Summary of Significant Accounting Policies (Continued)

B. Basis of Accounting and Measurement Focus (Continued)

Proprietary Fund Financial Statements

Proprietary Fund Financial Statements include a Statement of Net Position, a Statement of Revenues, Expenses and Changes in Net Position, and a Statement of Cash Flows. All of the City's proprietary funds are internal service funds. A column representing internal service funds is presented in these statements. Internal service fund balances and activities have been combined with the governmental activities in the Government-Wide Financial Statements. The City's internal service funds include seven individual funds which provide services directly to other City funds. These areas of service include Facilities Maintenance, Liability Insurance, Information Systems Maintenance, Office Equipment Depreciation, Telecommunications, Vehicle Replacement, and Vehicle Maintenance.

Proprietary funds are accounted for using the *"economic resources"* measurement focus and the accrual basis of accounting. Accordingly, all assets and liabilities (whether current or noncurrent) are included on the Statement of Net Position. The Statement of Revenues, Expenses and Changes in Net Position presents increases (revenues) and decreases (expenses) in total Net Position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred. In these funds, receivables have been recorded as revenue and provisions have been made for uncollectible amounts.

Operating revenues in the proprietary funds are those revenues that are generated from the primary operations of the fund. All other revenues are reported as non-operating revenues. Operating expenses are those expenses that are essential to the primary operations of the fund. All other expenses are reported as non-operating expenses.

The City reports the following proprietary funds (all are internal service funds) that are funded by user departments on a cost reimbursement basis:

Facilities Maintenance Fund **-** This fund is used to account for the cost of maintaining all City-owned buildings in a clean, safe, workable, and pleasant condition.

Liability Insurance Fund **-** This fund is used to account for the costs of maintaining the City's Worker's Compensation and liability insurance programs.

Information Systems Maintenance Fund **-** This fund is used to account for the costs to maintain and replace City information technology software and hardware and related equipment as well as pay for the City staff that provide support to other City departments on a daily basis.

Office Equipment Depreciation Fund **-** This fund is used to account for the costs to replace City office equipment.

Telecommunications Revolving Fund **-** This fund is used to account for the costs of maintaining the City's telecommunication systems.

Motor Vehicle Service Fund **-** This fund is used to account for the City's costs of preventative maintenance and repairs for its fleet, including police, fire, general administrative, park, sewer, and public works equipment.

Vehicle Replacement Fund **-** This fund is used to account for the costs to lease or purchase new or replacement City fleet vehicles and related equipment.

Note 1 – Reporting Entity and Summary of Significant Accounting Policies (Continued)

B. Basis of Accounting and Measurement Focus (Continued)

Fiduciary Fund Financial Statements

Fiduciary fund financial statements include a Statement of Net Position and a Statement of Changes in Fiduciary Net Position. The City's fiduciary funds represent custodial funds and private purpose trust funds. Both the custodial funds and the private purpose trust funds use the economic resources measurement focus and are accounted for on the full accrual basis of accounting.

Fiduciary fund types are accounted for according to the nature of the fund. The City's Custodial funds (Cobra Insurance and Miscellaneous Developer's Deposits) are purely custodial in nature. These funds are used to account for money and property held by the City as trustee or custodian.

The City has one active private purpose trust fund, the Redevelopment Obligations Retirement Fund, which is used to report the assets, liabilities, and activities of the Successor Agency to the former redevelopment agency. The ***Successor Agency to the Community Development Commission as the National City Redevelopment Agency (the "Successor Agency")*** was created by the City Council of National City (City Council) in January 2012. It was established pursuant to Assembly Bill X1 26. Its purpose is to expeditiously wind down the affairs of the dissolved Redevelopment Agency. The governing body of the Successor Agency is comprised of the members of the City Council. Certain actions of the Successor Agency Board are subject to review by the Countywide Oversight Board and the California State Department of Finance. The Successor Agency has been included in the accompanying basic financial statements as a private purpose trust fund. Its results of operations are presented on the Statement of Changes in Fiduciary Net Position.

C. Cash, Cash Equivalents and Investments

The City pools its available cash for investment purposes. The City considers pooled cash and investment amounts, with original maturities of three months or less, to be cash equivalents.

Highly liquid market investments with maturities of one year or less at time of purchase are stated at amortized cost. All other investments are stated at fair value. Fair value is used as fair value for those securities for which market quotations are readily available.

The statement of cash flows requires presentation of "cash and cash equivalents". For the purposes of the statement of cash flows, the City considers all proprietary fund pooled cash and investments as "cash and cash equivalents", as such funds are available to the various funds as needed.

Certain disclosure requirements, if applicable, for deposit and investment risks in the following areas:

- Interest rate risk
- Credit risk
  - Overall
  - Custodial credit risk
  - Concentration of credit risk
- Foreign currency risk

In addition, other disclosures are specified including use of certain methods to present deposits and investments, highly sensitive investments, credit quality at year-end and other disclosures.

Note 1 – Reporting Entity and Summary of Significant Accounting Policies (Continued)

D. Fair Value Measurement

U.S. GAAP defines fair value, establishes a framework for measuring fair value, and establishes disclosures about fair value measurement. Investments, unless otherwise specified, are recorded at fair value in the Statements of Net Position and are categorized based upon the level of judgment associated with the inputs used to measure their fair value. The levels of inputs are as follows:

Level 1 – Inputs are unadjusted, quoted prices for identical assets or liabilities in active markets at the measurement date.

Level 2 – Inputs, other than quoted prices included in Level 1, which are observable for the assets or liabilities through corroboration with market data at the measurement date.

Level 3 – Unobservable inputs that reflect management's best estimate of what market participants would use in pricing the assets or liabilities at the measurement date.

Investments that don't fit into one of the three levels of inputs are described as "uncategorized."

E. Leases

The City is a lessor for leases of land and recognizes leases receivable and deferred inflows of resources in the financial statements. Variable payments based on future performance or usage of the underlying asset are not included in the measurement of the lease receivable.

At the commencement of a lease, the lease receivable is measured at the present value of payments expected to be received during the lease term. Subsequently, the lease receivable is reduced by the principal portion of lease payments received. The deferred inflows of resources are initially measured as the initial amount of the lease receivable, adjusted for lease payments received at or before the lease commencement date. Subsequently, the deferred inflows of resources are recognized as revenue over the life of the lease term in a systematic and rational method.

Key estimates and judgments include how the City determines (1) the discount rate it uses to discount the expected lease receipts to present value, (2) lease term, and (3) lease receipts.

- The City uses the average of the Local Agency Investment Fund ("LAIF") rate and the incremental borrowing rate ("IBR") provided by the City's financial institutions at July 1, 2021 for existing leases or the current rate at the time a new lease is executed.
- The lease term includes the noncancelable period of the lease plus any option periods that are likely to be exercised.
- Lease receipts included in the measurement of the lease receivable is composed of fixed payments from the lessee.

The City monitors changes in circumstances that would require a remeasurement of its lease and will remeasure the lease receivable and deferred inflows of resources if certain changes occur that are expected to significantly affect the amount of the lease receivable.

Note 1 – Reporting Entity and Summary of Significant Accounting Policies (Continued)

F. Inventories and Prepaid items

Inventories are valued on an average-cost basis which is adjusted to annual physical counts or estimates under the consumption method of accounting and are recorded in the internal service funds. Prepaid items are items the City has paid in advance and will receive future benefit from.

G. Restricted Assets

Fiscal agents acting on behalf of the City hold investment funds placed in irrevocable IRS Section 115 pension and OPEB trusts. These funds are restricted by the trust agreements and are to be used only for pension and/or OPEB contributions or benefit payments.

H. Interfund Transactions

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" or "advances to/from other funds" (i.e., the current portion of interfund loans). Any residual balances outstanding between the governmental activities and business-type activities are reported in the Governmental-Wide Financial Statements as "internal balances."

I. Capital Assets

Capital assets are valued at historical cost or estimated historical cost if actual historical cost was not available. Donated capital assets are valued at their estimated acquisition value on the date donated. City policy has set the capitalization threshold for reporting capital assets at $5,000 (including infrastructure assets). Depreciation is recorded on a straight-line basis over estimated useful lives of the assets as follows:

Buildings and improvements	10 - 50 years
Machinery and equipment	2 - 20 years
Infrastructure	25 - 75 years
Radio rights	20 years

For all infrastructure systems, the City elected to use the basic approach for infrastructure reporting. The City defines infrastructure as the basic physical assets that allow the City to function. The assets include the streets, water purification and distribution system, sewer collection and treatment system, parks and recreation, lands and improvements, storm water conveyance system, and buildings combined with the site amenities such as parking and landscaped areas used by the City in the conduct of its business. Each major infrastructure system can be divided into subsystems. For example, the street system can be subdivided into pavement, curb and gutters, sidewalks, medians, streetlights, traffic control devices (signs, signals and pavement markings), landscaping and land.

These subsystems were not delineated in the basic financial statements. The appropriate operating department maintains information regarding the subsystems.

The governmental fund financial statements do not present capital assets but capital assets are shown in the Reconciliation of Governmental Funds Balance Sheet to the Government-Wide Statement of Net Position.

Note 1 – Reporting Entity and Summary of Significant Accounting Policies (Continued)

J. Land Held for Resale

Land held for resale is valued at the lower of cost or net realizable value. The reported amount is classified as nonspendable net position in the General Fund and in the Housing Special Revenue Fund.

K. Compensated Absences

In government-wide financial statements and the proprietary fund financial statements, compensated absences are recorded as expenses and liabilities as incurred.

In governmental fund financial statements, compensated absences are recorded as expenditures in the years paid, and it is the City's policy to liquidate any unpaid vacation, sick leave, or compensatory time at year-end from future resources rather than currently available and expendable resources. The General Fund and internal service funds are typically used to liquidate compensated absences.

L. Long-Term Debt

Government-Wide Financial Statements

Long-term debt and other financial obligations are reported as liabilities in the appropriate funds.

Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable premium or discount. Issuance costs are expensed when incurred.

Fund Financial Statements

The fund financial statements do not present long-term debt, but long-term debt is shown in the Reconciliation of the Governmental Funds Balance Sheet to the Government-Wide Statement of Net Position.

M. Property Taxes

Property taxes are payable by property owners in two installments: November 1 and February 1 of each year. Property taxes become delinquent on December 10 and April 10, for the first and second installments, respectively. The lien date is January 1. The County of San Diego, California (County) bills and collects property taxes and remits them to the City according to a payment schedule established by the County.

Property tax revenue is recognized in the fiscal year for which the taxes have been levied, provided the taxes are received within 60 days after the end of the fiscal year. Property taxes received after this date are not considered available as a resource that can be used to finance the current year operations of the City and, therefore, are not recorded as revenue until collected. No allowance for doubtful accounts was considered necessary because the City participates in the California Teeter Plan whereby local agencies receive 100% of their current secured and unsecured tax levy in exchange for allowing the sponsoring county to retain all interest and penalties on any late property tax payments.

Note 1 – Reporting Entity and Summary of Significant Accounting Policies (Continued)

N. Unearned Revenue

Unearned revenue recorded in the Government-Wide Statement of Net Position for governmental activities and the governmental fund financial statements consists of federal and state capital grants, representing voluntary non-exchange transactions, for which advance payments have been received from the provider for which eligibility requirements, other than timing requirements, have not been satisfied.

Unearned revenue recorded in the Government-Wide Statement of Net Position for business-type activities and the proprietary fund financial statements generally consist of program fees collected from customers prior to the statement of net position date for recreation programs that begin in the next fiscal year or donations for capital or work projects, for which the related expenses have not yet been incurred.

O. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the pension plans and additions to/deductions from the plans' fiduciary net position have been determined on the same basis as they are reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with benefit terms. Investments are reported at fair value. The following timeframes are used for pension reporting:

CalPERS:	
Valuation Date	June 30, 2022
Measurement Date	June 30, 2023
Measurement Period	July 1, 2022 to June 30, 2023

Gains and losses related to changes in total pension liability and fiduciary net position are recognized in pension expense systematically over time. The first amortized amounts are recognized in pension expense for the year the gain or loss occurs. The remaining amounts are categorized as deferred outflows and deferred inflows of resources related to pensions and are to be recognized in future pension expense. The amortization period differs depending on the source of the gain or loss. The difference between projected and actual earnings is amortized straight-line over five years. All other amounts are amortized straight-line over the average expected remaining service lives of all members that are provided with benefits (active, inactive, and retired) as of the beginning of the measurement period.

P. Other Postemployment Benefits

For purposes of measuring the total OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the plan and additions to/deductions from the plan's fiduciary net position have been determined on the same basis as they are reported by the plan.

The following timeframes are used for OPEB reporting:

Valuation Date	June 30, 2024
Measurement Date	June 30, 2024
Measurement Period	July 1, 2023 to June 30, 2024

Note 1 – Reporting Entity and Summary of Significant Accounting Policies (Continued)

Q. Net Position

In government-wide and proprietary fund financial statements, net position is categorized as follows:

Net Investment in Capital Assets – This component of net position consists of capital assets, net of accumulated depreciation and amortization, plus deferred outflows of resources attributable to their acquisition, reduced by the outstanding balances of debt that are attributable to the acquisition, construction, or improvement of those assets and deferred inflows of resources attributable to their acquisition.

Restricted – This component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets.

Unrestricted – This component of net position is the amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted component of net position.

R. Fund Balances

In governmental fund financial statements, fund balances are categorized as follows:

Nonspendable – Items that cannot be spent because they are not in spendable form, such as prepaid items and inventories, or items that are legally or contractually required to be maintained intact, such as principal of an endowment or revolving loan funds.

Restricted – Restricted fund balances encompass the portion of net fund resources subject to externally enforceable legal restrictions. This includes externally imposed restrictions by creditors, such as through debt covenants, grantors, contributors, laws or regulations of other governments, as well as restrictions imposed by law through constitutional provisions or enabling legislation.

Committed – Committed fund balances encompass the portion of net fund resources, the use of which is constrained by limitations that the government imposes upon itself at its highest level of decision making, normally the governing body and that remain binding unless removed in the same manner. Adoption of a resolution by the City Council is required to commit resources or rescind the commitment. The action that constitutes the most binding constraint (i.e. ordinance) of the City's highest level of decision-making authority, the City Council, commits fund balance for specific purposes. Commitments may be changed or lifted only by the City taking the same formal action that imposed the constraint originally.

Assigned – Assigned fund balances encompass the portion of net fund resources reflecting the government's intended use of resources. Assignment of resources can be done by the highest level of decision making or by a committee or official designated for that purpose. The City Council has authorized the City Manager to determine and define the amount of assigned fund balances.

Unassigned – This amount is for any portion of the fund balances that do not fall into one of the above categories. The General Fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, it is not appropriate to report a positive unassigned fund balance amount because all of the fund balance is assumed to be either nonspendable, restricted, committed, or assigned for the purposes of the respective funds. However, in other governmental funds, if expenditures incurred for specific purposes exceed the amounts that are restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance in that fund.

Note 1 – Reporting Entity and Summary of Significant Accounting Policies (Continued)

S. Spending Policy

Government-Wide Financial Statements and the Proprietary Fund Financial Statements

When an expense is incurred for purposes for which both restricted and unrestricted net position are available, the City's policy is to apply restricted net position first.

Governmental Fund Financial Statements

When expenditures are incurred for purposes where only unrestricted fund balances are available, the City uses the unrestricted resources in accordance with the City's budget and the purposes for which the committed, assigned, and unassigned balances have been reported.

T. Use of Estimates

The preparation of basic financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts and disclosures. Actual results could differ from these estimates and assumptions.

U. Accounting Changes

New Governmental Accounting Standards Implemented for the Year Ended June 30, 2024

GASB Statement No. 100

In June 2022, GASB issued Statement No. 100, *Accounting Changes and Error Corrections – an Amendment of GASB Statement No. 62*. The primary objective of this Statement is to enhance accounting and financial reporting requirements for accounting changes and error corrections to provide more understandable, reliable, relevant, consistent, and comparable information for making decisions or assessing accountability. Application of this statement did not have a significant effect on the City's financial reporting fiscal year ending June 30, 2024.

Upcoming Governmental Accounting Standards Implementation

GASB Statement No. 101

In June 2022, GASB issued Statement No. 101, *Compensated Absences*. The objective of this Statement is to better meet the information needs of financial statement users by updating the recognition and measurement guidance for compensated absences. That objective is achieved by aligning the recognition and measurement guidance under a unified model and by amending certain previously required disclosures. Application of this statement is effective for the City's fiscal year ending June 30, 2025.

GASB Statement No. 102

In December 2023, GASB issued Statement No. 102, *Certain Risk Disclosures*. The objective of this Statement is to provide users of government financial statements with essential information about risks related to a government's vulnerabilities due to certain concentrations or constraints. Application of this statement is effective for the City's fiscal year ending June 30, 2025.

Note 1 – Reporting Entity and Summary of Significant Accounting Policies (Continued)

U. Accounting Changes (Continued)

Upcoming Governmental Accounting Standards Implementation (Continued)

GASB Statement No. 103

In April 2024, GASB issued Statement No. 103, *Financial Reporting Model Improvements*. The objective of this Statement is to improve key components of the financial reporting model to enhance its effectiveness in providing information that is essential for decision making and assessing a government's accountability. Application of this statement is effective for the City's fiscal year ending June 30, 2026.

GASB Statement No. 104

In September 2024, GASB issued Statement No. 104, *Disclosure of Certain Capital Assets.* This Statement requires certain types of capital assets to be disclosed separately in the capital assets note disclosures required by Statement 34. Lease assets recognized in accordance with Statement No. 87, *Leases*, and intangible right-to-use assets recognized in accordance with Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*, should be disclosed separately by major class of underlying asset in the capital assets note disclosures. Subscription assets recognized in accordance with Statement No. 96, *Subscription-Based Information Technology Arrangements*, also should be separately disclosed. In addition, this Statement requires intangible assets other than those three types to be disclosed separately by major class. Application of this statement is effective for the City's fiscal year ending June 30, 2026.

Note 2 – Cash and Investments

The following is a summary of pooled cash and investments, including cash and investments with fiscal agents at June 30, 2024.

	Governmental Activities	Fiduciary Funds Statement of Net Position	Total
Cash and investments	$ 137,608,414	$ 6,982,132	$ 144,590,546
Restricted cash and investments:			
Section 115 pension trust	7,222,427	-	7,222,427
Section 115 OPEB trust	3,539,380	-	3,539,380
Held by fiscal agent	10,334	26,464	36,798
Total restricted cash and investments	10,772,141	26,464	10,798,605
Total cash and investments	$ 148,380,555	$ 7,008,596	$ 155,389,151

Cash, cash equivalents and investments consisted of the following at June 30, 2024:

Petty cash	$ 4,211
Deposits with financial institutions	27,702,486
Investments	116,883,849
Section 115 pension trust	7,222,427
Section 115 OPEB trust	3,539,380
Investments held by bond trustee	36,798
Total cash and investments	$ 155,389,151

Note 2 – Cash and Investments (Continued)

A. Deposits

The carrying amount of the City's cash deposits was $27,702,486 at June 30, 2024. Bank balances before reconciling items were $30,932,507 at that date, the total amount of which was insured or collateralized with securities held by the pledging financial institutions in the City's name as discussed below.

The California Government Code requires California banks and savings and loan associations to secure the City's cash deposits by pledging securities as collateral. This Code states that collateral pledged in this manner shall have the effect of perfecting a security interest in such collateral superior to those of a general creditor. Thus, collateral for cash deposits is considered to be held in the City's name.

The fair value of pledged securities must equal at least 110% of the City's cash deposits. California law also allows institutions to secure City deposits by pledging first trust deed mortgage notes having a value of 150% of the City's total cash deposits. The City may waive collateral requirements for cash deposits, which are fully insured up to $250,000 by the Federal Deposit Insurance Corporation. The City, however, has not waived the collateralization requirements.

The City follows the practice of pooling cash and investments of all funds, except for funds required to be held by fiscal agents under the provisions of bond indentures. Interest income earned on pooled cash and investments is allocated on an accounting period basis to the various funds based on the period-end cash and investment balances. Interest income from cash and investments with fiscal agents is credited directly to the related fund.

B. Investments

Investments Authorized by the California Government Code and the City's Investment Policy

The table below identifies the investment types that are authorized for the City by the California Government Code (or the City's investment policy, where more restrictive). The table also identifies certain provisions of the California Government Code (or the City's investment policy, where more restrictive) that address interest rate risk, credit risk, and concentration of credit risk. This table does not address investments of debt proceeds held by bond trustee that are governed by the provisions of debt agreements of the City, rather than the general provisions of the California Government Code or the City's investment policy.

Authorized Investment Type	Maximum Maturity	Maximum Percentage of Portfolio*	Maximum Investment in One Issuer
Bankers' Acceptances	180 days	40%	5%
Negotiable Certificates of Deposits	5 years	30%	5%
Commercial Paper	270 days	25%	5%
State and Local Agency Bond Issues	5 years	None	10%
US Treasury Obligations	5 years	None	None
US Agency Securities	5 years	None	None
Repurchase Agreement	90 days	None	10%
Reverse-Purchase Agreements	92 days	20%	10%
Medium-Term Corporate Notes	5 years	30%	10%
Federally Insured Time Deposits	5 years	None	10%
Money Market Mutual Funds	N/A	20%	10%
Local Agency Investment Fund (LAIF)	N/A	None	$50 Million**
Investment Trust of California (CalTrust)	N/A	None	10%
San Diego County Pool Money Fund	None	None	None
Asset-Backed Securities	5 years	20%	20%
Supranationals	5 years	30%	10%

* Excluding amounts held by bond trustee that are not subject to California Government Code restriction.

** Maximum is $50 million per account.

Note 2 – Cash and Investments (Continued)

B. Investments (Continued)

Investments Authorized by Debt Agreements

Investments of debt proceeds held by bond trustee are governed by provisions of the debt agreement rather than the general provisions of the California Government Code or the City's investment policy. The table below identifies certain provisions of these debt agreements that address interest rate risk, credit risk, and concentration of credit risk.

Authorized Investment Type	Maximum Maturity	Maximum Percentage of Portfolio	Maximum Investment in One Issuer
US Treasury Obligations	None	None	None
US Agency Securities	None	None	None
Banker's Acceptances	180 days	None	None
Commercial Paper	270 days	None	None
Money Market Mutual Funds	N/A	None	None
Investment Contracts	30 years	None	None
Certificates of Deposit	None	None	None
Repurchase Agreements	None	None	None
Mortgage Pass-Through Securities	None	None	None
State Bonds or Notes	None	None	None
Municipal Bonds or Notes	None	None	None
San Diego County Pool Money Fund	None	None	None
Asset-Backed Securities	5 years	20%	20%

C. Fair Value Measurement

As of June 30, 2024, the City's investments had the following recurring fair value measurements:

Investment Type	Level 2	Uncategorized	Total	Percent of Total
LAIF	$ -	$ 40,739,153	$ 40,739,153	31.91%
Money market funds	-	166,561	166,561	0.13%
San Diego County Investment Pool	-	39,011,179	39,011,179	30.55%
Supranational	1,594,294	-	1,594,294	1.25%
Asset-backed Securities	991,933	-	991,933	0.78%
US Corporate	10,082,830	-	10,082,830	7.90%
US Treasury obligations	17,456,067	-	17,456,067	13.67%
US Agency Securities	6,841,832	-	6,841,832	5.36%
Subtotal	36,966,956	79,916,893	116,883,849	91.54%
Held by fiscal agent:				
Section 115 pension trust	-	7,222,427	7,222,427	5.66%
Section 115 OPEB trust	-	3,539,380	3,539,380	2.77%
Money market funds	-	36,798	36,798	0.03%
Subtotal	-	10,798,605	10,798,605	8.46%
Total Investments	$ 36,966,956	$ 90,715,498	$ 127,682,454	100.00%

Note 2 – Cash and Investments (Continued)

C. Fair Value Measurement (Continued)

Debt and equity securities classified in Level 1 (where applicable) are valued using prices quoted in active markets for those securities. Debt and equity securities classified in Level 2 are valued using the following approaches:

- U.S. Treasury obligations, U.S. corporate securities, U.S. agency securities, supranationals, commercial paper, and collateralized mortgage obligations: quoted prices for identical securities in markets that are not active;
- Medium term notes: quoted prices for similar securities in active markets.

D. Risk Disclosures

Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity, the greater the sensitivity its fair value is to changes in market interest rates. As a means of limiting its exposure to fair value losses arising from rising interest rates, the City's investment policy provides that final maturities of securities cannot exceed five years, except as otherwise stated in the investment policy. Specific maturities of investments depend on liquidity needs.

As of June 30, 2024, the City had the following investments and maturities:

		Investment Maturities				
Investment Type	**Fair Value**	**1 year or less**	**1 to 2 years**	**2-3 years**	**3-4 years**	**4-5 years**
LAIF	$ 40,739,153	$ 40,739,153	$ -	$ -	$ -	$ -
Money market funds	166,561	166,561	-	-	-	-
San Diego County Investment Pool	39,011,179	39,011,179	-	-	-	-
Supranational	1,594,294	795,830	-	-	-	798,464
Asset-backed securities	991,933	-	214,608	216,153	-	561,172
US Corporate	10,082,830	1,421,443	1,240,458	2,980,137	1,672,433	2,768,359
US Treasury obligations	17,456,067	-	5,674,001	4,581,709	4,355,130	2,845,227
US Agency Securities	6,841,832	909,067	425,304	721,273	2,763,753	2,022,435
Subtotal	116,883,849	83,043,233	7,554,371	8,499,272	8,791,316	8,995,657
Held by fiscal agent:						
Section 115 pension trust	7,222,427	7,222,427	-	-	-	-
Section 115 OPEB trust	3,539,380	3,539,380	-	-	-	-
Money market funds	36,798	36,798	-	-	-	-
Subtotal	10,798,605	10,798,605	-	-	-	-
Total Investments	$ 127,682,454	$ 93,841,838	$ 7,554,371	$ 8,499,272	$ 8,791,316	$ 8,995,657

The weighted average maturity of the portfolio was 1.74 years.

Note 2 – Cash and Investments (Continued)

D. Risk Disclosures (Continued)

Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. To be eligible to receive City money, a bank, savings association, federal association, or federally insured industrial loan company shall have received an overall rating of not less than "satisfactory" in its most recent evaluation by the appropriate federal financial supervisory agency of its record of meeting the credit needs of California's communities, including low-and-moderate-income neighborhoods.

The City's investments are rated by the nationally recognized statistical rating organizations as follows:

Investment Type	Fair Value	Moody's	Standard & Poor's
LAIF	$ 40,739,153	not rated	not rated
Money Market Funds	166,561	Aaa	AAA
San Diego County Investment Pool	39,011,179	not rated	not rated
Supranational	1,594,294	Aaa	AAA
Asset-backed Securities	991,933	Various	Various
US Corporate	10,082,830	Various	Various
US Treasury obligations	17,456,067	n/a	n/a
US Agency securities	6,841,832	Aaa	AA+
Investment in Section 115 pension trust	7,222,427	not rated	not rated
Investment in Section 115 OPEB trust	3,539,380	not rated	not rated
Investments held by bond trustee	36,798	not rated	not rated
	$ 127,682,454		

Custodial Credit Risk

Custodial credit risk is the risk that, in the event of the failure of the counter party, the City will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. All securities, with the exception of LAIF and other pooled investments, are held by a third-party custodian (BNY Western Trust). BNY is a registered member of the Federal Reserve Bank.

Concentration of Credit Risk

The City's investment policy contains limitations on the amount that can be invested in any one issuer beyond that stipulated by the California Government Code. Investments in any one issuer that represent 5% or more of total City's investments are as follows:

Issuer	Investment Type	Fair Value	Percentage
Local Agency Investment Fund (LAIF)	California Pooled Investment Fund	$ 40,739,153	31.91%
San Diego County Investment Pool	San Diego County Pooled Investment Fund	39,011,179	30.55%
US Treasury obligations	US Treasury Obligations	17,456,067	13.67%
PARS pension trust	Investment in Section 115 pension trust	7,222,427	5.66%
US Corporate	Corporate Medium Term Notes	10,082,830	7.90%

Note 2 – Cash and Investments (Continued)

E. Investments in Local Agency Investment Fund (LAIF)

The City is a participant in LAIF, which is regulated by California Government Code Section 16429 under the oversight of the Treasurer of the State of California. As of June 30, 2024, the City had $40,739,153 invested in LAIF. LAIF determines fair value on its investment portfolio based on market quotations for those securities where market quotations are readily available and based on amortized cost or best estimate for those securities where market value is not readily available. LAIF is reported at amortized cost, which approximates fair value.

F. Investments in San Diego County Investment Pool

The City also participates in the San Diego County Treasurer's Pooled Money Fund which is administered by the Treasurer-Tax Collector's Office. At June 30, 2024, the City had $39,011,179 invested in the pool. The fair value of Commission's investment in the pool is reported at amounts based upon the City's pro-rata share of the fair value provided by the County Treasurer for the entire portfolio (in relation to the amortized cost of that portfolio). Earnings realized on investments based on amortized cost are distributed to Investment Pool participants. Section 27013 of the California Government Code authorizes the Treasurer's Office to deduct administrative fees related to investments. The net realized earnings on investments are apportioned to the Investment Pool participants quarterly, based on the participants' average daily balances. The County's annual financial report for the Pool can be obtained from the Treasurer-Tax Collector at 1600 Pacific Highway, Room 162, San Diego, California, 92101 and can also be accessed at **http://www.sdtreastax.com.**

Note 3 – Leases Receivable and Related Deferred Inflows of Resources

The City leases land to third parties. Leases receivable consist of agreements with third parties for the "right–to–use" the underlying asset at various locations owned by the City. The remaining terms of the agreements range from one to 21 years. The calculated interest rates used match the City's incremental borrowing rate at July 1, 2021.

For the fiscal year ended June 30, 2024, the City recognized $453,004 in lease revenue and $74,108 in interest revenue, and the outstanding receivable amount is $2,734,766.

A summary of changes in leases receivable for the fiscal year ended June 30, 2024 is as follows:

Balance July 1, 2023	Additions	Reductions	Balance June 30, 2024	Amounts due within one year	Amounts due in more than one year
$ 3,155,223	$ -	$ (420,457)	$ 2,734,766	$ 395,183	$ 2,339,583

Note 3 – Leases Receivable and Related Deferred Inflows of Resources (Continued)

As of June 30, 2024, the required payments for these leases, including interest, are:

Year Ending June 30	Leases Receivable	Interest	Total
2025	$ 395,183	$ 63,629	$ 458,812
2026	381,226	54,154	435,380
2027	387,537	44,406	431,943
2028	336,454	35,440	371,894
2029	345,491	26,845	372,336
2030-2034	825,408	45,847	871,255
2035-2039	33,842	5,898	39,740
2040-2043	29,625	1,505	31,130
	$ 2,734,766	$ 277,724	$ 3,012,490

As of June 30, 2024, the amounts reported as deferred inflows of resources will be recognized as lease revenue as follows:

Year Ending June 30	Total
2025	$ 410,530
2026	380,192
2027	369,073
2028	313,480
2029	308,326
2030-2034	740,448
2035-2039	30,530
2040-2043	23,915
	$ 2,576,494

Note 4 – Loans Receivable

A. Government-Wide Financial Statements

At June 30, 2024, the City had the following loans receivable balances outstanding:

Morgan Tower Housing Associates, LP	$ 15,035,315
Kimball Tower Housing Associates, LP	19,873,308
Vista Del Sol	7,096,654
Plaza City Apartments, LP	3,422,000
Home Improvement Loan Program	23,199
First Time Home Buyers Program	2,692,453
Owner Occupied Loan Program	308,601
Rental Rehabilitation Loan Program	3,332,500
Paradise Creek, LP	5,721,547
Subtotal	57,505,577
Less: allowance for doubtful accounts	(11,905,971)
Total	$ 45,599,606

Note 4 – Loans Receivable (Continued)

A. Government-Wide Financial Statements (Continued)

Morgan Tower Housing Associates, LP

On March 28, 2019, the Community Development Commission- Housing Authority of the City of National City sold 152 units (151 affordable units and 1 manager's unit) of housing for low-income senior households located at 1415 D Avenue in National City to Morgan Tower Housing Associates, L.P., for $33,800,000. The CDC-HA sold only the improvements and retained fee-simple ownership of the land through a 99 year-ground lease. The CDC-HA provided a seller carryback note totaling $15,106,284. The note carries a 55-year term with interest compounding annually at 2.91% and has mandatory annual payments, the first of which was $222,000. That payment increases by 3.50% per year following the base year. In years when the operating statement for Morgan Tower shows a positive cash flow, an additional payment is required in the amount of 50% of residual receipts. At June 30, 2024, the outstanding balance was $15,035,315.

Kimball Tower Housing Associates, LP

On March 28, 2019, the CDC-HA sold 151 units (149 affordable units and 2 manager's units) of housing for low-income senior households located at 1317 D Avenue, National City to Kimball Tower Housing Associates, L.P., for $28,800,000. The CDC-HA sold only the improvements and retained fee-simple ownership of the land through a 99 year-ground lease. The CDC-HA provided a seller carryback note totaling $19,374,337. The note carries a 55-year term with interest compounding annually at 2.91% and has mandatory annual payments, the first of which was $253,000. That payment increases by 3.50% per year following the base year. In years where the operating statement for Kimball Tower shows a positive cash flow, an additional payment is required in the amount of 50% of residual receipts. At June 30, 2024, the outstanding balance was $19,873,308.

Vista Del Sol (formerly Copper Hills Apartment, LP)

In 1999, the Community Development Commission of the City of National City (CDC) entered into several loan agreements with Copper Hills Apartments, LP. CDC Residual Receipts Note dated February 19, 1999 disclosed a loan of $2,400,000 with 3% interest per annum for 55 years, funded by the HOME Program and Low-and-Moderate-Income Housing Funds. A second and junior to the CDC Residual Receipts Note was made on June 3, 1999 for $4,400,000, referred to as CDC Rehabilitation Note with 3% interest per annum for 55 years and funded by the Low-and-Moderate-Income Housing Fund (currently Housing Asset Fund). These loans were made to acquire, develop, rehabilitate and operate the multi-family apartments located at "Q" Avenue in the City that included 132 apartment dwelling units. In December 2017, Vista Del Sol Apartments, LP acquired the property and assumed the rights and obligations of Copper Hills Apartments, LP. The two original loans were consolidated into a single note of $7,407,795 based on the amount of the outstanding principal and accrued interest on the two original loans. At June 30, 2024, the outstanding balance was $7,096,654 with an associated contractual allowance of $2,459,018.

Plaza City Apartments, LP

The CDC of the City of National City entered into a Loan Agreement with Plaza City Apartments, LP on November 1, 2005 in the amount of $2,700,000 with 3% interest per annum for 55 years. It was amended per Resolution No. 2006-202 dated September 19, 2006 which increased the loan amount by $722,000 for a total of $3,422,000. This loan was to be used by the borrower to pay the balance of the purchase price and additional costs relating to the acquisition, demolition and development of certain real property located at 1535 Plaza Blvd., National City, CA. At June 30, 2024, the outstanding balance of loans made was $3,422,000 with an associated contractual allowance of $3,422,000.

Note 4 – Loans Receivable (Continued)

A. Government-Wide Financial Statements (Continued)

Home Improvement Loan Program

The City of National City Home Improvement Loan Program was administered by the Housing Authority and funded with Community Development Block Grant funds. The loan program provided loans to owners of single-family residences that wished to rehabilitate their property, providing for safe, decent, and sanitary housing throughout National City. The loan program provided favorable terms of repayment and stopped issuing loans in 2002. At June 30, 2024, the outstanding balance of the loans made was $23,199.

First Time Home Buyers Program

The City of National City First-Time Homebuyer Assistance Program is currently funded through HUD HOME Investment Partnerships Program and previously was also funded with the State of California Low- and Moderate-Income Housing Set-Aside funds. The Program is currently administered by Community Housing Works, a 501(c)3 affordable housing agency that offers equity share deferred home gap financing loans to qualified borrowers. At June 30, 2024, the outstanding balance of the loans made was $2,692,453 with an allowance for doubtful accounts of $2,692,453.

Owner Occupied Loan Program

The City of National City Owner Occupied Loan Program is administered by the Housing Authority. The program provides loans to owners of single-family residences that wish to rehabilitate their property, providing for safe, decent, and sanitary housing throughout National City. Principal payment on the loans provided is deferred for 30 years. At June 30, 2024, the outstanding balance of the loans made was $308,601.

Rental Rehabilitation Program

The City of National City Rental Rehabilitation Loan Program is administered by the Housing Authority and funded through HUD HOME Investment Partnerships Program and the Low- and Moderate-Income Housing Asset Fund. The program offers gap financing to developers for the rehabilitation of multi-family complexes and also provides for long-term rental assistance to deed-restricted units. At June 30, 2024, the outstanding balance of loans made was $3,332,500 with an allowance for doubtful accounts of $3,332,500.

Paradise Creek, LP

On June 21, 2011, the Community Development Commission of the City of National City ("Commission"), and Paradise Creek Housing Partners, L.P. (the "Developer") entered into an agreement (Disposition and Development Agreement) for the development of 201-unit affordable housing as Phase I and II of the Transit-Oriented Infill Affordable Housing and Paradise Creek Enhancement Project (the "Project"). The Commission, in order to make the Project financially feasible, agreed to make a loan to Developer for the amount of $6,000,000 for Phase I of the Project. During 2016, the loan receivable was transferred from the Successor Agency to the City and was recorded as a special item. As of June 30, 2024, the note receivable amount is $5,721,547. The Developer will repay the loan with residual receipts to the Community Development Commission-Housing Authority of the City of National City ("CDC-HA").

Note 4 – Loans Receivable (Continued)

B. Fiduciary Fund Financial Statements

At June 30, 2024, the Agency had the following loans receivable, including principal and accrued interest:

National City Mile of Cars	$	244,424
Constellation Property Group		2,500,000
Subtotal		2,744,424
Less: allowance for doubtful accounts		(2,500,000)
Total	$	244,424

National City Mile of Cars

In July 20, 2010, the Community Development Commission of the City of National City ("Commission"), and Mile of Cars Association ("Participant") entered into an agreement (Freeway Sign Rehabilitation Loan Agreement) for the rehabilitation of existing equipment and improvements constituting the signage. The Commission agreed to loan to the Participant the amount of $675,000 for said improvements. The Participant agreed to execute a promissory note to repay the Commission the full amount of the rehabilitation loan plus interest. As of June 30, 2024, the note receivable amount was $244,424.

Constellation Property Group (A Ave) LP

The CDC of the City entered into a loan agreement with Constellation Property Group (A Avenue), LP, a Delaware limited partnership, on December 13, 2007, for the amount of $2,500,000 with interest of 10%, non-compounded, requiring no interim payment of principal and interest and maturing on December 13, 2010. The purpose of the loan was to assist with the development of the Centro Condominium project on A Avenue in National City – a 91,199 square foot, four story condominium project housing 61 residential units and 108 parking spaces. As of June 30, 2011, an allowance was a established for the entire amount of the note outstanding as collection of this note was not expected. At June 30, 2024, the outstanding balance of the loans made was $2,500,000 with an allowance for doubtful accounts applied for the full balance.

Note 5 – Interfund Balances and Transactions

A. Due to/Due from other funds

At June 30, 2024, interfund receivables and payables were as follows:

Receivable Fund	Payable Fund		Amount	Purpose
General Fund	Other Special Revenue Fund		$ 5,858,438	Overdrawn cash
General Fund	Non-Major Governmental Funds		1,798,727	Overdrawn cash
		Total	$ 7,657,165	

Current interfund balances arise in the normal course of operations to cover cash shortages and are expected to be repaid shortly after the end of the fiscal year.

Note 5 – Interfund Balances and Transactions (Continued)

B. Transfers In/Out

For the year ended June 30, 2024, interfund transfers were as follows:

Transfers In	Transfers Out	Amount	Purpose
General Fund	ARPA	$ 2,000,000	Operating subsidy
General Fund	Other Special Revenue Fund	5,500	Operating subsidy
	Subtotal	2,005,500	
Other Special Revenue Fund	General Fund	397,571	Operating subsidy
POB Debt Service Fund	General Fund	5,261,173	Debt service
POB Debt Service Fund	Housing Authority Special Revenue Fund	56,457	Debt service
POB Debt Service Fund	Sewer Special Revenue Fund	99,142	Debt service
POB Debt Service Fund	Other Special Revenue Fund	13,981	Debt service
POB Debt Service Fund	Library Special Revenue Fund	72,019	Debt service
POB Debt Service Fund	Nutrition Special Revenue Fund	43,901	Debt service
POB Debt Service Fund	Parks Maintenance Special Revenue Fund	102,510	Debt service
POB Debt Service Fund	Motor Vehicle Internal Service Fund	38,534	Debt service
POB Debt Service Fund	Info Systems Maintenance Internal Service Fund	46,034	Debt service
POB Debt Service Fund	Liability Insurance Internal Service Fund	5,927	Debt service
POB Debt Service Fund	Facilities Maintenance Internal Service Fund	66,789	Debt service
	Subtotal	5,806,467	
Library Special Revenue Fund	General Fund	1,333,616	Operating subsidy
Parks Maintenance Special Revenue Fund	General Fund	1,060,499	Operating subsidy
Nutrition Special Revenue Fund	General Fund	227,900	Operating subsidy
Nutrition Special Revenue Fund	Housing Authority Special Revenue Fund	564,151	Operating subsidy
	Subtotal	792,051	
Facilities Maintenance Intenal Service Fund	Nutrition Special Revenue Fund	48,000	Maintenance
Vehicle Replacement Reserve IS Fund	Nutrition Special Revenue Fund	155,486	Vehicle purchases
Vehicle Replacement Reserve IS Fund	Other Special Revenue Fund	450,000	Vehicle purchases
	Subtotal	605,486	
	Total	$ 12,049,190	

Note 6 – Capital Assets

Governmental Activities

A summary of changes in capital assets for governmental activities for the year ended June 30, 2024 is as follows:

	Balance July 1, 2023	Additions	Deletions	Transfers/ Reclassifications	Balance June 30, 2024
Capital assets, not being depreciated/amortized:					
Land	$ 25,597,009	$ -	$ -	$ -	$ 25,597,009
Right of way	4,245,088	-	-	-	4,245,088
Construction in progress	38,237,313	8,271,278	-	(1,948,471)	44,560,120
Total capital assets, not being depreciated/amortized	68,079,410	8,271,278	-	(1,948,471)	74,402,217
Capital assets, being depreciated/amortized:					
Buildings and improvements	63,269,402	-	-	-	63,269,402
Machinery and equipment	24,724,176	2,481,469	-	-	27,205,645
Infrastructure	166,837,575	4,860,512	-	1,948,471	173,646,558
Right-to-use lease assets	598,752	-	-	-	598,752
Radio rights	1,270,763	-	-	-	1,270,763
Subtotal	256,700,668	7,341,981	-	1,948,471	265,991,120
Less accumulated depreciation/amortization:					
Buildings and improvements	(41,441,693)	(1,982,379)	-	-	(43,424,072)
Machinery and equipment	(18,661,679)	(1,793,694)	-	-	(20,455,373)
Infrastructure	(85,290,344)	(3,398,382)	-	-	(88,688,726)
Right-to-use lease assets	(497,307)	-	-	-	(497,307)
Radio rights	(444,766)	(63,538)	-	-	(508,304)
Subtotal	(146,335,789)	(7,237,993)	-	-	(153,573,782)
Total capital assets, being depreciated/amortized	110,364,879	103,988	-	1,948,471	112,417,338
Total capital assets, net	$ 178,444,289	$ 8,375,266	$ -	$ -	$ 186,819,555

Depreciation and amortization expense was charged to functions/programs as follows:

General government	$ 696,462
Public safety	1,053,827
Transportation	3,648,698
Community development	16,379
Culture and leisure	584,748
Internal service funds	1,237,879
Total depreciation/amortization expense	$ 7,237,993

Note 7 – Long-Term Debt

A. Governmental Activities

A summary of changes in governmental activities long-term debt for the year ended June 30, 2024 is as follows:

	Balance June 30, 2023	Debt Issued	Debt Retired	Balance June 30, 2024	Classification: Due within One Year	Classification: Due in More Than One Year
Long-term debt:						
Public offerings:						
2012 General Obligation Bonds	$ 2,175,000	$ -	$ (330,000)	$ 1,845,000	$ 340,000	$ 1,505,000
Bond premium	8,023	-	(1,605)	6,418	-	6,418
Section 108 Bonds	605,000	-	(605,000)	-	-	-
2017 Clean Energy Bonds	1,800,000	-	(84,635)	1,715,365	90,313	1,625,052
2017 Lease Revenue Bonds	2,743,061	-	(120,936)	2,622,125	130,427	2,491,698
2021 Pension Obligation Bonds	81,330,000	-	(3,655,000)	77,675,000	3,680,000	73,995,000
Bond discount	(135,696)	-	7,142	(128,554)	-	(128,554)
Private placements:						
Notes payable	418,569	-	(135,702)	282,867	139,488	143,379
Lease liabilities	326,372	-	(158,702)	167,670	167,670	-
Total long-term debt	$ 89,270,329	$ -	$ (5,084,438)	$ 84,185,891	$ 4,547,898	$ 79,637,993

2012 General Obligation Refunding Bonds

The City issued $4,885,000 of general obligation bonds, 2012 General Obligation Refunding Bonds, on August 1, 2012 to refund the 2002 General Obligation Bonds. No 2002 General Obligation Bonds remain outstanding. The bonds mature annually through August 1, 2028 in the amounts ranging from $235,000 to $395,000 beginning August 1, 2003. The interest of the bonds is payable semi-annually on each February 1 and August 1, commencing February 1, 2004. The interest rate of the bonds ranges from 2.00% to 3.500%. The bonds are payable solely from and secured by ad valorem taxes of all property subject to taxation by the City. The bonds are subject to optional and mandatory early redemption provisions. As of June 30, 2024, the outstanding balance is $1,845,000.

The annual debt service requirements for the 2012 General Obligation Refunding Bonds outstanding at June 30, 2024 are as follows:

Year Ending June 30,	Principal	Interest	Total
2025	$ 340,000	$ 56,425	$ 396,425
2026	355,000	45,556	400,556
2027	370,000	33,544	403,544
2028	385,000	20,563	405,563
2029	395,000	6,913	401,913
Total	$ 1,845,000	$ 163,001	$ 2,008,001

Section 108 Bonds

The City issued $6,900,000 of HUD 108 Bonds, Series A on August 7, 2003 to provide funds for the construction of a fire station. The bonds mature annually through 2024 in the amount ranging from $170,000 to $635,000 beginning in 2005. The interest on the bonds is payable semi-annually on each February 1 and August 1, commencing February 1, 2004. As of June 30, 2024, the outstanding balance was paid in full.

Note 7 – Long-Term Debt (Continued)

A. Governmental Activities (Continued)

2017 Clean Energy Bonds and 2017 Lease Revenue Bonds

In July 2017, the National City Joint Powers Financing Authority ("NCJPFA"), pursuant to a facilities lease and facilities sublease with the City of National City, issued $1,800,000 of taxable clean renewable energy bonds under Section 54C(a) of the Internal Revenue Code and $3,723,602 of tax-exempt bonds to finance the cost of an energy efficiency and renewable energy program under an Energy Services Agreement with Ameresco, Inc. The bonds were purchased by Banc of America Leasing & Capital, LLC. Principal and interest payments on the bonds are the responsibility of the City and are payable semi-annually on each December 1 and June 1, commencing December 1, 2017. At June 30, 2024, the outstanding balances were $1,715,365 and $2,622,125 for the 2017 Clean Energy Bonds and the 2017 Lease Revenue Bonds, respectively.

The annual debt service requirements for the 2017 Clean Energy Bonds outstanding at June 30, 2024 are as follows:

Year Ending June 30,	Principal	Interest	Total
2025	$ 90,313	$ 81,767	$ 172,080
2026	95,961	77,334	173,295
2027	102,409	72,611	175,020
2028	108,846	67,588	176,434
2029	115,554	62,250	177,804
2030-2034	688,621	219,236	907,857
2035-2037	513,661	44,309	557,970
Total	$ 1,715,365	$ 625,095	$ 2,340,460

The annual debt service requirements for the 2017 Lease Revenue Bonds outstanding at June 30, 2024 are as follows:

Year Ending June 30,	Principal	Interest	Total
2025	$ 130,427	$ 71,735	$ 202,162
2026	140,375	68,055	208,430
2027	150,797	64,095	214,892
2028	161,712	59,842	221,554
2029	173,142	55,285	228,427
2030-2034	1,056,690	196,303	1,252,993
2035-2037	808,982	40,143	849,125
Total	$ 2,622,125	$ 555,458	$ 3,177,583

Note 7 – Long-Term Debt (Continued)

A. Governmental Activities (Continued)

2021 Pension Obligation Bonds

On November 16, 2021, the City issued the 2021 Taxable Pension Obligation Bonds in the amount of $83,895,000 with an original issue discount of $142,838. The purpose of the bonds was to refinance a portion of the City's unfunded actuarial accrued liability with respect to its payment obligations to CalPERS. The bonds accrue interest rates between 0.384% and 3.423%. Interest on the bonds is payable semiannually on each May 1 and November 1, commencing November 1, 2022. Principal is payable in annual installments ranging from $2,565,000 to $6,220,000, commencing November 1, 2022 through November 1, 2042. The balance at June 30, 2024, was $77,675,000.

The annual debt service requirements for the 2021 Pension Obligation Bonds outstanding at June 30, 2024 are as follows:

Year Ending June 30,	Principal	Interest	Total
2025	$ 3,680,000	$ 2,120,767	$ 5,800,767
2026	3,675,000	2,075,778	5,750,778
2027	3,680,000	2,018,296	5,698,296
2028	3,695,000	1,951,580	5,646,580
2029	3,715,000	1,876,729	5,591,729
2030-2034	19,125,000	7,993,071	27,118,071
2035-2039	20,475,000	5,074,059	25,549,059
2040-2043	19,630,000	1,477,880	21,107,880
Total	$ 77,675,000	$ 24,588,160	$ 102,263,160

Notes Payable

San Diego County Regional Communication System

In 2017, the County of San Diego (the "County") and certain local governments, including the City, entered into an agreement for the implementation, governance, and cost for the Next Generation Regional Communication System ("RCS"). The NGRCS replaces, modernizes, and updates the old regional communication system, and provides effective and reliable voice radio communications for routine intra- and inter-agency operations as well as inter-agency communications throughout the region during mutual aid and disaster operations. The RCS includes the following subsystems: a trunked voice system, microwave backhaul network, and a conventional voice system. The City entered into a financing agreement with the County of San Diego to pay for a share of backbone infrastructure cost of the new system. The amount financed for this project was $1,270,762 at an annual interest rate of 2.79% for a total cost of $1,473,799. Beginning June 1, 2017, and each year thereafter for ten years, the City will make an annual payment of $147,380 to the County.

Note 7 – Long-Term Debt (Continued)

A. Governmental Activities (Continued)

Notes Payable (Continued)

San Diego County Regional Communication System (Continued)

The annual debt service requirements for the San Diego County RCS Notes Payable outstanding at June 30, 2024 are as follows:

Year Ending June 30,	Principal	Interest	Total
2025	$ 139,488	$ 7,892	$ 147,380
2026	143,379	4,001	147,380
Total	$ 282,867	$ 11,893	$ 294,760

Lease Liabilities

Honeywell Lease

A fifteen-year contract was entered into on March 16, 2010 for various energy efficiency improvements, such as the installation of a new cooling tower with variable speed fans (Civic Center), boiler replacement (Civic Center and Police Station), VFD (Police Station), and rooftop package unit replacement (Public Works, Police Station and MLK Community Center). Quarterly payments in arrears of principal and interest are $43,101 and imply a 3.45% interest rate. The final payment will be made in 2025. The balance at June 30, 2024 on this contract was $167,670.

The future minimum lease obligation and the net present value of these minimum lease payments as of June 30, 2024, are as follows:

Year Ending June 30,	Principal	Interest	Total
2025	$ 167,670	$ 5,205	$ 172,875
Total	$ 167,670	$ 5,205	$ 172,875

B. Fiduciary Funds

A summary of changes in fiduciary funds long-term debt for the year ended June 30, 2024 is as follows:

	Balance July 1, 2023	Debt Issued	Debt Retired	Balance June 30, 2024	Classification: Due within One Year	Classification: Due in More Than One Year
2017A Tax Allocation Refunding Bonds	$ 31,079,000	$ -	$ (3,065,000)	$ 28,014,000	$ 3,139,000	$ 24,875,000
2017B Tax Allocation Refunding Bonds	1,649,000	-	(221,000)	1,428,000	224,000	1,204,000
Total	$ 32,728,000	$ -	$ (3,286,000)	$ 29,442,000	$ 3,363,000	$ 26,079,000

Note 7 – Long-Term Debt (Continued)

B. Fiduciary Funds (Continued)

2017 Series A and B Tax Allocation Refunding Bonds

In September 2017, the Successor Agency to the Community Development Commission as the National City Redevelopment Agency issued $45,874,000 in Tax Allocation Refunding Bonds, Series 2017A, and $2,669,000 in Tax Allocation Refunding Bonds, Series 2017B, to redeem the 2005B and 2011 Tax Allocation Bonds and the 1999 Tax Allocation Housing Bonds, respectively. The 2017 Series A bonds mature on August 1, 2032, and bear an interest rate of 2.49% per annum. The 2017 Series B bonds mature on August 1, 2029, and bear an interest rate of 2.36% per annum. Principal is payable annually on August 1 for both series of bonds. Interest is payable semi-annually for both series of bonds on February 1 and August 1. The aggregate debt service payments of the new debt are $9,877,886 less than the old debt. The issuance of the new debt and refunding of the old debt resulted in an economic gain (the difference between the net present value of the old debt and the new debt service payments) of approximately $9,497,037.

The annual debt service requirements for the 2017 Series A Tax Allocation Bonds outstanding at June 30, 2024 are as follows:

Year Ending June 30,	Principal	Interest	Total
2025	$ 3,139,000	$ 658,543	$ 3,797,543
2026	3,216,000	579,423	3,795,423
2027	2,949,000	502,669	3,451,669
2028	2,934,000	1,387,092	4,321,092
2029	2,998,000	355,571	3,353,571
2030-2033	12,778,000	642,485	13,420,485
Total	$ 28,014,000	$ 4,125,783	$ 32,139,783

The annual debt service requirements for the 2017 Series B Tax Allocation Bonds outstanding at June 30, 2024 are as follows:

Year Ending June 30,	Principal	Interest	Total
2025	$ 224,000	$ 31,057	$ 255,057
2026	232,000	25,677	257,677
2027	234,000	20,178	254,178
2028	240,000	14,584	254,584
2029	246,000	8,851	254,851
2030	252,000	2,975	254,975
Total	$ 1,428,000	$ 103,322	$ 1,531,322

Note 7 – Long-Term Debt (Continued)

B. Fiduciary Funds (Continued)

Pledged Revenues

The Successor Agency has pledged tax revenues to the repayment of the RDA's debts transferred to it on February 1, 2012 through the final maturity of the Bonds, or early retirement of the Bonds, whichever comes first.

Tax revenues consist of property tax revenues allocated to the Redevelopment Property Tax Trust Fund (RPTTF) for the Successor Agency that is maintained by the County of San Diego Auditor and Controller. The amounts so allocated are those that would have been allocated to the RDA had the RDA not been dissolved. The Auditor and Controller (A&C) then distributes RPTTF revenues to the Successor Agency based on Recognized Obligation Payment Schedules (ROPS) as approved by the California State Department of Finance (DOF) and after deducting amounts for A&C administrative costs and amounts required to be paid under tax-sharing agreements unless the payment of such amounts has been subordinated to payment of debt services on the Bonds. Each ROPS covers a one fiscal year period and includes the applicable debt service payments on the Bonds.

In fiscal year 2024, property tax revenue in the amount of $30,226,305 was deposited to the RPTTF for the Successor Agency. After deductions for County administrative fees and pass-through payments, the RPTTF revenue available for distribution to the Successor Agency was $23,169,298. The actual amount of RPTTF revenue authorized by the State Department of Finance to be distributed to the Successor Agency was $3,950,251. This distribution took into account previously allocated, but unspent RPTTF in previous ROPS periods and did not affect the ability of the Successor Agency to meet its debt service obligation. Total debt service for all Tax Allocation Refunding Bonds (TARBs) in fiscal year 2024 was $4,058,091, 20% of the RPTTF revenue available for distribution to the Successor Agency. Beyond fiscal year 2024 and through final maturity in fiscal year 2033, these annual payments will gradually decline from $4.1 million in fiscal year 2023 to $3.3 million in fiscal year 2033. The percentage of available RPTTF required for debt service will also gradually drop as total payments decrease and the amount of available RPTTF increases because of expected growth in assessed values attributable to the former redevelopment area.

Note 8 – Compensated Absences

A summary of changes in compensated absences for the year ended June 30, 2024 is as follows:

	Balance July 1, 2023	Additions	Deletions	Balance June 30, 2024	Classification: Due within One Year	Classification: Due in More Than One Year
Compensated Absences	$ 4,472,190	$ 2,936,902	$ (2,711,493)	$ 4,697,599	$ 2,711,493	$ 1,986,106
Total	$ 4,472,190	$ 2,936,902	$ (2,711,493)	$ 4,697,599	$ 2,711,493	$ 1,986,106

The City's liability for vested and unpaid compensated absences (accrued vacation, sick leave, and compensatory time) was $4,697,599 at June 30, 2024. For the governmental activities, compensated absences are generally liquidated by the General Fund.

Note 8 – Compensated Absences (Continued)

Compensated absences at June 30, 2024 are obligations of the following funds:

General Fund	$ 4,535,871
Facilities Maintenance	50,726
Liability Insurance	6,569
Information Systems Maintenance	47,285
Motor Vehicle Services	57,148
Total	$ 4,697,599

Note 9 – Other Required Disclosures

At June 30, 2024, the following funds had deficit fund balances/net position:

Fund Type	Funds	Deficit
Capital Projects Fund	Proposition A	$ (1,838,608)
Fiduciary Fund	Successor Agency To the Community Development Commission of National City Private-Purpose Trust Fund	$ (21,235,250)

Proposition A Capital Projects Fund – The Proposition A Capital Projects Fund had a deficit of $(1,838,608) resulting from capital expenses for the year ended June 30, 2024 exceeding revenues. The deficit will be eliminated via future transfers in from other funds and receipt of additional Proposition A funding.

The Successor Agency to the Community Development Commission as the National City Redevelopment Agency (the "Successor Agency") Private-Purpose Trust Fund – The Successor Agency to the Community Development Commission as the National City Redevelopment Agency Private-Purpose Trust Fund had an accumulated deficit of $(21,235,250). The deficit will be eliminated over the next ten years through revenues received from the RPTTF to pay for debt service on the 2017 Series A and B Tax Allocation Refunding Bonds.

Governmental Activities – At June 30, 2024, the City had an unrestricted net position deficit of $(44,032,534) on the Statement of Activities. This deficit incorporates the calculations resulting from the implementation of GASB Statement 68 (Net Pension Liability) in fiscal year 2015 and the implementation of GASB Statement 75 (Total OPEB Liability) in 2017. The City is addressing the portion of the deficit attributable to the GASB 68 reporting requirements through meeting its annual required pension contributions to CalPERS and has established an IRS Section 115 pension trust. In addition, in November 2021, the City issued pension obligation bonds and delivered the proceeds to CalPERS to pay off approximately $83,260,000 of the City's anticipated unfunded liability. The City is addressing the OPEB liability by establishing an IRS Section 115 OPEB trust for approximately half of the liability while continuing to budget and pay for annual OPEB costs out of current resources.

Excess Expenditures Above Appropriations

For the year ended June 30, 2024, the following funds had expenditures that exceeded appropriations:

Funds	Excess Expenditures Above Appropriations
Housing Asset Special Revenue Fund	$ 68,977

Note 10 – Self-Insurance Accrued Liabilities

The City is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; natural disasters; and workers' compensation claims. A self-insurance (internal service) fund is used to account for the City's insurance programs. Operating revenues of this fund represent payments from other City funds and are based upon estimated umbrella insurance premium expenses, self-insurance losses and other operating expenses.

The San Diego Pooled Insurance Program Authority (SANDPIPA) a joint powers authority (JPA), of which the City was a member, ceased operations on June 30, 2016. On July 1st, 2016 the City became self-insured for General Liability claims up to $250,000. This means that the City pays all claims up to $250,000 directly from City funds. Claims between the self-insured retention (SIR) of $250,000 up to $5,000,000 are covered by Public Risk Innovation, Solutions and Management (formerly California State Association of Counties - Excess Insurance Authority). The next layer of coverage is the Excess Layer which provides $20,000,000 and the final layer of coverage is the Optional Layer which provides $25,000,000. The total amount of coverage for the General Liability Program is $50,000,000. PRISM is located in Folsom, California. All the coverages are administered by PRISM.

The City is completely self-insured for unemployment claims.

The City is self-insured for Workers' Compensation claims up to $500,000 per occurrence. Claims between the self-insured retention level of $500,000 and $5,000,000 are covered by PRISM which is reinsured by Great American. Claims in excess of $5,000,000 up to $50,000,000 are covered by PRISM which is reinsured by ACE American Insurance Company. Any statutory benefit in excess of $50,000,000 is covered by Liberty Insurance Corporation. There is no statutory limit for benefits paid on Workers' Compensation claims.

During the current year, there were no significant reductions in insurance coverage from the prior year. For each of the past three fiscal years, the settlements have not exceeded the City's insurance coverage.

At June 30, 2024, the City had an accrued amount of $12,933,000 of workers' compensation and general liability claims representing estimates of amounts to be paid for actual and incurred but not reported claims based upon past experience, modified for current trends and information. Allocated claim adjustment expenses are included in claim liabilities. While the ultimate amount of losses incurred through June 30, 2024 is dependent on future developments, based upon information from the City Attorney, outside counsel and others involved with the administration of the programs, City management believes that the aggregate accrual is adequate to cover such losses. For the past three years, no settlements or claims payments have exceeded the amount of the applicable coverage. For the past two fiscal years, the changes in the City's liability for claims payable are summarized as follows:

The aggregate change in the balance of claims payable as recorded in the Governmental Activities were as follows:

	2024	2023	2022
Claims liabilities - beginning balance	$ 11,292,000	$ 10,966,000	$ 11,948,000
Incurred claims, representing the total of a provision for events of the current fiscal year and any change in the provision for events of prior fiscal years	4,182,967	2,326,747	57,029
Payments on claims attributable to events of both the current fiscal year and prior fiscal years	(2,541,967)	(2,000,747)	(1,039,029)
Claims liabilities - ending balance	$ 12,933,000	$ 11,292,000	$ 10,966,000

Note 11 – Pension Plans

A. Summary

Net Pension Liability

Aggregate Net Pension Liability is reported in the accompanying Statement of Net Position as follows:

	Net Pension Liability
Miscellaneous Plan	$ 19,613,847
Safety Plan	32,647,085
Total	$ 52,260,932

Deferred Outflows of Resources

Deferred Outflows of Resources are reported in the accompanying Statement of Net Position as follows:

	Deferred employer pension contributions made after measurement date	Changes in assumptions	Differences between expected and actual experience	Net difference between projected and actual earnings on pension plan investments	Total pension-related deferred outflows
Miscellaneous Plan	$ 1,755,191	$ 1,012,280	$ 665,787	$ 6,757,858	$ 10,191,116
Safety Plan	3,826,756	3,441,684	1,424,454	10,973,767	19,666,661
Total	$ 5,581,947	$ 4,453,964	$ 2,090,241	$ 17,731,625	$ 29,857,777

Deferred Inflows of Resources

Deferred Inflows of Resources are reported in the accompanying Statement of Net Position as follows:

	Differences between expected and actual experience	Total pension-related deferred inflows
Miscellaneous Plan	$ 443,084	$ 443,084
Safety Plan	1,701,754	1,701,754
Total	$ 2,144,838	$ 2,144,838

Pension Expense

Pension expenses are included in the accompanying Statement of Revenues, Expenses, and Changes in Net Position as follows:

	Pension Expense
Miscellaneous Plan	$ 5,864,126
Safety Plan	10,311,513
Total	$ 16,175,639

Note 11 – Pension Plans (Continued)

B. CalPERS Pension Plans

Plan Description

Substantially all City employees working the equivalent of 1,000 hours or more per fiscal year are eligible to participate in the Safety Plan and Miscellaneous Plan Agent multiple-employer defined benefit plans administered by California Public Employees Retirement System (CalPERS), which acts as a common investment and administrative agent for its participating member employers. Benefit Provisions under the Plans are established by State statutes within the Public Employee's Retirement Law. CalPERS issues publicly available reports that include a full description of the pension plans regarding benefit provisions, assumptions and membership information that can be found on the CalPERS website. Copies of the CalPERS annual financial report may be obtained from the CalPERS Executive Office – 400 P Street, Sacramento, CA 95814.

Benefits Provided

CalPERS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. A classic CalPERS member or PEPRA Safety member becomes eligible for Service Retirement upon attainment of age 55 with at least 5 years of credited service. PEPRA miscellaneous members become eligible for service retirement upon attainment of age 62 with at least 5 years of service. The service retirement benefit is a monthly allowance equal to the product of the benefit factor, years of service, and final compensation. The final compensation is the monthly average of the member's highest 36 or 12 consecutive months' fulltime equivalent monthly pay. Retirement benefits for classic miscellaneous employees are calculated as 2% to 2.7% of the average final 12 months compensation. Retirement benefits for PEPRA miscellaneous employees are calculated as 2% of the average final 36 months compensation. Retirement benefits for classic safety employees are calculated as 3% of the average final 12 months compensation. Retirement benefits for PEPRA safety employees are calculated as 2%-3% of the average final 36 months compensation.

Participants are eligible for non-industrial disability retirement if they become disabled and have at least five years of credited service. There is no special age requirement. The standard non-industrial disability retirement benefit is a monthly allowance equal to 1.8 percent of final compensation, multiplied by service.

Industrial disability benefits are not offered to miscellaneous employees. The City provides industrial disability retirement benefit to safety employees. The industrial disability retirement benefit is a monthly allowance equal to 50% of final compensation.

An employee's beneficiary may receive the basic death benefit if the employee dies while actively employed. The employee must be actively employed with the City to be eligible for this benefit. An employee's survivor who is eligible for any other pre-retirement death benefit may choose to receive that death benefit instead of this basic death benefit. The basic death benefit is a lump sum in the amount of the employee's accumulated contributions, where interest is currently credited at 7.5 percent per year, plus a lump sum in the amount of one month's salary for each completed year of current service, up to a maximum of six months' salary. For purposes of this benefit, one month's salary is defined as the member's average monthly full-time rate of compensation during the 12 months preceding death.

Upon the death of a retiree, a one-time lump sum payment of $500 will be made to the retiree's designated survivor(s), or to the retiree's estate.

Benefit terms provide for annual cost-of-living adjustments to each employee's retirement allowance. Beginning the second calendar year after the year of retirement, retirement and survivor allowances will be annually adjusted on a compound basis by two percent.

Note 11 – Pension Plans (Continued)

B. CalPERS Pension Plans (Continued)

Benefits Provided (Continued)

Employees Covered – At June 30, 2022, the valuation date, the following employees were covered by the benefit terms for each plan:

	Miscellaneous	Safety
Active employees	172	123
Transferred and terminated employees	259	85
Retired employees and beneficiaries	335	243

Contributions – Section 20814(c) of the California Public Employees' Retirement Law ("PERL") requires that the employer contribution rates for all public employers be determined on an annual basis by the actuary and shall be effective on the July 1 following notice of a change in the rate. The total plan contributions are determined through CalPERS' annual actuarial valuation process. The actuarially determined rate is the estimated amount necessary to finance the costs of benefits earned by employees during the year (the "normal cost" rate), with an additional amount to finance any unfunded accrued liability. The employer is required to contribute the difference between the actuarially determined normal cost rate and the contribution rate of employees. For the measurement period ended June 30, 2023, the average active miscellaneous and safety employee contribution rates were 8% and 9% of annual pay, respectively, and the employer's normal cost contribution rates were 12.40% and 22.51% of miscellaneous and safety employee annual payroll, respectively. The employer pays the annual amount required to address the plan's unfunded accrued liability.

For the year ended June 30, 2024, the employer contributions, including for the unfunded accrued liability, were:

	Miscellaneous	Safety	Aggregate Total
Contributions - employer	$ 1,755,191	$ 3,826,756	$ 5,581,947

Net Pension Liability

The City's net pension liability is measured as the total pension liability, less the pension plan's fiduciary net position. The net pension liability of the Plan is measured as of June 30, 2023, using an annual actuarial valuation as of June 30, 2022 rolled forward to June 30, 2023 using standard update procedures. A summary of principal assumptions and methods used to determine the net pension liability is shown on the following page.

Note 11 – Pension Plans (Continued)

B. CalPERS Pension Plans (Continued)

Net Pension Liability (Continued)

Actuarial Assumptions – The total pension liabilities in the June 30, 2022 actuarial valuations were determined using the following actuarial assumptions:

Actuarial Cost Method	Entry Age Normal
Actuarial Assumptions:	
Discount Rate	6.90%
Inflation	2.50%
Payroll growth	2.75%
Salary Increases	Varies by Entry Age and Service
Investment Rate of Return	7.00% net of pension plan investment and administrative expenses; includes Inflation
Mortality Rate	Based on the 2017 CalPERS Experience Study for the period from 1997 to
Post Retirement Benefit Increase	Contract COLA up to 2.75% until Purchasing Power Protection Allowance Floor on Purchasing Power applies, 2.75% thereafter.

The underlying mortality assumptions and all other actuarial assumptions used in the June 30, 2022 valuations were based on the results of a 2021 CalPERS Experience Study. Further details of the Experience Study can be found on the CalPERS website.

Changes of Assumptions

There were no changes of assumptions for the measurement period ended June 30, 2023.

Discount Rate – The discount rate used to measure the total pension liability was 6.90 percent. To determine whether the municipal bond rate should be used in the calculation of the discount rate for each plan, CalPERS stress tested plans that would most likely result in a discount rate that would be different from the actuarially assumed discount rate. The tests revealed the assets would not run out. Therefore, the current 6.90 percent discount rate is appropriate and the use of the municipal bond rate calculation is not deemed necessary. The long-term expected discount rate of 6.90 percent is applied to all plans in the Public Employees' Retirement Fund (PERF). The cash flows used in the testing were developed assuming that both members and employers will make their required contributions on time and as scheduled in all future years. The stress test results are presented in a detailed report called "GASB Crossover Testing Report" that can be obtained at CalPERS website under the GASB 68 section.

Note 11 – Pension Plans (Continued)

B. CalPERS Pension Plans (Continued)

Net Pension Liability (Continued)

The long-term expected rate of return on pension plan investments was determined using a building block method in which expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. In determining the long-term expected rate of return, staff took into account both short-term and long-term market return expectations as well as the expected pension fund (PERF) cash flows. Taking into account historical returns of all the Public Employees Retirement Funds' asset classes (which includes the agent plan and two cost-sharing plans or PERF A, B, and C funds), expected compound (geometric) returns were calculated over the short-term (first 10 years) and the long-term (11-60 years) using a building-block approach. Using the expected nominal returns for both short-term and long-term, the present value of benefits was calculated for each PERF fund. The expected rate of return was set by calculating the single equivalent expected return that arrived at the same present value of benefits for cash flows as the one calculated using both short-term and long-term returns. The expected rate of return was then set equal to the single equivalent rate calculated above and rounded down to the nearest quarter of one percent.

The table below reflects long-term expected real rate of return by asset class. The rate of return was calculated using the capital market assumptions applied to determine the discount rate and asset allocation. These geometric rates of return are net of administrative expenses.

The long-term expected rate of return by asset class for the measurement period ended June 30, 2023 was as follows:

Asset Class	Strategic Allocation	Real Return
Global equity - cap-weighted	30.00%	4.45%
Global equity - non-cap-weighted	12.00%	3.84%
Private equity	13.00%	7.28%
Treasury	5.00%	0.27%
Mortgage-backed securities	5.00%	0.50%
Investment-grade corporates	10.00%	1.56%
High yield	5.00%	2.27%
Emerging market debt	5.00%	2.48%
Private debt	5.00%	3.57%
Real Assets	15.00%	3.21%
Leverage	-5.00%	-0.59%
	100%	

Note 11 – Pension Plans (Continued)

B. CalPERS Pension Plans (Continued)

Changes in the Net Pension Liability

The following table shows the changes in net pension liability recognized over the measurement period:

Miscellaneous Plan

	Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability
Balance at June 30, 2022 (valuation date)	$ 153,944,569	$ 136,798,544	$ 17,146,025
Changes in the year:			
Service cost	2,153,323	-	2,153,323
Interest on the total pension liability	10,502,049	-	10,502,049
Changes of benefit terms	211,120	-	211,120
Changes of assumptions	-	-	-
Differences between expected and actual experience	1,109,645	-	1,109,645
Benefit payments, including refunds of members contributions	(8,276,791)	(8,276,791)	-
Plan to plan resource movement	-	(1,212)	1,212
Contributions - employer	-	2,457,605	(2,457,605)
Contributions - employees	-	920,837	(920,837)
Net investment income	-	8,231,680	(8,231,680)
Administrative expenses	-	(100,595)	100,595
Net changes	5,699,346	3,231,524	2,467,822
Balance at June 30, 2023 (measurement date)	$ 159,643,915	$ 140,030,068	$ 19,613,847

Safety Plan

	Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability
Balance at June 30, 2022 (valuation date)	$ 244,677,252	$ 216,271,614	$ 28,405,638
Changes in the year:			
Service cost	4,803,289	-	4,803,289
Interest on the total pension liability	16,786,459	-	16,786,459
Changes of benefit terms	124,164	-	124,164
Changes of assumptions	-	-	-
Differences between expected and actual experience	1,977,698	-	1,977,698
Benefit payments, including refunds of members contributions	(11,797,447)	(11,797,447)	-
Plan to plan resource movement	-	1,212	(1,212)
Contributions - employer	-	4,861,285	(4,861,285)
Contributions - employees	-	1,770,960	(1,770,960)
Net investment income	-	12,975,742	(12,975,742)
Administrative expenses	-	(159,036)	159,036
Net changes	11,894,163	7,652,716	4,241,447
Balance at June 30, 2023 (measurement date)	$ 256,571,415	$ 223,924,330	$ 32,647,085

Note 11 – Pension Plans (Continued)

B. CalPERS Pension Plans (Continued)

Changes in the Net Pension Liability (Continued)

Sensitivity of the Aggregate Net Pension Liability to Changes in the Discount Rate – The following presents the City's net pension liability, calculated using the discount rate, as well as what the City's net pension liability would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate:

	Plan's Aggregate Net Pension Liability/(Asset)		
	Discount Rate - 1% (5.90%)	Current Discount Rate (6.90%)	Discount Rate + 1% (7.90)
Miscellaneous Plan	$ 40,161,758	$ 19,613,847	$ 2,647,376
Safety Plan	$ 68,133,761	$ 32,647,085	$ 3,684,406
Aggregate Total	$ 108,295,519	$ 52,260,932	$ 6,331,782

Pension Plan Fiduciary Net Position – Detailed information about each pension plan's fiduciary net position is available in the separately issued CalPERS financial reports.

Pension Expense and Deferred Outflows/Inflows of Resources Related to Pensions

For the year ended June 30, 2024, the City recognized pension expense in the amounts of $5,864,126 and $10,311,513, for the Miscellaneous and Safety plans, respectively.

The amortization period differs depending on the source of the gain or loss. The difference between projected and actual earnings is amortized over five years straight-line. All other amounts are amortized straight-line over the average expected remaining service lives of all members that are provided with benefits (active, inactive and retired) as of the beginning of the measurement period.

The Expected Average Remaining Service Lifetime ("EARSL") is calculated by dividing the total future service years by the total number of plan participants (active, inactive, and retired) in the risk pool. The EARSLs for the Miscellaneous and Safety plans, respectively, for the 2022-2023 measurement period are 2.5 and 3.3 years, respectively, which was obtained by dividing the total service years of 1,902 and 1,490, respectively, (the sum of remaining service lifetimes of the active employees) by 766 and 451, respectively, (the total number of participants: active, inactive, and retired).

Note 11 – Pension Plans (Continued)

B. CalPERS Pension Plans (Continued)

Pension Expenses and Deferred Outflows/Inflows of Resources Related to Pensions (Continued)

At June 30, 2024 the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Miscellaneous Plan

	Deferred outflows of Resources	Deferred inflows of Resources
Contributions after measurement date	$ 1,755,191	$ -
Changes of assumptions	1,012,280	-
Difference between expected and actual experience	665,787	(443,084)
Difference between projected and actual earning on pension plan investments	6,757,858	-
Total	$ 10,191,116	$ (443,084)

Safety Plan

	Deferred outflows of Resources	Deferred inflows of Resources
Contributions after measurement date	$ 3,826,756	$ -
Changes of assumptions	3,441,684	-
Difference between expected and actual experience	1,424,454	(1,701,754)
Difference between projected and actual earning on pension plan investments	10,973,767	-
Total	$ 19,666,661	$ (1,701,754)

Aggregate Totals

	Deferred outflows of Resources	Deferred inflows of Resources
Contributions after measurement date	$ 5,581,947	$ -
Changes of assumptions	4,453,964	-
Difference between expected and actual experience	2,090,241	(2,144,838)
Difference between projected and actual earning on pension plan investments	17,731,625	-
Total	$ 29,857,777	$ (2,144,838)

Note 11 – Pension Plans (Continued)

B. CalPERS Pension Plans (Continued)

Pension Expenses and Deferred Outflows/Inflows of Resources Related to Pensions (Continued)

For the Miscellaneous Plan and Safety Plan, $1,755,191 and $3,826,756, respectively, were reported as deferred outflows of resources related to pensions resulting from City's contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2025. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

	Deferred Outflows/ (Inflows) of Resources		
Year Ended June 30,	Miscellaneous	Safety	Total
2025	$ 2,423,188	$ 4,390,483	$ 6,813,671
2026	1,211,506	2,832,280	4,043,786
2027	4,153,419	6,565,171	10,718,590
2028	204,728	350,217	554,945
2029	-	-	-
Thereafter	-	-	-
	$ 7,992,841	$ 14,138,151	$ 22,130,992

Note 12 – Other Postemployment Benefits

Plan Description

The City provides postemployment health benefits through a single-employer defined benefit plan administered by the City. The City provides a fixed dollar contribution towards retiree health benefits for approximately 101 retirees. In addition, 350 employees are currently working and earning service credit for eligibility for a City contribution for retiree health benefits. To be eligible for a City contribution, an employee must retire from the City and commence pension benefits under CalPERS on or after age 50 with at least 20 years of service (five years for management and executive employees) with the City. The City provides a fixed dollar monthly contribution equal to $10 ($20 for management, executive, and safety employees) times years of service. Employees may receive the contribution to use towards non-City health insurance, if evidence of coverage is provided. The City's contribution is payable until Medicare eligibility, except management and executive employees are eligible for the City's contribution during their lifetime. There are no plan assets accumulated in a GASB-compliant trust.

Eligibility

Membership of the plan consisted of the following at June 30, 2024, the date of the latest actuarial valuation:

Active plan members	398
Retirees	68
Total	466

Note 12 – Other Postemployment Benefits (Continued)

Total OPEB Liability

The City's total OPEB liability was measured as of June 30, 2024. The total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of June 30, 2024. The total OPEB liability at June 30, 2024 was:

Total OPEB liability	$	4,982,760
Total OPEB liability	$	4,982,760

Actuarial Assumptions

The total OPEB liability in the June 30, 2024 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Discount Rate	4.21%
Inflation	2.50%
Aggregate payroll increases	2.80%
Expected long-term investment rate of return	n/a
Mortality, Termination, and Disability	CalPERS 2021
Mortality Improvement Scale	Modified MP-2021
Pre-retirement turnover	Ranging from 0.01% to 17.42% based on termination rates under the CalPERS pension plan.
Healthcare Trend Rate	An annual healthcare cost trend rate of 7.0% initially reduced by decrements to an ultimate of 4.5% thereafter.

The actuarial assumptions used in the June 30, 2024 valuation were based on the results of an actuarial experience study for the period July 1, 2007 through June 30, 2014.

Discount Rate

The discount rate used to measure the total OPEB liability was 4.21 percent at the measurement date of June 30, 2024. It was changed from 4.13 percent at the measurement date of June 30, 2023. This discount rate is the mid-point, rounded to five basis points, of the range of 3-20 year municipal bond rate indices; S&P Municipal bond 20 Year High Grade Rate Index, Bond Buyer 20-Bond GO Index, and Fidelity GO AA 20 Year Bond Index.

Note 12 – Other Postemployment Benefits (Continued)

Change in the Total OPEB Liability

	Total OPEB Liability
Balance at June 30, 2023	$ 4,832,170
Changes Recognized for the Measurement Period:	
Service Cost	166,431
Interest on the total OPEB liability	200,253
Changes of benefit terms	-
Difference between expected and actual experience	166,264
Changes of assumptions	(79,598)
Contributions from the employer	-
Net investment income	-
Administrative expenses	-
Benefit payments	(302,760)
Net Changes during July 1, 2023 to June 30, 2024	150,590
Balance at June 30, 2024 (Measurement Date)	$ 4,982,760

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate

The following presents the total OPEB liability of the City, as well as what the City's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (3.21 percent) or 1-percentage- point higher (5.21 percent) than the current discount rate:

Plan's Total OPEB Liability		
Discount Rate - 1% (3.21%)	Current Discount Rate (4.21%)	Discount Rate + 1% (5.21%)
$ 5,426,302	$ 4,982,760	$ 4,993,896

Sensitivity of the Total OPEB Liability to Changes in the Health Care Cost Trend Rates

The following presents the total OPEB liability of the City, as well as what the City's total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower (7.0 percent decreasing to 3.5 percent) or 1-percentage-point higher (9.0 percent decreasing to 5.5 percent) than the current healthcare cost trend rates:

Plan's Total OPEB Liability		
Discount Rate - 1% (7.0% decreasing to 3.5%)	Healthcare Cost Trend Rates (6.75% decreasing to 4.5%)	Discount Rate + 1% (9.0% decreasing to 5.5%)
$ 4,975,137	$ 4,982,760	$ 4,988,994

Note 12 – Other Postemployment Benefits (Continued)

Contributions

The contribution requirements of plan members and the City are established by and may be amended by City Council. The contribution required to be made under City Council and labor agreement requirements is based on a pay-as-you-go basis (i.e., as medical insurance premiums become due). For fiscal year 2024, the City contributed $302,760 to the plan for current premiums. In fiscal year 2021, the City established an IRS Section 115 OPEB trust. The balance at June 30, 2024 is $3,539,380. This balance is not included in the calculation of the total OPEB liability.

OPEB Expense and Deferred Outflows/Inflows of Resources Related to OPEB

For the fiscal year ended June 30, 2024, the City recognized OPEB expense of $273,253.

At June 30, 2024, the City reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	$ 151,149	$ 291,602
Changes of assumptions	285,956	876,920
Total	$ 437,105	$ 1,168,522

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized as OPEB expense as follows:

Measurement Period Ended June 30,	Deferred Outflows/ (Inflows) of Resources
2025	$ (93,431)
2026	(86,771)
2027	(61,631)
2028	(61,635)
2029	(91,312)
Thereafter	(336,637)
	$ (731,417)

Note 13 – Commitments and Contingencies

Litigation

The City is presently involved in certain matters of litigation that have risen in the normal course of conducting City business. City management believes, based upon consultation with the City Attorney, that these cases, in the aggregate, are not expected to result in a material adverse financial impact on the City. Additionally, City management believes that the City's insurance programs are sufficient to cover any potential losses should an unfavorable outcome materialize.

Note 13 – Commitments and Contingencies (Continued)

Grants

The City participates in a number of federally assisted grant programs, including those from HUD, US Department of Justice, US Department of Treasury, US Department of Transportation, and the US Department of Education. Receipts from these grant programs are subject to audit to determine if the monies were expended in accordance with appropriate statues, grant terms and regulations. The City believes no significant liabilities will result should any audits be performed.

Contractual Commitments

The City has contractual and regulatory commitments that will result in expenses in future fiscal years. These include operating and capital contractual commitments. As of June 30, 2024, the City had a total of 444 contractual commitments with a remaining balance of $87,444,927. The following table represents the City's contractual commitments by contract type.

Construction	$	15,846,686
Consulting services		64,076,821
Legal services		730,223
Professional services		6,791,197
Total contractual commitments	$	87,444,927

Encumbrances

At June 30, 2024, the amount of encumbrances within the governmental funds that are expected to be honored upon performance by the vendor in the next year were as follows:

General Fund	$	1,685,937
Housing Asset Fund		3,500
Housing Choice Voucher Program Fund		7,377
Sewer Service Fund		1,071,163
ARPA Fund		130,501
Other Special Revenue Fund		2,613,535
Housing Authority Fund		26,565
Aggregate non-major funds		1,817,867
Total encumbrances	$	7,356,445

Note 14 – Classification of Fund Balances

The City classifies fund balances, as shown on the *Balance Sheet – Governmental Funds* as of June 30, 2024 as follows:

	Major Funds									
	General	Housing	Housing Choice Voucher Program	Sewer Service	ARPA Special Revenue	Other Special Revenue	Housing Authority Special Revenue	POB Debt Service	Other Governmental Funds	Total
Nonspendable										
Land held for resale	$ 4,021,182	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,021,182
Inventories and prepaid items	64,684	-	-	-	-	-	25,805	-	-	90,489
Total nonspendable	4,085,866	-	-	-	-	-	25,805	-	-	4,111,671
Restricted										
Housing	-	12,310,205	875,349	-	-	78,684	51,304,983	-	-	64,569,221
Debt service	-	-	-	-	-	-	-	9,699	955,211	964,910
Community development	20,000	-	-	-	-	-	-	-	1,080,509	1,100,509
Public safety	-	-	-	-	-	-	-	-	320,086	320,086
Transportation	-	-	-	-	-	-	-	-	2,418,362	2,418,362
General services	-	-	-	29,355,250	-	-	-	-	2,456,393	31,811,643
Section 115 OPEB trust	3,539,380	-	-	-	-	-	-	-	-	3,539,380
Section 115 pension trust	7,222,427	-	-	-	-	-	-	-	-	7,222,427
Total restricted	10,781,807	12,310,205	875,349	29,355,250	-	78,684	51,304,983	9,699	7,230,561	111,946,538
Committed										
Facilities maintenance	2,880,000	-	-	-	-	-	-	-	-	2,880,000
Economic contingency	12,800,000	-	-	-	-	-	-	-	-	12,800,000
Total committed	15,680,000	-	-	-	-	-	-	-	-	15,680,000
Assigned										
Accrued employee benefits	4,535,871	-	-	-	-	-	-	-	-	4,535,871
Culture and leisure	639,967	-	-	-	-	-	-	-	-	639,967
Public safety	31,100	-	-	-	-	-	-	-	-	31,100
Transportation	1,964,550	-	-	-	-	-	-	-	-	1,964,550
General services	3,525,525	-	-	-	-	-	-	-	-	3,525,525
Total assigned	10,697,013	-	-	-	-	-	-	-	-	10,697,013
Unassigned (deficit)	26,654,907	-	-	-	-	-	-	-	(1,838,608)	24,816,299
Total fund balances	$ 67,899,593	$ 12,310,205	$ 875,349	$ 29,355,250	$ -	$ 78,684	$ 51,330,788	$ 9,699	$ 5,391,953	$ 167,251,521

Categorization of Reserves under Adopted City Policies

The City has a policy that governs the accumulation and maintenance of reserves for various purposes. Amounts for some of the General Fund reserves are reflected in the schedule above and are described as follows:

1) ***Section 115 Pension Trust –*** represents funds that may be used only for pension-related costs and only upon the direction of City Council. The target level for this reserve is an amount equal to two years of unfunded liability payments as determined by the most recent CalPERS valuation reports. The amount in the Section 115 Pension Trust reserve as of June 30, 2024 was $7,497,713.

2) ***Section 115 OPEB Trust –*** represents funds that may be used only for other post-employment benefit (OPEB)-related costs and only upon the direction of City Council. The target level for this reserve is an amount equal to 80% of the total net OPEB liability of the City's OPEB plan. The amount in the Section 115 OPEB Trust reserve as of June 30, 2024 was $3,539,380.

3) ***Economic Contingency Reserve*** – represents funds that are set-aside for use only in exceptional circumstances such as catastrophic events that could negatively impact the financial condition of the City**.** The targeted funding level is 20% of a single year's budgeted General Fund operating expenditures. City Policy requires approval of the City Council by resolution to authorize draws on this reserve or to increase the amount. The amount of the contingency reserve as of June 30, 2024 was $12,800,000 and is equal to the target level.

Note 14 – Classification of Fund Balances (Continued)

Categorization of Reserves under Adopted City Policies (Continued)

4) ***Facilities Maintenance Reserve*** **–** represents funds that are set aside for extraordinary major maintenance costs that cannot be met within the annual budgeted amount and for which no other funding source is available. The targeted reserve level represents three times the annual amount to be budgeted for major maintenance projects. City Council approval is required for all additions to or transfers and expenditures from this reserve. The amount of the Facilities Maintenance Reserve as of June 30, 2024 was $2,880,000 and is equal to the target level.

5) ***Unassigned Fund Balance*** – The City's policy is to maintain an unassigned fund balance equal to 10% of a single year's budgeted General Fund operating expenditures. Amounts in excess of the target level will be used to increase or replenish other reserves (with priority given to the Economic Contingency and Facilities Maintenance reserves), to set aside resources for specific one-time uses, or as a funding source for one-time expenditures included in the annual budget or for needs that arise subsequent to budget adoption. As of June 30, 2024, the unassigned fund balance was $26,654,907 which is above the target level of $6.1 million.

Note 15 – Net Investment in Capital Assets

At June 30, 2024, the net investment in capital assets category of net position for the governmental-activities was calculated as follows:

	Net Investment in Capital Assets
Non-depreciable/amortizable capital assets	$ 74,402,217
Depreciable/amortizable capital assets, net	112,417,338
Deferred loss on refunding	16,800
2012 General Obligation Bonds	(1,845,000)
Bond premium	(6,418)
2017 Clean Energy Bonds	(1,715,365)
2017 Lease Revenue Bonds	(2,622,125)
Notes payable	(282,867)
Lease liabilities	(167,670)
Total net investment in capital assets	$ 180,196,910



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REQUIRED SUPPLEMENTARY INFORMATION



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City of National City
Required Supplementary Information (Unaudited)
Budgetary Information
For the Year Ended June 30, 2024

The City follows these procedures in establishing the budgetary data reflected in the required supplementary information and other supplementary information budgetary comparison schedules:

The City Council annually adopts a budget for operating and capital project expenditures. The annual budget includes all proposed expenditures and inter-fund transfers, and the means of financing them. The City Council also approves any amendments to appropriations throughout the year, generally at the mid-year budget review in February. The legal level of budgetary control is the fund level. The budget figures used in the required supplementary information are both original and final budgeted amounts. The final budget amount includes the original budget plus any amendments adopted during the year and any amounts encumbered from the prior year for capital projects or outstanding purchase orders.

Formal budgetary integration is employed as a management control device. Commitments for materials and services, such as purchase orders and contracts, are recorded during the year as encumbrances to assist in controlling expenditures. Appropriations which are unencumbered lapse at year end.

Budgets for the General Fund, special revenue funds, and debt service funds are adopted on a basis substantially consistent with accounting principles generally accepted in the United States of America. Accordingly, actual revenue and expenditures can be compared with related budgeted amounts without any significant reconciling items.

Under Article XIIIB of the California Constitution (the Gann Spending Limitation Initiative), the City is restricted as to the amount of annual appropriations from the proceeds of taxes, and if proceeds of taxes exceed allowed appropriations, the excess must either be refunded to the State Controller, returned to the taxpayers through revised tax rates or revised fee schedules, or an excess in one year may be offset against a deficit in the following year. Further, Section 5 of Article XIIIB allows the City to designate a portion of fund balance for general contingencies to be used in future years without limitation.

City of National City
Required Supplementary Information (Unaudited) (Continued)
Budgetary Comparison Schedule – General Fund
For the Year Ended June 30, 2024

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget
REVENUES:				
Taxes	$ 59,347,680	$ 59,347,680	$ 62,178,442	$ 2,830,762
Licenses and permits	868,804	868,804	994,198	125,394
Fines and forfeitures	731,198	731,198	560,697	(170,501)
Use of money and property	1,516,936	1,516,936	5,505,978	3,989,042
Intergovernmental	1,235,516	1,235,516	934,022	(301,494)
Charges for services	3,608,852	3,687,588	3,295,758	(391,830)
Other revenues	802,591	802,591	500,534	(302,057)
Total revenues	68,111,577	68,190,313	73,969,629	5,779,316
EXPENDITURES:				
Current:				
General government	11,514,687	11,667,405	9,781,914	1,885,491
Public safety	43,208,928	43,529,117	40,982,897	2,546,220
Transportation	4,633,703	5,754,954	4,858,238	896,716
Community development	289,232	289,232	227,624	61,608
Culture and leisure	4,700,277	4,852,508	3,850,661	1,001,847
Capital outlay	3,310,000	8,600,671	1,939,247	6,661,424
Debt service:				
Principal	324,738	324,738	356,664	(31,926)
Interest and fiscal charges	182,256	182,256	172,753	9,503
Total expenditures	68,163,821	75,200,881	62,169,998	13,030,883
REVENUES OVER (UNDER) EXPENDITURES	(52,244)	(7,010,568)	11,799,631	18,810,199
OTHER FINANCING SOURCES (USES)				
Transfers in	2,005,500	2,005,500	2,005,500	-
Transfers out	(2,999,446)	(3,272,946)	(8,280,759)	(5,007,813)
Total other financing sources (uses)	(993,946)	(1,267,446)	(6,275,259)	(5,007,813)
Net change in fund balance	$ (1,046,190)	$ (8,278,014)	5,524,372	$ 13,802,386
Fund Balance:				
Beginning of year			62,375,221	
End of year			$ 67,899,593	

City of National City
Required Supplementary Information (Unaudited) (Continued)
Budgetary Comparison Schedule – Housing Asset Special Revenue Fund
For the Year Ended June 30, 2024

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget
REVENUES:				
Use of money and property	$ 162,981	$ 162,981	$ 269,931	$ 106,950
Total revenues	162,981	162,981	269,931	106,950
EXPENDITURES:				
Current:				
Community development	162,997	268,831	337,808	(68,977)
Total expenditures	162,997	268,831	337,808	(68,977)
Net change in fund balance	$ (16)	$ (105,850)	(67,877)	$ 37,973
Fund Balance:				
Beginning of year			12,378,082	
End of year			$ 12,310,205	

City of National City
Required Supplementary Information (Unaudited) (Continued)
Budgetary Comparison Schedule – Housing Choice Voucher Program Special Revenue Fund
For the Year Ended June 30, 2024

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget
REVENUES:				
Fines and forfeitures	$ 30,000	$ 30,000	$ -	$ (30,000)
Use of money and property	-	-	3,671	3,671
Intergovernmental	15,553,578	15,553,578	18,091,824	2,538,246
Total revenues	15,583,578	15,583,578	18,095,495	2,511,917
EXPENDITURES:				
Current:				
Community development	15,579,947	15,579,947	17,846,636	2,266,689
Capital outlay	5,000	172,843	4,623	(168,220)
Total expenditures	15,584,947	15,752,790	17,851,259	2,098,469
Net change in fund balance	$ (1,369)	$ (169,212)	244,236	$ 413,448
Fund Balance:				
Beginning of year			631,113	
End of year			$ 875,349	

City of National City
Required Supplementary Information (Unaudited) (Continued)
Budgetary Comparison Schedule – Sewer Special Revenue Fund
For the Year Ended June 30, 2024

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget
REVENUES:				
Use of money and property	$ -	$ -	$ 1,151,945	$ 1,151,945
Charges for services	11,812,000	11,812,000	12,236,588	424,588
Total revenues	11,812,000	11,812,000	13,388,533	1,576,533
EXPENDITURES:				
Current:				
Health	10,183,175	10,234,232	8,618,475	1,615,757
Capital outlay	3,000,000	8,176,375	1,597,663	6,578,712
Total expenditures	13,183,175	18,410,607	10,216,138	8,194,469
Net change in fund balance	$ (1,371,175)	$ (6,598,607)	3,073,253	$ 9,671,860
Fund Balance:				
Beginning of year			26,281,997	
End of year			$ 29,355,250	

City of National City
Required Supplementary Information (Unaudited) (Continued)
Budgetary Comparison Schedule – ARPA Special Revenue Fund
For the Year Ended June 30, 2024

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget
REVENUES:				
Intergovernmental	$ 2,000,000	$ 2,000,000	$ 4,056,132	$ 2,056,132
Total revenues	2,000,000	2,000,000	4,056,132	2,056,132
EXPENDITURES:				
Current:				
General government	-	125,329	-	125,329
Capital outlay	-	7,905,652	2,056,132	5,849,520
Total expenditures	-	8,030,981	2,056,132	5,974,849
REVENUES OVER (UNDER) EXPENDITURES	2,000,000	(6,030,981)	2,000,000	8,030,981
OTHER FINANCING (USES):				
Transfers out	(2,000,000)	(2,000,000)	(2,000,000)	-
Total other financing (uses)	(2,000,000)	(2,000,000)	(2,000,000)	-
Net change in fund balance	$ -	$ (8,030,981)	-	$ 8,030,981
Fund Balance:				
Beginning of year			-	
End of year			$ -	

City of National City
Required Supplementary Information (Unaudited) (Continued)
Budgetary Comparison Schedule – Other Special Revenue Fund
For the Year Ended June 30, 2024

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget
REVENUES:				
Taxes	$ 492,413	$ 492,413	$ 476,716	$ (15,697)
Licenses and permits	487,000	487,000	390,686	(96,314)
Fines and forfeitures	35,000	35,000	95,627	60,627
Use of money and property	-	-	159,635	159,635
Intergovernmental	586,957	6,351,162	4,784,679	(1,566,483)
Charges for services	55,000	55,000	178,373	123,373
Total revenues	1,656,370	7,420,575	6,085,716	(1,334,859)
EXPENDITURES:				
Current:				
General government	360,000	360,000	396,043	(36,043)
Public safety	926,457	2,368,201	1,298,438	1,069,763
Community development	-	156,522	107,762	48,760
Health	203,729	459,166	284,383	174,783
Culture and leisure	170,220	220,108	157,835	62,273
Capital outlay	2,000,000	34,342,982	6,009,703	28,333,279
Total expenditures	3,660,406	37,906,979	8,254,164	29,652,815
REVENUES OVER (UNDER) EXPENDITURES	(2,004,036)	(30,486,404)	(2,168,448)	28,317,956
OTHER FINANCING SOURCES (USES):				
Transfers in	377,431	377,431	397,571	20,140
Transfers out	(455,500)	(455,500)	(469,481)	(13,981)
Total other financing sources (uses)	(78,069)	(78,069)	(71,910)	6,159
Net change in fund balance	$ (2,082,105)	$ (30,564,473)	(2,240,358)	$ 28,324,115
Fund Balance:				
Beginning of year			2,319,042	
End of year			$ 78,684	



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City of National City
Required Supplementary Information (Unaudited) (Continued)
Budgetary Comparison Schedule – Housing Authority Special Revenue Fund
For the Year Ended June 30, 2024

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget
REVENUES:				
Use of money and property	$ 775,151	$ 775,151	$ 1,843,068	$ 1,067,917
Intergovernmental	-	362,727	869,870	507,143
Other revenues	86,430	86,430	169,908	83,478
Total revenues	861,581	1,224,308	2,882,846	1,658,538
EXPENDITURES:				
Current:				
Community development	1,076,327	11,829,861	745,689	11,084,172
Total expenditures	1,076,327	11,829,861	745,689	11,084,172
REVENUES OVER (UNDER) EXPENDITURES	(214,746)	(10,605,553)	2,137,157	12,742,710
OTHER FINANCING (USES):				
Transfers out	(564,151)	(564,151)	(620,608)	(56,457)
Total other financing (uses)	(564,151)	(564,151)	(620,608)	(56,457)
Net change in fund balance	$ (778,897)	$ (11,169,704)	1,516,549	$ 12,686,253
Fund Balance:				
Beginning of year			49,814,239	
End of year			$ 51,330,788	

City of National City
Required Supplementary Information (Unaudited) (Continued)
Schedules of Changes in the Net Pension Liability and Related Ratios
Last Ten Fiscal Years
For the Year Ended June 30, 2024

City Miscellaneous Plan

Total pension liability	**2023-24**	**2022-23**	**2021-22**	**2020-21**	**2019-20**	**2018-19**	**2017-18**	**2016-17**	**2015-16**	**2014-15**
Service cost	$ 2,153,323	$ 2,219,469	$ 2,104,183	$ 2,086,122	$ 2,212,767	$ 2,282,129	$ 2,118,219	$ 1,825,480	$ 1,811,929	$ 1,937,067
Interest on total pension liability	10,502,049	10,119,206	9,982,628	9,588,327	9,170,414	8,802,231	8,488,639	8,268,915	7,985,539	7,748,026
Changes in assumptions	-	4,386,544	-	-	-	(953,437)	7,027,519	-	(1,944,963)	-
Differences between expected and actual experience	1,109,645	(1,920,034)	909,313	1,074,893	147,608	371,057	(1,231,712)	(975,368)	(1,691,529)	-
Changes in benefit terms	211,120	-	-	-	-	-	-	-	-	-
Benefit payments, including refunds of employee contributions	(8,276,791)	(7,879,058)	(7,266,866)	(6,889,353)	(6,210,287)	(5,885,469)	(5,555,553)	(5,253,955)	(4,995,309)	(4,818,483)
Net change in total pension liability	5,699,346	6,926,127	5,729,258	5,859,989	5,320,502	4,616,511	10,847,112	3,865,072	1,165,667	4,866,610
Total pension liability - beginning	153,944,569	147,018,442	141,289,184	135,429,195	130,108,693	125,492,182	114,645,070	110,779,998	109,614,331	104,747,721
Total pension liability - ending (a)	$ 159,643,915	$ 153,944,569	$ 147,018,442	$ 141,289,184	$ 135,429,195	$ 130,108,693	$ 125,492,182	$ 114,645,070	$ 110,779,998	$ 109,614,331
Plan fiduciary net position										
Contributions - employer	$ 2,457,605	$ 31,300,395	$ 4,120,557	$ 3,888,994	$ 3,370,946	$ 2,953,421	$ 2,854,739	$ 2,367,548	$ 2,056,706	$ 1,956,344
Contributions - employee	920,837	914,564	859,274	944,908	1,041,592	933,458	858,901	820,175	895,912	767,784
Investment income (net of administrative expenses)	8,231,680	(10,433,973)	23,035,688	4,925,312	6,286,416	7,575,282	9,198,616	415,274	1,859,184	12,778,105
Benefit payments	(8,276,791)	(7,879,058)	(7,266,866)	(6,889,353)	(6,210,287)	(5,885,469)	(5,555,553)	(5,253,955)	(4,995,309)	(4,818,483)
Plan to plan resource movement	(1,212)	-	-	-	-	(221)	-	(135)	-	-
Administrative expenses	(100,595)	(76,605)	(102,218)	(140,408)	(67,699)	(406,601)	(122,207)	(51,483)	(94,900)	-
Net change in plan fiduciary net position	3,231,524	13,825,323	20,646,435	2,729,453	4,420,968	5,169,870	7,234,496	(1,702,576)	(278,407)	10,683,750
Plan fiduciary net position - beginning	136,798,544	122,973,221	102,326,786	99,597,333	95,176,365	90,006,495	82,771,999	84,474,575	84,752,982	74,069,232
Plan fiduciary net position - ending (b)	$ 140,030,068	$ 136,798,544	$ 122,973,221	$ 102,326,786	$ 99,597,333	$ 95,176,365	$ 90,006,495	$ 82,771,999	$ 84,474,575	$ 84,752,982
Net pension liability - ending (a)-(b)	$ 19,613,847	$ 17,146,025	$ 24,045,221	$ 38,962,398	$ 35,831,862	$ 34,932,328	$ 35,485,687	$ 31,873,071	$ 26,305,423	$ 24,861,349
Plan fiduciary net position as a percentage of the total pension liability	87.71%	88.86%	83.64%	72.42%	73.54%	73.15%	71.72%	72.20%	76.25%	77.32%
Covered payroll	$ 10,975,144	$ 11,215,102	$ 11,606,086	$ 11,276,333	$ 11,582,137	$ 11,885,467	$ 10,724,047	$ 10,126,926	$ 9,742,081	$ 9,853,337
Net pension liability as a percentage of covered-employee payroll	178.71%	152.88%	207.18%	345.52%	309.37%	293.91%	330.90%	314.74%	270.02%	252.31%

Notes to Schedule:

Benefit changes: the figures above do not include any liability impact that may have resulted from plan changes which occurred after June 30, 2014. This applies for voluntary benefit changes as well as any offers of Two Years of Additional Service Credit (a.k.a. Golden Handshakes).

Changes in assumptions: In 2023, the discount rate was reduced from 7.15% to 6.90%. In 2018, demographic assumptions and inflation rate were changed in accordance with the CalPERS Experience Study and Review of Actuarial Assumptions December 2017. There were no changes in the discount rate. In 2017, the discount rate was reduced from 7.65 percent to 7.15 percent. In 2016, there were no changes. In 2015, amounts reported reflect an adjustment of the discount rate from 7.5 percent (net of administrative expenses) to 7.65 percent (without a reduction for pension plan administrative expense). In 2014, amounts reported were based on the 7.5 percent discount rate.

City of National City
Required Supplementary Information (Unaudited) (Continued)
Schedules of Changes in the Net Pension Liability and Related Ratios (Continued)
Last Ten Fiscal Years
For the Year Ended June 30, 2024

City Safety Plan

Total pension liability	**2023-24**	**2022-23**	**2021-22**	**2020-21**	**2019-20**	**2018-19**	**2017-18**	**2016-17**	**2015-16**	**2014-15**
Service cost	$ 4,803,289	$ 4,670,573	$ 4,028,937	$ 4,127,384	$ 4,023,972	$ 4,006,475	$ 3,730,242	$ 3,143,806	$ 3,185,323	$ 3,249,200
Interest on total pension liability	16,786,459	16,009,462	15,639,864	14,940,058	14,344,993	13,628,845	12,890,015	12,491,615	12,122,308	11,761,448
Changes in assumptions	-	8,736,580	-	-	-	(922,226)	10,998,755	-	(3,049,086)	-
Differences between expected and actual experience	1,977,698	(4,319,836)	1,427,840	(22,405)	1,773,685	3,413,390	(1,384,693)	(2,263,779)	(2,416,366)	-
Changes in benefit terms	124,164	-	-	-	-	-	-	-	-	-
Benefit payments, including refunds of employee contributions	(11,797,447)	(11,377,372)	(10,871,690)	(10,445,430)	(9,705,935)	(9,097,472)	(8,735,024)	(8,368,654)	(8,022,441)	(7,719,645)
Net change in total pension liability	11,894,163	13,719,407	10,224,951	8,599,607	10,436,715	11,029,012	17,499,295	5,002,988	1,819,738	7,291,003
Total pension liability - beginning	244,677,252	230,957,845	220,732,894	212,133,287	201,696,572	190,667,560	173,168,265	168,165,277	166,345,539	159,054,536
Total pension liability - ending (a)	$ 256,571,415	$ 244,677,252	$ 230,957,845	$ 220,732,894	$ 212,133,287	$ 201,696,572	$ 190,667,560	$ 173,168,265	$ 168,165,277	$ 166,345,539
Plan fiduciary net position										
Contributions - employer	$ 4,861,285	$ 64,869,673	$ 7,850,354	$ 7,377,465	$ 6,484,462	$ 5,838,406	$ 5,748,626	$ 4,978,090	$ 4,463,726	$ 4,190,264
Contributions - employee	1,770,960	1,591,842	1,488,276	1,492,776	1,371,743	1,357,948	1,238,443	1,109,955	1,047,676	983,295
Investment income (net of administrative expenses)	12,975,742	(16,056,956)	33,123,497	7,091,313	8,798,970	10,630,597	12,739,410	584,907	2,587,755	17,466,806
Benefit payments	(11,797,447)	(11,377,372)	(10,871,690)	(10,445,430)	(9,705,935)	(9,097,472)	(8,735,024)	(8,368,654)	(8,022,441)	(7,719,645)
Plan to plan resource movement	1,212	-	-	-	-	(311)	-	135	-	-
Administrative expenses	(159,036)	(110,482)	(145,755)	(198,201)	(95,127)	(567,286)	(169,427)	(71,013)	(131,164)	-
Net change in plan fiduciary net position	7,652,716	38,916,705	31,444,682	5,317,923	6,854,113	8,161,882	10,822,028	(1,766,580)	(54,448)	14,920,720
Plan fiduciary net position - beginning	216,271,614	177,354,909	145,910,227	140,592,304	133,738,191	125,576,309	114,754,281	116,520,861	116,575,309	101,654,589
Plan fiduciary net position - ending (b)	$ 223,924,330	$ 216,271,614	$ 177,354,909	$ 145,910,227	$ 140,592,304	$ 133,738,191	$ 125,576,309	$ 114,754,281	$ 116,520,861	$ 116,575,309
Net pension liability - ending (a)-(b)	$ 32,647,085	$ 28,405,638	$ 53,602,936	$ 74,822,667	$ 71,540,983	$ 67,958,381	$ 65,091,251	$ 58,413,984	$ 51,644,416	$ 49,770,230
Plan fiduciary net position as a percentage of the total pension liability	87.28%	88.39%	76.79%	66.10%	66.28%	66.31%	65.86%	66.27%	69.29%	70.08%
Covered payroll	$ 14,958,858	$ 14,296,213	$ 13,456,702	$ 13,576,921	$ 13,034,797	$ 12,898,732	$ 11,939,450	$ 11,157,745	$ 11,228,972	$ 10,916,911
Net pension liability as a percentage of covered-employee payroll	218.25%	198.69%	398.34%	551.10%	548.85%	526.86%	545.18%	523.53%	459.92%	455.90%

Notes to Schedule:

Benefit changes: the figures above do not include any liability impact that may have resulted from plan changes which occurred after June 30, 2014. This applies for voluntary benefit changes as well as any offers of Two Years of Additional Service Credit (a.k.a. Golden Handshakes).

Changes in assumptions: In 2023, the discount rate was reduced from 7.15% to 6.90%. In 2018, demographic assumptions and inflation rate were changed in accordance with the CalPERS Experience Study and Review of Actuarial Assumptions December 2017. There were no changes in the discount rate. In 2017, the discount rate was reduced from 7.65 percent to 7.15 percent. In 2016, there were no changes. In 2015, amounts reported reflect an adjustment of the discount rate from 7.5 percent (net of administrative expenses) to 7.65 percent (without a reduction for pension plan administrative expense). In 2014, amounts reported were based on the 7.5 percent discount rate.

City of National City
Required Supplementary Information (Unaudited) (Continued)
Schedules of Pension Contributions
Last Ten Fiscal Years
For the Year Ended June 30, 2024

City Miscellaneous Plan - 172

Measurement Period	2023-24	2022-23	2021-22	2020-21	2019-20	2018-19	2017-18	2016-17	2015-16	2014-15
Actuarially determined contribution	$ 1,755,191	$ 2,457,605	$ 4,487,300	$ 4,120,557	$ 3,888,994	$ 3,371,801	$ 2,953,694	$ 2,854,739	$ 2,367,548	$ 2,056,706
Contributions in relation to the actuarially determined contributions	(1,755,191)	(2,457,605)	(31,300,395)	(4,120,557)	(3,888,994)	(3,371,801)	(2,953,694)	(2,854,739)	(2,367,548)	(2,056,706)
Contribution deficiency (excess)	$ -	$ -	$ (26,813,095)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Covered payroll [2, 3]	$ 11,276,960	$ 10,975,144	$ 11,215,102	$ 11,606,086	$ 11,276,333	$ 11,582,137	$ 11,885,467	$ 10,724,074	$ 10,126,926	$ 9,742,081
Contributions as a percentage of covered payroll [3]	15.56%	22.39%	279.09%	35.50%	34.49%	29.11%	24.85%	26.62%	23.38%	21.11%

[1] Employers are assumed to make contributions equal to the actuarially determined contributions. However, some employers may choose to make additional contributions towards their unfunded liability. Employer contributions for such plans exceed the actuarially determined contributions.

[2] Covered Payroll represented above is based on pensionable earnings provided by the employer. However, GASB 68 defines covered-employee payroll as the total payroll of employees that are provided pensions through the pension plan. Accordingly, if pensionable earnings are different than total earnings for covered-employees, the employer should display in the disclosure footnotes the payroll based on total earnings for the covered group and recalculate the required payroll-related ratios.

[3] Payroll from prior year, $10,975,144, was assumed to increase by the 2.75% payroll growth assumption.

Notes to Schedule

Valuation date:	6/30/2022	6/30/2021	6/30/2020	6/30/2019	6/30/2018	6/30/2017	6/30/2016	6/30/2015	6/30/2014	6/30/2013

The actuarial methods and assumptions used to set the actuarially determined contributions for Fiscal Year 2014-15 were from the June 30, 2012 public agency valuations.

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry Age Normal
Amortization method/period	For details, see June 30, 2017 Funding Valuation Report
Asset valuation method	Market value of assets. For details, see the June 30, 2017 Funding Valuation Report.
Inflation	2.625%
Salary increases	Varies by entry age and service
Payroll growth	2.75%
Investment rate of return	7.00%, net of pension plan investment and administrative expenses, including inflation
Retirement age	The probabilities of retirement are based on the 2021 CalPERS Experience study.
Mortality	The probabilities of mortality are based on the 2021 CalPERS Experience Study. Pre-retirement and Post-retirement mortality rates include 15 years of projected mortality improvement using 90% of Scale MP-2016 published by the Society of Actuaries.

City Safety Plan - 4923

Measurement Period	2023-24	2022-23	2021-22	2020-21	2019-20	2018-19	2017-18	2016-17	2015-16	2014-15
Actuarially determined contribution	$ 3,826,756	$ 4,861,285	$ 8,422,768	$ 7,849,867	$ 7,377,465	$ 6,484,462	$ 5,838,406	$ 5,748,626	$ 4,978,090	$ 4,463,726
Contributions in relation to the actuarially determined contributions	(3,826,756)	(4,861,285)	(64,869,673)	(7,849,867)	(7,377,465)	(6,484,462)	(5,838,406)	(5,748,626)	(4,978,090)	(4,463,726)
Contribution deficiency (excess)	$ -	$ -	$ (56,446,905)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Covered payroll [2, 3]	$ 15,370,227	$ 14,958,858	$ 14,296,213	$ 13,456,702	$ 13,576,921	$ 13,034,797	$ 12,898,732	$ 11,939,450	$ 11,157,745	$ 11,228,972
Contributions as a percentage of covered payroll [3]	24.90%	32.50%	453.75%	58.33%	54.34%	49.75%	45.26%	48.15%	44.62%	39.75%

[1] Employers are assumed to make contributions equal to the actuarially determined contributions. However, some employers may choose to make additional contributions towards their unfunded liability. Employer contributions for such plans exceed the actuarially determined contributions.

[2] Covered Payroll represented above is based on pensionable earnings provided by the employer. However, GASB 68 defines covered-employee payroll as the total payroll of employees that are provided pensions through the pension plan. Accordingly, if pensionable earnings are different than total earnings for covered-employees, the employer should display in the disclosure footnotes the payroll based on total earnings for the covered group and recalculate the required payroll-related ratios.

[3] Payroll from prior year, $14,958,858, was assumed to increase by the 2.75% payroll growth assumption.

Notes to Schedule

Valuation date:	6/30/2022	6/30/2021	6/30/2020	6/30/2019	6/30/2018	6/30/2017	6/30/2016	6/30/2015	6/30/2014	6/30/2013

The actuarial methods and assumptions used to set the actuarially determined contributions for Fiscal Year 2014-15 were from the June 30, 2012 public agency valuations.

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry Age Normal
Amortization method/period	For details, see June 30, 2017 Funding Valuation Report
Asset valuation method	Market value of assets. For details, see the June 30, 2017 Funding Valuation Report.
Inflation	2.625%
Salary increases	Varies by entry age and service
Payroll growth	2.75%
Investment rate of return	7.00%, net of pension plan investment and administrative expenses, including inflation
Retirement age	The probabilities of retirement are based on the 2021 CalPERS Experience study.
Mortality	The probabilities of mortality are based on the 2021 CalPERS Experience Study. Pre-retirement and Post-retirement mortality rates include 15 years of projected mortality improvement using 90% of Scale MP-2016 published by the Society of Actuaries.

City of National City
Required Supplementary Information (Unaudited) (Continued)
Schedule of Changes in Total OPEB Liability and Related Ratios
Last Ten Fiscal Years [1]
For the Year Ended June 30, 2024

Measurement period, year ending:	6/30/2024	6/30/2023	6/30/2022	6/30/2021	6/30/2020	6/30/2019	6/30/2018	6/30/2017
Total OPEB liability								
Service cost	$ 166,431	$ 163,178	$ 243,592	$ 215,583	$ 190,082	$ 201,904	$ 196,023	$ 189,577
Interest	200,253	196,473	134,422	153,536	169,175	187,984	177,753	170,970
Differences between expected and actual experience	166,264	(2,960)	(283,064)	(70,912)	-	(131,753)	-	-
Changes of assumptions	(79,598)	(16,218)	(1,070,116)	301,024	267,125	(25,433)	(53,296)	-
Benefit payments, including refunds of member contributions	(302,760)	(294,801)	(264,043)	(258,237)	(244,418)	(198,069)	(168,761)	(166,220)
Net change in total OPEB liability	150,590	45,672	(1,239,209)	340,994	381,964	34,633	151,719	194,327
Total OPEB liability - beginning	4,832,170	4,786,498	6,025,707	5,684,713	5,302,749	5,268,116	5,116,397	4,922,070
Total OPEB liability - ending (a)	$ 4,982,760	$ 4,832,170	$ 4,786,498	$ 6,025,707	$ 5,684,713	$ 5,302,749	$ 5,268,116	$ 5,116,397
OPEB fiduciary net position								
Contributions - employer	$ 302,760	$ 294,801	$ 264,043	$ 258,237	$ 244,418	$ 198,069	$ 168,761	$ 166,220
Benefit payments, including refunds of member contributions	(302,760)	(294,801)	(264,043)	(258,237)	(244,418)	(198,069)	(168,761)	(166,220)
Net change in plan fiduciary net position	-	-	-	-	-	-	-	-
Plan fiduciary net position - beginning	-	-	-	-	-	-	-	-
Plan fiduciary net position - ending (b)	-	-	-	-	-	-	-	-
Plan net OPEB liability - ending (a) - (b)	$ 4,982,760	$ 4,832,170	$ 4,786,498	$ 6,025,707	$ 5,684,713	$ 5,302,749	$ 5,268,116	$ 5,116,397
Plan fiduciary net position as a percentage of the total OPEB liability	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Covered-employee payroll	$ 32,858,171	$ 25,675,800	$ 24,976,459	$ 24,723,720	$ 24,062,015	$ 23,361,180	$ 23,316,000	$ 23,316,000
Plan total OPEB liability as a percentage of covered-employee payroll	15.16%	18.82%	19.16%	24.37%	23.63%	22.70%	22.59%	21.94%

There are no assets accumulated in a trust that meets GASB criteria to pay related benefits for the OPEB plan.

[1] Historical information is presented only for periods for which GASB 75 is implemented.



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SUPPLEMENTARY INFORMATION



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NON-MAJOR GOVERNMENTAL FUNDS

SPECIAL REVENUE FUNDS:

Library Fund **-** This fund is used to account for the operation of the National City Library.

Parks Maintenance Fund **-** This fund is used to account for operating and maintaining the City's parks.

Library Capital Outlay Fund **-** This fund is used to account for revenues from real property transfer taxes set aside to finance capital outlay and capital improvement expenditures of the National City Library.

Gas Tax Fund **-** This fund is used to account for the City's share of state gas tax revenue restricted for street improvement and maintenance.

Community Development Block Grant (CDBG) Fund **-** This fund is used to account for federal funds received from HUD – Community Development Block Program.

HOME Program Fund **-** This fund is used to account for federal funds received from HUD HOME Program.

Asset Forfeiture Fund **-** This fund is used to account for the receipt and expenditure of funds provided by the federal government's asset seizure fund to be used exclusively for law enforcement purposes.

Nutrition Fund **-** This fund is used for reporting the operations of the Nutrition program that is funded by a combination of grants funds from the County, a transfer from the Housing Authority, and voluntary payments from those who receive meals through the program.



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NON-MAJOR GOVERNMENTAL FUNDS

DEBT SERVICE FUNDS:

Library Bonds Debt Service Fund **-** This fund is used to account for the property taxes collected for and debt service payments made on the bonds that were issued for construction of the library.

CAPITAL PROJECT FUNDS:

STP Local/TransNet Highway Fund **-** This fund is used to account for funds received from the San Diego Association of Governments ("SANDAG") for TransNet projects.

Proposition "A" Capital Projects Fund **-** This fund is used to account for funds received from the San Diego Association of Governments ("SANDAG") for TransNet projects. Projects are funded by a one-half cent transactions and use tax approved by the voters in San Diego County.

State-Local Partnership Fund **-** This fund is used to account for the receipt and expenditures of funds provided by the State under the State-Local Transportation Partnership Program.

PERMANENT FUNDS:

Library Endowment Fund **-** This fund is used to account for a financial endowment made to the Library. Only interest earned on the principal can be used to purchase books and other library materials.

City of National City
Combining Balance Sheet
Non-Major Governmental Funds
June 30, 2024

	Special Revenue				
	Library	Parks Maintenance	Library Capital Outlay	Gas Tax	CDBG
ASSETS					
Cash and investments	$ 536,953	$ 794,598	$ 1,134,639	$ 2,169,901	$ 4,190
Receivables:					
Accounts	-	-	-	-	-
Taxes	7,595	8,850	7,421	273,627	-
Interest	-	-	-	12,969	-
Loans	-	-	-	-	23,199
Due from other governments	-	-	-	-	60,925
Total assets	$ 544,548	$ 803,448	$ 1,142,060	$ 2,456,497	$ 88,314
LIABILITIES AND FUND BALANCES					
Liabilities:					
Accounts payable	$ 6,358	$ 50,826	$ 1,831	$ 136,005	$ 11,231
Accrued liabilities	63,140	31,290	-	41,590	7,697
Due to other funds	-	-	-	-	22,428
Unearned revenue	-	-	-	-	-
Total liabilities	69,498	82,116	1,831	177,595	41,356
Fund Balances (deficit):					
Restricted	475,050	721,332	1,140,229	2,278,902	46,958
Unassigned (deficit)	-	-	-	-	-
Total fund balances	475,050	721,332	1,140,229	2,278,902	46,958
Total liabilities and fund balances	$ 544,548	$ 803,448	$ 1,142,060	$ 2,456,497	$ 88,314

(Continued)

City of National City
Combining Balance Sheet (Continued)
Non-Major Governmental Funds
June 30, 2024

	Special Revenue			Debt Service	Capital Projects
	HOME Program	Asset Forfeiture	Nutrition	Library Bonds	STP Local/ *TransNet*
ASSETS					
Cash and investments	$ 823,782	$ 318,471	$ 79,746	$ 949,391	$ -
Receivables:					
Accounts	-	-	97,686	-	-
Taxes	-	-	-	1,067	-
Interest	4,133	1,615	-	4,753	-
Loans	308,601	-	-	-	-
Due from other governments	-	-	-	-	-
Total assets	$ 1,136,516	$ 320,086	$ 177,432	$ 955,211	$ -
LIABILITIES AND FUND BALANCES					
Liabilities:					
Accounts payable	$ 98,868	$ -	$ 36,983	$ -	$ -
Accrued liabilities	3,009	-	76,953	-	-
Due to other funds	-	-	-	-	-
Unearned revenue	1,088	-	-	-	-
Total liabilities	102,965	-	113,936	-	-
Fund Balances (deficit):					
Restricted	1,033,551	320,086	63,496	955,211	-
Unassigned (deficit)	-	-	-	-	-
Total fund balances	1,033,551	320,086	63,496	955,211	-
Total liabilities and fund balances	$ 1,136,516	$ 320,086	$ 177,432	$ 955,211	$ -

(Continued)

City of National City
Combining Balance Sheet (Continued)
Non-Major Governmental Funds
June 30, 2024

	Capital Projects		Permanent	
	Proposition A	State-Local Partnership	Library Endowment	Total Non-major Governmental Funds
ASSETS				
Cash and investments	$ -	$ 138,766	$ 56,006	$ 7,006,443
Receivables:				
Accounts	-	-	-	97,686
Taxes	-	-	-	298,560
Interest	-	694	280	24,444
Loans	-	-	-	331,800
Due from other governments	-	-	-	60,925
Total assets	$ -	$ 139,460	$ 56,286	$ 7,819,858
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts payable	$ 62,309	$ -	$ -	$ 404,411
Accrued liabilities	-	-	-	223,679
Due to other funds	1,776,299	-	-	1,798,727
Unearned revenue	-	-	-	1,088
Total liabilities	1,838,608	-	-	2,427,905
Fund Balances (deficit):				
Restricted	-	139,460	56,286	7,230,561
Unassigned (deficit)	(1,838,608)	-	-	(1,838,608)
Total fund balances	(1,838,608)	139,460	56,286	5,391,953
Total liabilities and fund balances	$ -	$ 139,460	$ 56,286	$ 7,819,858

(Concluded)

City of National City
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Non-Major Governmental Funds
For the Year Ended June 30, 2024

	Special Revenue				
	Library	Parks Maintenance	Library Capital Outlay	Gas Tax	CDBG
REVENUES:					
Taxes	$ 1,006,130	$ 1,172,398	$ 128,554	$ 3,124,084	$ -
Fines and forfeitures	-	-	13,120	-	-
Use of money and property	-	-	-	74,798	-
Intergovernmental	4,346	5,064	-	-	718,540
Charges for services	-	-	-	-	-
Other revenues	-	25	-	-	-
Total revenues	1,010,476	1,177,487	141,674	3,198,882	718,540
EXPENDITURES:					
Current:					
Public safety	-	-	-	-	-
Transportation	-	-	-	1,239,927	-
Community development	-	-	-	-	105,070
Culture and leisure	2,337,482	1,709,995	29,471	-	-
Capital outlay	-	-	-	851,659	-
Debt service:					
Principal	-	-	-	-	589,609
Interest and fiscal charges	-	-	-	-	8,470
Total expenditures	2,337,482	1,709,995	29,471	2,091,586	703,149
REVENUES OVER (UNDER) EXPENDITURES	(1,327,006)	(532,508)	112,203	1,107,296	15,391
OTHER FINANCING SOURCES:					
Transfers in	1,333,616	1,060,499	-	-	-
Transfers out	(72,019)	(102,510)	-	-	-
Total other financing sources	1,261,597	957,989	-	-	-
CHANGES IN FUND BALANCES	(65,409)	425,481	112,203	1,107,296	15,391
FUND BALANCES (DEFICIT):					
Beginning of year	540,459	295,851	1,028,026	1,171,606	31,567
End of year	$ 475,050	$ 721,332	$ 1,140,229	$ 2,278,902	$ 46,958

(Continued)

City of National City
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances (Continued)
Non-Major Governmental Funds
For the Year Ended June 30, 2024

	Special Revenue			Debt Service	Capital Projects
	HOME Program	Asset Forfeiture	Nutrition	Library Bonds	STP Local/ *TransNet*
REVENUES:					
Taxes	$ -	$ -	$ -	$ 368,853	$ -
Fines and forfeitures	-	105,580	-	-	-
Use of money and property	65,791	9,469	-	36,168	-
Intergovernmental	36,514	-	599,964	-	-
Charges for services	-	-	50,109	-	-
Other revenues	-	2,284	8,207	-	-
Total revenues	102,305	117,333	658,280	405,021	-
EXPENDITURES:					
Current:					
Public safety	-	5,693	-	-	-
Transportation	-	-	-	-	13
Community development	504,807	-	-	-	-
Culture and leisure	-	-	1,202,395	-	-
Capital outlay	-	-	-	-	-
Debt service:					
Principal	-	-	-	330,000	-
Interest and fiscal charges	-	-	-	67,533	-
Total expenditures	504,807	5,693	1,202,395	397,533	13
REVENUES OVER (UNDER) EXPENDITURES	(402,502)	111,640	(544,115)	7,488	(13)
OTHER FINANCING SOURCES:					
Transfers in	-	-	792,051	-	-
Transfers out	-	-	(247,387)	-	-
Total other financing sources	-	-	544,664	-	-
CHANGES IN FUND BALANCES	(402,502)	111,640	549	7,488	(13)
FUND BALANCES (DEFICIT):					
Beginning of year	1,436,053	208,446	62,947	947,723	13
End of year	$ 1,033,551	$ 320,086	$ 63,496	$ 955,211	$ -

(Continued)

City of National City
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances (Continued)
Non-Major Governmental Funds
For the Year Ended June 30, 2024

	Capital Projects		Permanent	
	Proposition A	State-Local Partnership	Library Endowment	Total Non-Major Governmental Funds
REVENUES:				
Taxes	$ -	$ -	$ -	$ 5,800,019
Fines and forfeitures	-	-	-	118,700
Use of money and property	-	5,801	2,340	194,367
Intergovernmental	-	-	-	1,364,428
Charges for services	-	-	-	50,109
Other revenues	-	-	-	10,516
Total revenues	-	5,801	2,340	7,538,139
EXPENDITURES:				
Current:				
Public safety	-	-	-	5,693
Transportation	-	-	-	1,239,940
Community development	-	-	-	609,877
Culture and leisure	-	-	-	5,279,343
Capital outlay	962,903	-	-	1,814,562
Debt service:				
Principal	-	-	-	919,609
Interest and fiscal charges	-	-	-	76,003
Total expenditures	962,903	-	-	9,945,027
REVENUES OVER (UNDER) EXPENDITURES	(962,903)	5,801	2,340	(2,406,888)
OTHER FINANCING SOURCES:				
Transfers in	-	-	-	3,186,166
Transfers out	-	-	-	(421,916)
Total other financing sources	-	-	-	2,764,250
CHANGES IN FUND BALANCES	(962,903)	5,801	2,340	357,362
FUND BALANCES (DEFICIT):				
Beginning of year	(875,705)	133,659	53,946	5,034,591
End of year	$ (1,838,608)	$ 139,460	$ 56,286	$ 5,391,953

(Concluded)

City of National City
Schedule of Revenues, Expenditures, and Change in Fund Balance - Budget and Actual
Library Special Revenue Fund
For the Year Ended June 30, 2024

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget
REVENUES:				
Taxes	$ 1,002,176	$ 1,002,176	$ 1,006,130	$ 3,954
Intergovernmental	4,410	4,410	4,346	(64)
Total revenues	1,006,586	1,006,586	1,010,476	3,890
EXPENDITURES:				
Current:				
Culture and leisure	2,358,040	2,358,040	2,337,482	20,558
Total expenditures	2,358,040	2,358,040	2,337,482	20,558
REVENUES OVER (UNDER) EXPENDITURES	(1,351,454)	(1,351,454)	(1,327,006)	24,448
OTHER FINANCING SOURCES:				
Transfers in	-	-	1,333,616	1,333,616
Transfers out	-	-	(72,019)	(72,019)
Total other financing sources	-	-	1,261,597	1,261,597
CHANGE IN FUND BALANCE	$ (1,351,454)	$ (1,351,454)	(65,409)	$ 1,286,045
FUND BALANCE:				
Beginning of year			540,459	
End of year			$ 475,050	

City of National City
Schedule of Revenues, Expenditures, and Change in Fund Balance - Budget and Actual
Parks Maintenance Special Revenue Fund
For the Year Ended June 30, 2024

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget
REVENUES:				
Taxes	$ 1,167,036	$ 1,167,036	$ 1,172,398	$ 5,362
Intergovernmental	5,145	5,145	5,064	(81)
Other revenues	-	-	25	25
Total revenues	1,172,181	1,172,181	1,177,487	5,306
EXPENDITURES:				
Culture and leisure	2,232,782	2,232,782	1,709,995	522,787
Total expenditures	2,232,782	2,232,782	1,709,995	522,787
REVENUES OVER (UNDER) EXPENDITURES	(1,060,601)	(1,060,601)	(532,508)	528,093
OTHER FINANCING SOURCES:				
Transfers in	-	-	1,060,499	1,060,499
Transfers out	-	-	(102,510)	(102,510)
Total other financing sources	-	-	957,989	957,989
CHANGE IN FUND BALANCE	$ (1,060,601)	$ (1,060,601)	425,481	$ 1,486,082
FUND BALANCE:				
Beginning of year			295,851	
End of year			$ 721,332	

City of National City
Schedule of Revenues, Expenditures, and Change in Fund Balance - Budget and Actual
Library Capital Outlay Special Revenue Fund
For the Year Ended June 30, 2024

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget
REVENUES:				
Taxes	$ 170,000	$ 170,000	$ 128,554	$ (41,446)
Fines and Forfeitures	10,000	10,000	13,120	3,120
Total revenues	180,000	180,000	141,674	(38,326)
EXPENDITURES:				
Current:				
Culture and leisure	48,900	48,900	29,471	19,429
Capital outlay	5,000	28,354	-	28,354
Total expenditures	53,900	77,254	29,471	47,783
REVENUES OVER (UNDER) EXPENDITURES	126,100	102,746	112,203	9,457
CHANGE IN FUND BALANCE	$ 126,100	$ 102,746	112,203	$ 9,457
FUND BALANCE:				
Beginning of year			1,028,026	
End of year			$ 1,140,229	

City of National City
Schedule of Revenues, Expenditures, and Change in Fund Balance - Budget and Actual
Gas Tax Special Revenue Fund
For the Year Ended June 30, 2024

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget
REVENUES:				
Taxes	$ 3,286,920	$ 3,286,920	$ 3,124,084	$ (162,836)
Use of money and property	-	-	74,798	74,798
Total revenues	3,286,920	3,286,920	3,198,882	(88,038)
EXPENDITURES:				
Current:				
Transportation	1,314,272	1,314,272	1,239,927	74,345
Capital outlay	1,519,578	3,146,409	851,659	2,294,750
Total expenditures	2,833,850	4,460,681	2,091,586	2,369,095
CHANGE IN FUND BALANCE	$ 453,070	$ (1,173,761)	1,107,296	$ 2,281,057
FUND BALANCE:				
Beginning of year			1,171,606	
End of year			$ 2,278,902	

City of National City
Schedule of Revenues, Expenditures, and Change in Fund Balance - Budget and Actual
Community Development Block Grant (CDBG) Special Revenue Fund
For the Year Ended June 30, 2024

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget
REVENUES:				
Intergovernmental	$ 715,046	$ 715,046	$ 718,540	$ 3,494
Total revenues	715,046	715,046	718,540	3,494
EXPENDITURES:				
Current:				
Community development	126,184	105,070	105,070	-
Debt service:				
Principal	605,000	605,000	589,609	15,391
Interest and fiscal charges	23,861	8,470	8,470	-
Total expenditures	755,045	718,540	703,149	15,391
CHANGE IN FUND BALANCE	$ (39,999)	$ (3,494)	15,391	$ 18,885
FUND BALANCE (DEFICIT):				
Beginning of year			31,567	
End of year			$ 46,958	

City of National City
Schedule of Revenues, Expenditures, and Change in Fund Balance - Budget and Actual
HOME Program Special Revenue Fund
For the Year Ended June 30, 2024

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget
REVENUES:				
Use of money and property	$ -	$ -	$ 65,791	$ 65,791
Intergovernmental	400,681	400,681	36,514	(364,167)
Total revenues	400,681	400,681	102,305	(298,376)
EXPENDITURES:				
Current:				
Community development	226,761	856,495	504,807	351,688
Total expenditures	226,761	856,495	504,807	351,688
CHANGE IN FUND BALANCE	$ 173,920	$ (455,814)	(402,502)	$ 53,312
FUND BALANCE:				
Beginning of year			1,436,053	
End of year			$ 1,033,551	

City of National City
Schedule of Revenues, Expenditures, and Change in Fund Balance - Budget and Actual
Asset Forfeiture Special Revenue Fund
For the Year Ended June 30, 2024

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget
REVENUES:				
Fines and forfeitures	$ -	$ -	$ 105,580	$ 105,580
Use of money and property	1,500	1,500	9,469	7,969
Other revenues	-	-	2,284	2,284
Total revenues	1,500	1,500	117,333	115,833
EXPENDITURES:				
Current:				
Public safety	17,500	23,688	5,693	17,995
Capital outlay	50,000	50,000	-	(50,000)
Total expenditures	67,500	73,688	5,693	67,995
CHANGE IN FUND BALANCE	$ (66,000)	$ (72,188)	111,640	$ 183,828
FUND BALANCE:				
Beginning of year			208,446	
End of year			$ 320,086	

City of National City
Schedule of Revenues, Expenditures, and Change in Fund Balance - Budget and Actual
Nutrition Special Revenue Fund
For the Year Ended June 30, 2024

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget
REVENUES:				
Intergovernmental	$ 341,000	$ 546,905	$ 599,964	$ 53,059
Charges for services	-	-	50,109	50,109
Other revenues	72,600	72,600	8,207	(64,393)
Total revenues	413,600	619,505	658,280	38,775
EXPENDITURES:				
Current:				
Culture and leisure	1,138,501	1,449,176	1,202,395	246,781
Total expenditures	1,138,501	1,449,176	1,202,395	246,781
REVENUES OVER (UNDER) EXPENDITURES	(724,901)	(829,671)	(544,115)	285,556
OTHER FINANCING SOURCES:				
Transfers in	-	-	792,051	792,051
Transfers out	(48,000)	(216,730)	(247,387)	(30,657)
Total other financing sources	(48,000)	(216,730)	544,664	761,394
CHANGE IN FUND BALANCE	$ (772,901)	$ (1,046,401)	549	$ 1,046,950
FUND BALANCE:				
Beginning of year			62,947	
End of year			$ 63,496	

City of National City
Schedule of Revenues, Expenditures, and Change in Fund Balance - Budget and Actual
Library Bonds Debt Service Fund
For the Year Ended June 30, 2024

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget
REVENUES:				
Taxes	$ 399,605	$ 399,605	$ 368,853	$ (30,752)
Use of money and property	-	-	36,168	36,168
Total revenues	399,605	399,605	405,021	5,416
EXPENDITURES:				
Debt Service:				
Principal	330,000	330,000	330,000	-
Interest and fiscal charges	67,605	67,605	67,533	72
Total expenditures	399,605	399,605	397,533	2,072
CHANGE IN FUND BALANCE	$ -	$ -	7,488	$ 7,488
FUND BALANCE:				
Beginning of year			947,723	
End of year			$ 955,211	

INTERNAL SERVICE FUNDS

Internal Service Funds are used to finance and account for special activities and services performed by a designated City department for other departments on a cost reimbursement basis.

Facilities Maintenance Fund **-** This fund is used to account for the costs of maintaining all City-owned buildings in a clean, safe, workable, and pleasant condition.

Liability Insurance Fund **-** This fund is used to account for the costs of maintaining the City's workers' compensation and liability insurance programs.

Information Systems Maintenance Fund **-** This fund is used to account for the costs of maintaining the City's computer-related information systems.

Office Equipment Depreciation Fund **-** This fund is used to account for the costs to replace City office equipment.

Telecommunications Revolving Fund **-** This fund is used to account for the costs of maintaining the City's telecommunications system.

Motor Vehicle Services Fund **-** This fund is used to account fort the City's costs of preventative maintenance and repairs for all City vehicles including police, fire, general administrative, park, sewer and public works equipment.

Vehicle Replacement Reserve Fund **-** This fund is used to account for the costs of acquiring City vehicles and related equipment and for building a reserve for their future replacement.

City of National City
Combining Statement of Net Position
All Internal Service Funds
June 30, 2024

	Facilities Maintenance	Liability Insurance	Information Systems Maintenance	Office Equipment Depreciation
ASSETS				
Current assets:				
Cash and investments	$ 108,944	$ 17,329,014	$ 1,921,351	$ 573,214
Accounts receivable	-	60,318	-	-
Prepaid items and deposits	43,101	-	37,520	-
Total current assets	152,045	17,389,332	1,958,871	573,214
Noncurrent assets:				
Restricted cash and investments with fiscal agents	10,334	-	-	-
Capital assets, net	293,236	-	107,789	26,189
Total noncurrent assets	303,570	-	107,789	26,189
Total assets	455,615	17,389,332	2,066,660	599,403
LIABILITIES				
Current liabilities:				
Accounts payable and accrued liabilities	160,241	189,597	271,002	249
Salaries payable	-	2,037	14,332	-
Interest payable	2,069	-	-	-
Leases payable - due within one year	167,670	-	-	-
Compensated absences - due within one year	50,726	6,569	47,285	-
Claims payable - due within one year	-	2,541,967	-	-
Total current liabilities	380,706	2,740,170	332,619	249
Noncurrent liabilities:				
Claims payable - due within one year	-	10,391,033	-	-
Total noncurrent liabilities	-	10,391,033	-	-
Total liabilities	380,706	13,131,203	332,619	249
NET POSITION				
Net investment in capital assets	125,566	-	107,789	26,189
Restricted for debt service	10,334	-	-	-
Unrestricted (deficit)	(60,991)	4,258,129	1,626,252	572,965
Total net position	$ 74,909	$ 4,258,129	$ 1,734,041	$ 599,154

City of National City
Combining Statement of Net Position (Continued)
All Internal Service Funds
June 30, 2024

	Tele-communications Revolving	Motor Vehicle Services	Vehicle Replacement Reserve	Total
ASSETS				
Current assets:				
Cash and investments	$ 14,623	$ 1,378,540	$ 4,849,831	$ 26,175,517
Accounts receivable	-	-	-	60,318
Prepaid items and deposits	-	-	-	80,621
Total current assets	14,623	1,378,540	4,849,831	26,316,456
Noncurrent assets:				
Restricted cash and investments with fiscal agents	-	-	-	10,334
Capital assets, net	-	-	5,130,140	5,557,354
Total noncurrent assets	-	-	5,130,140	5,567,688
Total assets	14,623	1,378,540	9,979,971	31,884,144
LIABILITIES				
Current liabilities:				
Accounts payable and accrued liabilities	-	48,054	79,085	748,228
Salaries payable	-	7,832	-	24,201
Interest payable	-	-	-	2,069
Leases payable - due within one year	-	-	-	167,670
Compensated absences - due within one year	-	57,148	-	161,728
Claims payable - due within one year	-	-	-	2,541,967
Total current liabilities	-	113,034	79,085	3,645,863
Noncurrent liabilities:				
Claims payable - due within one year	-	-	-	10,391,033
Total noncurrent liabilities	-	-	-	10,391,033
Total liabilities	-	113,034	79,085	14,036,896
NET POSITION				
Net investment in capital assets	-	-	5,130,140	5,389,684
Restricted for debt service	-	-	-	10,334
Unrestricted (deficit)	14,623	1,265,506	4,770,746	12,447,230
Total net position	$ 14,623	$ 1,265,506	$ 9,900,886	$ 17,847,248

City of National City
Combining Statement of Revenues, Expenses, and Changes in Net Position
All Internal Service Funds
For the Year Ended June 30, 2024

	Facilities Maintenance	Liability Insurance	Information Systems Maintenance	Office Equipment Depreciation
OPERATING REVENUES:				
Charges for services	$ 3,252,619	$ 4,420,955	$ 3,143,086	$ -
Other	558	-	32	-
Total operating revenues	3,253,177	4,420,955	3,143,118	-
OPERATING EXPENSES:				
Operations and administration	953,586	5,759,795	721,288	11,098
Maintenance	2,045,831	74,421	2,028,494	-
Depreciation and amortization	150,751	-	72,477	7,132
Total operating expenses	3,150,168	5,834,216	2,822,259	18,230
Operating income (loss)	103,009	(1,413,261)	320,859	(18,230)
NONOPERATING REVENUES (EXPENSES):				
Interest expense	(9,386)	-	-	-
Total nonoperating revenues (expenses)	(9,386)	-	-	-
Income (loss) before transfers	93,623	(1,413,261)	320,859	(18,230)
TRANSFERS:				
Transfers in	48,000	-	-	-
Transfers out	(66,789)	(5,927)	(46,034)	-
Total transfers	(18,789)	(5,927)	(46,034)	-
Changes in net position	74,834	(1,419,188)	274,825	(18,230)
NET POSITION:				
Beginning of year	75	5,677,317	1,459,216	617,384
End of year	$ 74,909	$ 4,258,129	$ 1,734,041	$ 599,154

City of National City
Combining Statement of Revenues, Expenses, and Changes in Net Position (Continued)
All Internal Service Funds
For the Year Ended June 30, 2024

	Tele-communications Revolving	Motor Vehicle Services	Vehicle Replacement Reserve	Total
OPERATING REVENUES:				
Charges for services	$ -	$ 1,614,405	$ 1,731,754	$ 14,162,819
Other	-	81,459	-	82,049
Total operating revenues	-	1,695,864	1,731,754	14,244,868
OPERATING EXPENSES:				
Operations and administration	-	337,424	394,915	8,178,106
Maintenance	-	863,697	26,562	5,039,005
Depreciation and amortization	-	-	1,007,519	1,237,879
Total operating expenses	-	1,201,121	1,428,996	14,454,990
Operating income (loss)	-	494,743	302,758	(210,122)
NONOPERATING REVENUES (EXPENSES):				
Interest expense	-	-	-	(9,386)
Total nonoperating revenues (expenses)	-	-	-	(9,386)
Income (loss) before transfers	-	494,743	302,758	(219,508)
TRANSFERS:				
Transfers in	-	-	605,486	653,486
Transfers out	-	(38,534)	-	(157,284)
Total transfers	-	(38,534)	605,486	496,202
Changes in net position	-	456,209	908,244	276,694
NET POSITION:				
Beginning of year	14,623	809,297	8,992,642	17,570,554
End of year	$ 14,623	$ 1,265,506	$ 9,900,886	$ 17,847,248

City of National City
Combining Statement of Cash Flows
All Internal Service Funds
For the Year Ended June 30, 2024

	Facilities Maintenance	Liability Insurance	Information Systems Maintenance	Office Equipment Depreciation
CASH FLOWS FROM OPERATING ACTIVITIES:				
Cash received from other funds	$ 3,252,619	$ 4,422,202	$ 3,143,086	$ -
Cash payments for goods and services	(3,028,816)	(4,249,721)	(2,691,595)	(11,783)
Other operating revenues	558	-	32	-
Net cash provided by (used in) operating activities	224,361	172,481	451,523	(11,783)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:				
Principal paid on capital lease	(158,702)	-	-	-
Acquisition of capital assets	-	-	(149,947)	1
Interest paid	(13,233)	-	-	-
Net cash (used in) capital and related financing activities	(171,935)	-	(149,947)	1
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:				
Transfers in	48,000	-	-	-
Transfers (out)	(66,789)	(5,927)	(46,034)	-
Net cash provided by (used in) noncapital financing activities	(18,789)	(5,927)	(46,034)	-
Net change in cash and cash equivalents	33,637	166,554	255,542	(11,782)
CASH AND CASH EQUIVALENTS:				
Beginning of year	85,641	17,162,460	1,665,809	584,996
End of year	$ 119,278	$ 17,329,014	$ 1,921,351	$ 573,214
RECONCILIATION TO STATEMENT OF NET POSITION:				
Cash and investments	$ 108,944	$ 17,329,014	$ 1,921,351	$ 573,214
Restricted cash and investments with fiscal agents	10,334	-	-	-
Total cash and cash equivalents	$ 119,278	$ 17,329,014	$ 1,921,351	$ 573,214

City of National City
Combining Statement of Cash Flows (Continued)
All Internal Service Funds
For the Year Ended June 30, 2024

	Tele-communications Revolving	Motor Vehicle Services	Vehicle Replacement Reserve	Total
CASH FLOWS FROM OPERATING ACTIVITIES:				
Cash received from other funds	$ -	$ 1,614,405	$ 1,731,754	$ 14,164,066
Cash payments for goods and services	-	(1,215,561)	(742,940)	(11,940,416)
Other operating revenues	-	81,459	-	82,049
Net cash provided by (used in) operating activities	-	480,303	988,814	2,305,699
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:				
Principal paid on capital lease	-	-	-	(158,702)
Acquisition of capital assets	-	-	(2,252,045)	(2,401,991)
Interest paid	-	-	-	(13,233)
Net cash (used in) capital and related financing activities	-	-	(2,252,045)	(2,573,926)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:				
Transfers in	-	-	605,487	653,487
Transfers (out)	-	(38,534)	-	(157,284)
Net cash provided by (used in) noncapital financing activities	-	(38,534)	605,487	496,203
Net change in cash and cash equivalents	-	441,769	(657,744)	227,976
CASH AND CASH EQUIVALENTS:				
Beginning of year	14,623	936,771	5,507,575	25,957,875
End of year	$ 14,623	$ 1,378,540	$ 4,849,831	$ 26,185,851
RECONCILIATION TO STATEMENT OF NET POSITION:				
Cash and investments	$ 14,623	$ 1,378,540	$ 4,849,831	$ 26,175,517
Restricted cash and investments with fiscal agents	-	-	-	10,334
Total cash and cash equivalents	$ 14,623	$ 1,378,540	$ 4,849,831	$ 26,185,851

City of National City
Combining Statement of Cash Flows (Continued)
All Internal Service Funds
For the Year Ended June 30, 2024

	Facilities Maintenance	Liability Insurance	Information Systems Maintenance	Office Equipment Depreciation
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES:				
Operating income (loss)	$ 103,009	$ (1,413,261)	$ 320,859	$ (18,230)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:				
Depreciation and amortization	150,751	-	72,477	7,132
Changes in operating assets and liabilities:				
Accounts receivable	-	1,247	-	-
Accounts payable and accrued liabilities	(28,154)	(57,703)	49,247	(685)
Salaries payable	(8,870)	763	4,295	-
Compensated absences	7,625	435	4,645	-
Claims payable	-	1,641,000	-	-
Total adjustments	121,352	1,585,742	130,664	6,447
Net cash provided by (used in) operating activities	$ 224,361	$ 172,481	$ 451,523	$ (11,783)

City of National City
Combining Statement of Cash Flows (Continued)
All Internal Service Funds
For the Year Ended June 30, 2024

	Tele-communications Revolving	Motor Vehicle Services	Equipment Replacement Reserve	Total
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES:				
Operating income (loss)	$ -	$ 494,743	$ 302,758	$ (210,122)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:				
Depreciation and amortization	-	-	1,007,519	1,237,879
Changes in operating assets and liabilities:				
Accounts receivable	-	-	-	1,247
Accounts payable and accrued liabilities	-	(27,998)	(321,463)	(386,756)
Salaries payable	-	5,987	-	2,175
Compensated absences	-	7,571	-	20,276
Claims payable	-	-	-	1,641,000
Total adjustments	-	(14,440)	686,056	2,515,821
Net cash provided by (used in) operating activities	$ -	$ 480,303	$ 988,814	$ 2,305,699



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STATISTICAL SECTION



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Statistical Section

Financial Presentations included in the Statistical Section provide data and information on the financial, physical, and economic characteristics of the City of National City. The following schedules cover multiple fiscal years and provide readers with a broader and more complete understanding of the City and its financial affairs and economic condition. They also present detailed information as a context for understanding this year's financial statements, note disclosure, and required supplementary information.

Financial Trends	Page
These schedules contain trend information to help readers understand and assess how the City's financial position has changed over time.	
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Revenue Capacity	
These schedules contain information to help readers understand and assess the City's local revenue sources.	
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These schedules present information to help readers understand the City's operations and resources.	
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City of National City
Net Position by Component
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year				
	2015	2016	2017	2018	2019
Governmental Activities:					
Net Investment in					
Capital Assets	$ 120,377,947	$ 134,444,245	$ 140,128,868	$ 141,748,074	$ 147,820,375
Restricted for:					
General Services	24,671,923	29,511,338	17,830,592	16,441,482	17,345,785
Community Development	5,348,413	3,448,959	1,413,792	283,394	169,573
Public Safety	-	-	1,566,498	1,472,665	1,296,186
Transportation	-	-	2,279,981	1,985,811	1,157,623
Culture and Leisure/General Services	-	-	-	-	-
Housing	-	-	8,450,433	8,980,034	74,709,334
Debt Service	1,676,222	1,845,117	1,753,076	1,681,688	1,667,147
Capital projects	2,193,169	942,285	840,156	721,171	1,743,976
Investment in Section 115 trust	-	-	-	-	1,749,740
Unrestricted (deficit)	(34,896,708)	(26,157,042)	(31,330,173)	(33,783,858)	(41,622,749)
Total governmental activities net position	$ 119,370,966	$ 144,034,902	$ 142,933,223	$ 139,530,461	$ 206,036,990
Business-type Activities:					
Net Investment in					
Capital Assets	$ 4,926,410	$ 4,905,110	$ 4,995,791	$ 5,003,945	$ -
Restricted					
Community Development	-	-	-	-	-
Public Safety	-	-	1,422,433	1,514,475	-
Transportation	-	-	-	-	-
Culture and Leisure	-	-	-	-	-
Housing	-	-	-	-	-
Debt Service	1,876,125	2,031,385	763,085	818,678	-
Unrestricted	98,698	99,478	(13,016)	22,571	-
Total business-type activities net position	$ 6,901,233	$ 7,035,973	$ 7,168,293	$ 7,359,669	$ -
Primary Government:					
Net Investment in					
Capital Assets	$ 125,304,357	$ 139,349,355	$ 145,124,659	$ 146,752,019	$ 147,820,375
Restricted	35,765,852	37,779,084	36,320,046	33,899,398	99,839,364
Unrestricted	(34,798,010)	(26,057,564)	(31,343,189)	(33,761,287)	(41,622,749)
Total primary government net position	$ 126,272,199	$ 151,070,875	$ 150,101,516	$ 146,890,130	$ 206,036,990

Business-type activities for the City ceased operations after fiscal year 2018.

Source: City of National City Annual Comprehensive Financial Report, Financial Statements

City of National City
Net Position by Component (Continued)
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year				
	2020	2021	2022	2023	2024
Governmental Activities:					
Net Investment in Capital Assets	$ 155,530,504	$ 161,450,929	$ 161,453,603	$ 170,589,264	$ 180,196,910
Restricted for:					
General Services	20,040,951	20,231,609	23,905,988	25,656,844	27,775,884
Community Development	19,999	20,000	20,000	20,000	20,000
Public Safety	221,853	231,802	206,028	208,446	320,086
Transportation	13	1,245,013	13	13	-
Culture and Leisure/General Services	-	-	-	-	-
Housing	75,199,504	75,139,133	63,427,755	66,552,724	65,602,772
Debt Service	1,630,317	1,025,150	962,877	958,924	964,910
Capital projects	2,039,987	2,336,049	2,775,920	3,035,942	4,615,513
Investment in Section 115 trust	1,749,740	10,813,351	9,526,733	9,936,427	10,761,807
Unrestricted (deficit)	(48,893,956)	(57,801,974)	(41,476,853)	(40,208,465)	(42,490,000)
Total governmental activities net position	$ 207,538,912	$ 214,691,062	$ 220,802,064	$ 236,750,119	$ 247,767,882
Business-type Activities:					
Net Investment in Capital Assets	$ -	$ -	$ -	$ -	$ -
Restricted					
Community Development	-	-	-	-	-
Public Safety	-	-	-	-	-
Transportation	-	-	-	-	-
Culture and Leisure	-	-	-	-	-
Housing	-	-	-	-	-
Debt Service	-	-	-	-	-
Unrestricted	-	-	-	-	-
Total business-type activities net position	$ -	$ -	$ -	$ -	$ -
Primary Government:					
Net Investment in Capital Assets	$ 155,530,504	$ 162,111,040	$ 161,453,603	$ 170,589,264	$ 180,196,910
Restricted	100,902,364	111,040,107	100,825,314	106,369,320	110,060,972
Unrestricted	(48,893,956)	(57,801,974)	(41,476,853)	(40,208,465)	(42,490,000)
Total primary government net position	$ 207,538,912	$ 215,349,173	$ 220,802,064	$ 236,750,119	$ 247,767,882

Business-type activities for the City ceased operations after fiscal year 2018.

Source: City of National City Annual Comprehensive Financial Report, Financial Statements

City of National City
Changes in Net Position
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year				
	2015	2016	2017	2018	2019
Expenses:					
Governmental Activities:					
General government	$ 6,299,372	$ 6,237,858	$ 7,379,307	$ 15,307,497	$ 14,474,787
Public safety	31,522,488	31,293,361	34,007,632	39,597,743	41,216,052
Transportation	6,737,292	8,605,631	8,925,351	8,076,078	8,479,861
Community development	11,603,528	11,812,563	13,560,523	12,884,161	13,521,091
Health	7,416,697	7,499,719	8,102,830	7,467,338	8,160,870
Culture and leisure	6,349,578	7,188,896	8,129,529	8,521,220	7,686,697
Interest and fiscal charges	407,194	308,808	243,832	414,353	380,597
Depreciation expense (unallocated)	-	-	-	-	-
Total governmental activities expenses	$ 70,336,149	$ 72,946,836	$ 80,349,004	$ 92,268,390	$ 93,919,955
Business-type Activities:					
Kimball Towers	$ 1,251,377	$ 1,160,095	$ 1,166,521	$ 1,187,232	$ 945,180
Morgan Towers	1,078,546	1,113,885	1,141,607	1,102,742	787,266
Total business-type activities expenses	$ 2,329,923	$ 2,273,980	$ 2,308,128	$ 2,289,974	$ 1,732,446
Total primary government expenses	$ 72,666,072	$ 75,220,816	$ 82,657,132	$ 94,558,364	$ 95,652,401
Program Revenue:					
Government Activities:					
Charges for services:					
General government	$ 3,101,468	$ 5,081,812	$ 2,697,690	$ 2,543,350	$ 1,811,719
Public safety	3,807,824	2,681,493	2,704,952	3,393,625	2,911,464
Transportation	1,863,599	1,344,988	1,218,156	1,640,930	2,556,059
Community development	3,260,501	1,908,755	2,105,289	3,320,354	4,461,949
Health	9,522,136	8,363,190	8,819,322	8,624,774	8,551,905
Culture and leisure	353,740	306,675	631,597	676,015	477,370
Operating grants and contributions	12,508,517	13,295,661	15,280,776	14,306,662	14,908,491
Capital grants and contributions	11,399,349	7,299,398	3,878,546	6,414,610	4,201,520
Total governmental activities program revenue	$ 45,817,134	$ 40,281,972	$ 37,336,328	$ 40,920,320	$ 39,880,477
Business-type Activities:					
Charges for services:					
Kimball Towers	$ 1,101,514	$ 1,124,578	$ 1,130,543	$ 1,127,607	$ 1,256,346
Morgan Towers	1,260,181	1,266,441	1,289,180	1,329,610	1,017,766
Total business-type activities program revenue	$ 2,361,695	$ 2,391,019	$ 2,419,723	$ 2,457,217	$ 2,274,112
Total primary government program revenue	$ 48,178,829	$ 42,672,991	$ 39,756,051	$ 43,377,537	$ 42,154,589
Net Revenues (Expenses):					
Governmental activities	(24,519,015)	(32,664,864)	(43,012,676)	(51,348,070)	(54,039,478)
Business-type activities	31,772	117,039	111,595	167,243	541,666
Total Net Revenues (Expenses)	$ (24,487,243)	$ (32,547,825)	$ (42,901,081)	$ (51,180,827)	$ (53,497,812)

Business-type activities for the City ceased operations after fiscal year 2018.

Source: City of National City Annual Comprehensive Financial Report - Financial Statements

City of National City
Changes in Net Position (Continued)
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year				
	2020	2021	2022	2023	2024
Expenses:					
Governmental Activities:					
General government	$ 13,745,988	$ 10,868,545	$ 20,793,460	$ 12,467,497	$ 15,511,130
Public safety	45,669,420	46,808,349	38,710,643	50,093,848	49,930,158
Transportation	8,262,579	8,503,284	8,358,045	9,619,556	9,528,332
Community development	15,463,076	16,056,965	16,113,804	17,168,341	19,932,582
Health	8,229,336	8,167,924	7,726,217	9,301,026	9,004,358
Culture and leisure	7,617,459	8,795,715	8,428,049	9,651,503	9,920,765
Interest and fiscal charges	398,181	528,873	2,298,786	3,367,717	1,177,548
Depreciation expense (unallocated)	-	-	-	-	-
Total governmental activities expenses	$ 99,386,039	$ 99,729,655	$ 102,429,004	$ 111,669,488	$ 115,004,873
Business-type Activities:					
Kimball Towers	$ -	$ -	$ -	$ -	$ -
Morgan Towers	-	-	-	-	-
Total business-type activities expenses	$ -	$ -	$ -	$ -	$ -
Total primary government expenses	$ 99,386,039	$ 99,729,655	$ 102,429,004	$ 111,669,488	$ 115,004,873
Program Revenue:					
Government Activities:					
Charges for services:					
General government	$ 1,633,484	$ 2,035,702	$ 6,476,152	$ 14,084,900	$ 2,814,908
Public safety	4,588,977	3,833,783	3,455,987	3,577,172	3,774,597
Transportation	2,559,252	2,559,581	2,796,202	2,983,306	3,526,439
Community development	5,390,111	3,885,598	3,235,575	3,216,282	171,785
Health	11,046,138	10,557,839	11,814,786	13,905,625	12,572,073
Culture and leisure	613,722	484,207	577,948	320,066	358,516
Operating grants and contributions	16,658,135	17,685,441	18,456,671	18,456,518	29,396,626
Capital grants and contributions	4,465,126	6,109,734	3,514,394	7,090,261	218,889
Total governmental activities program revenue	$ 46,954,945	$ 47,151,885	$ 50,327,715	$ 63,634,130	$ 52,833,833
Business-type Activities:					
Charges for services:					
Kimball Towers	$ -	$ -	$ -	$ -	$ -
Morgan Towers	-	-	-	-	-
Total business-type activities program revenue	$ -	$ -	$ -	$ -	$ -
Total primary government program revenue	$ 46,954,945	$ 47,151,885	$ 50,327,715	$ 63,634,130	$ 52,833,833
Net Revenues (Expenses):					
Governmental activities	(52,431,094)	(52,577,770)	(52,101,289)	(48,035,358)	(62,171,040)
Business-type activities	-	-	-	-	-
Total Net Revenues (Expenses)	$ (52,431,094)	$ (52,577,770)	$ (52,101,289)	$ (48,035,358)	$ (62,171,040)

Business-type activities for the City ceased operations after fiscal year 2018.

Source: City of National City Annual Comprehensive Financial Report, financial statements

City of National City
Changes in Net Position (Continued)
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year				
	2015	2016	2017	2018	2019
General Revenue and Other Changes in Net Position:					
Governmental Activities:					
Taxes:					
Property taxes	$ 10,301,592	$ 10,293,634	$ 11,948,882	$ 12,721,058	$ 14,340,418
Sales taxes	27,095,666	29,170,512	29,284,869	30,084,675	33,196,667
Franchise taxes	1,902,082	1,922,723	1,856,039	1,910,053	1,966,728
Transient occupancy taxes	1,383,793	1,611,788	1,597,957	1,660,800	1,774,843
Business license taxes	818,820	867,488	886,455	711,635	708,451
Investment earnings	304,655	553,184	361,077	836,038	2,297,242
Other miscellaneous revenues	-	1,864	-	21,049	45,017
Transfer to Successor Agency	-	(826,577)	-	-	-
Special items[1]	-	13,734,184	-	-	-
Total governmental activities	$ 41,806,608	$ 57,328,800	$ 45,935,279	$ 47,945,308	$ 54,329,366
Business-type Activities:					
Investment earnings	$ 2,579	$ 3,678	$ 5,621	$ 9,390	$ 10,038
Other misc	14,869	14,023	15,464	14,743	11,378
Total business-type activities	$ 17,448	$ 17,701	$ 21,085	$ 24,133	$ 21,416
Total primary government	$ 41,824,056	$ 57,346,501	$ 45,956,364	$ 47,969,441	$ 54,350,782
Changes in Net Position:					
Governmental activities	17,287,593	24,663,936	2,922,603	(3,402,762)	66,506,529
Business-type activities	49,220	134,740	132,320	191,376	(7,359,669)
Total Primary Government	$ 17,336,813	$ 24,798,676	$ 3,054,923	$ (3,211,386)	$ 59,146,860

[1] Special item related to a transfer of assets from the Successor Agency to the City.

Source: City of National City Annual Comprehensive Financial Report, Financial Statements

City of National City
Changes in Net Position (Continued)
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year				
	2020	2021	2022	2023	2024
General Revenue and Other Changes in Net Position:					
Governmental Activities:					
Taxes:					
Property taxes	$ 15,975,053	$ 16,266,505	$ 16,753,096	$ 17,559,333	$ 18,689,432
Sales taxes	31,268,711	36,415,641	40,777,746	38,678,895	40,326,068
Franchise taxes	2,330,697	2,104,436	2,131,159	2,490,691	3,400,238
Transient occupancy taxes	1,522,714	1,600,549	1,862,718	2,488,614	2,042,380
Business license taxes	678,663	737,435	793,653	935,316	871,831
Investment earnings	2,344,528	2,339,978	(3,007,949)	1,358,614	7,782,297
Other miscellaneous revenues	65,010	156,976	97,010	194,882	276,557
Transfer to Successor Agency	-	-	-	-	-
Special items	-	-	-	-	-
Total governmental activities	$ 54,185,376	$ 59,621,520	$ 59,407,433	$ 63,706,345	$ 73,388,803
Business-type Activities:					
Investment earnings	$ -	$ -	$ -	$ -	$ -
Other misc	-	-	-	-	-
Total business-type activities	$ -	$ -	$ -	$ -	$ -
Total primary government	$ 54,185,376	$ 59,621,520	$ 59,407,433	$ 63,706,345	$ 73,388,803
Changes in Net Position:					
Governmental activities	1,501,832	7,043,751	7,383,212	15,670,987	11,217,763
Business-type activities	-	-	-	-	-
Total Primary Government	$ 1,501,832	$ 7,043,751	$ 7,383,212	$ 15,670,987	$ 11,217,763

Source: City of National City Annual Comprehensive Financial Report, financial statements

City of National City
Fund Balances of Government Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)

	Fiscal Year				
	2015	2016	2017	2018	2019
General Fund:					
Nonspendable	$ 4,963,916	$ 10,766,098	$ 9,963,816	$ 9,966,729	$ 5,010,267
Restricted	590,998	754,913	616,253	555,168	2,304,908
Committed	9,085,066	11,585,066	11,585,066	11,085,066	15,150,517
Assigned	16,065,736	14,792,381	14,325,683	15,772,642	12,865,120
Unassigned	10,266,365	12,166,732	11,903,272	12,731,293	13,673,543
Total General Fund	$ 40,972,081	$ 50,065,190	$ 48,394,090	$ 50,110,898	$ 49,004,355
All Other Governmental Funds:					
Nonspendable	$ 7,927,027	$ -	$ 1,636,570	$ 129,469	$ 25,805
Restricted	31,005,844	36,333,305	32,015,860	30,928,607	97,534,456
Committed	-	-	-	-	-
Assigned	706,558	-	-	-	-
Unassigned (deficit)	(5,368,938)	(821,959)	(985,588)	(1,910,674)	(21,761)
Total all other governmental funds	$ 34,270,491	$ 35,511,346	$ 32,666,842	$ 29,147,402	$ 97,538,500

Source: City of National City Annual Comprehensive Financial Report, Financial Statements

City of National City
Fund Balances of Government Funds (Continued)
Last Ten Fiscal Years
(modified accrual basis of accounting)

	Fiscal Year				
	2020	2021	2022	2023	2024
General Fund:					
Nonspendable	$ 3,926,499	$ 3,964,435	$ 3,966,629	$ 4,094,518	$ 4,085,866
Restricted	2,304,908	10,833,351	9,546,733	9,956,427	10,781,807
Committed	15,150,517	14,945,000	15,680,000	15,680,000	15,680,000
Assigned	12,865,120	7,193,969	8,400,718	9,604,056	10,697,013
Unassigned	14,433,312	13,956,296	19,392,455	23,040,220	26,654,907
Total General Fund	$ 48,680,356	$ 50,893,051	$ 56,986,535	$ 62,375,221	$ 67,899,593
All Other Governmental Funds:					
Nonspendable	$ -	$ 1,270,805	$ 1,270,805	$ 25,805	$ 25,805
Restricted	98,597,366	98,961,756	91,278,581	97,320,165	101,164,731
Committed	-	-	-	-	-
Assigned	-	-	-	-	-
Unassigned (deficit)	(45,744)	(747,514)	(210,125)	(875,705)	(1,838,608)
Total all other governmental funds	$ 98,551,622	$ 99,485,047	$ 92,339,261	$ 96,470,265	$ 99,351,928

Source: City of National City Annual Comprehensive Financial Report - Financial Statements

City of National City
Changes in Fund Balances of Government Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)

	Fiscal Year				
	2015	2016	2017	2018	2019
Revenues:					
Taxes	$ 43,573,589	$ 45,474,959	$ 47,058,901	$ 48,968,671	$ 53,534,414
Licenses and permits	1,567,617	1,122,139	1,280,675	1,879,379	1,527,378
Fines and forfeitures	885,722	646,370	642,972	663,205	3,006,250
Interest and rents	-	-	-	-	-
Use of money and property	1,073,543	1,417,606	1,035,112	1,393,733	3,125,731
Intergovernmental	26,791,254	21,381,584	20,051,795	22,671,850	20,790,012
Charges for services	10,024,879	10,734,789	11,721,905	11,010,813	10,630,010
Other revenues	4,387,660	3,925,718	2,552,556	2,675,725	1,045,184
Total revenues	$ 88,304,264	$ 84,703,165	$ 84,343,916	$ 89,263,376	$ 93,658,979
Expenditures:					
Current:					
General government	$ 5,403,805	$ 6,986,812	$ 5,673,456	$ 8,755,798	$ 10,353,580
Public safety	29,100,717	31,785,904	34,754,008	37,535,638	37,352,792
Transportation	3,941,747	4,546,976	4,687,611	4,731,634	5,068,343
Community development	11,173,792	11,752,502	12,909,844	16,801,816	13,557,554
Health	7,179,865	7,587,801	8,227,149	7,544,106	8,158,082
Culture and leisure	5,306,518	6,239,067	7,351,974	4,186,345	7,066,530
Capital outlay	17,176,753	16,737,745	12,938,379	14,560,697	9,059,110
Debt service:					
Principal	1,142,186	1,150,824	1,310,893	1,552,162	1,060,732
Interest and fiscal charges	427,209	364,723	243,329	387,857	385,960
Total expenditures	$ 80,852,592	$ 87,152,354	$ 88,096,643	$ 96,056,053	$ 92,062,683
Excess (deficiency) of revenues over (under) expenditures	7,451,672	(2,449,189)	(3,752,727)	(6,792,677)	1,596,296
Other Financing Sources (uses)					
Issuance of long-term debt	$ 554,604	$ -	$ -	$ 5,523,602	$ -
Proceeds from sale of property	-	-	58,474	-	-
Proceeds from debt issuance	-	-	-	-	-
Gain on sale of land held for resale	-	-	65,966	-	-
Discount on debt issuance	-	-	-	-	-
Cost of debt issuance	-	-	-	-	-
Pass-through payments to other agencies	-	-	(705,115)	-	-
Transfers in	1,765,336	4,903,988	2,932,166	6,913,968	73,514,649
Transfers out	(4,277,182)	(3,078,442)	(3,114,366)	(7,447,525)	(7,826,390)
Transfers to Successor Agency	-	(826,577)	-	-	-
Total other financing sources (uses)	$ (1,957,242)	$ 998,969	$ (762,875)	$ 4,990,045	$ 65,688,259
Extraordinary/Special Items	-	11,784,182	-	-	-
Net change in fund balances	$ 5,494,430	$ 10,333,962	$ (4,515,602)	$ (1,802,632)	$ 67,284,555
Debt services as a percentage of noncapital expenditures	2.46%	2.15%	2.07%	2.38%	1.74%

Source: City of National City Annual Comprehensive Financial Report, financial statements

City of National City
Changes in Fund Balances of Government Funds (Continued)
Last Ten Fiscal Years
(modified accrual basis of accounting)

	Fiscal Year				
	2020	2021	2022	2023	2024
Revenues:					
Taxes	$ 53,675,932	$ 59,011,168	$ 63,926,579	$ 65,411,402	$ 68,455,177
Licenses and permits	2,730,712	1,118,924	1,565,077	1,544,101	1,384,884
Fines and forfeitures	3,008,937	520,640	1,199,213	875,020	775,024
Interest and rents	-	-	-	-	-
Use of money and property	3,623,029	3,628,887	129,417	3,846,605	9,128,595
Intergovernmental	22,985,841	26,719,202	27,831,520	30,500,077	30,100,955
Charges for services	12,927,695	13,650,614	14,870,478	22,772,165	15,760,828
Other revenues	2,241,100	1,417,104	1,002,913	2,374,206	680,958
Total revenues	$ 101,193,246	$ 106,066,539	$ 110,525,197	$ 127,323,576	$ 126,286,421
Expenditures:					
Current:					
General government	$ 10,719,672	$ 11,352,261	$ 38,261,566	$ 11,613,971	$ 10,179,457
Public safety	39,308,683	42,319,159	98,713,134	44,864,093	42,294,843
Transportation	4,746,320	5,050,345	4,933,856	6,092,746	6,098,178
Community development	14,192,654	16,081,378	16,107,479	17,158,360	19,875,396
Health	8,168,245	8,227,352	7,874,798	9,302,728	8,902,858
Culture and leisure	7,029,297	8,216,927	7,880,999	8,997,200	9,280,024
Capital outlay	13,561,929	9,245,317	18,407,406	11,868,336	13,421,930
Debt service:					
Principal	1,077,616	1,066,163	1,128,518	3,769,474	4,931,273
Interest and fiscal charges	419,868	534,570	539,829	3,735,753	2,400,225
Total expenditures	$ 99,224,284	$ 102,093,472	$ 193,847,585	$ 117,402,661	$ 117,384,184
Excess (deficiency) of revenues over (under) expenditures	1,968,962	3,973,067	(83,322,388)	9,920,915	8,902,237
Other Financing Sources (uses)					
Issuance of long-term debt	$ -	$ -	$ -	$ -	$ -
Proceeds from sale of property	(589,700)	3,890	-	-	-
Proceeds from debt issuance	-	-	83,895,000	-	-
Gain on sale of land held for resale	-	-	-	-	-
Discount on debt issuance	-	-	(142,838)	-	-
Cost of debt issuance	-	-	(492,162)	-	-
Pass-through payments to other agencies	(631,285)	-	(2,017)	-	-
Transfers in	2,045,690	2,623,099	2,529,757	5,117,844	11,395,704
Transfers out	(2,050,691)	(3,336,851)	(3,440,586)	(5,596,137)	(11,891,906)
Transfers to Successor Agency	-	-	-	-	-
Total other financing sources (uses)	$ (1,225,986)	$ (709,862)	$ 82,347,154	$ (478,293)	$ (496,202)
Extraordinary/Special Items	-	-	-	-	-
Net change in fund balances	$ 742,976	$ 3,263,205	$ (975,234)	$ 9,442,622	$ 8,406,035
Debt services as a percentage of noncapital expenditures	1.75%	1.72%	0.95%	7.11%	7.05%

Source: City of National City Annual Comprehensive Financial Report, financial statements

City of National City
Assessed Value and Actual Value of Taxable Property
Last Ten Fiscal Years

Category	Fiscal Year 2015	2016	2017	2018	2019
Secured:					
Residential Property	$ 1,670,508,837	$ 1,722,404,004	$ 1,810,705,276	$ 2,017,179,182	$ 2,124,245,312
Commercial Property	987,481,069	1,022,202,892	1,077,685,426	1,137,254,070	1,172,975,597
Industrial Property	240,702,935	247,911,743	252,838,086	265,989,346	270,516,787
Institutional Property	46,214,366	47,543,893	48,174,758	50,168,242	50,062,854
Recreational Property	5,582,429	5,581,148	5,616,209	6,784,336	6,101,435
Vacant Land	50,717,021	57,154,411	57,213,441	58,262,852	60,732,808
Total Secured	3,001,206,657	3,102,798,091	3,252,233,196	3,535,638,028	3,684,634,793
Unsecured	197,869,900	208,192,396	200,687,180	209,840,073	228,175,189
Cross Reference	150,539,109	125,551,994	131,029,297	128,262,639	139,962,282
SBE Nonunitary	5,224,473	4,088,740	4,088,640	4,088,640	4,429,496
Total Taxable Assessed Value	$ 3,354,840,139	$ 3,440,631,221	$ 3,588,038,313	$ 3,877,829,380	$ 4,057,201,760
Total Direct Tax Rate	0.019774	0.020008	0.19685	0.19587	0.19462

Note: Exempt values not included in totals.

Source: HdL, San Diego County Assessor 1999/00- 2013/14 Combined Tax Rolls

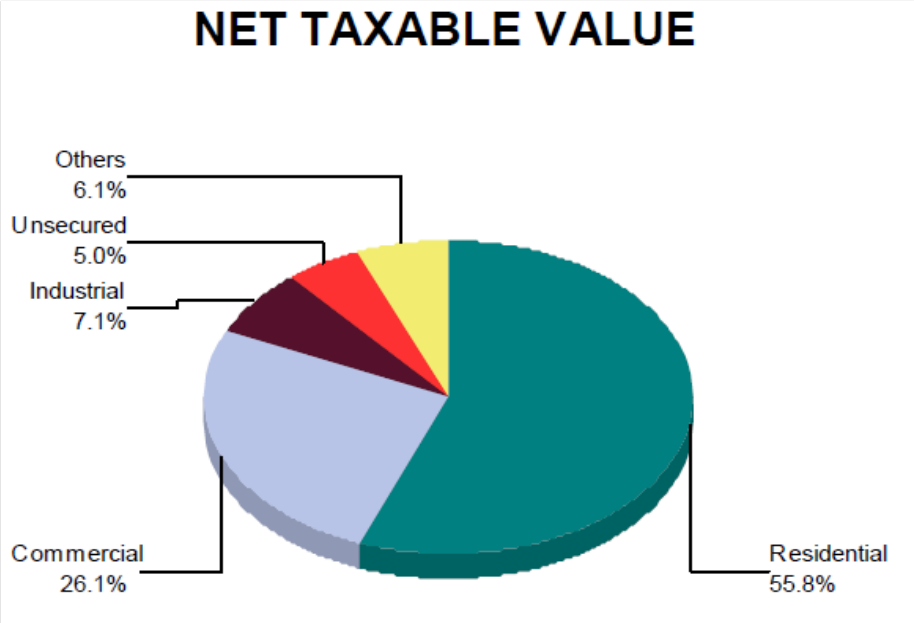
City of National City
Assessed Value and Actual Value of Taxable Property (Continued)
Last Ten Fiscal Years

Category	Fiscal Year 2020	2021	2022	2023	2024
Secured:					
Residential Property	$ 2,260,439,094	$ 2,451,101,924	$ 2,608,851,946	$ 2,798,528,116	$ 2,973,323,374
Commercial Property	1,235,674,912	1,285,966,353	1,274,713,181	1,317,168,871	1,388,528,872
Industrial Property	293,358,933	301,374,562	320,252,647	352,597,172	375,779,078
Institutional Property	51,166,295	52,189,614	53,238,122	55,083,915	62,374,562
Recreational Property	6,115,328	6,133,095	7,224,152	7,696,478	12,602,506
Vacant Land	61,677,002	69,678,289	63,246,439	71,994,290	103,091,452
Total Secured	3,908,431,564	4,166,443,837	4,327,526,487	4,603,068,842	4,915,699,844
Unsecured	233,956,577	244,900,101	203,990,721	238,648,256	265,487,094
Cross Reference	132,191,188	191,677,047	167,408,698	136,003,676	143,866,674
SBE Nonunitary	4,429,496	4,429,496	4,429,496	3,238,280	3,238,280
Total Taxable Assessed Value	$ 4,279,008,825	$ 4,607,450,481	$ 4,703,355,402	$ 4,980,959,054	$ 5,328,291,892
Total Direct Tax Rate	0.19792	0.19269	0.19630	0.19222	0.19123

Note: Exempt values not included in totals.

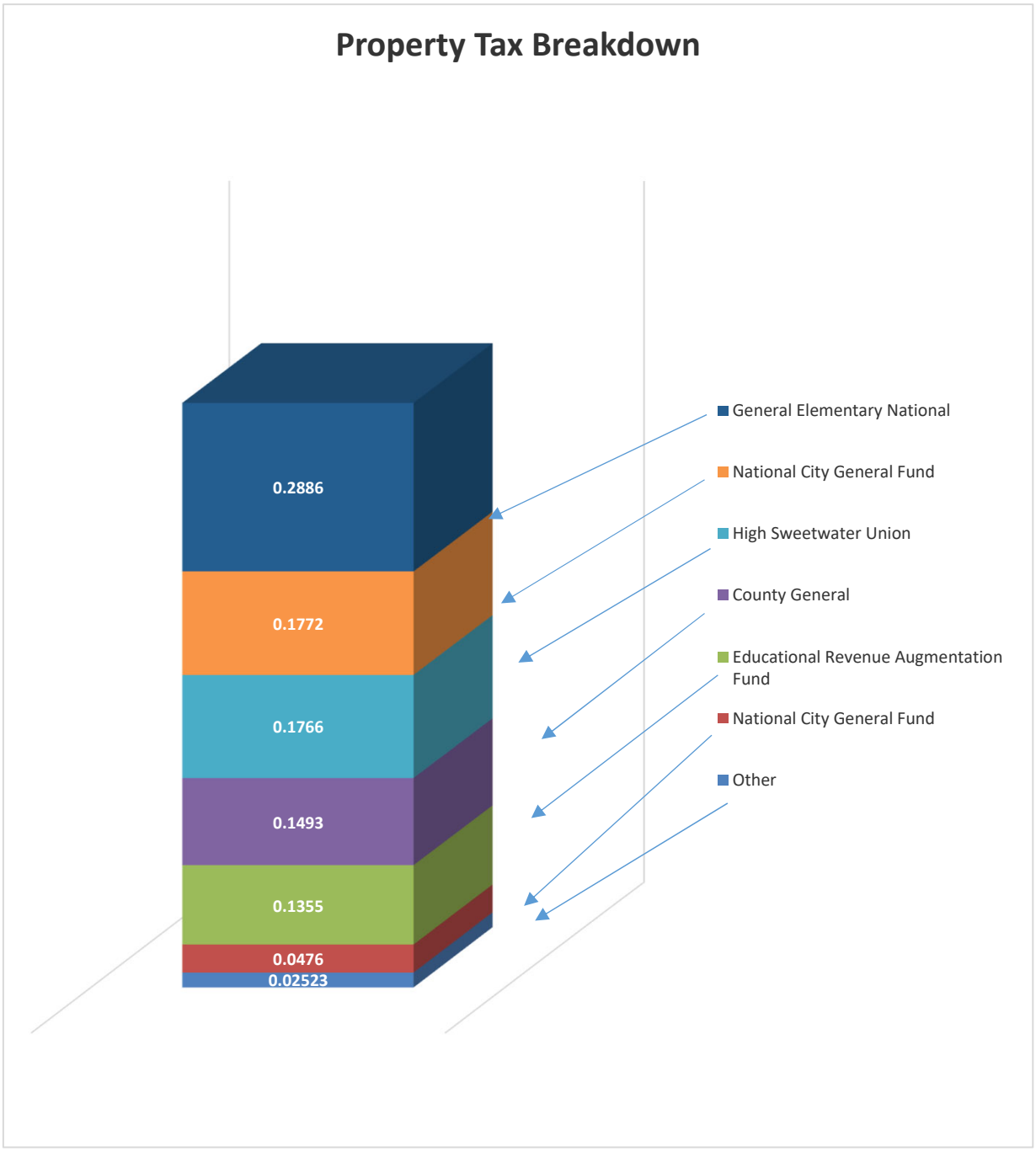
Source: HdL, San Diego County Assessor 1999/00- 2013/14 Combined Tax Rolls

City of National City
2023/24 Use Category Summary
(Percentages)



Source: San Diego County Assessor 2022/23 Combined Tax Rolls

City of National City
Property Tax Dollar Breakdown
(Percentages)



Source: HdL, San Diego County Assessor 2023/24 Annual Tax Increment Tables



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City of National City
2023/24 Roll Summary
Taxable Property Values

	Secured	Nonunitary Utilities	Unsecured
Parcels	9,723	4	1,798
TRAs	40	2	20
Values			
Land	$ 2,411,006,634	$ 3,238,280	$ -
Improvements	3,042,109,759	-	80,196,277
Personal Property	3,213,803	-	193,101,161
Fixtures	-	-	-
Aircraft	-	-	-
Total Value	$ 5,456,330,196	$ 3,238,280	$ 273,297,438
Exemptions			
Real Estate	$ 396,763,678	$ -	$ 1,005,329
Personal Property	-	-	6,805,015
Fixture	-	-	-
Aircraft	-	-	-
Homeowners	26,949,239	-	154,000
Total Exemptions	$ 396,763,678	$ -	$ 7,810,344
Total Net Value	$ 5,059,566,518	$ 3,238,280	$ 265,487,094

Combined Values	**Total**
Total Values	$ 5,732,865,914
Total Exemptions	$ 404,574,022
Net Total Values	$ 5,328,291,892
Net Aircraft Values	$ -

Notes: Homeowner Exemptions are not included in Total Exemptions.
Totals do not Include Aircraft Values or Exemptions.

Source: HdL, San Diego County Assessor 2023/24 Combined Tax Rolls

City of National City
Taxable Sales by Category
Last Ten Calendar Years
(in thousands of dollars)

	Calendar Year				
	2014	2015	2016	2017	2018
Apparel Stores	$ 134,000	$ 137,438	$ 143,715	$ 146,387	$ 150,713
General Merchandise	170,467	176,094	176,709	174,132	178,618
Food Stores	21,480	20,764	20,704	20,343	20,269
Eating and Drinking Places	149,337	164,434	176,394	182,940	201,294
Building Materials	41,883	60,619	72,864	97,253	108,053
Auto Dealers and Supplies	578,338	626,552	637,577	611,916	604,748
Service Stations	83,541	75,550	68,862	73,382	90,116
Other Retail Stores	161,279	169,083	172,552	173,533	169,920
All Other Outlets	91,982	101,009	103,110	107,858	100,162
Total	$ 1,432,307	$ 1,531,542	$ 1,572,487	$ 1,587,745	$ 1,623,892

Notes: Due to confidentiality requirements, the names of the ten largest revenue payers are not available. The categories presented are intended to provide alternative information regarding the sources of the City's revenue.
2023 is the most current data set available for disclosure as of FY 2024

Source: State of California Board of Equalization and The HdL Companies

City of National City
Taxable Sales by Category (Continued)
Last Ten Calendar Years
(in thousands of dollars)

	Calendar Year				
	2019	2020	2021	2022	2023
Apparel Stores	$ 149,154	$ 92,393	$ 162,196	$ 159,131	$ 157,161
General Merchandise	182,251	149,762	188,799	203,861	202,680
Food Stores	20,320	23,442	24,791	26,468	27,506
Eating and Drinking Places	219,238	185,066	237,886	271,136	267,641
Building Materials	85,452	99,399	132,060	135,849	111,398
Auto Dealers and Supplies	629,002	609,666	738,520	729,474	680,133
Service Stations	100,164	71,225	98,728	133,320	133,178
Other Retail Stores	168,905	147,275	187,179	180,467	173,307
All Other Outlets	123,084	95,053	114,831	577,652	585,734
Total	$ 1,677,571	$ 1,473,281	$ 1,884,990	$ 2,417,359	$ 2,338,737

Notes: Due to confidentiality requirements, the names of the ten largest revenue payers are not available. The categories presented are intended to provide alternative information regarding the sources of the City's revenue.
2023 is the most current data set available for disclosure as of FY 2024

Source: State of California Board of Equalization and The HdL Companies

City of National City
Property Tax Levies and Collections
Last Ten Fiscal Years

	Fiscal Year				
	2015	2016	2017	2018	2019
Current Year Tax Levy	$ 3,240,544	$ 3,205,191	$ 3,335,753	$ 3,619,238	$ 3,687,359
Current Tax Collections	3,227,793	3,195,983	3,333,476	3,601,115	3,667,444
Percent of Levy Collected	99.61%	99.71%	99.93%	99.50%	99.46%
Delinquent Tax Receivable	19,758	17,764	16,226	10,737	16,840
Delinquent Tax Collections	1,312	1,564	1,465	2,008	1,948
Total Tax Collections	$ 3,229,105	$ 3,197,547	$ 3,334,941	$ 3,603,123	$ 3,669,393
Percent of Total Tax Collections To Tax Levy	99.65%	99.76%	99.98%	99.55%	99.51%
Outstanding Delinquent Taxes	$ 31,197	$ 25,408	$ 17,038	$ 26,852	$ 34,807
Percent of Delinquent Taxes To Tax Levy	0.96%	0.79%	0.51%	0.74%	0.94%

Source: San Diego County Property Tax Services

City of National City
Property Tax Levies and Collections (Continued)
Last Ten Fiscal Years

	Fiscal Year				
	2020	2021	2022	2023	2024
Current Year Tax Levy	$ 3,896,676	$ 4,096,739	$ 4,233,369	$ 4,200,548	$ 4,392,636
Current Tax Collections	3,890,504	4,082,104	4,221,118	4,191,427	4,382,550
Percent of Levy Collected	99.84%	99.64%	99.71%	99.78%	99.77%
Delinquent Tax Receivable	16,741	16,816	16,976	18,734	22,001
Delinquent Tax Collections	1,868	2,650	2,256	2,205	2,869
Total Tax Collections	$ 3,892,372	$ 4,084,754	$ 4,223,374	$ 4,193,632	$ 4,385,419
Percent of Total Tax Collections To Tax Levy	99.89%	99.71%	99.76%	99.84%	99.84%
Outstanding Delinquent Taxes	$ 21,044	$ 28,801	$ 26,971	$ 25,650	$ 29,218
Percent of Delinquent Taxes To Tax Levy	0.54%	0.70%	0.64%	0.61%	0.67%

Source: San Diego County Property Tax Services

City of National City
Direct and Overlapping Property Tax Rates
Last Ten Fiscal Years
(Rate Per $100 of Taxable Value)

Agency	Fiscal Year 2015	2016	2017	2018	2019
Basic Levy[1]	1.00000	1.00000	1.00000	1.00000	1.00000
Chula Vista Elementary	0.04753	0.04301	0.04323	0.03594	0.03917
Gen Bond National City-Prop N 11/04/14 Ser 2014A	0.00000	0.03055	0.02867	0.02629	0.01449
Metropolitan Water District	0.00000	0.00000	0.00000	0.00000	0.01022
Metropolitan Water District	0.00350	0.00350	0.00350	0.00350	0.00350
National City Gen. Obligation Bonds 2002 Series A	0.00960	0.00920	0.00880	0.00790	0.00730
San Diego Community College Bond	0.04381	0.03939	0.03912	0.03447	0.03941
Southwestern Community College	0.03582	0.03961	0.03856	0.04981	0.04671
Sweetwater High Bond	0.05407	0.05169	0.05162	0.05156	0.05283
Total Direct & Overlapping[2] Tax Rates	**1.19433**	**1.21695**	**1.21350**	**1.20947**	**1.21363**
City's Share of 1% Levy Per Prop 13[3]	0.17720	0.17720	0.17720	0.17720	0.17720
General Obligation Debt Rate	0.00960	0.00920	0.00880	0.00880	0.00730
Voter Approved City Debt Rate	0.00960	0.00920	0.00880	0.00790	0.00730
Redevelopment Authority Rate[4]	0.00000	0.00000	0.00000	0.00000	0.00000
Total Direct Rate[5]	0.20747	0.20813	0.19685	0.19685	0.19462

[1] In 1978, California voters passed Proposition 13 which set the property tax rate at a 1.00% fixed amount. This 1.00% is shared by all taxing agencies for which the subject property resides within. In addition to the 1.00% fixed amount, property owners are charged taxes as a percentage of assessed property values for the payment of any voter approved bonds.

[2] Overlapping rates are those of local and county governments that apply to property owners within the City. Not all overlapping rates apply to all city property owners.

[3] City's Share of 1% Levy is based on the City's share of the general fund tax rate area with the largest net taxable value within the City. The ERAF portion of the City's Levy has been subtracted where knowns.

[4] Redevelopment Rate is based on the largest RDA tax rate area and only includes rate(s) from indebtedness adopted prior to 1989 per California State statute. RDA direct and overlapping rates are applied only to the incremental property values. The Approval of ABX1 26 eliminated Redevelopment from the State of California for the fiscal year 2012/13 and years thereafter.

[5] Total Direct Rate is the weighted average of all individual direct rates applied by the City/agency preparing the statistical section information and excludes revenues derived from aircraft. Beginning in 2013/14 the Total Direct Rate no longer includes revenue generated from the former redevelopment tax rate areas. Challenges to recognized enforceable obligations are assumed to have been resolved during 2012/13. For the purpose of this report, residual revenue is assumed to be distributed to the City/Agency in the same proportions as general fund revenue.

Source: HdL, San Diego County Assessor 2004/05-2013/14 Tax Rate Publication

City of National City
Direct and Overlapping Property Tax Rates (Continued)
Last Ten Fiscal Years
(Rate Per $100 of Taxable Value)

Agency	Fiscal Year 2020	2021	2022	2023	2024
Basic Levy[1]	1.00000	1.00000	1.00000	1.00000	1.00000
Chula Vista Elementary	0.03743	0.06455	0.06279	0.05049	0.06227
Gen Bond National City-Prop N 11/04/14 Ser 2014A	0.00000	0.00000	0.05092	0.05834	0.00350
Metropolitan Water District	0.00000	0.00000	0.00350	0.00350	0.04023
	0.00350	0.00350	0.00000	0.00000	0.00000
National City Gen. Obligation Bonds 2002 Series A	0.03129	0.03064	0.00000	0.05834	0.03075
San Diego Community College Bond	0.03801	0.03700	0.03699	0.03526	0.04581
Southwestern Community College	0.04482	0.02792	0.04854	0.04215	0.06460
Sweetwater High Bond	0.05159	0.04880	0.04611	0.06911	0.00000
Total Direct & Overlapping[2] Tax Rates	**1.20664**	**1.21241**	**1.24885**	**1.25885**	**1.24716**
City's Share of 1% Levy Per Prop 13[3]	0.17720	0.17720	0.17720	0.17720	0.17720
General Obligation Debt Rate	0.00880	0.00000	0.00000	0.00000	0.00000
Voter Approved City Debt Rate	0.00670	0.00590	0.00590	0.00572	0.00518
Redevelopment Authority Rate[4]	0.00000	0.00000	0.00000	0.00000	0.00000
Total Direct Rate[5]	0.19792	0.19269	0.19630	0.19222	0.19123

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[3] City's Share of 1% Levy is based on the City's share of the general fund tax rate area with the largest net taxable value within the City. The ERAF portion of the City's Levy has been subtracted where knowns.

[4] Redevelopment Rate is based on the largest RDA tax rate area and only includes rate(s) from indebtedness adopted prior to 1989 per California State statute. RDA direct and overlapping rates are applied only to the incremental property values. The Approval of ABX1 26 eliminated Redevelopment from the State of California for the fiscal year 2012/13 and years thereafter.

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Source: HdL, San Diego County Assessor 2004/05-2013/14 Tax Rate Publication

City of National City
Principal Property Tax Payers
Current Year and Nine Years Ago

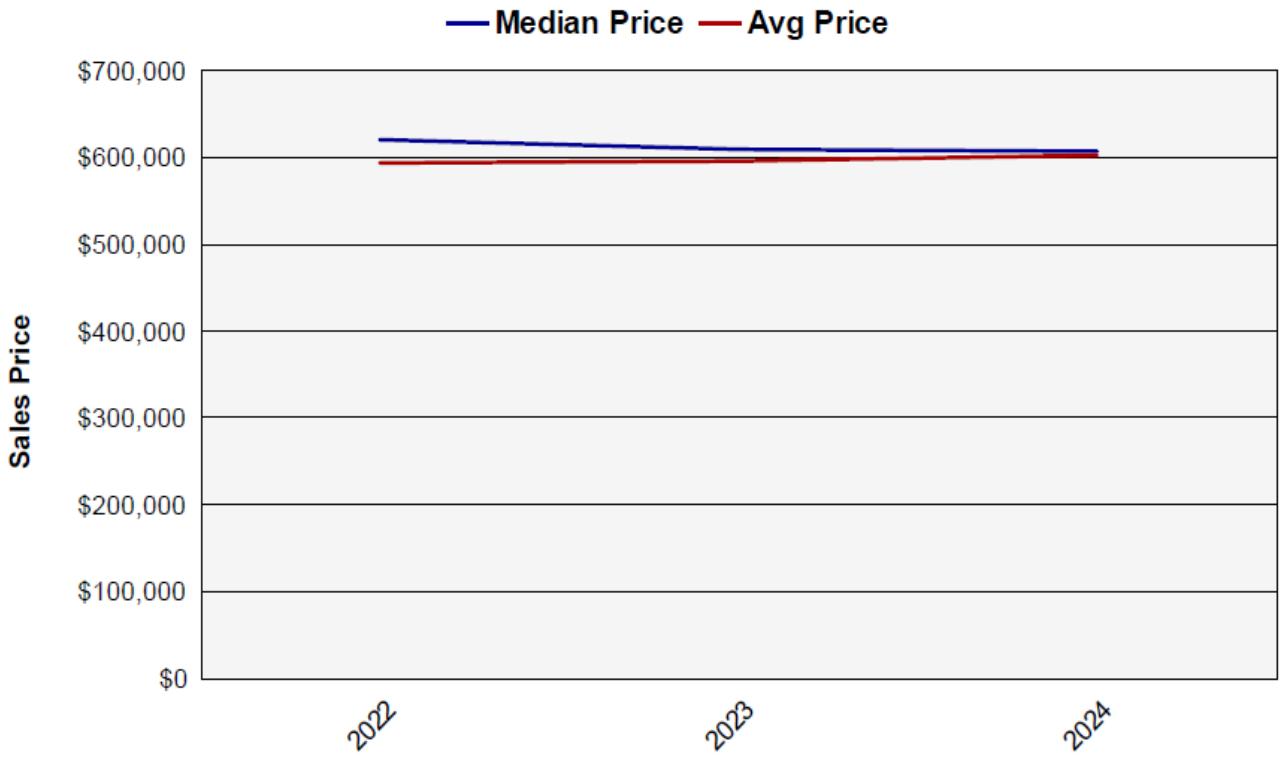
	2023/24			2014/15		
Taxpayer (Parcels)	Taxable Assessed Value (Secured and Unsecured)	Rank	Percentage of Net Assessed Value	Taxable Assessed Value (Secured and Unsecured)	Rank	Percentage of Net Assessed Value
PLAZA BONITA LLC	$ 280,659,918	1	5.27%	-	-	-
PASHA AUTOMOTIVE SERVICES	83,681,927	2	1.57%	-	-	-
PVHR LLC	69,271,793	3	1.30%	-	-	-
H G FENTON PROPERTY COMPANY	58,276,752	4	1.09%	-	-	-
PRIME HEALTHCARE PARADISE VALLEY LLC	53,097,681	5	1.00%	-	-	-
COSTCO WHOLESALE CORPORATION	50,060,869	6	0.94%	-	-	-
2500 B (CALIFORNIA) LP	47,797,083	7	0.90%	-	-	-
NATIONAL CITY INVESTMENT LP	47,688,427	8	0.90%	-	-	-
CALIFORNIA HAFFLEY INDUSTRIAL PARK (DE)	44,370,000	9	0.83%	-	-	-
MGPXIUS PROPERTIES LLC	40,047,068	10	0.75%	-	-	-
CENTERMARK PROPERTIES INC	-	-	-	$ 248,433,724	1	7.41%
PASHA AUTOMOTIVE SERVICES	-	-	-	105,001,256	2	3.13%
PVHRLLC	-	-	-	54,289,522	3	1.62%
SUMMERCREST APARTMENTS LP	-	-	-	46,250,000	4	1.38%
COSTCO WHOLESALE CORPORATION	-	-	-	33,216,419	5	0.99%
MPT OF PARADISE VALLEY LP	-	-	-	30,892,670	6	0.92%
DIXILINE LUMBER COMPANY	-	-	-	30,855,027	7	0.92%
FENTON NCP LCC	-	-	-	30,508,368	8	0.91%
TARGET CORPORATION	-	-	-	27,989,169	9	0.83%
SWEEETWATER ASSOCIATES LP	-	-	-	24,046,115	10	0.72%
Top Ten Total	$ 774,951,518		14.54%	$ 631,482,270		18.82%
City Total	$ 5,062,804,798					

Source: HdL Property Principal Property Tax Payer

Source: HdL, San Diego County Assessor 2013/14- 2022/2023 Combined Tax Rolls and Inc SBE Non Unitary Tax Rolls

City of National City
Sales Value History
Single Family Residential Full Value Sales (1/1/2022-6/30/2024)

Year	Full Value Sales	Average Price	Median Price	Median % Change
2022	221	$ 593,471	$ 620,000	0.00%
2023	164	594,887	608,750	-1.81%
2024	76	603,007	606,750	-0.33%



Source: San Diego County Recorder



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City of National City
Top 25 Sales Tax Producers*
For 2022-23 & 2013-14

Calendar Year 2023

Business Name	Business Category
Austal Usa	Transportation Non Auto
Ball Mitsubishi	New Motor Vehicle Dealers
Burlington	Family Apparel
Chevron	Service Stations
Chevron Circle K	Service Stations
Dalton Subaru National City	New Motor Vehicle Dealers
Dalton Toyota National City	New Motor Vehicle Dealers
Frank Hyundai	New Motor Vehicle Dealers
Hd Supply White Cap	Building Materials
Macy's	Department Stores
Mossy Nissan	New Motor Vehicle Dealers
National City Volkswagon	New Motor Vehicle Dealers
Nordstrom Rack	Department Stores
Perry Chrysler Dodge Jeep Ram	New Motor Vehicle Dealers
Perry Ford	New Motor Vehicle Dealers
Probuild Company	Building Materials
Ron Baker Chevrolet	New Motor Vehicle Dealers
Ross	Family Apparel
South County Buick Gmc	New Motor Vehicle Dealers
Speedway Express	Service Stations
Stars & Stripes	Service Stations
Target	Discount Dept Stores
Walmart Supercenter	Discount Dept Stores
Westcott Mazda	New Motor Vehicle Dealers
Westair Gases & Equipment	Drugs/Chemicals

Percent of 2022-23 total paid by top 25 accounts = 50.44

* Firms/businesses listed alphabetically
2024 information not available.

2013-14

Business Name	Business Category
Arco	Service Stations
Arco AM PM	Service Stations
Ball Mitsubishi	New Motor Vehicle Dealers
Frank Hyundai	New Motor Vehicle Dealers
Frank Subaru	New Motor Vehicle Dealers
Frank Toyota	New Motor Vehicle Dealers
JC Penney	Department Stores
Macys	Department Stores
Mor Furniture 4 Less	Home Furnishings
Mossy Nissan	New Motor Vehicle Dealers
Nordstrom Rack	Department Stores
Perry Chrysler Dodge Jeep Ram	New Motor Vehicle Dealers
Perry Ford	New Motor Vehicle Dealers
Probuild Company	Building Materials
Ron Baker Chevrolet	New Motor Vehicle Dealers
Ross	Family Apparel
Shell	Service Stations
South Bay Volkswagen	New Motor Vehicle Dealers
South County Buick GMC	New Motor Vehicle Dealers
Sweetwater Harley Davidson	Boats/Motorcycles
T Mobile	Electronics/Applicance Stores
Target	Discount Dept Stores
Univar Solutions USA	Drugs/Chemicals
Walmart Supercenter	Discount Dept Stores
Wescott Mazda	New Motor Vehicle Dealers

Percent of 2013-14 total paid by top 25 accounts = 52.99%

* Firms/businesses listed alphabetically
2024 information not available.

Source: Hinderliter, de Llamas Associates, State Board of Equalization

City of National City
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years

	Fiscal Year				
	2015	2016	2017	2018	2019
Governmental Activities:					
NCJPFA Lease Revenue Refunding Bond	$ 1,425,000	$ 965,000	$ 490,000	$ -	$ -
Tax Allocation Bonds	-	-	-	-	-
General Obligation Bonds	4,371,263	4,123,858	3,917,653	3,635,000	3,360,000
Bond Premium	20,863	19,258	17,653	16,048	14,443
2017 Clean Energy Bonds	-	-	-	1,800,000	1,800,000
2017 Lease Revenue Bonds	-	-	-	3,530,497	3,407,479
2021 Pension Obligation Bonds	-	-	-	-	-
Bond discount	-	-	-	-	-
Notes payable	-	-	1,158,837	1,043,788	925,530
HUD 108 Bond 2003 A	4,140,000	3,805,000	3,440,000	3,050,000	2,630,000
Total Bonded Debt	$ 9,957,126	$ 8,913,116	$ 9,024,143	$ 13,075,333	$ 12,137,452
Per Capita	$ 5,437	$ 146	$ 128	$ 6,479	$ 6,012
Percent of Taxable Assessed Values	243.02%	217.53%	0.19%	271.26%	252.79%
Other Governmental Activities Debt					
Lease liabilities	1,948,686	1,723,764	1,494,160	1,264,425	1,001,185
Business-Type Activities:					
Notes Payable-Deed of Trust	1,311,137	1,027,967	725,833	403,464	-
Total Primary Government	$ 13,216,949	$ 11,664,847	$ 11,244,136	$ 14,743,222	$ 13,138,637
Percent of Personal Income	1.35%	1.14%	0.96%	1.27%	1.06%
Per Capita	$ 223	$ 192	$ 164	$ 220	$ 196

Source: City of National City financial statements / notes to the financial statements

City of National City
Ratios of Outstanding Debt by Type (Continued)
Last Ten Fiscal Years

	Fiscal Year				
	2020	2021	2022	2023	2024
Governmental Activities:					
NCJPFA Lease Revenue Refunding Bond	$ -	$ -	$ -	$ -	$ -
Tax Allocation Bonds	2,175,000	1,690,000	1,170,000	605,000	
General Obligation Bonds	3,080,000	2,790,000	2,490,000	2,175,000	1,845,000
Bond Premium	12,838	11,233	9,628	8,023	6,418
2017 Clean Energy Bonds	1,800,000	1,800,000	1,800,000	1,800,000	1,715,365
2017 Lease Revenue Bonds	3,273,024	3,110,214	2,933,781	2,743,061	2,622,125
2021 Pension Obligation Bonds	-	-	83,895,000	81,330,000	77,675,000
Bond discount	-	-	(142,838)	(135,696)	(128,554)
Notes payable	803,972	679,023	550,588	418,569	282,867
HUD 108 Bond 2003 A	-	-	-	-	-
Total Bonded Debt	$ 11,144,834	$ 10,080,470	$ 92,706,159	$ 88,943,957	$ 84,018,221
Per Capita	$ 179	$ 4,990	$ 1,477	$ 1,459	$ 1,378
Percent of Taxable Assessed Values	0.22%	2.11%	2.00%	1.79%	1.58%
Other Governmental Activities Debt					
Lease liabilities	768,283	627,547	479,639	326,372	167,670
Business-Type Activities:					
Notes Payable-Deed of Trust	-	-	-	-	-
Total Primary Government	$ 11,913,117	$ 10,708,017	$ 93,185,798	$ 89,270,329	$ 84,185,891
Percent of Personal Income	0.96%	0.87%	8.02%	7.70%	7.27%
Per Capita	$ 179	$ 162	$ 1,487	$ 1,427	$ 1,348

Source: City of National City financial statements / notes to the financial statements

City of National City
Direct and Overlapping Debt
As of June 30, 2023

2023-24 Assessed Valuation: $5,331,044,825

DIRECT AND OVERLAPPING TAX AND ASSESSMENT DEBT:	Total Debt 6/30/2024	% Applicable (1)	City's Share of 6/30/2024
Metropolitan Water District	$ 18,210,000	0.138%	$ 25,130
San Diego Community College District	1,306,954,859	0.002	26,139
Southwestern Community College District	739,044,345	6.894	50,949,717
Chula Vista City School District	198,022,000	1.213	2,402,007
Chula Vista City School District School Facilities Improvement District No. 1	72,395,000	2.027	1,467,447
National School District	34,637,000	93.171	32,271,639
Sweetwater Union High School District	596,765,971	8.173	48,773,683
Sweetwater Union High School District Community Facilities Districts	2,192,960	2.319	50,864
City Overlapping Tax and Assessment Debt Subtotal			**137,811,626**
City of National City	**1,845,000**	**100.**	
City Tax and Assessment Debt Subtotal	**1,845,000**		**-**
Total Direct and Overlapping Tax and Assessment Debt			**$ 137,811,626**
DIRECT AND OVERLAPPING GENERAL FUND DEBT:			
San Diego County General Fund Obligations	$ 374,600,000	0.758%	$ 2,839,468
San Diego County Pension Obligation Bonds	211,225,000	0.758	1,601,086
San Diego County Superintendent of Schools Obligations	6,050,000	0.758	45,859
Southwestern Community College District General Fund Obligations	-		-
Sweetwater Union High School District Certificates of Participation	390,000	8.173	31,875
Chula Vista City School District Certificates of Participation	167,735,000	1.213	2,034,626
City of National City General Fund Obligations	**4,337,490**	100.	**4,337,490**
City of National City Pensions Obligation Bonds	**77,675,000**	100.	**77,675,000**
TOTAL DIRECT AND OVERLAPPING GENERAL FUND DEBT	$ -		$ 88,565,404
Overlapping Tax Increment Debt (Successor Agency)	$ 29,445,000	100%	$ 29,445,000
COMBINED TOTAL DEBT	$ -		$ 255,822,030
Total Direct Debt			**$ 83,857,490**
Total Overlapping Debt			171,964,540
Combined Total Debt[2]			$ 255,822,030

Ratios to 2023-24 Assessed Valuation:	
Direct Debt ($1,845,000)	**0.03%**
Total Direct and Overlapping Tax and Assessment Debt	2.59%
Total Direct Debt ($83,857,490)	**1.57%**
Combined Total Debt	4.80%
Ratios to Redevelopment Successor Agency Incremental Valuation ($2,886,194,000):	
Total Overlapping Tax Increment Debt	1.02%

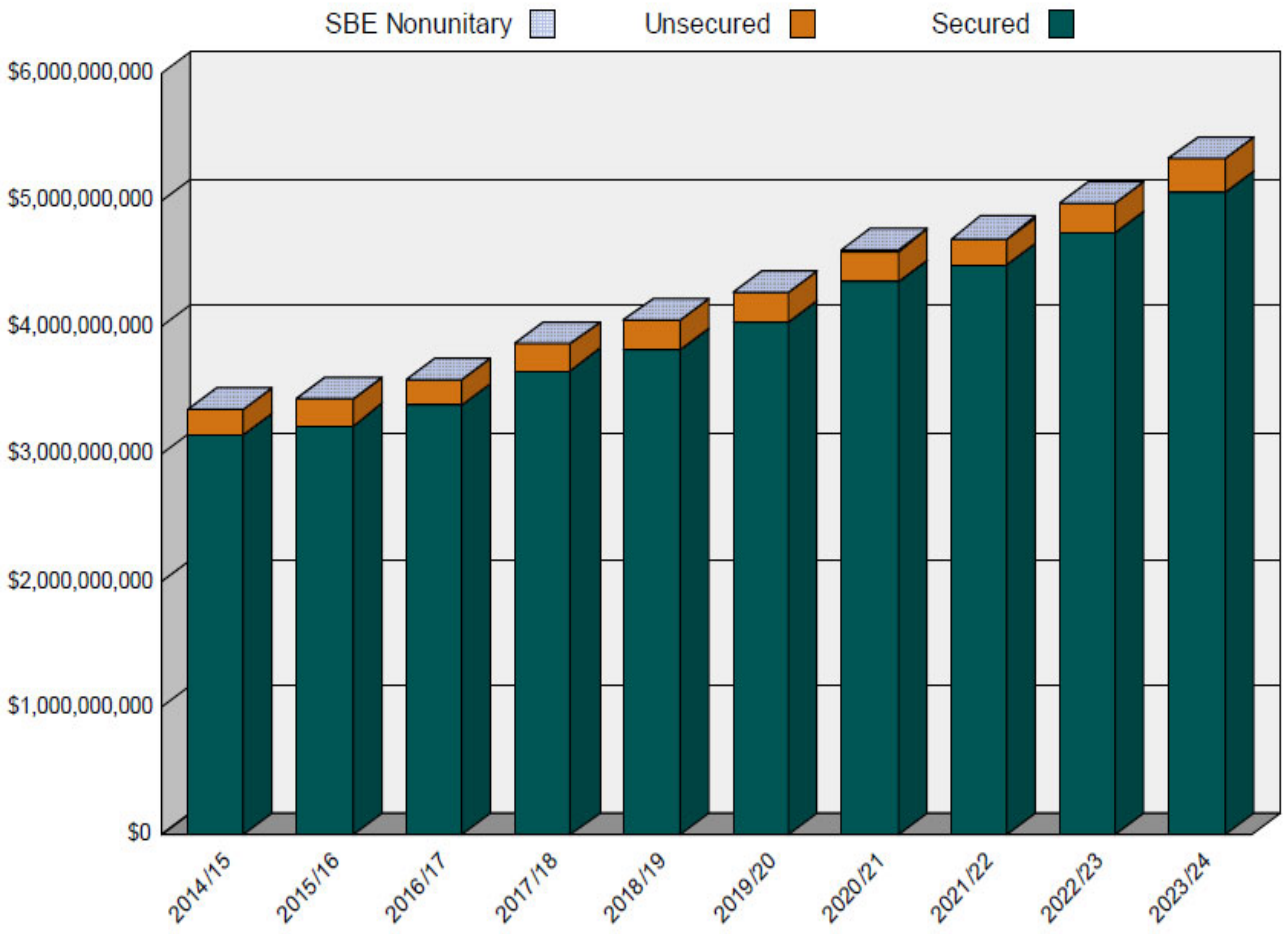
[1] The percentage of overlapping debt applicable to the city is estimated using taxable assessed property value. Applicable percentages were estimated by determining the portion of the overlapping district's assessed value that is within the boundaries of the city divided by the district's total taxable assessed value.

[2] Excludes tax and revenue anticipation notes, enterprise revenue, mortgage revenue and non-bonded capital lease obligations.

Source: California Municipal Statistics, Inc.

City of National City
Net Taxable Assessed Value History
2013/14 - 2022/23

Year	Secured	Unsecured	SBE Nonunitary	Net Total AV	% Change
2014/15	$ 3,151,745,766	$ 197,869,900	$ 5,224,473	$ 3,354,840,139	0.00%
2015/16	3,228,350,085	208,192,396	4,088,740	3,440,631,221	2.56%
2016/17	3,383,262,493	200,687,180	4,088,640	3,588,038,313	4.28%
2017/18	3,663,900,667	209,840,073	4,088,640	3,877,829,380	8.08%
2018/19	3,824,597,075	228,175,189	4,429,496	4,057,201,760	4.63%
2019/20	4,040,622,752	233,956,577	4,429,496	4,279,008,825	5.47%
2020/21	4,358,420,884	244,900,101	4,429,496	4,607,750,481	7.68%
2021/22	4,494,935,185	203,990,721	4,429,496	4,703,355,402	2.07%
2022/23	4,739,072,518	238,648,256	3,238,280	4,980,959,054	5.90%
2023/24	5,059,566,518	265,487,094	3,238,280	5,328,291,892	6.97%
				Annual Growth Rate %	5.27%



* Net AV Changes less than two percent are in purple font. Negative Net AV percent changes are in red.
Annual Growth Rate (AGR) is calculated as the mean annualized growth rate for compounding values over a given time period.

Source: San Diego County Assessor 2004/05-2013/14 Combined Tax Rolls

City of National City
Legal Debt Margin Information
Last Ten Fiscal Years

	Fiscal Year				
	2015	2016	2017	2018	2019
Assessed Valuation	$ 3,354,840,139	$ 3,440,631,221	$ 3,588,038,313	$ 3,877,829,380	$ 4,057,201,760
Conversion Percentage	25%	25%	25%	25%	25%
Adjusted Assessed Valuation	$ 838,710,035	$ 860,157,805	$ 897,009,578	$ 969,457,345	$ 1,014,300,440
Debt Limit Percentage	15%	15%	15%	15%	15%
Debt Limit	$ 125,806,505	$ 129,023,671	$ 134,551,437	$ 145,418,602	$ 152,145,066
Total Debt (due more than one year)	$ 20,579,839	$ 19,496,761	$ 19,090,044	$ 22,603,785	$ 22,569,433
Less: Non Bonded Debt					
Claims Payable	(5,580,594)	(6,112,318)	(6,416,518)	(7,089,594)	(8,262,594)
Compensated Absences	(1,632,485)	(1,821,032)	(2,023,755)	(1,372,764)	(1,622,476)
Capitalized Lease Obligation	(1,723,765)	(1,494,160)	(1,249,932)	(1,001,185)	(768,962)
Notes Payable	(1,027,967)	(725,833)	(403,465)	-	-
Total Applicable to Limitation	10,615,028	9,343,418	8,996,374	13,140,242	11,915,401
Legal Debt Margin	$ 115,191,477	$ 119,680,253	$ 125,555,063	$ 132,278,360	$ 140,229,665
Total debt applicable to the limit as a percentage of debt limit	8%	7%	7%	9%	8%

Source: City of National City financial statements / notes to the financial statements

Source: City of National City financial statements / notes to the financial statements

City of National City
Legal Debt Margin Information (Continued)
Last Ten Fiscal Years

	Fiscal Year				
	2020	2021	2022	2023	2024
Assessed Valuation	$ 4,279,008,825	$ 4,523,039,978	$ 4,703,355,402	$ 4,980,959,594	$ 5,328,291,892
Conversion Percentage	25%	25%	25%	25%	25%
Adjusted Assessed Valuation	$ 1,069,752,206	$ 1,130,759,995	$ 1,175,838,851	$ 1,245,239,899	$ 1,332,072,973
Debt Limit Percentage	15%	15%	15%	15%	15%
Debt Limit	$ 160,462,831	$ 169,613,999	$ 176,375,828	$ 186,785,985	$ 199,810,946
Total Debt (due more than one year)	$ 27,024,384	$ 26,503,876	$ 108,135,511	$ 105,034,519	$ 101,816,490
Less: Non Bonded Debt					
Claims Payable	(11,356,000)	(11,948,000)	(10,966,000)	(11,292,000)	(12,933,000)
Compensated Absences	(3,755,267)	(3,847,859)	(3,983,713)	(4,472,190)	(4,697,599)
Capitalized Lease Obligation	(768,283)	(627,547)	(479,639)	(326,372)	(167,670)
Notes Payable	-	-	-	(418,569)	(282,867)
Total Applicable to Limitation	11,144,834	10,080,470	92,706,159	88,525,388	83,735,354
Legal Debt Margin	$ 149,317,997	$ 159,533,529	$ 83,669,669	$ 98,260,597	$ 116,075,592
Total debt applicable to the limit as a percentage of debt limit	7%	6%	53%	47%	42%

Source: City of National City financial statements / notes to the financial statements

Source: City of National City financial statements / notes to the financial statements

City of National City
Pledged Revenue Coverage
Last Ten Fiscal Years

	Fiscal Year				
	2015	2016	2017	2018	2019
Revenue					
Property Tax Gross Incremental Revenue	$ 12,705,481	$ 11,558,679	$ 7,740,998	$ 8,921,732	$ 5,185,031
Debt Service Requirements					
Principal	5,230,000	2,070,000	2,220,000	3,163,000	3,113,000
Interest and Fiscal Charges	3,484,532	3,078,878	2,980,532	1,166,000	1,088,084
	$ 8,714,532	$ 5,148,878	$ 5,200,532	$ 4,329,000	$ 4,201,084
Debt Coverage	1.46	2.24	1.49	2.06	1.23

Source: City of National City Comprehensive Annual Financial Report, Financial Statements

City of National City
Pledged Revenue Coverage (Continued)
Last Ten Fiscal Years

	Fiscal Year				
	2020	2021	2022	2023	2024
Revenue					
Property Tax Gross Incremental Revenue	$ 1,204,954	$ 2,687,984	$ 3,485,844	$ 4,199,028	$ 3,950,251
Debt Service Requirements					
Principal	3,113,000	3,194,000	3,131,000	3,208,000	3,286,000
Interest and Fiscal Charges	1,088,084	1,009,785	931,307	852,589	772,020
	$ 4,201,084	$ 4,203,785	$ 4,062,307	$ 4,060,589	$ 4,058,020
Debt Coverage	0.29	0.64	0.86	1.03	0.97

Source: City of National City Comprehensive Annual Financial Report, Financial Statements



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City of National City
Demographic and Economic Statistics
Last Ten Fiscal Years

Year	Total Population	Pct of SD County Population	Pct Change from Previous Year	Median Age	Avg. Household Size[2]	Educational Attainment: % High School Graduate (25+)	Educational Attainment: % Bachelor's Degree or Higher (25%)	Unemployment Rate	Personal Income (000s)[1]	Per Capita Personal Income[1]
2014	59,235	1.9%	0.5%	31.5	3.41	69.8%	12.5%	8.1%	$ 977,614	$ 16,504
2015	60,768	1.8%	2.6%	31.9	3.41	70.8%	12.7%	6.6%	1,020,729	16,797
2016	61,210	1.8%	0.7%	32.2	3.40	72.3%	12.9%	5.9%	1,048,669	17,132
2017	62,257	1.9%	1.7%	32.5	3.4	72.4%	14.2%	5.0%	1,078,906	17,329
2018	62,307	1.9%	0.1%	32.5	3.4	73.5%	14.6%	4.4%	1,155,824	18,550
2019	62,099	1.9%	-0.3%	33.6	3.39	74.2%	14.9%	4.1%	1,291,429	20,796
2020	62,749	1.9%	1.0%	34.2	3.3	74.9%	14.2%	12.6%	1,347,968	21,481
2021	61,471	1.9%	-2.0%	33.9	3.4	75.4%	15.8%	9.3%	1,418,597	23,077
2022	60,974	1.8%	-0.8%	36.8	3.14	74.0%	15.0%	4.6%	1,315,680	21,577
2023	58,555	1.8%	-4.0%	36.0	2.74	75.2%	15.9%	4.8%	1,440,973	24,608

* 2024 information not available.

[1] Dollar values are inflation-adjusted

[2] United States Census Bureau

City of National City
Full-time Equivalent City Government Employees by Function/Program
Last Ten Fiscal Years

	Fiscal Year				
	2015	2016	2017	2018	2019
Function/Program					
General Government					
City Clerk	3.00	3.00	3.00	3.00	3.00
City Manager	8.00	8.00	8.00	7.00	7.00
Risk Management	1.00	1.00	1.00	1.00	1.00
Management Information Systems	3.50	4.00	4.00	4.00	4.00
Finance	14.77	15.77	14.29	14.29	14.29
Purchasing	1.48	1.48	1.48	1.48	1.48
City Attorney	4.00	3.50	4.00	4.00	5.00
Human Resources	3.00	5.00	5.00	4.00	3.00
Community Development	15.01	—	—	—	—
Planning	3.00	4.00	4.00	5.00	5.00
Building	4.00	5.00	5.00	5.00	4.00
Engineering	11.00	13.00	13.00	13.00	13.00
Redevelopment	—	—	—	—	—
Housing & Economic Development	15.00	15.00	16.00	15.00	15.00
Neighborhood Services	10.00	11.00	11.00	11.00	11.00
Public Works	45.00	45.00	46.50	46.50	46.50
Community Services	15.01	17.98	18.98	18.98	18.98
Nutrition Center	10.00	10.00	10.00	9.00	9.00
Library	20.35	21.35	21.85	21.85	21.85
Public Safety					
Police	129.50	129.50	126.98	126.98	128.98
Fire	43.00	47.00	47.00	47.00	47.00

Source: City of National City Annual Adopted Budgets

City of National City
Full-time Equivalent City Government Employees by Function/Program (Continued)
Last Ten Fiscal Years

	Fiscal Year				
	2020	2021	2022	2023	2024
Function/Program					
General Government					
City Clerk	3.00	2.00	2.00	3.00	3.00
City Manager	7.00	11.00	5.00	7.00	5.00
Risk Management	1.00	1.00	1.00	1.00	1.00
Management Information Systems	4.00	4.00	4.00	3.00	4.00
Finance	14.29	15.29	14.50	12.50	13.50
Purchasing	1.00	1.00	1.00	1.00	1.00
City Attorney	5.00	5.00	4.00	4.00	4.00
Human Resources	4.00	4.00	4.50	5.00	5.00
Community Development	—	—	—	—	—
Planning	5.00	5.00	5.00	6.00	5.00
Building	4.00	4.00	4.00	4.00	4.00
Engineering	10.60	11.00	11.00	11.00	11.00
Redevelopment	—	—	—	—	—
Housing & Economic Development	15.00	14.00	15.00	15.00	15.00
Neighborhood Services	12.00	12.00	10.00	12.00	13.00
Public Works	49.90	51.00	49.00	50.00	50.00
Community Services	17.00	18.98	11.50	6.00	13.50
Nutrition Center	9.00	10.00	7.25	6.00	6.00
Library	22.85	22.85	7.50	8.00	8.00
Public Safety					
Police	128.98	129.94	123.00	128.00	131.00
Fire	51.00	47.00	52.00	52.00	53.00

Source: City of National City Annual Adopted Budgets

City of National City
Operating Indicators by Function/Program
Last Ten Fiscal Years

	Fiscal Year				
	2015	2016	2017	2018	2019
Function/Program					
Police					
Physical Arrests	3,484	3,418	3,078	2,733	2,567
Parking Violations	7,434	8,659	7,958	8,693	7,348
Traffic Violations	1,801	1,561	1,563	1,772	1,987
Fire					
Emergency Responses	7,815	8,228	8,403	8,815	8,463
Fires Extinguished	121	141	125	138	120
Inspections	1,316	900	837	914	820
Other Public Works					
Street Resurfacing (miles)	2	-	-	2	34
Parks and Recreation					
Athletic Field Permits Issued	18	26	28	28	13
Community Center Admissions[1]	18,138	42,762	43,396	45,342	56,988
Library					
Volumes in Collection	238,114	233,109	231,683	233,086	206,210
Total Volumes Borrowed	189,145	129,762	111,271	110,023	103,594
Wastewater					
Average Daily Sewage Treatment (million gallons per day)	4	4	4	4	4

[1] Excludes Nutrition Center admissions.

Sources: Various City departments

City of National City
Operating Indicators by Function/Program (Continued)
Last Ten Fiscal Years

	Fiscal Year				
Function/Program	2020	2021	2022	2023	2024
Police					
Physical Arrests	1,693	1,654	1,393	1,446	1,363
Parking Violations	2,541	9,573	9,135	7,299	8,111
Traffic Violations	1,119	1,030	929	1,149	1,395
Fire					
Emergency Responses	7,784	7,914	8,222	8,068	8,145
Fires Extinguished	149	199	249	245	247
Inspections	599	1,035	1,112	933	1,023
Other Public Works					
Street Resurfacing (miles)	2	1	1	3	2
Parks and Recreation					
Athletic Field Permits Issued	11	6		10	10
Community Center Admissions[1]	54,906	31,661	30,734	46,536	46,536
Library					
Volumes in Collection	204,284	229,019	214,289	215,984	217,905
Total Volumes Borrowed	68,061	16,203	37,038	49,857	577,703
Wastewater					
Average Daily Sewage Treatment (million gallons per day)	4	4	4	4	4

[1] Excludes Nutrition Center admissions.

Sources: Various City departments

City of National City
Capital Asset Statistics by Function/Program
Last Ten Fiscal Years

	Fiscal Year				
	2015	2016	2017	2018	2019
Function/Program					
Police					
Stations	1	1	1	1	1
Zone Offices	1	1	0	0	1
Patrol Units	38	45	45	45	60
Fire Stations	2	2	2	2	2
Other Public Works					
Streets (miles)	101	101	108	108	108
Highways (miles)	6	6	9	9	9
Streetlights	1,730	1,730	1,995	1,995	2,731
Traffic Signals	74	75	74	80	80
Parks and Recreation					
Acreage	84	75	80	80	80
Playgrounds	4	5	5	5	5
Baseball/Softball Diamonds	5	5	5	5	5
Soccer/Football Fields	1	1	1	1	1
Community Centers	5	1	1	1	5
Wastewater					
Sanitary Sewers (miles)	97	97	104	104	104
Storm Sewers (miles)	45.0	45.0	96.0	96.0	96.0
Treatment Capacity (million gallons per day)	7.20	7.20	7.20	7.20	7.20

NA: Not available.

Sources: Various City departments

City of National City
Capital Asset Statistics by Function/Program (Continued)
Last Ten Fiscal Years

	Fiscal Year				
	2020	2021	2022	2023	2024
Function/Program					
Police					
Stations	1	1	1	1	1
Zone Offices	1	1	1	1	1
Patrol Units	60	60	69	60	60
Fire Stations	2	3	3	3	3
Other Public Works					
Streets (miles)	108	108	108	108	0
Highways (miles)	9	9	9	9	0
Streetlights	2,731	2,731	848	2,731	2,731
Traffic Signals	82	82	80	80	80
Parks and Recreation					
Acreage	80	92	92	92	92
Playgrounds	5	5	5	5	5
Baseball/Softball Diamonds	5	5	5	5	5
Soccer/Football Fields	1	1	1	1	1
Community Centers	1	5	5	5	5
Wastewater					
Sanitary Sewers (miles)	104	104	104	104	104
Storm Sewers (miles)	96.0	96.0	96	96	96
Treatment Capacity (million gallons per day)	7.20	7.20	7	7	7

NA: Not available.

Sources: Various City departments



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AGENDA REPORT

Department: **Finance**
Prepared by: **Bruce Foltz, Director of Finance**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
Fiscal Year 2025 Budget Review

RECOMMENDATION:
Accept and File this Report, and Adopt the Resolution Entitled: "Resolution of the City Council of the City of National City, California, Ratifying Various Fiscal Year 2025 Budget Adjustments."

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:

BACKGROUND
As part of the City of National City's Strategic Plan objective to provide consistent financial reports, this staff report to City Council presents an update on the City's financial operations for the fiscal year ending June 30, 2025.

DISCUSSION
Budgets are projections based on known and anticipated future revenues and expenditures. Throughout the year, staff monitor and analyze revenues and expenditures, develop projections, and provide periodic financial reports to the City Council, City Manager, and department directors. The totals presented herein for fiscal year 2025 are a summary of the actual revenues and expenditures, and their impact on fund balance compared to the corresponding budgeted amounts for the year. The amounts in this report are unaudited and subject to change upon completion of the City's Annual Comprehensive Financial Report.

Fiscal Year 2025
The fiscal year 2025 adopted budget projected the use of $4.9 million of the General Fund's unassigned fund balance. After a review of the fiscal year's revenues and expenditures through June 30, 2025, the use of fund balance has increased to $5.0 million. The variances between budgeted and actual revenues and expenditures, and the impacts on fund balance are summarized below. Further, staff has determined that certain year-end budget adjustments were necessary and seeks ratification of the adjustments described in the Expenditures and Budget Adjustments section below and detailed in Exhibit A.

Revenues
The City receives revenues from various sources, some of which, such as taxes and fees, provide unrestricted cash that may be used at the City's discretion. Other revenues are reserved for specified purposes, for example, grant funds received for capital projects. Actual General Fund revenues, including transfers from other funds, for fiscal year 2025, listed by source in the table

below, were more than their combined budgeted total by approximately $7.6 million. Although a positive short-term result, much of this increase is attributable to positive market performance, or one-time transactions which cannot be relied upon as part of organic revenue growth.

Fiscal Year-End Revenue Totals

Revenue Source	FY25 Revised Budget[1]	FY25 Post Ratification[2]	FY25 Actual[3]	Variance
Sales & Use Tax	$ 23,407,858	$23,407,858	$23,835,662	$427,804
District Transactions & Use Tax	15,995,295	15,995,295	18,218,944	2,223,649
Property Tax	2,698,756	2,698,756	2,645,224	-53,532
Property Tax in Lieu of VLF	9,273,778	9,273,778	9,363,435	89,657
Other Revenues	19,760,011	19,760,011	24,687,973	4,927,962
Transfers In	35,504	35,504	35,504	0
Total	**$ 71,171,202**	**$ 71,171,202**	**$ 78,786,743**	**$ 7,615,541**

1 adopted budget, plus budget adjustments

2 reflects the budget with ratification adjustments presented in this report

3 actual amounts are unaudited

The budgeted amounts for Sales & Use tax and District Transactions Tax were based on projections provided by the City's sales tax consultant. Retail sales activity in Sales & Use Tax ended above the budgeted amount by $428,000. Improvements in new and used car sales, as well as food and restaurant sectors were tempered by reduced revenue from service stations due to lower fuel prices.

The nominal increase in sales tax was bolstered by increases in the District Transactions & Use Tax, which finished the year at $2.2 million above the budgeted level. This outperformance was driven by several large, atypical business-industrial payments. Combined, sales tax and district tax related revenue came in $2.7 million above budget.

Property Tax and Property Tax in Lieu of VLF (vehicle license fees) saw a combined $36,000 increase above the budgeted amount. Both Property Tax and Property Tax in Lieu of VLF have grown year over year and are projected to steadily grow into the future as property values continue to rise.

Revenues in the Other Revenues category ended the year above budget by $4.9 million, which is a combination of projected positive and negative variances in the various individual accounts. The largest contributors to increases in this category were $2.1 million in Investment Earnings, $1.5 million in Unrealized Gains on Investments, $356,000 in Successor Residual Balance Distributions, $230,000 in Overtime Reimbursements, $225,000 in Refuse Franchise Fees, $179,000 in Fire Protection Services for Lower Sweetwater, $118,000 in Las Palmas Golf Course Rentals, and $115,000 in Swimming Pool Revenue.

Underperforming accounts within the Other Revenue category include Building Permits ($194,000), Transient Lodging Tax ($142,000), and Electric Franchise Fees ($133,000).

Expenditures and Budget Adjustments

As of June 30, 2025, General Fund expenditures, including transfers to other funds, totaled $83.8 million, $2.05 million more than the revised budget of $81.7 million. Expenditure variances are summarized by category in the table below.

Fiscal Year-End Expenditure Totals

Expenditure Type	FY25 Revised Budget[1]	FY25 Post Ratification[2]	FY25 Actual[3]	Variance
Personnel Services	$ 51,228,882	$51,958,882	$51,958,843	$39
Maint & Operations	8,481,167	9,531,167	9,530,510	656
Capital Outlay	8,047,757	2,720,234	2,651,805	68,429
Debt Services	543,623	595,623	594,667	956
Internal Svc Chgs	10,305,890	10,180,890	10,180,890	0
Special Paymnts	328,750	328,750	298,348	30,402
Transfers Out	2,772,765	8,547,410	8,547,410	0
Total	**$ 81,708,834**	**$ 83,862,955**	**$ 83,762,474**	**$ 100,482**

1 adopted budget, plus budget adjustments

2 reflects the budget with ratification adjustments presented in this report

3 actual amounts are unaudited

Personnel costs make up approximately 62% of the General Fund's budget. Before including the ratification adjustments included in this report, expenditures exceeded budget by $730,000. The primary driver of this overage are overtime expenditures in Police and Fire which ended a combined $2.3 million above budget. The majority of this overage was absorbed by savings elsewhere within the Personnel Services budget; however, staff is requesting a budget adjustment ratification in the amount of $730,000 to cover the balance.

Maintenance & Operations expenditures exceeded the revised budget by $1.05 million. This overage is primarily attributable to $1.1 million in expenditures related to the January 2024 winter storm. Although potential reimbursement relief for these costs are being explored, staff is requesting a $1.05 million budget adjustment ratification to fund these unbudgeted expenditures. The remaining overage is absorbed by savings realized across various other M&O accounts.

As presented to Council earlier this year, a new CIP fund has been created to aid in the administration and reporting of General Fund contributions to ongoing Capital Improvement Projects. To that end, the remaining available balance of these contributions as of June 30, 2025 have been transferred to the new fund. Previously, unspent appropriations were carried over to the next fiscal year. Staff is requesting a budget adjustment ratification to move $5,327,523 from the Capital Outlay category to the Transfer-Out Category. The remaining $68,000 in savings is related to computer and communications equipment accounts.

In addition to the transfer out to establish the new CIP fund, staff is requesting a budget appropriation ratification in the amount of $447,200 to subsidize the operations of several funds as outlined below.

EMT Revolving Fund ($164,832) – Revenue received from AMR in this fund was insufficient to cover the increased cost of paramedic differentials after recent salary adjustments to FFA positions.

Nutrition Center Fund ($146,708) – Inflationary increases for food supplies and an unanticipated increase in overtime, combined with an inability to meet the assigned departmental M&O savings target drive this overage.

Post-Employment Benefit Fund ($65,825) – Actual costs for the retiree health benefit program exceeded the budgeted amount.

Parking Fund ($73,528) – Expenditures exceeded revenues in this fund which carries no fund balance. The aim for this fund is to eventually be self-sustaining.

Facilities Maintenance Fund ($64,125) – The fund balance of this fund was able to absorb the majority of the expenditure overage, however an additional $64,125 from the General Fund is necessary to cover the balance.

A reduction in the General Fund transfer to the Parks Fund of $67,800 will be used to complement the additional adjustment request.

Ratification of Budget Adjustments for Other Funds
Normally, staff requests budget adjustments in advance based on known or projected funding requirements that require additional appropriations. In some instances, the need isn't known until the end of the fiscal year. For fiscal year 2025, expenditure requirements exceeded appropriations as summarized below and detailed in Exhibit A. Budget adjustments have been made by staff to correct the shortfalls and staff seeks ratification by the City Council of these adjustments.

Library Fund - $128,641
EMT – D Revolving Fund - $164,854
Nutrition Center Fund - $138,975
Mile of Cars LMD - $77,386
Security and Alarm Regulation Fund - $14,132
Post-Employment Benefit Fund - $65,825
Facilities Maintenance Fund - $282,771

FINANCIAL STATEMENT:
Due to the overperformance of key revenues, the City was able to mitigate unanticipated increases in expenditures and limit the use of fund balance in the General Fund to $5.0 million. This is in line with the $4.9 million use of fund balance presented in the fiscal year 2025 adopted budget.

Ratification of these adjustments represents an additional $2.2 million in expenditures above the revised budget for the General Fund and an additional $873,000 combined for all other funds.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Balanced Budget and Economic Development

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A – Budget Adjustment Detail
Exhibit B – Resolution

General Fund	Category	Expenditure	Revenue	Funding Source
100 - General Fund	Personnel Services	$ 730,000		Fund Balance
	Maint & Operations	$ 1,050,000		
	Capital Outlay	$ (5,327,523)		
	Debt Services	$ 52,000		
	Internal Svc Chgs	$ (125,000)		
	Transfers Out	$ 5,774,645		
100 - General Fund Total		**$ 2,154,122**		

Other Funds	Category	Expenditure	Revenue	Funding Source
104 - Library Fund	Personnel Services	$ 128,641		Fund Balance
104 - Library Fund Total		**$ 128,641**		
130 - Emt-D Revolving Fund	Personnel Services	$ 164,854		Transfer in from GF
130 - Emt-D Revolving Fund Total		**$ 164,854**	**$ 164,832**	
166 - Nutrition	Personnel Services	$ 67,975		Transfer in from GF
	Maint & Operations	$ 71,000		
166 - Nutrition Total		**$ 138,975**	**$ 146,708**	
195 - Mile Of Cars Lmd	Maint & Operations	$ 77,386		Fund Balance
195 - Mile Of Cars Lmd Total		**$ 77,386**		
211 - Security And Alarm Reg Fund	Maint & Operations	$ 14,132		Fund Balance
211 - Security And Alarm Reg Fund Total		**$ 14,132**		
212 - Post-Employment Benefits Fund	Personnel Services	$ 65,825		Transfer in from GF
212 - Post-Employment Benefits Fund Total		**$ 65,825**	**$ 65,825**	
399 - CIP Fund				Transfer in from GF
399 - CIP Fund Total			**$ 5,327,523**	
420 - Parking Authority				Transfer in from GF
420 - Parking Authority Total			**$ 73,528**	
626 - Facilities Maint Fund	Maint & Operations	$ 282,771		Fund Balance / TI from GF
626 - Facilities Maint Fund Total		**$ 282,771**	**$ 64,125**	
Other Funds Total		**$ 872,585**	**$ 5,842,541**	
Grand Total		**$ 3,026,706**	**$ 5,842,541**	

RESOLUTION NO. 2025 -

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, RATIFYING VARIOUS FISCAL YEAR 2025 BUDGET ADJUSTMENTS

WHEREAS, on June 4, 2024, the City Council of the City of National City adopted Resolution No. 2024-60, adopting the budget for fiscal year 2025; and

WHEREAS, as part of the 4th quarter review process, certain fund's expenditures exceeded budget through the end of fiscal year 2025; and

WHEREAS, the 4th quarter budget review was presented to the City Council and members of the public on December 2, 2025; and

WHEREAS, the City Manager has requested ratification of the Fiscal Year 2025 Budget Adjustments ("Exhibit A").

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1: That the City Council ratifies the budget adjustments to the Fiscal Year 2025 Budget as shown in Exhibit A.

Section 2: That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

PASSED and ADOPTED this 2nd day of December, 2025.

_____
Ron Morrison, Mayor

ATTEST:

_____
Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

_____
Barry J. Schultz, City Attorney

AGENDA REPORT

Department: **Finance**
Prepared by: **Bruce Foltz, Finance Director**
Meeting Date: **Tuesday, December 2, 2025**
Approved by: **Alejandro Hernandez, Acting City Manager**

SUBJECT:
City of National City First Quarter Fiscal Year 2025/26 Financial Review

RECOMMENDATION:
Accept and File the Report.

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
This report covers the financial results for the first three months of Fiscal Year 2025/26. Exhibit (A) attached, presents the current fiscal year revenues and expenditures for the General Fund for the period of July 2025 through September 2025 in comparison to the current year General Fund budget and the actual results for same period for FY 2024/25 and FY 2023/24.

The General Fund generates revenues from various sources such as taxes; fees for services; fines; citations; transfers from other funds; interest income; and miscellaneous one-time revenues all of which are received at various times throughout the fiscal year. Property Tax, Sales Tax and Franchise Fees represent approximately 83% of the City's total General Fund revenues for the current fiscal year. Sales Tax revenues, which represent 56% of the total General Fund revenues, are received on a monthly basis and generally are consistent from month to month. However, there is a two-month delay in receiving the proceeds from the California Department of Tax and Fee Administration, the ("State"). For example, sales tax collected by the merchant during the month of July is remitted to the State in August and the City receive their apportionment from the July sales during the month of September. As of the end of September 2025, the City has only received one apportionment of sales tax from the State.

The City receives Property Tax throughout the entire fiscal year however, the months with the largest apportionments form the County are the months of December and January and again in April and May which coincide with the tax delinquent dates of December 10th and April 10th. Franchise Fees are received at various times throughout the fiscal year. Franchise fees associated with the refuse franchise are received on a monthly basis while cable TV franchisees remit their payments on a quarterly basis. Public utilities such as Gas and Electric companies report their fees on an annual calendar basis and in turn, the City receives the Franchise Fees in a single annual payment in the month of April. The remaining 17% of the City's General Fund revenues consist of Business Licenses; Development Fees; Transient Occupancy Tax (Hotel Tax); Fines & Fees; and Other miscellaneous revenues which can also fluctuate throughout the fiscal year. Business license renewals are mailed to current active businesses in November for the new calendar year and expire on December 31st of that billing year. The majority of the

Business License revenues are received during the period of December through February. Development Fees are generated during the entitlement process which can also vary throughout the year depending on the volume of new construction and redevelopment activity. Fines represent citations that are issued by the Police Department or Code Enforcement while Fees consist of charges associated with services that are provided by the City such as admission to the Las Palmas Pool along with recreational classes and activities. Other Revenues represents a broad category consisting of interest and rental income, reimbursements for damages to City property, settlement claims, sale of City land and equipment, and any other one–time revenues that the City may receive.

Table 1

General Fund	FY 2024 July to Sept Actual	FY 2025 July to Sept Actual	FY 2026 July to Sept Actual	FY 2026 YTD Budget	FY 2026 Actual to Budget %
Revenues	6,973,657	6,693,716	5,482,459	73,703,497	7.4%
Expenditures	(13,488,327)	(16,987,725)	(19,766,430)	(84,282,480)	23.5%
Surplus (Deficit)	(6,514,670)	(10,294,009)	(14,283,971)	(10,578,983)	

For the first three months of Fiscal Year 2025/26, as shown in Table 1 and in more detail in Exhibit (A), the City has only received 7.4% of the total projected General Fund revenues. Of this revenue, 59%, represents sales tax associated with the month of July 2025. Table 2, below show the detail between the sales tax collect under the Statewide 1% Bradley-Burns Uniform Local Sales and Use Tax Law and the City's Proposition D, 1% District Sales and Use Tax. The District Sales Tax is generally less than the Bradley-Burns statewide sales tax because the District Sales Tax generally pertains to point-of-sales transactions within the City while the statewide sale tax is applicable to products that are purchased both within the City and outside the City boundaries including merchandise shipped to the City. Under the Bradley-Burns Sales Tax the City also receives a portion of all eligible sales tax collected within the County Sales Tax Pool.

Table 2

Sales Tax	FY 2024 July to Sept Actual	FY 2025 July to Sept Actual	FY 2026 July to Sept Actual	FY 2026 YTD Budget	FY 2026 Actual to Budget %
Bradley-Burns	1,800,980	1,799,376	1,748,775	24,261,000	7.2%
1% District Tax	1,166,816	1,243,002	1,256,025	16,868,000	7.4%
Total	2,967,796	3,042,378	3,004,801	41,129,000	7.3%

Table 3 below reflects total General Fund expenditures for the first quarter of this current fiscal year along with the same period for Fiscal Years 2024/25 and 2023/24. Total expenditures for the first three months of Fiscal Year 2025/26 were $19.8 million and are 16.4% higher compared to the same period last fiscal year.

Table 3

General Fund Expenditures	FY 2024 July to Sept Actual	FY 2025 July to Sept Actual	FY 2026 July to Sept Actual	FY 2025 to FY 2026 Variance	FY 2026 YTD Budget	FY 2026 Actual to Budget %
Police	6,309,230	7,941,817	6,981,819	(959,998)	33,467,578	21%
Fire	2,953,262	4,241,607	3,592,025	(649,581)	15,807,459	23%
Engineering & Public Works	845,296	911,071	846,564	(64,507)	4,356,314	19%
Community Development	639,361	877,702	769,851	(107,851)	3,965,874	19%
Community Services	414,438	488,305	581,535	93,230	3,069,422	19%
Administration	2,200,949	2,522,187	6,994,636	4,472,449	23,615,833	30%
Capital Improvements	125,790	5,036	-	(5,036)	-	
Total	13,488,327	16,987,725	19,766,430	2,778,705	84,282,480	23%

For the first quarter 2025/26, the City paid $2.5 million towards the City's Unfunded Actuarial Liability (UAL) to CalPERS and $2.5 million in transfers from the City's General Fund to other City funds. These payments are reflected in the Administration Department and helped to contribute to the $4.4 million variance from prior fiscal year. The largest single transfer was $1.2 million to the City's Pension Obligation Bond Fund to support the annual pension bond payment. The remaining $1.3 million in transfers represent the quarterly transfer payments from the General Fund to other funds as subsidy payments to the Library Fund, Park Maintenance Fund and the Capital Improvement Fund. For the first quarter of FY 2025/26, there appears to be a large savings in both the Police Department and the Fire Department. This negative variance is the result of the change in the methodology of recording the annual CalPERS UAL payment. In prior years, the payment was allocated to department as a percentage of the total cost of wages and benefits. Starting this fiscal year, the UAL payment is recorded as labor cost in Non-Departmental, which is a component of the Administration Department as shown above. Since the annual required UAL payment to CalPERS cannot be clearly identified to active employees the payment is no longer charged to the individual departments. Removing the payment from the individual departments helps to more accurately reflect the true cost of each department.

Total labor cost represents 66% of the total General Fund budget expenditures. As of the end of the first quarter, total labor costs were $14.0 million, up 10.9% compared to the same period last fiscal year. The two primary factors for the increase in labor cost represent the increase in the CalPERS UAL payment, an increase of $1.1 million over prior fiscal year and the salary increases brought on by labor negotiations with City's bargaining units. Overtime remains a significant component of total labor costs. As of the end for the first quarter of FY 2025/26, the City's General Fund has incurred $1.5 million in overtime costs of which $512,000 is eligible for reimbursement from the California Governor's Office of Emergency Services as these costs are associated with the deployment of fire personnel to assist in statewide emergency operations.

FINANCIAL STATEMENT:
There is no budgetary adjustment required at this time. Further analyses and budget adjustments will be considered and presented during the Mid-Year financial review.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Balanced Budget and Economic Development

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBIT:
Exhibit A - Fiscal Year 2025/26 General Fund Financial Report

General Fund
July 2025 through September 2025

	FY 2024 July to Sept Actual	FY 2025 July to Sept Actual	FY 2026 July to Sept Actual	FY 2026 YTD Budget	FY 2026 July to Sept % Received
Property Tax	67,793	62,780	163,859	17,087,988	1%
Sales Tax	2,967,796	3,042,378	3,004,801	41,129,000	7%
Franchise Fees	141,259	163,563	165,731	3,297,000	5%
Business License	20,699	22,259	37,836	750,000	5%
Development Fees	381,296	410,191	265,957	1,279,000	21%
TOT	549,376	406,400	427,313	2,000,000	21%
Fines and Fees	166,001	140,783	167,523	1,221,500	14%
Other Revenues	2,179,436	2,443,987	1,248,065	6,933,509	18%
Transfers-in	500,000	1,375	1,375	5,500	25%
Total	6,973,657	6,693,716	5,482,459	73,703,497	7.4%

	FY 2024 July to Sept Actual	FY 2025 July to Sept Actual	FY 2026 July to Sept Actual	FY 2026 YTD Budget	FY 2026 July to Sept % Used
Police	6,309,230	7,941,817	6,981,819	33,467,578	21%
Fire	2,953,262	4,241,607	3,592,025	15,807,459	23%
Engineering & Public Works	845,296	911,071	846,564	4,356,314	19%
Community Development	639,361	877,702	769,851	3,965,874	19%
Community Services	414,438	488,305	581,535	3,069,422	19%
Administration	2,200,949	2,522,187	6,994,636	23,615,833	30%
Capital Improvements	125,790	5,036	-	-	0%
Total	13,488,327	16,987,725	19,766,430	84,282,480	23.5%
Net Surplus/Deficit	(6,514,670)	(10,294,009)	(14,283,971)	(10,578,983)	

	FY 2024 July to Sept Actual	FY 2025 July to Sept Actual	FY 2026 July to Sept Actual	FY 2026 YTD Budget	FY 2026 July to Sept % Used
Wages & Benefits	9,204,505	12,659,107	14,033,790	55,346,642	25%
Operating & Maint.	3,381,319	3,483,047	3,229,753	18,686,274	17%
Capital Outlay	152,641	14,345	4,440	255,773	2%
Transfers-Out	749,862	831,226	2,498,448	9,993,791	25%
Total	13,488,327	16,987,725	19,766,430	84,282,480	23.5%
Net Surplus/Deficit	(6,514,670)	(10,294,009)	(14,283,971)	(10,578,983)	

General Fund
Expenditures by Department
July 2025 through September 2025

City Council	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	73,245	143,422	159,425	735,507	576,081	22%
Operating & Maint.	37,332	41,455	34,842	337,557	302,715	10%
Transfers	-	-	-	-	-	
Total	**110,577**	**184,877**	**194,267**	**1,073,064**	**878,796**	**18%**

City Treasurer	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	5,396.2	5,897.3	-	-	-	
Operating & Maint.	5,147.3	5,650.5	-	-	-	
Transfers	-	-	-	-	-	
Total	**10,543.5**	**11,547.8**	**-**	**-**	**-**	**0%**

City Clerk	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	57,291	87,753	109,332	466,926	357,594	23%
Operating & Maint.	25,533	30,656	23,662	129,133	105,471	18%
Transfers	-	-	-	-	-	
Total	**82,823**	**118,409**	**132,994**	**596,059**	**463,066**	**22%**

City Manager	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	230,292	237,030	387,232	1,250,702	863,470	31%
Operating & Maint.	36,820	51,992	125,194	1,463,495	1,338,301	9%
Transfers	-	-	-	-	-	
Total	**267,112**	**289,022**	**512,426**	**2,714,197**	**2,201,771**	**19%**

Finance	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	329,470	443,224	448,073	2,237,024	1,788,951	20%
Operating & Maint.	91,509	104,661	105,059	613,458	508,399	17%
Transfers	-	-	-	-	-	
Total	**420,979**	**547,885**	**553,132**	**2,850,482**	**2,297,350**	**19%**

City Attorney	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	173,718	206,123	175,165	891,400	716,235	20%
Operating & Maint.	30,647	58,555	37,099	286,519	249,420	13%
Transfers	-	-	-	-	-	
Total	**204,365**	**264,677**	**212,264**	**1,177,919**	**965,655**	**18%**

Human Resources	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	164,226	132,370	162,036	1,200,315	1,038,279	13%
Operating & Maint.	65,753	83,861	58,592	549,663	491,070	11%
Transfers	-	-	-	-	-	
Total	**229,979**	**216,230**	**220,628**	**1,749,978**	**1,529,350**	**13%**

Capital Improvement Projects	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	-	-	-	-	-	
Operating & Maint.	125,790	5,036	-	-	-	#DIV/0!
Transfers	-	-	-	-	-	
Total	**125,790**	**5,036**	**-**	**-**	**-**	**#DIV/0!**

Non-Department	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	-	-	2,538,345	2,538,345	-	100%
Operating & Maint.	124,708	58,313	132,132	921,998	789,866	14%
Transfers	749,862	831,226	2,498,448	9,993,791	7,495,343	25%
Total	**874,570**	**889,539**	**5,168,925**	**13,454,134**	**8,285,209**	**38%**

Police	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	4,927,335	6,525,410	5,831,560	27,281,251	21,449,691	21%
Operating & Maint.	1,355,044	1,407,098	1,145,820	5,930,554	4,784,734	19%
Capital	26,850	9,309	4,440	255,773	251,334	2%
Transfers	-	-			-	
Total	**6,309,230**	**7,941,817**	**6,981,819**	**33,467,578**	**26,485,759**	**21%**

Fire	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	2,413,099	3,735,209	3,097,945	13,052,522	9,954,577	24%
Operating & Maint.	540,163	506,398	494,080	2,754,937	2,260,856	18%
Capital	-	-	-	-	-	
Transfers	-	-			-	
Total	**2,953,262**	**4,241,607**	**3,592,025**	**15,807,459**	**12,215,433**	**23%**

Engineering & Public Works	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	262,855	330,067	275,640	1,504,285	1,228,645	18%
Operating & Maint.	582,441	581,004	570,924	2,852,029	2,281,105	20%
Transfers	-	-	-	-	-	
Total	**845,296**	**911,071**	**846,564**	**4,356,314**	**3,509,750**	**19%**

Community Services	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	198,218	235,485	312,604	1,519,557	1,206,953	21%
Operating & Maint.	216,221	252,820	268,931	1,549,866	1,280,935	17%
Transfers	-	-	-	-	-	
Total	**414,438**	**488,305**	**581,535**	**3,069,422**	**2,487,887**	**19%**

Housing & Economic Development	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	19,037	46,702	7,894	94,318	86,424	8%
Operating & Maint.	37,857	38,184	32,893	196,271	163,378	17%
Transfers	-	-	-	-	-	
Total	**56,894**	**84,886**	**40,787**	**290,590**	**249,803**	**14%**

Neighborhood Services	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	185,881	263,818	253,370	1,139,837	886,467	22%
Operating & Maint.	71,864	84,912	82,648	327,398	244,750	25%
Capital	-	-	-	-	-	
Transfers	-	-	-	-	-	
Total	**257,746**	**348,730**	**336,018**	**1,467,235**	**1,131,217**	**23%**

Building & Safety	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	69,642	150,666	157,941	816,097	658,156	19%
Operating & Maint.	138,968	154,179	94,767	602,987	508,220	16%
Transfers	-	-	-	-	-	
Total	**208,611**	**304,846**	**252,708**	**1,419,084**	**1,166,376**	**18%**

Planning	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	94,799	115,930	117,229	618,556	501,327	19%
Operating & Maint.	21,311	23,311	23,109	170,409	147,300	14%
Transfers	-	-	-	-	-	
Total	**116,111**	**139,241**	**140,338**	**788,965**	**648,628**	**18%**

Total	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Wages & Benefits	9,204,505	12,659,107	14,033,790	55,346,642	41,312,852	25%
Operating & Maint.	3,381,319	3,483,047	3,229,753	18,686,274	15,456,521	17%
Capital	152,641	14,345	4,440	255,773	251,334	2%
Transfers	749,862	831,226	2,498,448	9,993,791	7,495,343	25%
Total	**13,488,327**	**16,987,725**	**19,766,430**	**84,282,480**	**64,516,050**	**23%**

General Fund
Wages and Benefits
July 2025 through September 2025

City Council	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Full-Time Wages	47,305	81,541	104,736	256,526	151,790	41%
Part-Time Wages	-	13,272	10,275	280,000	269,725	4%
Overtime	-	-	-	10,000	10,000	0%
Benefits	25,940	48,609	44,414	188,981	144,566	24%
Total	**73,245**	**143,422**	**159,425**	**735,507**	**576,081**	**22%**

City Treasurer	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Full-Time Wages	2,423	2,363	-	-	-	
Part-Time Wages	-	-	-	-	-	
Overtime	-	-	-	-	-	
Benefits	2,974	3,534	-	-	-	
Total	**5,396**	**5,897**	**-**	**-**	**-**	

City Clerk	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Full-Time Wages	42,406	47,508	65,171	311,085	245,914	21%
Part-Time Wages	-	5,511	15,198	20,600	5,402	74%
Overtime	718	-	195	500	305	39%
Benefits	14,167	34,735	28,768	134,741	105,973	21%
Total	**57,291**	**87,753**	**109,332**	**466,926**	**357,594**	**23%**

City Manager	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Full-Time Wages	134,349	146,101	108,954	844,696	735,742	13%
Part-Time Wages	42,487	-	70,217	0	(70,217)	0%
Overtime	7,434	-	926	500	(426)	185%
Benefits	46,022	90,929	207,135	405,506	198,371	51%
Total	**230,292**	**237,030**	**387,232**	**1,250,702**	**863,470**	**31%**

Finance	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Full-Time Wages	221,947	238,969	291,365	1,404,227	1,112,862	21%
Part-Time Wages	17,809	50,227	31,917	195,000	163,083	16%
Overtime	47	37	527	8,300	7,773	6%
Benefits	89,667	153,990	124,264	629,497	505,234	20%
Total	**329,470**	**443,224**	**448,073**	**2,237,024**	**1,788,951**	**20%**

City Attorney	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Full-Time Wages	126,743	133,850	123,558	629,736	506,178	20%
Part-Time Wages	7,825	-	-	-	-	0%
Overtime	-	-	-	500	500	0%
Benefits	39,150	72,273	51,607	261,164	209,557	20%
Total	**173,718**	**206,123**	**175,165**	**891,400**	**716,235**	**20%**

Human Resources	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Full-Time Wages	79,205	71,849	103,322	737,533	634,211	14%
Part-Time Wages	49,994	9,099	4,878	143,740	138,862	3%
Overtime	-	-	-	500	500	0%
Benefits	35,027	51,421	53,836	318,542	264,706	17%
Total	**164,226**	**132,370**	**162,036**	**1,200,315**	**1,038,279**	**13%**

Non-Department	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Full-Time Wages	-	-	-	-	-	0%
Part-Time Wages	-	-	-	-	-	0%
Overtime	-	-	-	-	-	0%
Benefits	-	-	2,538,345	2,538,345	-	100%
Total	**-**	**-**	**2,538,345**	**2,538,345**	**-**	**100%**

Police	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Full-Time Wages	2,725,004	2,798,851	2,990,006	15,330,160	12,340,154	20%
Part-Time Wages	67,725	62,757	46,332	269,893	223,561	17%
Overtime	332,238	404,282	633,203	1,324,000	690,797	48%
Benefits	1,802,368	3,259,521	2,162,019	10,357,198	8,195,179	21%
Total	**4,927,335**	**6,525,410**	**5,831,560**	**27,281,251**	**21,449,691**	**21%**

Fire	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Full-Time Wages	1,094,479	1,187,498	1,220,504	6,503,578	5,283,074	19%
Overtime	448,520	357,711	391,903	1,800,000	1,408,097	22%
Overtime - Reimbursable	144,599	745,460	511,787	500,000	(11,787)	102%
Benefits	725,501	1,444,540	973,750	4,248,944	3,275,194	23%
Total	**2,413,099**	**3,735,209**	**3,097,945**	**13,052,522**	**9,954,577**	**24%**

Engineering & Public Works	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Full-Time Wages	171,114	178,282	184,089	1,039,618	855,529	18%
Part-Time Wages	-	3,287	3,224	18,000	14,776	18%
Overtime	9,011	9,597	6,148	19,500	13,352	32%
Benefits	82,729	138,901	82,179	427,167	344,988	19%
Total	**262,855**	**330,067**	**275,640**	**1,504,285**	**1,228,645**	**18%**

Community Services	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Full-Time Wages	84,470	71,810	86,095	754,754	668,659	11%
Part-Time Wages	76,714	92,590	148,579	439,195	290,615	34%
Overtime	3,320	11,721	17,575	30,000	12,425	59%
Benefits	33,714	59,364	60,354	295,608	235,254	20%
Total	**198,218**	**235,485**	**312,604**	**1,519,557**	**1,206,953**	**21%**

Housing & Economic Development	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Full-Time Wages	13,688	14,466	5,513	67,897	62,384	8%
Part-Time Wages	-	-	-	-	-	
Overtime	-	-	-	-	-	
Benefits	5,349	32,236	2,381	26,422	24,040	9%
Total	**19,037**	**46,702**	**7,894**	**94,318**	**86,424**	**8%**

Neighborhood Services	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Full-Time Wages	112,596	139,334	137,228	703,454	566,226	20%
Part-Time Wages	13,042	15,335	25,550	57,405	31,855	45%
Overtime	2,552	2,517	5,149	10,000	4,851	51%
Benefits	57,691	106,633	85,443	368,978	283,535	23%
Total	**185,881**	**263,818**	**253,370**	**1,139,837**	**886,467**	**22%**

Building & Safety	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2025 Balance	FY 2025 % used
Full-Time Wages	26,693	93,714	95,783	517,627	421,844	19%
Part-Time Wages	30,210	5,417	5,664	70,000	64,336	8%
Overtime	-	-	139	3,000	2,861	5%
Benefits	12,739	51,535	56,354	225,470	169,116	25%
Total	**69,642**	**150,666**	**157,941**	**816,097**	**658,156**	**19%**

Planning	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Full-Time Wages	67,385	68,270	72,236	431,917	359,681	17%
Part-Time Wages	5,141	3,117	1,600	10,134	8,534	16%
Overtime	534	181	821	3,000	2,179	27%
Benefits	21,739	44,362	42,572	173,505	130,933	25%
Total	**94,799**	**115,930**	**117,229**	**618,556**	**501,327**	**19%**

Total	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 YTD Budget	FY 2026 Balance	FY 2026 % used
Full-Time Wages	4,949,807	5,274,406	5,588,561	29,532,808	23,944,247	19%
Part-Time Wages	310,949	260,613	363,434	1,503,967	1,140,533	24%
Overtime	804,374	786,046	1,056,586	3,209,800	2,153,214	33%
Overtime - Reimbursable	144,599	745,460	511,787	500,000	(11,787)	102%
Benefits	2,994,777	5,592,582	6,513,422	20,600,067	14,086,645	32%
Total	**9,204,505**	**12,659,107**	**14,033,790**	**55,346,642**	**41,312,852**	**25%**

General Fund
Overtime by Department
July 2025 through September 2025

	FY 2024 Actual	FY 2025 Actual	FY 2026 Actual	FY 2026 Budget	FY 2026 Balance	FY 2026 % used
City Council	-	-	-	10,000	10,000	0%
City Treasurer	-	-	-	-	-	0%
City Clerk	718	-	195	500	305	39%
City Manager	7,434	-	926	500	(426)	185%
Finance	47	37	527	8,300	7,773	6%
City Attorney	-	-	-	500	500	0%
Human Resources	-	-	-	500	500	0%
Capital Improvements	-	-	-	-	-	0%
Non-Department	-	-	-	-	-	0%
Police	332,238	404,282	633,203	1,324,000	690,797	48%
Fire	448,520	357,711	391,903	1,800,000	1,408,097	22%
Fire Reimbursable OT	144,599	745,460	511,787	500,000	(11,787)	102%
Engineering & Public Works	9,011	9,597	6,148	19,500	13,352	32%
Community Services	3,320	11,721	17,575	30,000	12,425	59%
Housing & Economic Dev	-	-	-	-	-	0%
Neighborhood Services	2,552	2,517	5,149	10,000	4,851	51%
Building & Safety	-	-	139	3,000	2,861	5%
Planning	534	181	821	3,000	2,179	27%
Total	948,973	1,531,507	1,568,373	3,709,800	2,141,427	42%

AGENDA REPORT

Department: City Clerk's Office
Prepared by: Shelley Chapel, MMC, City Clerk
Meeting Date: Tuesday, December 2, 2025
Approved by: Alejandro Hernandez, Acting City Manager

SUBJECT:
Appointments of City Councilmembers to Regional Boards and Committees for Outside Agencies

RECOMMENDATION:
Mayor to Appoint with City Council Consensus to Certain Regional Boards and Committees by Adoption of Resolution:

(1) Resolution of the City Council of the City of National City, California, Appointing Members of the City Council to the San Diego Association of Governments (SANDAG) Board of Directors;

(2) Resolution of the City Council of the City of National City, California, Appointing Members of the City Council to the SANDAG Shoreline Preservation Working Group; and,

(3) Resolution of the City Council of the City of National City, California, Appointing Members of the City Council to the Various Regional Committee Assignments

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
As per California Government Code Section 40605: In General Law Cities where the Office of Mayor is an elective official, the Mayor, with the approval of the City Council, shall make all appointments to boards, commissions, and committees unless otherwise specifically provided by statute. Appointments for consideration for 2026:

- San Diego Association of Governments (SANDAG) - Primary and Alternate (Annual)
- League of California Cities – Primary, Alternate (Annual)
- Port of San Diego Public Art Committee – (Three years)
- San Diego Community Power (SDCP) Joint Powers Authority (JPA) Board (Annual)
- San Diego County Air Pollution Control Board
- SANDAG Mobility Working Group
- Shoreline Preservation Working Group – Primary and Alternate (Annual)

FINANCIAL STATEMENT:
None.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Communication and Outreach

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act.

ORDINANCE:
Not Applicable

EXHIBITS:
Exhibit A – Expiring Terms for Current Regional Boards and Committee Appointments
Exhibit B – Resolution SANDAG Board of Directors Appointment
Exhibit C – Resolution SANDAG Appointment – Shoreline Working Group
Exhibit D – Resolution Various Regional Committee Assignments

EXPIRING TERMS - REGIONAL BOARDS AND COMMITTEES – OUTSIDE AGENCIES

As of 11/24/2025

SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG) BOARD The Regional Council of Governments, which fosters cooperation on solving regional issues, such as transportation. Includes Regional Transportation Commission (RTC) Meeting. **2024 City Council Appointment:** Primary: Luz Molina (Term: December 2025) First Alternate: Ron Morrison (Term: December 2025) Second Alternate: Ditas Yamane (Term: December 2025) Board of Directors, and additional Policy Advisory Committees(PAC): 1. Executive Committee 2. Transportation Committee 3. Regional Planning Committee 4. Borders Committee 5. Public Safety Committee *Term is annual and must be appointed by December 31.	**Meetings:** Board Business Meeting – 4th Friday of each month at 9:00 a.m. and 2nd Friday at 9:00 a.m. Public Safety Meeting – 3rd Friday of each month at 1:00 p.m. Regional Planning Meeting – 1st Friday of each month at 12:30 p.m. Stipend: $150 Board Meetings $100 PAC Meetings $100 RTC Meetings Staff Assigned: Stephen Manganiello, EPW (Transportation Committee) Martin Reeder, Planning (Regional Planning Committee)
LEAGUE OF CALIFORNIA CITIES A Coalition of California Cities meeting on issues of local, regional and statewide concern. **2024 City Council Appointment:** Primary: Ron Morrison (Term expires: December 2025) Alternate: Luz Molina (Term expires: December 2025) *Annual Term	**Meetings:** 2nd Monday of each month 11:30 – 1:00 p.m. Stipend: None. Staff Assigned: Alex Hernandez, Acting City Mgr.
PORT OF SAN DIEGO PUBLIC ART COMMITTEE **2022 Mayoral Appointment:** Community Representative: Augustin Buela Jr. (Term: December 31, 2025) Term is for three (3) years. *No member may serve more than six (6) years per BPC Policy No. 609 (7)	**Meetings:** Monthly basis, as needed. Stipend: None. Staff Assigned: Alex Hernandez, Acting City Mgr.
San Diego Community Power (SDCP) Joint Powers Authority (JPA) Board **2024 Mayoral Appointment:** Primary: Ditas Yamane (Term expires: December, 2025) Alternate: Marcus Bush (Term expires: December, 2025) *Per JPA Agreement Section 4.2 (Annual)	**Meetings:** 4th Thursday of month at 5:00 p.m. Stipend: $150 Board Meeting Staff Assigned: Alex Hernandez, Acting City Mgr.
San Diego County Air Pollution Control Board Primary: Marcus Bush	

EXPIRING TERMS - REGIONAL BOARDS AND COMMITTEES – OUTSIDE AGENCIES

As of 11/24/2025

SANDAG COMMITTEES AND WORKING GROUPS

MOBILITY WORKING GROUP Chair: Jose Rodriguez	Staff Assigned: Luca Zappiello (EPW)
PUBLIC SAFETY COMMITTEE (Regional Chief)	Staff Assigned: Alex Hernandez, Police Chieft
REGIONAL HOUSING NEEDS ALLOCATION (RHNA)	Staff Assigned: Martin Reeder
SAN DIEGO REGIONAL MILITARY WORKING GROUP	Staff Assigned: Alex Hernandez, Acting City Mgr.
SHORELINE PRESERVATION WORKING GROUP **2024 City Council Appointment:** Primary: Jose Rodriguez (Term expires: December 2025) Alternate: Marcus Bush (Term expires: December 2025) *Per SANDAG Policy Advisory Committee Membership Policy No. 002 *Term is annual	**Meetings:** Quarterly on 1st Thursday of month at 11:30 a.m. Stipend: None. Staff Assigned: Martin Reeder
SUSTAINABLE COMMUNITIES WORKING GROUP	Staff Assigned: Martin Reeder (Planning)

RESOLUTION NO. 2025-

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, APPOINTING MEMBERS OF THE CITY COUNCIL TO THE SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG) BOARD OF DIRECTORS

WHEREAS, California Public Utilities Code Section 132351.1(d)&(f) require that the City Council appoint a primary representative and alternate to the San Diego Association of Governments (SANDAG) Board of Directors; and

WHEREAS, SANDAG requests that the appointments be made by the Legislative Body (City Council) and that the appointment be made no later than January 31.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

That the above recitals are true and correct.

Section 1: That the following City of National City Councilmembers are appointed to the San Diego Association of Governments Board of Directors, for a term ending in December 2026 or until replacements are appointed:

PRIMARY MEMBER:_____
1st ALTERNATE: _____
2nd ALTERNATE: _____

Section 2: That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolution.

Section 3: That the City Clerk is to provide a certified copy of the resolution in its entirety to SANDAG prior to the January 31 deadline.

PASS AND ADOPTED this 2nd day of December 2025.

_____
Ron Morrison, Mayor

ATTEST:

_____
Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

_____
Barry J. Schultz, City Attorney

RESOLUTION NO. 2025-

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, APPOINTING MEMBERS OF THE CITY COUNCIL TO THE SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG) SHORELINE PRESERVATION WORKING GROUP

WHEREAS, California Public Utilities Code Section 132351.1(d)&(f) require that the City Council appoint a primary representative and alternate to the San Diego Association of Governments (SANDAG) Shoreline Preservation Working Group; and

WHEREAS, SANDAG requests that the appointments be made by the Legislative Body (City Council) and that the appointment be made no later than January 31.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

That the above recitals are true and correct.

Section 1: That the following City of National City Councilmembers are appointed to the San Diego Association of Governments Shoreline Preservation Working Group, for a term ending in December 2026 or until replacements are appointed:

PRIMARY MEMBER: _____
ALTERNATE: _____

Section 2: That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

Section 3: That to the City Clerk is to provide a certified copy of the resolution in its entirety to SANDAG prior to the January 31 deadline.

PASS AND ADOPTED this 2nd day of December 2025.

_____
Ron Morrison, Mayor

ATTEST:

_____
Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

_____
Barry J. Schultz, City Attorney

RESOLUTION NO. 2025-

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, CONFIRMING THE MAYORAL APPOINTMENTS OF MEMBERS OF THE CITY COUNCIL TO THE VARIOUS REGIONAL COMMITTEE ASSIGNMENTS

WHEREAS, California Government Code Section 40605 requires that the Mayor appoint, with City Council concurrence, City Councilmembers to various regional committee assignments as listed in Exhibit A; and

WHEREAS, the regional agencies request that the appointments be made no later than the first Regular City Council Meeting in 2026; and

WHEREAS, the City Council shall consider each of the Mayoral nominations.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

That the above recitals are true and correct.

Section 1: That the Mayor Appointments to the Regional Committee Assignments as listed in Exhibit A are confirmed for terms ending in December 2026, or until end of specified term or until replacement is appointed.

Section 2: That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

PASS AND ADOPTED this 2nd day of December 2025.

_____
Ron Morrison, Mayor

ATTEST:

_____
Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:

_____
Barry J. Schultz, City Attorney

AGENDA REPORT

Department: City Clerk's Office
Prepared by: Shelley Chapel, MMC, City Clerk
Meeting Date: Tuesday, December 2, 2025
Approved by: Alejandro Hernandez, Acting City Manager

SUBJECT:
Selection of Vice-Mayor for 2026

RECOMMENDATION:
Selection of a Vice-Mayor for 2026 in accordance with City Council Policy No. 120 – Selection of Vice-Mayor.

BOARD/COMMISSION/COMMITTEE PRIOR ACTION:
Not Applicable.

EXPLANATION:
On November 20, 2018, the City Council adopted City Council Policy No. 120 as the Selection of Vice-Mayor procedure. The express purpose of the policy is to provide every member of the City Council with an opportunity to serve as Vice-Mayor.

City Council Policy No. 120 provides that the selection if made on the basis of the length of time that a member has served on the City Council, and whether or not the member has previously had the opportunity to serve. The Policy provides that the position of the Vice-Mayor shall be rotated among the Councilmembers so that each Councilmember serves one (1) year as Vice-Mayor during their four (4) year term. Councilmember Molina is next in line to be considered for appointment.

The Vice-Mayor shall be the Councilmember with the most seniority who has not been Vice-Mayor in the last three (3) consecutive years. In the event two (2) or more Councilmembers have equal seniority and have not been Vice-Mayor in the last three (3) consecutive years, the Councilmember with the most votes in their last regular general election shall serve as Vice-Mayor.

For the 2025 calendar year, Councilmember Rodriguez would have qualified as the candidate who received the most votes between Councilmembers Rodriguez and Bush. However, the City Council censured Councilmember Rodriguez at the Regular City Council Meeting of December 3, 2024 disqualifying him for appointment by the Mayor.

Previously served as Vice-Mayors:

2021 – Jose Rodriguez	2022 – Marcus Bush	2025 – Marcus Bush
2023 – Luz Molina	2024 – Ditas Yamane	

FINANCIAL STATEMENT:
Not applicable.

RELATED CITY COUNCIL 2020-2025 STRATEGIC PLAN GOAL:
Not Applicable

ENVIRONMENTAL REVIEW:
This is not a project under CEQA, and is therefore, not subject to environmental review. CCR15378; PRC 21065.

PUBLIC NOTIFICATION:
The Agenda Report was posted at least 72 hours before the Regular Meeting date and time, and 24 hours before a Special Meeting in accordance with the Ralph M. Brown Act

ORDINANCE:
Not Applicable

EXHIBIT:
Exhibit A – City Council Policy No. 120 – Selection of Vice-Mayor

CITY COUNCIL POLICY
CITY OF NATIONAL CITY

TITLE: Selection of Vice Mayor	**POLICY #** 120
ADOPTED: November 20, 2018	**AMENDED:** August 15, 2023

PURPOSE

In order to provide every member of the City Council with an opportunity to serve as Vice-Mayor, it is the policy of the City Council that selection be made on the basis of the length of time that a member has served on the City Council, and whether or not the member has previously had the opportunity to serve.

POLICY

It is the policy of the City Council of the City of National City that the position of Vice-Mayor shall be rotated among the Councilmembers so that each Councilmember serves one (1) year as Vice-Mayor during their four (4) year term. The City Council shall select the Vice-Mayor in accordance with the procedure set forth herein.

1. As a General Law City, selection of the Vice-Mayor is governed by Sections 36801 and 34905 of the California Government Code.

   Section 36801 provides:

   > The City Council shall meet at the meeting at which the declaration of the election results for a general municipal election is made pursuant to Sections 10262 and 10263 of the Elections Code and, following the declaration of the election results and the installation of elected officials, choose one of its number as mayor, and one of its number as mayor pro tempore. [Referred to as the "Vice-Mayor" in National City.]

   Because National City has a directly-elected Mayor, pursuant to Title 4, Division 2, Article 3 of the Government Code, the provisions of Section 36801 pertaining to the City Council selecting the Mayor do not apply; the Council selects only the Vice-Mayor.

2. The Vice-Mayor shall have the powers and duties as specified in Government Code Section 36802, which provides that the Mayor shall preside at the meetings of the City Council and that if the Mayor is absent or unable to act, the Vice-Mayor shall serve until the Mayor returns or is able to act. The Vice-Mayor has all of the powers and duties of the Mayor.

3. The term of Vice-Mayor shall be for one- year and, in accordance with Government Code Section 36801, selection of the Vice- Mayor shall occur upon certification of the election results. For purposes of this policy, the election assumes the general election held in November and Certification of the Election

results generally occurring in December.

4. The Vice-Mayor shall be the Councilmember with the most seniority who has not been Vice-Mayor in the last three (3) consecutive years. In the event two (2) or more Councilmembers have equal seniority and have not been Vice-Mayor in the last three (3) consecutive years, the Councilmember with the most votes in their last regular general election shall serve as Vice-Mayor.

5. In the event of a vacancy on the City Council that is filled by appointment, the appointee shall not be included in the rotation for Vice-Mayor during the appointed term of office.

Related Policy References
California Government Code Sections 36801-36802
California Elections Code Sections 10262 - 10263

Prior Policy Amendments:
November 20, 2018 (Resolution No. 2018-204)
September 19, 2000 (Resolution No. 2000-120)